

JOLIET JUNIOR COLLEGECommunity College District 525

Three Year Financial Plan

2018 - 2020

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COMMUNITY COLLEGE DISTRICT NO. 525

Three Year Financial Plan 2018 – 2020

	Page
Executive Summary	I
Projections and Assumptions	
Education Fund	II-1
Operation and Maintenance Fund	II-6
Operation and Maintenance Restricted Fund	II-10
Liability, Protection and Settlement Fund	II-13
Health Insurance Fund	II-16
Historical Data	
Student Enrollment and Demographic Statistics	III-1
Tuition and Fee History	III-2
State Reimbursement Rates	III-3
State Funding	III-4
Assessed Value and Tax Levy of Taxable Property	III-5
Tax Levy and Rates	III-6
Total Property Value and New Construction	III-7
Representative (Direct and Overlapping) Tax Rates	III-8
Education Fund Revenues by Source	III-9
Education Fund Expenditures by Object	III-10
Operation and Maintenance Fund Revenues by Source	III-11
Operation and Maintenance Fund Expenditures by Object	III-12
Ratio of Debt to Assessed Value and Net General Debt	
_ per Capita	III-13
Fund Balances	III-14
Miscellaneous Statistics	III-15
TIF District Statistics	III-16
Tax Abatement Statistics	III-17
Peer College Statistics	*** 4
Comparison of Tax Rates by College	IV-1
Comparison of Tuition Rates by College	IV-2
Comparison of Operating Revenues Sources by College	IV-3
Comparison of Tuition and Fees as Percentage of Operating Revenue	IV-4
Comparison of Operating Expenditures by Colleges	IV-5
Comparison of Capacity	IV-6
Total Staffing and Salary Comparison	IV-7
Comparison of Tax and State Revenue by Colleges	IV-8

I. Executive Summary	

COMMUNITY COLLEGE DISTRICT NO. 525

Three-Year Financial Plan Years Ended June 30, 2018 through 2020 Executive Summary

This document represents a three-year financial plan that sets forth a framework for the Board of Trustees and the administration to examine future implications of major financial decisions. This Three-Year Financial Plan is part of the annual planning cycle that integrates the college's Academic Quality Improvement Program (AQIP) with the financial resources necessary to meet these strategic planning objectives. This document is updated annually and is divided into four sections.

- 1) **Executive Summary.** Integrates the assumptions and summarizes conclusions reached in this three-year financial plan.
- 2) **Projections and Assumptions.** The three-year projections included are for all funds of the college except for those funds that are self-supporting such as the Auxiliary and Restricted Purpose Funds.
- 3) **Historical Data.** Summarizes the financial history to determine trends and to be used as a basis for many of the assumptions within the plan.
- 4) **Peer College Statistics.** Summarizes how the college compares to our peer community colleges within northeast Illinois, along with a comparison to statewide averages.

Revenue Assumptions

The major operating funds of the college consist of the Education and Operation and Maintenance (O&M) Funds. The major sources of revenue for these funds consist of property taxes, tuition, and state funding. The assumptions used for these categories are summarized as follows:

	Increase	Increase	Increase
	FY2018	FY2019	FY2020
Property Taxes	3.60%	3.50%	4.00%
Tuition Rate	\$113/cr. hr.	\$116/cr. hr.	\$120/cr. hr.
Tuition Increase	\$19/cr. hr.	\$3/cr. hr.	\$4/cr. hr.
Enrollment	0.00%	1.00%	1.00%
Reimbursable Credit Hours	-7.24%	-3.17%	0.00%
State Funding Rate Per Cr. Hr.	-50.00%	0.00%	0.00%

Property Taxes. The district's property tax revenue is restricted by two factors - the Property Tax Extension Limitation Law (PTELL) and rates on individual funds.

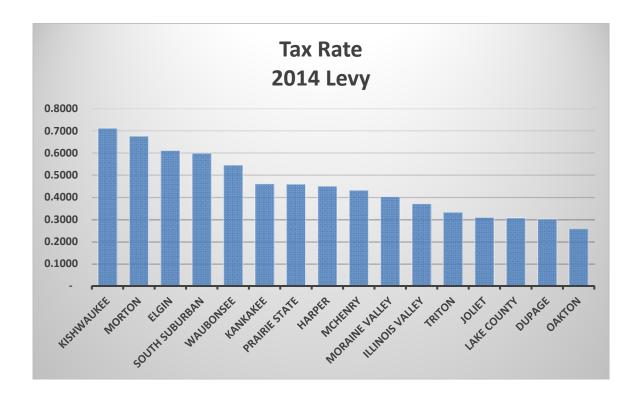
PTELL limits the district's overall tax rate by the Consumer Price Index (CPI) plus any new property in the district. The maximum overall rate under PTELL for tax year 2015 was \$.2731 per \$100 of equalized assessed valuation (EAV). In addition, the maximum individual fund rates are as follows:

Education Fund	\$.7500 per \$100 of EAV
Operation & Maintenance Fund	\$.1000 per \$100 of EAV
Audit Fund	\$.0050 per \$100 of EAV
Life Safety Fund	\$.1000 per \$100 of EAV
Liability, Protection & Settlement Fund	No Limit

The CPI increase allowed under PTELL has averaged 1.70% over the last five years. Property taxes collected over the last five years have increased annually, on average, 3.03%, excluding debt service. For Fiscal 2016, this increase was 1.67% based on the final levy including debt service and 1.36% excluding debt service.

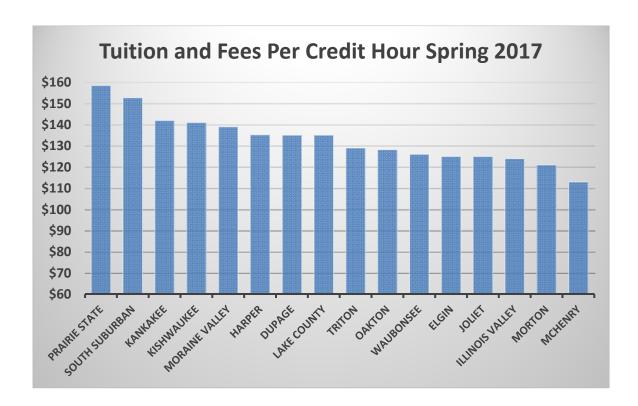
The reason for the annual increases exceeding the CPI has been the amount of new property in the district. The current estimate indicates a 2.20% increase for Fiscal 2017, which represents a 0.70% increase in CPI and a 1.50% increase in new property. The projected increase for Fiscal 2018 is 3.60% due to CPI for the current year being 2.10% compared to last year's 0.70% and a 1.50% increase from new property. New property growth is expected to be similar to last year. For Fiscal 2019 and Fiscal 2020, a 3.5% and 4.0% increase, respectively, is used, which would require an increase in new construction for Fiscal 2020.

To maintain a balanced operating fund, District 525 has levied the maximum allowed under PTELL. The district has not had an operating tax rate increase since 1977, but was successful in passing a building bond referendum that increased the 2009 tax rate by \$0.02. In comparison to other community colleges, JJC has the third lowest tax rate as demonstrated by the following chart.



Tuition and Fees. Over the last ten years, credit hours have grown annually by an average 1.45%. Currently, the college has experienced a 0.4% decrease in fall 2016 credit hour enrollment based on tenth day and a 3.1% decrease for the spring 2017 credit hours. Overall, the college has experienced a 2.2% decrease in enrollment for Fiscal 2017. Due to the economy showing signs of improvement over the past few years, enrollment has dropped from its high in Fiscal 2011. For Fiscal year 2018 no growth in enrollment is projected, but for Fiscal years 2019 through 2020, an annual 1.0% increase in credit hour enrollment is projected.

Tuition and fees were increased, effective Fall 2016 from \$115 to \$125 per credit hour, a 8.7% increase. For Fiscal 2018, a \$19 per credit hour increase in tuition and fees is projected. As of spring 2017, JJC's tuition and fees of \$125 per credit hour is the fifth lowest when compared to our peer schools. These tuition and fees per credit hour range from a high of \$158.50 to a low of \$113. JJC is also below the state average of \$133.42 for tuition and fees. For tuition charges only, JJC's current rate of \$94 per credit hour is well below our peer average of \$116.27 and the state average of \$118.88. JJC's fees are the third highest due to the capital assessment fee enacted to pay for the master plan financing. The following chart represents a comparison of JJC's current tuition and fees to our peer colleges.



State Sources. State funding is based on credit hours earned two years prior to the current year, multiplied by the current year reimbursement rate. The number of credit hours used in the state's funding formula has decreased 4.0% for Fiscal 2018 due to the enrollment experienced in Fiscal 2016. For Fiscal 2017, the college expected to receive \$7.8 million, but has only received \$3.27 million from a stop-gap budget that the State of Illinois approved on June 30, 2016. The final allocation or if there will be any additional funding is currently unknown due to the state's inability to approve a budget that covers an entire fiscal year. For Fiscal 2018, the college is being very conservative and is projecting \$3.6 million in state funding from credit hours, or a 50% reduction followed by another 3.2% decrease in Fiscal 2019 and then level funding in Fiscal 2020.

Expenditure Assumptions

For the operating funds (Education and Operation and Maintenance) of the college, the largest expenditure is personnel costs. Currently, personnel costs represent 77% of the total operating expenses of the college. The following summarizes the expenditure assumptions used in the three-year financial plan.

	% Increase <u>FY2018</u>	% Increase <u>FY2019</u>	% Increase <u>FY2020</u>
Salaries	2.00-3.00%	2.00-4.00%	2.00-4.00%
Benefits	6.00%	7.00%	7.00%
Other Expenditures	3.00%	3.00%	3.00%
Utilities	5.00%	5.00%	5.00%
O&M Utilities	4.00%	4.00%	6.00%
Contingency – Education Fund	\$400,000	\$400,000	\$400,000
Contingency – O & M Fund	\$200,000	\$200,000	\$200,000

The college has separate union contracts that cover faculty, adjunct faculty, support and technical staff, clerical, campus police, facility services and food service employees. The increases from the current contractual agreements have been used in the projections.

For Fiscal 2018 benefits are factored at a 6% increase based on medical cost trending for the college. For Fiscal 2019 and 2020 benefits are factored at a 7% increase. The college is self-funded for its health insurance. A detail projection of that fund is included on pages II-16 and II-17. Other expenditures are budgeted with an inflationary rate of 3% per year for Fiscal 2018, 2019 and 2020.

Contingency in the Education Fund is budgeted at \$400,000. Contingency in the Operation and Maintenance Fund is budgeted at \$200,000.

Capital Expenditures. Funding for repair and upkeep of the college's aging buildings had been severely restricted due to tax caps and no O & M rate increase since 1977. These funding restrictions caused a serious backlog of deferred maintenance. Prior strategic plans recognized this tremendous need and established the maintaining of current facilities as a quality improvement area. In 2003, the Board of Trustees initiated a comprehensive plan to address deferred maintenance issues. The plan included issuance of \$9.7 million in debt certificates to reduce the backlog of deferred maintenance and the establishment of a capital assessment fee of \$2 beginning in fall 2003 with increases to \$3 in Fiscal 2005 and to \$4 in Fiscal 2006. This fee is projected to repay the \$9.7 million in debt certificates and generate annual funds to support ongoing maintenance issues. In Fiscal 2005, an additional \$1 was added to the capital assessment fee to cover the cost of building a new parking lot.

In addition to the operating funds, the college has received funding for capital renewal and replacement from other sources. The Operation and Maintenance Restricted Fund accounts for these funds and a detailed projection is found on pages II-10 to II-12. The amount available from

this fund includes approximately \$1,070,000 to \$1,150,000 annually in Life Safety funds and transfers from the Operations and Maintenance fund of approximately \$2,875,000 to \$3,075,000 annually. The state has not funded the capital renewal grants the last five years, therefore, that revenue source has been eliminated from the projections.

A new master plan was unveiled in Fiscal 2008 to create a new vision for the college that is based on a detailed analysis of existing space, growth and needs. For Fiscal 2009, the capital assessment fee was increased an additional \$9 to a total of \$14 per credit hour with an additional \$2 increase in Fiscal 2010 and a \$1 increase in Fiscal 2011. This additional revenue is projected to repay the \$70 million in alternate revenue bonds.

In 2013, an update to the college's master plan was approved and during Fiscal 2014, the capital assessment fee was increased an additional \$4 to a total of \$21 per credit hour. This additional revenue is projected to repay the \$45 million in alternate revenue bonds that were issued to build an events center/multipurpose building and an expansion of the Romeoville Campus.

An operating cost increase of \$1,171,000 in Fiscal 2018 has been factored into the financial plan for the completion and opening of the JJC Events Center and Romeoville Campus expansion in July 2017 along with annualizing the operating costs from the opening of the new City Center building in January 2017.

In 2017 the college will update its master plan. Unlike the previous two master plans, this plan will not consider large-scale new construction projects. Instead, the master plan will focus on recapturing existing spaces that have been vacated during the last nine years of construction. Any construction costs arising from this master plan will be funded with existing reserves or future operating fund surpluses.

Other Funds

Included in the projections and assumptions sections are projections for other funds that have a significant impact on the overall financial health of the college.

Liability, Protection and Settlement Fund. These projections are shown on pages II-13 to II-15. This fund is supported by a separate tax levy which funds the tort liability, property insurance and unemployment insurance. The fund is projected to show small deficits in Fiscal 2018, 2019 and 2020. As of June 30, 2016, the fund balance was \$1,484,398. A reasonable fund balance is needed to provide a safety net for any future claims and/or settlements.

Health Insurance Fund. The college is self-insured for employee health costs. Other funds of the college are charged a premium based on the number of employees and these charges are deposited into this fund to pay actual health costs. The three-year projections assume a 6% increase for Fiscal 2018, and a 7% increase for Fiscal 2019 and 2020. Based on national trends in health care costs, there would be a small deficit over the next three years, but reserves currently represent approximately 48% of projected health claim costs, which will enable the college to cover these deficits. If health claims costs accelerate, the college along with its employees, will need to fund a larger than expected increase in health costs.

Fund Balances

The college has a policy of a balanced operating budget with which it has complied with over the last 40 years. Any significant excess in the operating funds are transferred by board resolution each year to be used for future instructional and academic equipment purchases or major capital projects. In addition, the college maintains a working cash fund to be used to pay expenses until property taxes are received. As of June 30, 2016, these reserves were as follows:

Operating reserves	\$ 20,459,253
Working Cash fund	\$ 6,305,793
Instructional and academic equipment reserve	\$ 1,917,026
Operations & Maintenance Restricted	
Life safety projects	\$ 1,151,647
2013 Bond issue	27,591,951
Deferred Maintenance	20,855,661
Total Operations & Maintenance Restricted	\$ 49,599,259

The history of the college's fund balances is detailed on page III-14. Annual property taxes received, which is the major source of revenue, are currently \$55.5 million. The receipt of annual property taxes does not begin until June of each year. Due to the timing of property tax receipts, the college needs to maintain adequate reserves to fund expenses during the first 11 months of the year. The reserves listed above total \$50.7 million, excluding bond proceeds, which represents 91.4% of the annual property tax receipts. If this ratio decreases below 75%, cash flow needs in the last quarter of the fiscal year may require short-term borrowing.

Strategic Planning

Strategic Planning is a systematic and on-going activity which the college uses to anticipate and respond to major decisions facing it during a three-year period beyond the present. Strategic planning looks at the organization as a whole, is oriented towards the future, supports the mission, is externally directed, spans organizational boundaries, deals with greater levels of uncertainty, and is about creating public value.

The goal of the strategic planning process is to provide JJC with tools and plans to anticipate and respond to change in its external environment. The Strategic Planning process at JJC coincided with the Facilities Master Planning process.

STRATEGIC PRIORITY

Joliet Junior College's academic programs and support services ensure the opportunity for goal achievement and student success through career development, personal enhancement, and universal accessibility.

Provide Education Pathways that Promote Completion

Offer quality educational pathways that align secondary and postsecondary curricula, course pathways, and industry-recognized credentials promoting access, success, and completion.

Improve Data Accessibility and Integrity

Align data systems and processes to promote a framework of accountability and results tied to college success.

Collaborate with Employers and the Community

Engage and partner with employers and the community to enhance academic programming.

Improve Community Awareness and Strategic Marketing

Leverage marketing assets to build and solidify the College's image, which is aimed at promoting quality and accessible academic programs.

Improve Internal Communications

Establish effective college-wide communications to improve information dissemination, idea generation, and employee engagement.

Future

The purpose of this three-year financial plan is to examine and set forth financial issues that the Board of Trustees and the administration of the college should plan for and address. In summary, the issues can be defined as follows:

- Addressing potential impact of the state's fiscal crisis on the college's budget
- Realistic projections in property tax revenues
- Emphasis on student success
- Accommodating staff and resource needs to address enrollment
- Responsible reserves
- Operational costs from the completion of master plan projects

Three major revenue sources are available to District 525: state funding, property taxes and tuition. State funding in the past two years has not increased due to the state's budget constraints. Based on the state's current economic condition, state funding is not expected to be a major source of revenue to address future needs.

The second source of revenue is property taxes. This source is restricted by overall tax cap legislation and individual fund rates. The district tax rate has not been increased since 1977 and is the fifth lowest when compared to our peer districts. The last request for an increase in the rate was not supported by the taxpayers. Therefore, except for growth in new construction that has been factored into these projections, property taxes are not expected to be a source to address future needs.

The third source of revenue is tuition and fees. Tuition and fee revenue increases are a combination of rate increases and enrollment growth. Enrollment growth is restricted by the current staffing and low population growth in the district; therefore modest growth is assumed until resources are available, so enrollment growth will not be a viable source of revenue to address the needs as defined above. What remains are tuition and fee increases. Tuition and fee increases have been factored into the projections with an effort to keep costs within state averages and affordable to the student. The tuition and fee increases that are being used are the amounts necessary to fund current operations, master plan operational costs, deferred maintenance and technology replacements. As more needs are addressed, future increases in tuition may be required.

Summary

The preceding projections are a basis for discussion and further planning as the college addresses the future needs of District 525 residents. In order to implement the strategic planning initiatives, make the infrastructure needs that will accommodate growth, and maintain progressive educational resources at JJC, additional and greater financial resources will be required. Only with additional resources will Joliet Junior College be able to continue to move forward in the new millennium as an academically challenging, viable and vibrant community college. This document, therefore, will serve as the basis for further discussion and will be part of Joliet Junior College's annual budget building process.

II.	Projections and Assumptions

Education Fund

EDUCATION FUND PROJECTIONS Years Ended June 30, 2018 through 2020

		Actual		Projected		Projected	
•	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20
Revenue Factors							
Assessed Valuation	17,850,068,427	17,696,962,322	18,040,252,901	18,581,460,488	19,138,904,303	19,713,071,432	20,304,463,575
CPI	1.70%	1.50%	0.80%	0.70%	2.10%	2.00%	2.00%
Tax Rate	16.66	17.47	17.35	17.35	17.35	17.35	17.35
New Property % increase	1.21%	1.25%	1.18%	1.50%	1.50%	1.50%	2.00%
Increase in EAV	95.60%	99.14%	101.94%	103.00%	103.00%	103.00%	103.00%
Total Tuition Hours	323,441	305,993	288,265	286,500	286,500	289,365	292,259
Tuition Rate	80.00	84.00	84.00	94.00	113.00	116.00	120.00
Variable Tuition Hours	0.00	3,750.00	6,550.00	7,000.00	7,000.00	7,000.00	7,000.00
Credit hour % increase	92.11%	94.61%	94.21%	99.39%	100.00%	101.00%	101.00%
Tuition Rate % Increase	100.00%	105.00%	100.00%	111.90%	120.21%	102.65%	103.45%
Tuition Rate \$ Increase	\$ -	\$ 4.00	\$ -	\$ 10.00	\$ 19.00	\$ 3.00	\$ 4.00
Apportionment hours paid	322,574	313,679	307,913	289,468	268,513	260,000	260,000
% Increase in App. Hrs.	97.47%	97.24%	98.16%	94.01%	92.76%	96.83%	100.00%
Ave. Apportionment rate	22.16	23.75	6.95	26.95	13.50	13.50	13.50
% Increase in App. Rate	3.51%	7.16%	-70.74%	387.85%	50.10%	100.00%	100.00%
Expenditure Factors							
Salaries					100-103%	100-104%	100-104%
Adm Salaries					102.00%	102.00%	103.00%
Support Staff Salaries					102.00%	102.00%	103.00%
Clerical Salaries					102.00%	102.00%	103.00%
Faculty Salaries					102.00%	103.50%	103.50%
FT Fac Overloads/Extra Pay	/				101.00%	102.00%	103.00%
PT Fac Summer/Fall/Spring					102.50%	104.00%	104.00%
Other Salaries					102.00%	102.00%	103.00%
Student Salaries					102.00%	102.00%	103.00%
Employee Benefits					106.00%	107.00%	107.00%
Other Expenses					103.00%	103.00%	103.00%
Utilities					105.00%	105.00%	105.00%
New positions and initiatives					\$ 516,000	\$ 80,500	\$ 17,895
Contingency amount					\$ 400,000	\$ 400,000	\$ 400,000

EDUCATION FUND PROJECTIONS Years Ended June 30, 2018 through 2020

	Actual			Projected		Projected				
	2013-14	2014-15	2015-16	2016-17	2017-18		2018-19		2019-20	•
Local Government										
Current Taxes	29,360,679	30,521,889	30,914,428	31,275,000	32,400,900		33,534,932		34,876,329	
Back Taxes	115,824	361,503	247,672	150,000	150,000	A	155,000	A	160,000	A
Other	14,960	15,291	15,289	11,000	11,000	A	11,000		11,000	A
	29,491,463	30,898,683	31,177,389	31,436,000	32,561,900		33,700,932		35,047,329	•
State Government										
ICCB State Grant	7,148,522	7,448,835	2,139,220	7,800,000	3,624,926		3,510,000		3,510,000	
ICCB - CTE	669,381	676,023	-	650,000	650,000	C	656,500	C	663,065	C
CPPT	1,957,680	2,105,394	1,682,297	1,925,000	1,965,425	I	2,004,734	I	2,044,828	I
	9,775,583	10,230,252	3,821,517	10,375,000	6,240,351	-	6,171,234		6,217,893	-
Federal Government										
SEOG/Pell/Indirect Cost	82,810	59,127	58,579	75,000	60,000	A	60,000	A	60,000	A
Tuition and Fees										
Tuition	26,628,203	26,616,060	25,493,470	28,300,000	33,473,500	T	35,153,935	T	36,640,208	T
Tuition - New faculty	· · · -	· · · -	-	· · · -	· · · · -		-		-	
Tuition - Variable	-	-	-	-	310,000		525,000		525,000	
Course Fees	202,417	237,397	233,637	228,000	228,000	C	230,280	C	232,583	C
Charge back	104,051	109,387	62,005	25,000	30,053	T	31,160	T	32,556	T
	26,934,671	26,962,844	25,789,112	28,553,000	34,041,553		35,940,375		37,430,347	•
Interest	67,516	100,842	94,110	125,000	150,000	E	200,000	E	250,000	E
Other Revenues	400,273	429,863	415,222	298,000	300,000	A	300,000	A	300,000	A
Transfer from other funds	23,916	173,244	697,047	218,811	200,000	_	175,000	_	175,000	_
Total Ed Fund Revenues	66,776,232	68,854,855	62,052,976	71,080,811	73,553,804	_	76,547,540	. =	79,480,569	=

EDUCATION FUND PROJECTIONS Years Ended June 30, 2018 through 2020

	Actual			Projected		Projected		
_	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	
Salaries								
Adm Salaries	3,400,265	3,766,632	3,860,246	4,537,447	4,628,196	4,720,760	4,862,383	
Support Staff Salaries	6,383,402	6,760,832	7,325,564	8,088,598	8,250,370	8,415,377	8,667,839	
Clerical Salaries	3,684,793	3,854,466	3,811,962	4,021,788	4,102,224	4,184,268	4,309,796	
Faculty Salaries	18,255,508	18,415,810	19,490,641	20,158,950	20,562,129	21,281,804	22,026,667	
FT Fac Overloads/Extra	5,775,705	5,854,495	5,831,013	5,587,276	5,643,149	5,756,012	5,928,692	
PT Faculty	5,546,029	5,305,944	5,135,937	5,400,150	5,535,154	5,756,560	5,986,822	
Scheduling/reorg/faculty	· · · · -	-	· · · · -		(2,035,000)	(2,035,000)	(2,035,000)	
Other Salaries	563,406	512,631	663,706	1,083,564	1,105,235	1,127,340	1,161,160	
Early Retirement	210,000	48,889	32,813	100,000	100,000	100,000	100,000	
Student Salaries	285,626	326,000	327,018	367,320	374,666	382,160	393,625	
_	44,104,734	44,845,699	46,478,900	49,345,093	48,266,123	49,689,280	51,401,983	
Employee Benefits								
Employee Benefits	8,533,245	9,176,139	9,278,653	10,259,729	10,875,313	11,636,585	12,451,146	
FICA and Medicare	871,611	866,575	915,162	938,000	994,280	1,063,880	1,138,351	
Other/Wellness/Med exams	61,645	62,948	64,356	68,000	69,428 I	70,817 I	72,233 I	
_	9,466,501	10,105,662	10,258,171	11,265,729	11,939,021	12,771,281	13,661,730	
Other Expenses	4,395,932	4,645,018	4,235,921	5,084,760	5,237,303	5,394,422	5,556,255	
Utilities (575.XXX)	-	-	-	2,500	2,625	2,756	2,894	
Capital Outlay								
Tech Fee	-	-	-	-	-	-	-	
Instructional	1,822	-	-	-	50,000	75,000	100,000	
Academic Support	-	-	-	-	, -	-	-	
Student Services	-	-	-	-	-	-	-	
Public Service	-	-	-	-	-	-	-	
General Administration	-	-	-	-	-	-	-	
Institutional Support	-	17,302	-	-	-	-	-	
•••	1,822	17,302	-	-	50,000	75,000	100,000	

EDUCATION FUND PROJECTIONS Years Ended June 30, 2018 through 2020

	Actual			Projected	Projected			
	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	
Other								
ERP	-	-		-	200,000	206,000	212,180 I	
New initiatives - Title III	-	-		-	66,000	133,000	136,990 I	
New initiatives - City Center	-	-		-	-	-	- I	
New initiatives - North/Event	-	-		-	250,000	257,500	265,225 I	
Non Tuition Expense	1,689,893	1,792,471	1,696,722	1,879,696	2,259,635 T	2,342,821 T	2,447,844 T	
Dual Credit Tuition	2,201,680	1,942,836	1,337,322	2,150,000	2,584,574 T	2,679,723 T	2,799,849 T	
Union Tuition Waiver	48,960	-		-	-	-	-	
Tuition Charge Back	214,634	109,388	90,534	50,000	60,106 T	62,319 T	65,113 T	
Bank Charges/Credit Card	261,413	297,603	297,447	356,500	428,559 C	432,844 C	437,173 C	
Other - misc and bad debts	281,571	255,756	199,113	352,550	423,810	439,412	459,110	
_	4,698,151	4,398,054	3,621,138	4,788,746	6,272,684	6,553,620	6,823,483	
Contingency	-	-	-	575,000	400,000	400,000	400,000	
Transfers Out								
Childcare	-	-	-	-	-	=	=	
Farm	-	-	-	-	-	=	=	
Renaissance Center	83,743	-	-	-	-	=	=	
Food Service	-	68,063	150,106	-	-	-	-	
Foundation	558,002	384,172	424,605	443,983	452,863	461,920	475,778	
O&M Restricted fund	3,200,000	3,190,000		-	-	-	-	
Restricted fund	-	510,000		-	-	=	=	
O&M master plan costs	-	-	-	-	970,000	1,005,100	1,041,253	
Auxiliary transfers	-	-	-	-	<u> </u>	<u> </u>	-	
_	3,841,745	4,152,235	574,711	443,983	1,422,863	1,467,020	1,517,031	
Total Ed Fund Expenditures _	66,508,885	68,163,970	65,168,841	71,505,811	73,590,618	76,353,379	79,463,376	
Surplus (Deficit)	267,347	690,885	(3,115,865)	(425,000)	(36,814)	194,160_	17,193	

A Projection based on prior years history.

II-5]

C Increase based on credit hour increase

E Interest rates are estimated. Increase is projected once market stabilizes.

I Increase based on inflation (CPI)

T Increase based on tuition and credit hour increases.

Operation and Maintenance Fund

OPERATION MAINTENANCE FUND PROJECTIONS

Years Ended June 30, 2018 through 2020

	Actual			Projected		Projected			
	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20		
Revenue Factors									
Assessed Valuation	17,850,068,427	17,696,962,322	18,040,252,901	18,581,460,488	19,138,904,303	19,713,071,432	20,304,463,575		
CPI	1.70%	1.50%	0.80%	0.70%	2.10%	2.00%	2.00%		
Tax Rate	8.53	8.99	8.98	9.00	9.00	9.00	9.00		
New Property % increase	1.21%	1.25%	1.18%	1.50%	1.50%	1.50%	2.00%		
Increase in EAV	95.60%	99.14%	101.94%	103.00%	103.00%	103.00%	103.00%		
Expenditure Factors									
Salaries					100-103%	100-103%	100-103%		
Adm Salaries					102.00%	102.00%	103.00%		
Support Staff Salaries					102.00%	102.00%	103.00%		
Clerical Salaries					102.00%	102.00%	103.00%		
Service Staff					102.00%	102.00%	102.00%		
Student Salaries					102.00%	102.00%	103.00%		
Employee Benefits					106.00%	107.00%	107.00%		
Other expenses					103.00%	103.00%	103.00%		
Utilities					104.00%	104.00%	106.00%		
Capital Outlay					300,000	325,000	350,000		
Master Plan					\$ 1,170,000	\$ 35,100	\$ 36,153		
Contingency					\$ 200,000	\$ 200,000	\$ 200,000		

OPERATION MAINTENANCE FUND PROJECTIONS

Years Ended June 30, 2018 through 2020

	Actual			Projected		Projected	
	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20
Revenue							
Local Government							
Current Taxes	15,042,004	15,709,492	15,995,124	16,810,000	17,415,160	18,024,691	18,745,678
Back Taxes	63,803	187,408	126,806	75,000	75,000	77,250	79,568
Other	<u> </u>	<u> </u>		-			-
	15,105,807	15,896,900	16,121,930	16,885,000	17,490,160	18,101,941	18,825,246
Fees	880	13,464	12,239	-	-	-	-
Interest	-	-		-			
Facilities Rental	261,125	240,284	201,216	200,000	350,000	350,000	350,000
Transfer from other funds	<u>-</u>	<u> </u>		<u> </u>	970,000	1,005,100	1,041,253
Total O&M Revenues	15,367,812	16,150,648	16,335,385	17,085,000	18,810,160	19,457,041	20,216,499

OPERATION MAINTENANCE FUND PROJECTIONS

Years Ended June 30, 2018 through 2020

		Actual		Projected	Projected			
	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	
Expenditures								
Salaries								
Adm Salaries	649,894	691,845	688,127	7,354,068	7,501,149	7,651,172	7,880,708	
Support Staff Salaries	748,393	792,819	881,930	-	, ,	-	-	
Clerical Salaries	458,795	470,228	469,176	=	=	-	-	
Service Staff	4,629,525	4,460,858	4,648,898	=	=	-	-	
Student Salaries	203,506	210,471	172,316	-	-	-	-	
_	6,690,113	6,626,221	6,860,447	7,354,068	7,501,149	7,651,172	7,880,708	
Employee Benefits		, ,	, ,			, ,	, ,	
Employee Benefits	1,849,370	1,961,854	1,923,633	2,063,532	2,187,344	2,340,458	2,504,290	
Other/Wellness/Med. exams	,, -	-	-	-	, - ,- -	-	-	
_	1,849,370	1,961,854	1,923,633	2,063,532	2,187,344	2,340,458	2,504,290	
Other Expenses	1,280,379	1,329,228	1,278,380	1,680,857	1,731,283	1,783,221	1,836,718	
Utilities	2,231,683	2,059,987	1,986,281	2,736,543	2,846,005	2,959,845	3,137,436	
Capital Outlay	313,706	141,223	219,176	250,000	300,000	325,000	350,000	
Master Plan Operating Cost								
Event Center	_	_	_	_	720,000	741,600	763,848	
Romeoville expansion	<u>-</u>	_	_	_	290,000	298,700	307,661	
City Center 2016	_	_	<u>_</u>	_	160,000	164,800	169,744	
		-		-	1,170,000	1,205,100	1,241,253	
North Campus Lease Pmt	<u>-</u>	(95)		-	-	-	_	
, , , , , , , , , , , , , , , , , , ,		()						
Contingency	-	-	-	225,000	200,000	200,000	200,000	
Transfers Out								
To O&M Restricted	2,900,000	3,775,000	3,775,000	2,775,000	2,875,000	2,975,000	3,075,000	
To Bond & Interest	_,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		-	-,,	-,,	-,,	-	
	2,900,000	3,775,000	3,775,000	2,775,000	2,875,000	2,975,000	3,075,000	
Total O&M Expenditures	15,265,251	15,893,418	16,042,917	17,085,000	18,810,781	19,439,796	20,225,404	
Surplus (Deficit)	102,561	257,230	292,468	-	(621)	17,244	(8,905)	
-	,				\/	,	(-,)	

Operation and Maintenance Restricted Fund

OPERATION AND MAINTENANCE RESTRICTED FUND PROJECTIONS Years Ended June 30, 2018 through 2020

	Actual			Projected		Projected	
	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20
Revenue Factors							
Assessed Valuation	17,850,068,427	17,696,962,322	18,040,252,901	18,581,460,488	19,138,904,303	19,713,071,432	20,304,463,575
CPI	1.70%	1.50%	0.80%	0.70%	2.10%	2.00%	2.00%
Tax Rate	0.62	0.62	0.59	0.60	0.60	0.60	0.60
New Property % increase	1.21%	1.25%	1.18%	1.50%	1.50%	1.50%	2.00%
Increase in EAV	95.60%	99.14%	101.94%	103.00%	103.00%	103.00%	103.00%
Tuition Hours	323,441	305,993	288,265	286,500	286,500	289,365	292,259
Less Adult Ed hours	13,378	14,755	13,992	14,096	14,096	14,237	14,379
Less Dual Credit & Union	26,900	22,717	15,225	22,872	22,872	23,101	23,332
	283,163	268,521	259,048	249,532	249,532	252,027	254,548
Capital Assessment Fee	21.00	21.00	21.00	21.00	21.00	21.00	21.00
Credit hour % increase	-7.89%	-5.39%	-5.79%	-0.61%	0.00%	1.00%	1.00%
Expenditure Factors							
State Grants					-	-	-
Debt Payments					Per Schedule	Per Schedule	Per Schedule

II-11]

OPERATION AND MAINTENANCE RESTRICTED FUND PROJECTIONS Years Ended June 30, 2018 through 2020

Part		9	Actual		Projected	Projected			
Core Taxes 1,093,204 1,081,383 1,046,923 1,040,000 1,077,440 1,115,150 1,159,756 5,643,800 1,265,468 1,280,3859 2,28,820 125,000 1,25,000 130,000 135,000 1,265,468 1,280,3853 1,284,585 1,165,000 1,202,440 1,245,160 1,244,766 1,244,767 1,244,7	_	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	
Current Taxes	Revenue								
Registrates 2,977	Local Government								
Tip reimbursement - Channahor 169,287 185,389 228,820 125,000 125,000 130,000 135,000 136,000 1202,440 1,245,150 1,294,756 1,294,756 1,284,585 1,165,000 1,202,440 1,245,150 1,294,756 1	Current Taxes	1,093,204	1,081,383	1,046,923	1,040,000	1,077,440	1,115,150	1,159,756	
Capital Assessment Fee 1,265,468 1,280,953 1,284,585 1,165,000 1,202,440 1,245,150 1,294,756 Capital Assessment Fee 5,277,351 5,633,607 5,424,195 5,243,000 5,240,172 5,292,574 5,345,499 State/Federal Grants 354,893 12,600 -	Back Taxes	2,977	14,181		-	-	-	-	
Capital Assessment Fee 5,277,351 5,633,607 5,424,195 5,243,000 5,240,172 5,292,574 5,345,499 State/Federal Grants 354,893 12,600 - <	TIF reimbursement - Channahor_								
State Federal Grants 354,893 12,600		1,265,468	1,280,953	1,284,585	1,165,000	1,202,440	1,245,150	1,294,756	
Ramp Project	Capital Assessment Fee	5,277,351	5,633,607	5,424,195	5,243,000	5,240,172	5,292,574	5,345,499	
Debt Proceeds 45,000,000 -	State/Federal Grants	354,893	12,600		-	-	-	-	
Other Income and Interest 82,963 149,668 160,248 25,000 - - - - Transfer In From O & M - Surplus & Cap From Ed Fund 2,900,000 3,175,000 3,190,000 3,190,000 - 3,775,000 2,775,000 2,875,000 2,875,000 2,975,000 3,075,000 - 2,875,000 2,875,000 2,975,000 2,975,000 3,075,000 - 3,075,000 - -<	Ramp Project	4,613,813	432,843		26,100,000	-	-	-	
Transfer In From O & M - Surplus & Cap 2,900,000 3,775,000 3,775,000 2,775,000 2,875,000 2,975,000 3,075,000 5,000 3,190,000 6,965,000 3,775,000 2,775,000 2,875,000 2,975,000 3,075,000 7,	Debt Proceeds	45,000,000	-	-	-	-	-	-	
From O & M - Surplus & Cap From Ed Fund 2,900,000 3,775,000 3,775,000 2,775,000 2,875,000 2,975,000 3,000	Other Income and Interest	82,963	149,668	160,248	25,000	-	-	-	
From Ed Fund 3,200,000 3,190,000	Transfer In								
Total Revenues 6,100,000 6,965,000 3,775,000 2,775,000 2,875,000 2,975,000 3,075,000 Expenditures 62,694,488 14,474,671 10,644,028 35,308,000 9,317,612 9,512,724 9,715,256 Expenditures Capital Expenditures Capital Expenditures 6,650,475 2,941,627 13,084,753 42,432,437 3,411,000 3,406,000 3,411,000 Bond Project Expenditures 14,426,762 3,183,883 25,309,911 27,600,000 1,500,000 - - - Transfer Out To Bond & Interest 2008 issue 4,948,618 6,171,500 6,314,713 6,312,438 6,306,988 6,308,288 7,277,225 To Bond & Interest 2003 issue 4,948,618 2,322,620 2,322,600 2,323,125 2,323,125 2,323,125 2,323,125 2,323,125 2,323,125 2,323,125 2,323,125 2,323,125 2,323,125 2,323,125 2,232,125 2,232,125 2,232,125 2,232,125 2,232,125 2,232,125 2,232,125 2,232,125 2,232,125 </td <td>From O & M - Surplus & Cap</td> <td>2,900,000</td> <td>3,775,000</td> <td>3,775,000</td> <td>2,775,000</td> <td>2,875,000</td> <td>2,975,000</td> <td>3,075,000</td>	From O & M - Surplus & Cap	2,900,000	3,775,000	3,775,000	2,775,000	2,875,000	2,975,000	3,075,000	
Total Revenues 62,694,488 14,474,671 10,644,028 35,308,000 9,317,612 9,512,724 9,715,256 Expenditures Capital Expenditures 6,650,475 2,941,627 13,084,753 42,432,437 3,411,000 3,406,000 3,411,000 Bond Project Expenditures 14,426,762 3,183,883 25,309,911 27,600,000 1,500,000 - - - Transfer Out To Bond & Interest 2008 issue 4,948,618 6,171,500 6,314,713 6,312,438 6,306,988 6,308,288 7,277,225 To Bond & Interest 2013 issue 649,718 2,322,620 2,322,600 2,323,125 </td <td>From Ed Fund</td> <td></td> <td></td> <td><u> </u></td> <td><u>-</u> .</td> <td>-</td> <td></td> <td>-</td>	From Ed Fund			<u> </u>	<u>-</u> .	-		-	
Expenditures Capital Expenditures 6,650,475 2,941,627 13,084,753 42,432,437 3,411,000 3,406,000 3,411,000 Bond Project Expenditures 14,426,762 3,183,883 25,309,911 27,600,000 1,500,000 - - - Transfer Out To Bond & Interest 2008 issue 4,948,618 6,171,500 6,314,713 6,312,438 6,306,988 6,308,288 7,277,225 To Bond & Interest 2013 issue 649,718 2,322,620 2,322,600 2,323,125	-	6,100,000	6,965,000	3,775,000	2,775,000	2,875,000	2,975,000	3,075,000	
Capital Expenditures 6,650,475 2,941,627 13,084,753 42,432,437 3,411,000 3,406,000 3,411,000 Bond Project Expenditures 14,426,762 3,183,883 25,309,911 27,600,000 1,500,000 - - - Transfer Out To Bond & Interest 2008 issue 4,948,618 6,171,500 6,314,713 6,312,438 6,306,988 6,308,288 7,277,225 To Bond & Interest 2013 issue 649,718 2,322,620 2,322,600 2,323,125	Total Revenues	62,694,488	14,474,671	10,644,028	35,308,000	9,317,612	9,512,724	9,715,256	
Bond Project Expenditures 14,426,762 3,183,883 25,309,911 27,600,000 1,500,000 - - - Transfer Out To Bond & Interest 2008 issue 4,948,618 6,171,500 6,314,713 6,312,438 6,306,988 6,308,288 7,277,225 To Bond & Interest 2013 issue 649,718 2,322,620 2,322,600 2,323,125 2,323	Expenditures								
Transfer Out To Bond & Interest 2008 issue 4,948,618 6,171,500 6,314,713 6,312,438 6,306,988 6,308,288 7,277,225 To Bond & Interest 2013 issue 649,718 2,322,620 2,322,600 2,323,125	Capital Expenditures	6,650,475	2,941,627	13,084,753	42,432,437	3,411,000	3,406,000	3,411,000	
To Bond & Interest 2008 issue 4,948,618 6,171,500 6,314,713 6,312,438 6,306,988 6,308,288 7,277,225 To Bond & Interest 2013 issue 649,718 2,322,620 2,322,600 2,323,125	Bond Project Expenditures	14,426,762	3,183,883	25,309,911	27,600,000	1,500,000	-	-	
To Bond & Interest 2013 issue To Bond & Interest 2003 issue 649,718 1,170,150 2,322,620	Transfer Out								
To Bond & Interest 2003 issue 1,170,150 -	To Bond & Interest 2008 issue	4,948,618	6,171,500	6,314,713	6,312,438	6,306,988	6,308,288	7,277,225	
Total Expenditures 27,845,723 14,619,630 47,031,977 78,668,000 13,541,113 12,037,413 13,011,350 Surplus (Deficit) 34,848,765 (144,959) (36,387,949) (43,360,000) (4,223,501) (2,524,689) (3,296,094) Beginning Fund Bal 51,283,403 86,132,168 85,987,209 49,599,260 6,239,260 2,015,759 (508,930)		,	2,322,620	2,322,600	2,323,125	2,323,125	2,323,125	2,323,125	
Surplus (Deficit) 34,848,765 (144,959) (36,387,949) (43,360,000) (4,223,501) (2,524,689) (3,296,094) Beginning Fund Bal 51,283,403 86,132,168 85,987,209 49,599,260 6,239,260 2,015,759 (508,930)	To Bond & Interest 2003 issue	1,170,150	<u> </u>		<u> </u>	<u> </u>			
Beginning Fund Bal 51,283,403 86,132,168 85,987,209 49,599,260 6,239,260 2,015,759 (508,930)	Total Expenditures	27,845,723	14,619,630	47,031,977	78,668,000	13,541,113	12,037,413	13,011,350	
	Surplus (Deficit)	34,848,765	(144,959)	(36,387,949)	(43,360,000)	(4,223,501)	(2,524,689)	(3,296,094)	
Ending Fund Bal 86,132,168 85,987,209 49,599,260 6,239,260 2,015,759 (508,930) (3,805,024)	Beginning Fund Bal	51,283,403	86,132,168	85,987,209	49,599,260	6,239,260	2,015,759	(508,930)	
	Ending Fund Bal	86,132,168	85,987,209	49,599,260	6,239,260	2,015,759	(508,930)	(3,805,024)	

Liability, Protection and Settlement Fund

LIABILITY, PROTECTION AND SETTLEMENT FUND PROJECTIONS Years Ended June 30, 2018 through 2020

		Actual		Projected		Projected	
	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20
Revenue Factors							
Assessed Valuation	17,850,068,427	17,696,962,322	18,040,252,901	18,581,460,488	19,138,904,303	19,713,071,432	20,304,463,575
CPI	1.70%	1.50%	0.80%	0.70%	2.10%	2.00%	2.00%
Tax Rate	0.46	0.31	0.32	0.31	0.31	0.31	0.31
New Property % increase	1.21%	1.25%	1.18%	1.50%	1.50%	1.50%	2.00%
Increase in EAV	95.60%	99.14%	101.94%	103.00%	103.00%	103.00%	103.00%
Expenditure Factors							
Faculty Salary Allocation					0.00%	0.00%	0.00%
Campus Police Salary Alloca	ation				0.00%	0.00%	0.00%
Employee Benefits					107.00%	107.00%	107.00%
Legal					105.00%	105.00%	105.00%
Insurance					103.00%	103.00%	103.00%

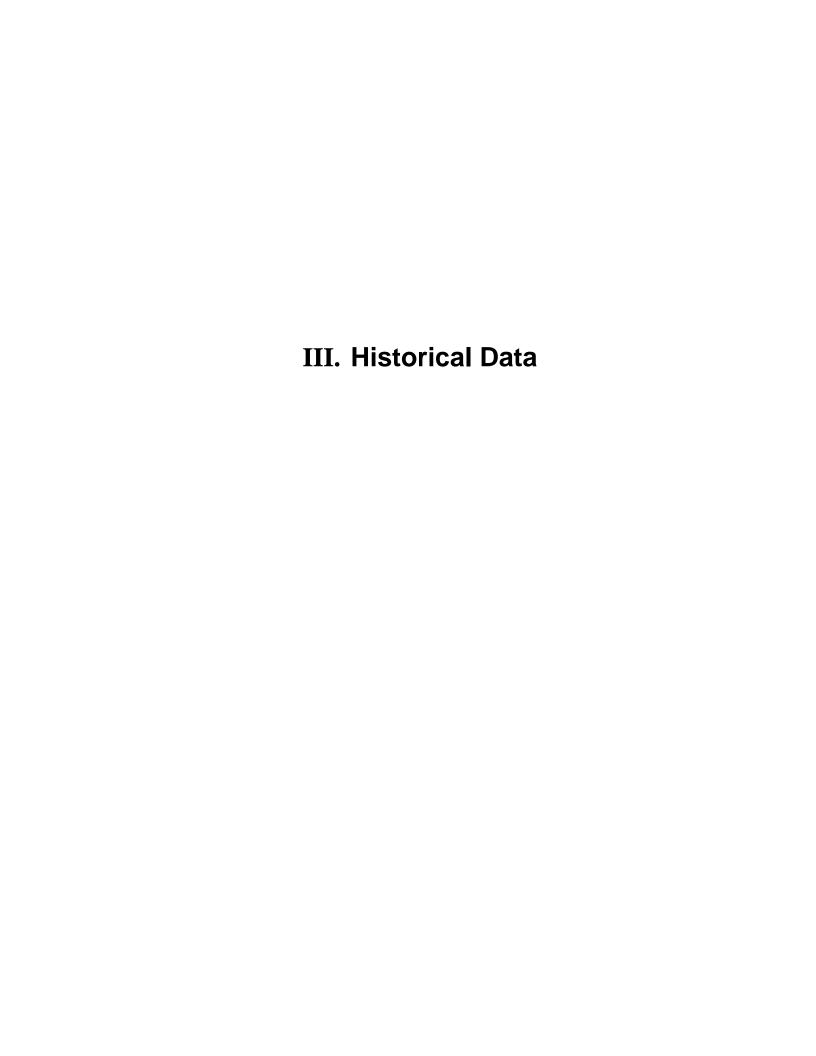
LIABILITY, PROTECTION AND SETTLEMENT FUND PROJECTIONS Years Ended June 30, 2018 through 2020

	Actual			Projected	Projected			
	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	
Revenue								
Local Government								
Current Taxes	813,819	558,367	566,962	570,000	590,520	611,188	635,636	
Back Taxes	4,384	11,594	5,190	6,000	6,180	6,365	6,556	
Other	818,203	569,961	572,152	576,000	596,700	617,554	642,192	
Other Revenues	<u> </u>		<u> </u>		<u>-</u>	<u>-</u>	-	
Total Revenues	818,203	569,961	572,152	576,000	596,700	617,554	642,192	
Expenditures								
Salaries								
Office Salary Allocation	51,305	52,434	50,225	58,686	61,033	63,475	66,014	
Employee Benefits								
Employee Benefits	11,931	12,863	11,280	14,314	15,316	16,388	17,535	
Unemployment Insurance	46,635	83,978	29,780	50,000	53,500	57,245	61,252	
FICA and Medicare	58,566	96,841	41,060	64,314	68,816	73,633	78,787	
Legal	78,599	84,253	23,404	50,000	52,500	55,125	57,881	
Insurance	424,125	417,221	449,182	455,000	468,650	482,710	497,191	
Claims and Settlements	-	-	-	5,000	5,000	5,000	5,000	
Other	<u> </u>	<u> </u>		<u>-</u>	<u>-</u>	<u>-</u>		
Total Expenditures	612,595	650,749	563,871	633,000	655,999	679,942	704,873	
Surplus (Deficit)	205,608	(80,788)	8,281	(57,000)	(59,299)	(62,389)	(62,681)	

Health Insurance Fund

HEALTH INSURANCE FUND PROJECTIONS Years Ended June 30, 2018 through 2020

	Actual			Projected	Projected			
-	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	
Revenue Factors								
Investment Balance	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,451,910	1,380,189	
Interest Rate	0.45%	0.46%	0.85%	0.50%	2.00%	3.00%	3.00%	
Premium Increase	108.00%	108.00%	108.00%	100.00%	106.00%	107.00%	107.00%	
Expenditure Factors								
Healthcare Claims					106.00%	107.00%	107.00%	
Drug Claims/Workers Comp					108.00%	108.00%	108.00%	
Reinsurance Premium					110.00%	110.00%	110.00%	
Other					103.00%	103.00%	103.00%	
Revenue								
Premiums	11,225,668	12,048,353	12,054,089	12,900,000	13,674,000	14,631,180	15,655,363	
Dental buy-up premiums	57,703	58,045	56,644	50,000	53,000	56,710	60,680	
Employee contribution	435,433	522,123	533,887	525,000	556,500	595,455	637,137	
Cobra	36,306	32,257	3,896	10,000	10,000	10,000	10,000	
Interest	6,823	6,861	12,720	7,500	30,000	43,557	41,406	
	11,761,933	12,667,639	12,661,236	13,492,500	14,323,500	15,336,902	16,404,585	
Expenditures								
Employee Benefits								
Healthcare Claims	7,275,223	7,619,221	7,233,296	9,285,500	9,842,630	10,531,614	11,268,827	
Drug Claims	1,926,543	1,961,115	2,333,717	2,400,000	2,592,000	2,799,360	3,023,309	
Workers Comp Claims	1,066,024	125,073	1,258,047	745,000	804,600	868,968	938,485	
	10,267,790	9,705,409	10,825,060	12,430,500	13,239,230	14,199,942	15,230,621	
Reinsurance Premiums	458,328	480,245	435,351	550,000	605,000	665,500	732,050	
Administrative fees	428,732	450,354	471,882	512,000	527,360	543,181	559,476	
Total Expenditures	11,154,850	10,636,008	11,732,293	13,492,500	14,371,590	15,408,623	16,522,148	
Surplus (Deficit)	607,083	2,031,631	928,943		(48,090)	(71,721)	(117,563)	



COMMUNITY COLLEGE DISTRICT NO. 525

STUDENT ENROLLMENT AND DEMOGRAPHIC STATISTICS

	Fall Enrollment				Ger	nder	Attend	dance	I	Enrollme	ent Status	
	Head	%		%			Full	Part	Continuing			Re-
Fall	Count	Change	FTE	Change	Male	Female	Time	Time	Student	New	<u>Transfer</u>	Admit
2016	15,383	2.94%	8,662	(0.43%)	46%	54%	33%	67%	51%	31%	2%	16%
2015	14,944	(5.27%)	8,699	(3.56%)	45%	55%	36%	64%	54%	27%	2%	17%
2014	15,776	(6.48%)	9,020	(6.40%)	46%	54%	35%	65%	52%	30%	2%	16%
2013	16,870	8.22%	9,637	2.18%	46%	54%	35%	65%	55%	26%	2%	17%
2012	15,589	1.74%	9,431	(1.93%)	44%	56%	39%	61%	60%	18%	2%	20%
2011	15,322	(2.26%)	9,617	(1.91%)	43%	57%	42%	58%	62%	16%	3%	19%
2010	15,676	2.54%	9,804	4.08%	44%	56%	44%	56%	61%	17%	3%	19%
2009	15,288	8.52%	9,419	9.90%	44%	56%	44%	56%	58%	20%	3%	19%
2008	14,088	7.14%	8,571	8.79%	41%	59%	43%	57%	59%	23%	1%	17%
2007	13,149	1.74%	7,879	3.78%	41%	59%	41%	59%	59%	23%	1%	17%
10 Year A	verage	1.88%		1.45%								
5 Year Av	erage	0.23%		(2.03%)								

N/A - Information not available.

COMMUNITY COLLEGE DISTRICT NO. 525

TUITION AND FEE HISTORY

Fiscal <u>Year</u>	Tuition <u>Per Cr.Hr.</u>	Student <u>Fee</u>	Technology <u>Fee</u>	Capital Assessment <u>Fee</u>	<u>Total</u>	<u>%</u>	ICCB Average Tuition and Fees	<u>%</u>
2016-17	94.00	4.00	6.00	21.00	125.00	8.70%	133.42	6.32%
2015-16	84.00	4.00	6.00	21.00	115.00	0.00%	125.49	5.66%
2014-15	84.00	4.00	6.00	21.00	115.00	3.60%	118.77	5.43%
2013-14	80.00	4.00	6.00	21.00	111.00	3.74%	112.65	4.41%
2012-13	80.00	4.00	6.00	17.00	107.00	3.88%	107.89	3.85%
2011-12	76.00	4.00	6.00	17.00	103.00	0.00%	103.89	5.73%
2010-11	76.00	4.00	6.00	17.00	103.00	10.75%	98.26	10.57%
2009-10	67.00	4.00	6.00	16.00	93.00	5.68%	88.87	5.75%
2008-09	64.00	4.00	6.00	14.00	88.00	15.79%	84.04	6.89%
2007-08	62.00	3.00	6.00	5.00	76.00	4.11%	78.62	6.19%
2006-07	60.00	3.00	5.00	5.00	73.00	2.82%	74.04	5.89%
2005-06	58.00	3.00	5.00	5.00	71.00	4.41%	69.92	10.86%
2004-05	56.00	3.00	5.00	4.00	68.00	12.40%	63.07	6.09%
2003-04	51.00	3.00	4.50	2.00	60.50	8.04%	59.45	8.80%
2002-03	49.00	3.00	4.00	-	56.00	0.00%	54.64	6.47%
2001-02	49.00	3.00	4.00	-	56.00	5.66%	51.32	3.61%
2000-01	46.00	3.00	4.00	-	53.00	3.92%	49.53	4.69%
1999-00	44.00	3.00	4.00	-	51.00	4.08%	47.31	4.00%
1998-99	42.00	3.00	4.00	-	49.00	6.52%	45.49	3.74%
1997-98	41.00	3.00	2.00	-	46.00	4.55%	43.85	4.31%
1996-97	39.00	3.00	2.00	-	44.00	4.76%	42.04	4.29%
1995-96	39.00	3.00	-	-	42.00	7.69%	40.31	3.17%
1994-95	36.00	3.00	-	-	39.00	8.33%	39.07	4.21%
1993-94	33.00	3.00	-	-	36.00	5.88%	37.49	-
1992-93	31.00	3.00	-	-	34.00	6.25%		
1991-92	29.00	3.00	-	-	32.00	10.34%		
1990-91	26.00	3.00	-	-	29.00	16.00%		
1989-90	23.00	2.00	-	-	25.00	0.00%		
1988-89	23.00	2.00	-	-	25.00	8.70%		
1987-88	21.00	2.00	-	-	23.00	15.00%		
1986-87	18.00	2.00	-	-	20.00	0.00%		
1985-86	18.00	2.00	-	-	20.00	0.00%		
1984-85	18.00	2.00	-	-	20.00	0.00%		
1983-84	18.00	2.00	-	-	20.00	25.00%		
1982-83	15.00	1.00 1.00	-	-	16.00	14.29%		
1981-82 1980-81	13.00 13.00	1.00	-	-	14.00 14.00	0.00% 0.00%		
1979-80	13.00	1.00	-	-	14.00	0.00%		
1978-79	13.00	1.00	_	-	14.00	0.00%		
1977-78	13.00	1.00	_	_	14.00	0.00%		
1976-77	13.00	1.00	_	_	14.00	7.69%		
1975-76	12.00	1.00	_	_	13.00	18.18%		
1974-75	10.00	1.00	_	_	11.00	0.00%		
1973-74	10.00	1.00	_	_	11.00	0.00%		
1972-73	10.00	1.00	_	_	11.00	40.49%		
1971-72	7.00	0.83	_	_	7.83	0.00%		
1970-71	7.00	0.83	_	_	7.83	0.00%		
1969-70	7.00	0.83	_	_	7.83	2.09%		
1968-69	7.00	0.67	_	_	7.67	-28.12%		
1967-68	10.00	0.67	_	_	10.67	0.00%		
1966-67	10.00	0.67	-	-	10.67	-		

COMMUNITY COLLEGE DISTRICT NO. 525

STATE REIMBURSEMENT RATES

					(2)							
			(1)		Actual	Amounts Re		ICCB Aver	age Rates			
Fiscal	Credit Hours	%	Credit Hours	%	Ave. Reimb	%		%	Ave. Reimb	%		
<u>Year</u>	Earned	Inc.(Dec)	<u>Paid</u>	Inc.(Dec)	<u>Rate</u>	Inc.(Dec)	Dollars	Inc.(Dec)	<u>Rate</u>	Inc.(Dec)		
2017-18			250,810	(6.15%)								
2016-17			267,241	(7.04%)	12.24	64.44%	3,269,947	52.86%	22.53	156.02%		
2015-16	263,006	(5.98%)	287,487	(8.35%)	7.44	(68.66%)	2,139,220	(71.28%)	8.80	-72.75%		
2014-15	279,738	(6.97%)	313,679	(7.22%)	23.75	12.35%	7,448,835	4.24%	32.29	1.00%		
2013-14	300,693	(8.43%)	338,079	(0.85%)	21.14	1.78%	7,146,016	0.92%	31.97	1.43%		
2012-13	328,387	(6.67%)	340,969	11.38%	20.77	(10.09%)	7,081,147	0.14%	31.52	N/A		
2011-12	351,842	(1.05%)	306,138	13.15%	23.10	(11.62%)	7,071,381	0.00%	N/A	N/A		
2010-11	355,567	10.67%	270,565	9.67%	26.14	(12.46%)	7,071,381	(4.00%)	39.23	-0.03%		
2009-10	321,300	11.40%	246,706	6.06%	29.86	1.99%	7,365,717	8.17%	39.24	18.77%		
2008-09	288,411	10.79%	232,611	6.72%	29.27	1.70%	6,809,104	8.54%	33.04	0.52%		
2007-08	260,332	4.89%	217,963	0.68%	28.78	0.72%	6,273,417	1.40%	32.87	2.82%		
2006-07	248,207	7.73%	216,494	2.54%	28.58	(5.83%)	6,186,546	(3.43%)	31.97	2.47%		
2005-06	230,398	1.40%	211,124	4.71%	30.34	(5.96%)	6,406,356	(1.52%)	31.20	-7.23%		
2004-05	227,216	1.56%	201,624	1.26%	32.27	(6.27%)	6,505,564	(5.08%)	33.63	-5.26%		
2003-04	223,735	3.23%	199,109	6.51%	34.42	1.32%	6,853,970	7.92%	35.50	10.32%		

⁽¹⁾ Excludes restricted hours under new funding formula.

⁽²⁾ Includes 2.25% mid-year budget reduction for FY15 and 2.5% mid-year budget reduction for FY09

COMMUNITY COLLEGE DISTRICT NO. 525

STATE FUNDING

	(1)						(1)				
	<u>2016-17</u>	<u>2015-16</u>	2014-15	<u>2013-14</u>	<u>2012-13</u>	<u>2011-12</u>	<u>2010-11</u>	<u>2009-10</u>	2008-09	2007-08	
Education Fund											
Credit Hour	3,269,947	2,139,220	7,448,835	7,146,016	7,048,510	6,994,843	6,994,843	7,290,831	6,735,316	6,273,417	
Square Footage	-	-	-	-	32,637	76,538	76,538	74,886	73,788	76,411	
Hold Harmless	-	-	-	-	-	-	-	-	-	-	
Career & Technical Education	651,073	-	645,414	669,381	653,001	707,431	689,329	622,056	351,297	299,612	
Performance Based											
Total	3,921,020	2,139,220	8,094,249	7,815,397	7,734,148	7,778,812	7,760,710	7,987,773	7,160,401	6,649,440	
	83.29%	-73.57%	3.57%	1.05%	-0.57%	0.23%	-2.84%	11.55%	7.68%	1.53%	
Operation & Maintenance											
Deferred Maintenance	=	=	-	-	-	=	=	=	=	-	
Capital Renewal	=	=	-	-	-	=	=	=	=	-	
ADA Grant	-	-	-	-	-	-	-	-	-	-	
Capital Appropriation											
Total						-	-	-	-	-	
	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	
Restricted Purposes											
Current Workforce	-	-	-	-	-	-	-	-	-	-	
Workforce Development											
Business & Industry	-	-	-	-	-	131,935	130,203	121,281	116,490	104,658	
Education to Careers	-	-	-	-	-	-	-	-	-	-	
Welfare to Work	-	-	-	-	-	-	-	-	-	-	
Advanced Technology											
Instructional Equip	-	-	-	-	-	-	-	-	-	-	
Technology Support	-	-	-	-	-	-	-	-	-	-	
Staff Tech Skills	-	-	-	-	-	-	-	-	-	-	
Retirees Health Insurance	-	-	-	-	-	-	-	-	-	-	
Special Populations	-	-	-	-	-	-	-	-	-	-	
Student Support Services	-	-	-	-	-	-	-	-	-	-	
P-16 Initiative	-	-	-	-	-	-	-	-	-	122,007	
Additional Designated	-	-	-	-	-	-	-	-	-	-	
Student Success	=	=	-	-	-	=	=	=	=	-	
Special Initiative	-	-	-	-	-	-	-	-	-	-	
Community College On-line											
Total						131,935	130,203	121,281	116,490	226,665	
	0.00%	0.00%	0.00%	0.00%	-100.00%	1.33%	7.36%	4.11%	-48.61%	-34.83%	
Total All Funds	3,921,020	2,139,220	8,094,249	7,815,397	7,734,148	7,910,747	7,890,913	8,109,054	7,276,891	6,876,105	
	83.29%	-73.57%	3.57%	1.05%	-2.23%	0.25%	-2.69%	11.44%	5.83%	-0.31%	

⁽¹⁾ Includes 2.25% mid-year budget reduction for FY15 and 2.5% mid-year budget reduction for FY09

COMMUNITY COLLEGE DISTRICT NO. 525

ASSESSED VALUE AND TAX LEVY OF TAXABLE PROPERTY (Unaudited)

Last Ten Fiscal Years

Year of	Tax	Assessed		Tax Le	vy	Current Year Taxes	Percent of Levy	
Levy	Rates	Valuation	%	\$	%	Collected	Collected	
2015	0.3078	\$18,040,252,901	1.94%	\$ 55,515,001	1.67%	\$ 55,260,193	99.54%	
2014	0.3086	17,696,962,322	(0.86%)	54,603,348	3.55%	54,350,000	99.54%	
2013	0.2954	17,850,068,427	(4.40%)	52,733,266	2.15%	52,584,615	99.72%	
2012	0.2766	18,670,894,035	(5.40%)	51,623,161	6.06%	51,321,101	99.41%	
2011	0.2466	19,737,548,883	(5.19%)	48,671,918	2.91%	48,042,862	98.71%	
2010	0.2272	20,818,247,143	(2.30%)	47,296,757	3.44%	46,966,219	99.30%	
2009	0.2146	21,307,945,484	0.51%	45,724,841	13.75%	45,253,617	98.97%	
2008	0.1896	21,200,304,630	7.62%	40,198,903	7.42%	39,834,732	99.09%	
2007	0.1900	19,698,629,345	10.63%	37,422,299	8.35%	37,269,645	99.59%	
2006	0.1939	17,805,881,791	16.38%	34,538,141	8.10%	34,429,529	99.69%	
Ten Year Average	Increase		1.89%		5.74%		99.36%	
Five Year Average	Increase		(2.78%)		3.27%		99.38%	

Note: Assessed value is computed by various county's clerks offices and is equal to approximately one-third of the estimated actual value.

Sources: Cook, Grundy, Kankakee, Kendall, LaSalle, Livingston and Will County Clerk's Office.

COMMUNITY COLLEGE DISTRICT NO. 525

TAX LEVY AND RATES

Tax Levy Year	2015	2014	2013	2012	2011	2010	2009	2008	2007	2006	Average
Assessed Valuation:											
Will	15,054,518,164	14,731,038,083	14,867,060,257	15,544,164,034	16,518,909,440	17,379,370,763	17,815,228,170	17,771,973,559	16,534,910,793	14,863,882,795	
Grundy	1,745,792,783	1,745,702,192	1,748,545,924	1,833,949,279	1,843,748,706	1,865,970,346	1,930,688,896	1,912,013,367	1,836,955,036	1,762,421,854	
Cook	710,891,142	715,476,997	733,433,150	778,150,559	840,592,313	1,000,721,301	1,011,849,637	990,449,811	849,389,721	782,823,670	
Kendall	128,321,978	130,913,095	343,315,735	352,676,497	369,284,162	408,694,865	420,300,593	403,060,198	361,371,994	284,933,602	
Livingston	377,972,021	351,153,144	135,129,678	139,132,599	141,716,706	140,139,219	116,237,372	112,139,061	105,999,749	102,631,215	
LaSalle	22,162,472	22,111,583	22,023,544	22,250,453	22,731,762	22,773,620	13,072,938	10,173,110	9,534,600	8,819,385	
Kankakee	594,341	567,228	560,139	570,614	565,794	577,029	567,878	495,524	467,452	369,270	
	18,040,252,901	17,696,962,322	17,850,068,427	18,670,894,035	19,737,548,883	20,818,247,143	21,307,945,484	21,200,304,630	19,698,629,345	17,805,881,791	
% Increase EAV	1.94%	-0.86%	-4.40%	-5.40%	-5.19%	-2.30%	0.51%	7.62%	10.63%	16.38%	1.89%
Tax Rates											
Education	0.1735	0.1747	0.1666	0.1552	0.1391	0.1291	0.1228	0.1176	0.1106	0.1109	
O & M	0.0898	0.0899	0.0853	0.0811	0.0717	0.0650	0.0589	0.0592	0.0611	0.0645	
Bond & Int	0.0348	0.0340	0.0322	0.0290	0.0257	0.0233	0.0237	-	-	-	
Audit	0.0006	0.0006	0.0005	0.0005	0.0005	0.0005	0.0004	0.0004	0.0005	0.0005	
LP&S	0.0032	0.0032	0.0046	0.0047	0.0043	0.0039	0.0038	0.0075	0.0127	0.0129	
Life Safety	0.0059	0.0062	0.0062	0.0061	0.0053	0.0054	0.0050	0.0049	0.0051	0.0051	
Total	0.3078	0.3086	0.2954	0.2766	0.2466	0.2272	0.2146	0.1896	0.1900	0.1939	
Limiting Rate	0.2731	0.2731	0.2636	0.2446	0.2226	0.2050	0.1915	0.1890	0.1891	0.1950	
Tax Extensions											
Education	31,305,750	30,908,252	29,732,333	28,974,434	27,449,763	26,868,215	26,171,376	24,941,905	21,786,022	19,752,667	
O & M	16,197,594	15,908,346	15,232,409	15,145,028	14,147,138	13,543,827	12,543,661	12,551,285	12,032,315	11,489,213	
Bond & Int	6,272,053	6,022,677	5,747,931	5,412,553	5,081,176	4,858,538	5,039,433	-	-	-	
Audit	105,290	103,567	89,430	92,962	97,633	100,106	85,145	83,591	94,207	87,272	
LP&S	574,139	565,435	824,121	868,313	842,229	805,048	819,820	1,582,802	2,507,902	2,299,755	
Life Safety	1,060,175	1,095,071	1,107,042	1,129,871	1,053,979	1,121,023	1,065,406	1,039,320	1,001,853	909,234	
Total	55,515,001	54,603,348	52,733,266	51,623,161	48,671,918	47,296,757	45,724,841	40,198,903	37,422,299	34,538,141	
% Increase in extension	1.67%	3.55%	2.15%	6.06%	2.91%	3.44%	13.75%	7.42%	8.35%	8.10%	5.74%

COMMUNITY COLLEGE DISTRICT NO. 525

TOTAL PROPERTY VALUE AND NEW CONSTRUCTION

Levy <u>Year</u>	 Fotal Assessed Value (EAV)	Increase (Decrease)	% Change		New Construction	% of EAV	СРІ
2015	\$ 18,040,252,901	\$ 343,290,579	1.94%	\$	211,930,418	1.17%	0.80%
2014	17,696,962,322	(153,106,105)	(0.86%)		221,750,765	1.25%	1.50%
2013	17,850,068,427	(820,825,608)	(4.40%)		213,027,060	1.19%	1.70%
2012	18,670,894,035	(1,066,654,848)	(5.40%)		168,626,943	0.90%	3.00%
2011	19,737,548,883	(1,080,698,260)	(5.19%)		297,439,452	1.51%	1.50%
2010	20,818,247,143	(489,698,341)	(2.30%)		380,327,252	1.83%	2.70%
2009	21,307,945,484	107,640,854	0.51%		388,314,329	1.82%	0.10%
2008	21,200,304,630	1,501,675,285	7.62%		671,697,506	3.17%	4.10%
2007	19,698,629,345	1,892,747,554	10.63%		797,153,212	4.05%	2.50%
2006	17,805,881,791	17,805,881,791	16.38%		986,857,672	5.54%	3.40%

Sources: Will, Grundy, Kankakee, Kendall, LaSalle, Livingston and Cook County Clerk's Office.

COMMUNITY COLLEGE DISTRICT NO. 525

REPRESENTATIVE (DIRECT AND OVERLAPPING) TAX RATES

Taxing Districts	2015	2014	2013	2012	2011	2010	2009	2008	 2007	 2006
Joliet Junior College	\$ 0.3078	\$ 0.3086	\$ 0.2954	\$ 0.2766	\$ 0.2466	\$ 0.2272	\$ 0.2146	\$ 0.1896	\$ 0.1900	\$ 0.1939
Will County	0.6358	0.6433	0.6216	0.5908	0.5551	0.5274	0.5024	0.4942	0.4943	0.5154
Will County Forest Preserve	0.1937	0.1977	0.1970	0.1859	0.1693	0.1567	0.1519	0.1445	0.1424	0.1369
Troy Township Road Funds	0.0977	0.0989	0.0958	0.0890	0.0817	0.0743	0.0687	0.0679	0.0717	0.0791
DuPage Township	0.0823	0.0824	0.0805	0.0769	0.0708	0.0662	0.0665	0.0633	0.0534	0.0545
Village of Bolingbrook	1.0963	0.9833	0.9823	0.8647	0.6968	0.6666	0.6202	0.6202	0.6095	0.6098
Bolingbrook Park District	0.6543	0.6704	0.6628	0.6235	0.5429	0.4842	0.4554	0.4351	0.4433	0.4470
Fountaindale Public Library	0.5835	0.5805	0.5630	0.5060	0.4365	0.4073	0.4045	0.3685	0.2838	0.2900
UD 365-U Valley View	7.5388	7.6318	7.3668	6.7687	5.9062	5.2276	4.9435	4.5671	4.6476	4.7837
Total	\$ 11.1902	\$ 11.1969	\$ 10.8652	\$ 9.9821	\$ 8.7059	\$ 7.8375	\$ 7.4277	\$ 6.9504	\$ 6.9360	\$ 7.1103
Total annual % increase (decrease)	(0.06%)	3.05%	8.85%	14.66%	11.08%	5.52%	6.87%	0.21%	(2.45%)	(4.90%)
Joliet Junior College annual % increase (decrease)	(0.26%)	4.47%	6.80%	12.17%	8.54%	5.87%	13.19%	(0.21%)	(2.01%)	(7.14%)
Joliet Junior College Rate as a % of total rate	2.75%	2.76%	2.72%	2.77%	2.83%	2.90%	2.89%	2.73%	2.74%	2.73%

This tax rate represents the tax code in the district with the largest EAV. The College's tax rate ranges from 2.72% to 2.90% of the total taxes paid by the residents. Due to tax cap legislation, the Colleges rate along with all other taxing bodies in Cook and collar counties has been restricted by the percentage of new construction in the district and the Consumer Price Index (CPI). The highest increase to a taxpayer over the last 10 years due to an increase in the College's rate was 13.19% in 2009 of which 12.50% was due to the debt service tax levy on the referendum bond.

COMMUNITY COLLEGE DISTRICT NO. 525

EDUCATION FUND REVENUES BY SOURCE (Audited)

Last Ten Fiscal Years

Year	Total	Property Taxes	Replacement Taxes	Tuition and Fees	State and Federal	Interest	Miscellaneous	
2016	\$ 61,355,929	\$ 31,162,100	\$ 1,682,297	\$ 25,789,112	\$ 2,197,799	\$ 94,110	\$ 430,511	
2015	68,653,437	30,883,392	2,105,394	26,934,671	8,183,985	100,842	445,153	
2014	66,752,316	29,476,503	1,957,680	26,934,671	7,900,713	67,516	415,233	
2013	67,824,734	28,689,371	1,935,192	28,814,158	7,811,991	65,403	508,619	
2012	65,906,433	27,287,817	1,894,010	28,480,466	7,825,591	65,603	352,946	
2011	67,200,554	26,771,034	2,058,866	30,148,679	7,799,505	70,750	351,720	
2010	61,840,994	26,076,451	1,587,629	25,682,398	8,033,787	157,047	303,682	
2009	57,103,728	24,741,384	1,962,477	22,027,860	7,237,766	583,225	551,016	
2008	50,800,428	21,655,999	2,243,420	19,235,665	6,722,130	748,080	195,134	
2007	47,164,982	19,896,143	2,097,884	17,615,727	6,611,275	592,573	351,380	

Note: The miscellaneous category includes transcript fees, sales of services and other income.

COMMUNITY COLLEGE DISTRICT NO. 525

EDUCATION FUND EXPENDITURES BY OBJECT (Audited)

Last Ten Fiscal Years

Year	Total	Faculty Salaries	Support Salaries	Employee Benefits	Other Expenses	Capital Expenditures	Utilities	Non-Tuition Expenditures
2016	\$ 64,594,128	\$ 30,457,591	\$ 16,021,307	\$ 10,258,171	\$ 4,235,921	\$ -	\$ -	\$ 3,621,138
2015	64,011,735	29,576,249	15,269,450	10,105,662	4,645,018	17,302	-	4,398,054
2014	62,667,140	29,577,242	14,527,492	9,466,501	4,395,932	1,822	-	4,698,151
2013	63,073,709	29,198,562	14,711,623	8,885,779	4,086,048	-	-	6,191,697
2012	61,420,299	28,980,785	14,547,973	8,198,587	4,201,442	15,534	409	5,475,569
2011	61,891,819	27,996,832	15,133,586	7,768,532	5,145,148	658,987	6,560	5,182,174
2010	58,313,115	26,308,406	14,655,699	7,201,012	5,940,760	415,287	10,920	3,781,031
2009	53,357,398	23,835,814	13,665,161	6,016,424	5,623,907	910,928	14,278	3,290,886
2008	46,899,151	20,361,048	12,040,158	5,710,006	5,424,975	748,118	9,807	2,605,039
2007	43,887,802	18,138,341	11,730,322	5,674,782	4,945,202	846,380	43,802	2,508,973

Note: Other expenses represent contractual services, supplies, fixed charges, conferences and meetings. Non-tuition expenses are primarily tuition waivers for dual credit students, senior citizens, adult basic education and College employees and dependents.

COMMUNITY COLLEGE DISTRICT NO. 525

OPERATION AND MAINTENANCE FUND REVENUES BY SOURCE (Audited)

Last Ten Fiscal Years

Year	Total		Property Taxes		Rental Fees		cellaneous
2016	\$ 16,335,385	\$	16,121,930	\$	201,513	\$	11,942
2015	16,150,648		15,896,900		253,476		272
2014	15,347,812		15,105,807		241,763		242
2013	15,255,581		14,994,155		256,123		5,303
2012	14,340,346		14,054,349		262,450		23,547
2011	13,781,672		13,499,606		281,643		423
2010	12,800,799		12,497,090		302,889		820
2009	12,716,417		12,453,334		262,667		416
2008	12,024,950		11,954,177		70,531		242
2007	11,631,848		11,570,045		61,427		376

Note: The miscellaneous category includes sales of services and other income.

COMMUNITY COLLEGE DISTRICT NO. 525

OPERATION AND MAINTENANCE FUND EXPENDITURES BY OBJECT (Audited)

Last Ten Fiscal Years

Year	Total	Salaries	Employee Benefits	Other Expenses	Capital Expenditures	<u>Utilities</u>	Debt Service Transfer	
2016	\$ 12,267,917	\$ 6,860,447	\$ 1,923,633	\$ 1,278,380	\$ 219,176	\$ 1,986,281	\$ -	
2015	12,118,418	6,626,221	1,961,854	1,329,133	141,223	2,059,987	-	
2014	12,365,251	6,690,113	1,849,370	1,280,379	313,706	2,231,683	-	
2013	12,018,923	6,244,685	1,604,707	1,825,242	126,739	2,217,550	-	
2012	11,791,157	6,341,158	1,447,990	1,591,605	356,928	2,053,476	-	
2011	11,324,059	6,149,313	1,262,061	1,527,724	256,318	1,901,818	226,825	
2010	11,052,917	5,869,977	1,174,203	1,565,974	225,214	1,989,449	228,100	
2009	10,986,708	5,405,986	1,145,593	1,426,108	249,576	2,070,220	689,225	
2008	10,128,462	4,748,017	1,093,445	1,510,904	524,190	1,686,516	565,390	
2007	9,832,856	4,528,960	1,119,885	1,322,476	392,834	1,743,263	725,438	

Note: Other expenses represent contractual services, supplies, fixed charges, conferences and meetings.

COMMUNITY COLLEGE DISTRICT NO. 525

RATIO OF NET GENERAL DEBT TO ASSESSED VALUE AND NET GENERAL DEBT PER CAPITA

Last Ten Fiscal Years

Fiscal Year	Net General Debt	Assessed Value	Estimated Population	Ratio of Net General Bonded Debt to Assessed Valuation	Net Bonded Debt per Capita
2016	\$ 215,607,490	\$18,040,252,901	738,600	1.1951%	\$ 291.91
2015	221,235,049	17,696,962,322	738,600	1.2501%	299.53
2014	226,277,628	17,850,068,427	738,600	1.2677%	306.36
2013	168,931,845	18,670,894,035	738,600	0.9048%	228.72
2012	162,807,983	19,737,548,883	738,600	0.8249%	220.43
2011	165,809,906	20,818,247,143	738,600	0.7965%	224.49
2010	167,568,884	21,307,945,484	733,672	0.7864%	228.40
2009	79,460,964	21,200,304,630	727,074	0.3748%	109.29
2008	10,359,900	19,698,629,345	717,650	0.0526%	14.44
2007	12,322,125	17,805,881,791	703,000	0.0692%	17.53

Sources: Cook, Grundy, Kankakee, Kendall, LaSalle, Livingston and Will County Clerk's Office Illinois Community College Board and District records.

COMMUNITY COLLEGE DISTRICT NO. 525

FUND BALANCES

Last Ten Fiscal Years

Fiscal Year		Education		Operation & Maintenance		Operation & Maintenance Restricted		Liability, Protection, & Settlement		Health Insurance
2016	\$	15,559,808	\$	4,899,445	\$	49,599,259	\$	1,484,398	\$	6,915,508
2015	•	18,675,671	Ψ	4,606,977	Ψ	85,987,209	*	1,476,116	Ψ	5,986,565
2014		17,984,787		4,349,747		86,132,168		1,556,904		3,954,935
2013		17,717,440		4,247,187		51,283,403		1,351,296		3,347,852
2012		17,566,350		3,660,528		62,647,981		1,086,607		3,769,369
2011		17,424,458		3,361,339		101,511,037		934,026		4,212,679
2010		15,553,853		2,803,726		142,303,484		1,028,044		5,763,159
2009		12,484,697		2,605,844		74,217,582		1,009,042		5,919,367
2008		11,639,009		2,486,135		5,098,872		774,446		5,989,770
2007		8,283,800		2,199,647		6,158,682		575,890		4,703,332
10 year Ave.	\$	15,288,987.30	\$	3,522,057.50	\$	66,493,967.70	\$	1,127,676.90	\$	5,056,253.60

Source: Annual audited financial statements.

Note: The Education and Operation & Maintenance Funds are the main operating funds of the College. These fund balances are presented on a budgetary basis which represents the full accrual of property taxes for the current levy year. As of June 30, 2016, \$25,337,936 has not been collected from the current year levy. The operating fund balances as of June 30, 2016 represent 23.0% of FY2017 budgeted expenses for those funds. (Ed and O&M)

The Operation & Maintenance Restricted Fund accounts for major capital projects funded by Life Safety, State grants, bond proceeds and reserves designated by the Board. The fund balance as of June 30, 2016 has been budgeted for master plan, deferred maintenance projects, and state funding projects (RAMP).

COMMUNITY COLLEGE DISTRICT NO. 525

MISCELLANEOUS STATISTICS

Year Founded		1901			
District Data		700 000			
Population		738,600			
Communities Served					
Braceville	Elwood	Mazon		Ransom	
Braidwood	Essex	Millington		Ritchie	
Bolingbrook	Frankfort	Minooka		Rockdale	
Carbon Hill	Gardner	Mokena		Romeoville	
Channahon	Godley	Morris		Tinley Park	
Coal City	Joliet	New Lenox	(Shorewood	
Crest Hill	Kinsman	Newark		So. Wilmington	
Custer Park	Lemont	Odell		Symerton	
Diamond	Lisbon	Orland Par	k	Verona	
Dwight	Lockport	Peotone		Wilton Center	
East Brooklyn	Manhattan	Plainfield		Wilmington	
Eileen	Marley	Plattville			
Accreditation North Central Associated Colleges and Schule Next Accreditation Reference (Control of the Control of the Contro	ools (Higher Lear	ning Commission)		2015 2023	
Employee Data Faculty Administrators/Profes Support, Clerical and			2016 220 86 293	201 22 8 28	15
Degree and Certificates AA, AS and AGS AAS Certificates			FY 2016 948 634 713	FY 201 101 63 58	9

JOLIET JUNIOR COLLEGE - COMMUNITY COLLEGE DISTRICT NO. 525

TIF DISTRICT STATISTICS

BASE	TAXING	ENDING	INITIAL EAV	AGGREGATE	INCREMENT	LOST REVENUE	D.4.T.F.	D : 4 !! 4!	•
YEAR	DISTRICT	YEAR	BASE YEAR	EAV	EAV	FROM TIF	RATE	Distributions	County
1985	Gardner	2021	5,937,576	18,825,463	12,887,887	39,914	0.3097	_	Grundy
1985	Morris	2021	19,334,354	74,424,026	55,089,672	170,613	0.3097	17,065	Grundy
1992	Braidwood #2	2015	479,186	1,774,779	1,295,593	3,983	0.3074		Will
1993	Bolingbrook#2	2016	9,226,514	9,633,486	406,972	1,251	0.3074		Will
1999	Elwood #1	2022	170,063	116,598,081	116,428,018	357,900	0.3074		Will
1997	Plainfield #1	2020	3,902,976	11,636,884	7,733,908	23,774	0.3074		Will
1989	Romeoville #1 (Marquette)	2024	8,229,161	34,365,528	26,136,367	80,343	0.3074		Will
1999	Channahon Aux Sable	2022	206,600	81,747,346	81,540,746	252,532	0.3097		Grundy
1999	Joliet #2	2022	7,980,312	12,913,061	4,932,749	15,163	0.3074	-	Will
2003	Bolingbrook#3	2026	44,850	15,922,577	15,877,727	48,808	0.3074	-	Will
2003	Romeoville #2 (Downtown)	2026	10,089,426	12,152,646	2,063,220	6,342	0.3074	-	Will
2005	Lemont - Canal District	2028	3,308,391	6,068,381	2,759,990	8,556	0.3100	-	Cook
2006	Romeoville #3 (Romeo Rd.)	2029	282,000	596,790	314,790	968	0.3074	-	Will
2007	Gardner Ind.	2030	227,715	365,899	138,184	428	0.3097	-	Grundy
2007	Grundy EDPA #1	2030	18,076,587	33,050,868	14,974,281	46,375	0.3097	16,679	Grundy
2008	Dwight	2031	3,723,825	4,869,565	1,145,740	3,548	0.3097	-	Grundy
2008	Mokena #1	2031	7,052,934	7,523,806	470,872	1,447	0.3074	68	Will
2008	Lockport #1	2031	24,562,598	25,727,176	1,164,578	3,580	0.3074		Will
2009	Lemont - Gateway	2032	8,057,070	3,841,751	(4,215,319)	(13,067)	0.3100	-	Cook
2010	Grundy EDPA #2	2033	5,626,305	5,659,004	32,699	101	0.3097	-	Grundy
2010	Coal City	2033	29,950,330	31,245,787	1,295,457	4,012	0.3097	-	Grundy
2010	Wilmington	2033	634,376	12,403,592	11,769,216	36,179	0.3074	-	Will
2011	Braidwood #3	2034	6,631,716	7,033,933	402,217	1,236	0.3074	-	Will
2011	Joliet #3	2034	10,068,519	10,726,208	657,689	2,022	0.3074	-	Will
2011	Diamond	2034	19,800	180,235	160,435	493	0.3074	-	Will
2011	Rockdale	2034	26,102,319	28,706,056	2,603,737	8,004	0.3074	-	Will
2013	Channahon #1	2036	3,465,206	3,465,206	-	-	0.3074	-	Will
2014	Mazon	2037	5,527,860	5,554,888	27,028	84	0.3097	-	Grundy
2014	Morris Marina	2037	2,499,940	2,528,401	28,461	88	0.3097	-	Grundy
	Total	-	221,418,509	579,541,423	358,122,914	1,104,677		213,901	

Note: Only Will, Grundy and Cook have TIF districts within the College District.

JOLIET JUNIOR COLLEGE - COMMUNITY COLLEGE DISTRICT NO. 525

County Tax Abatement Statistics

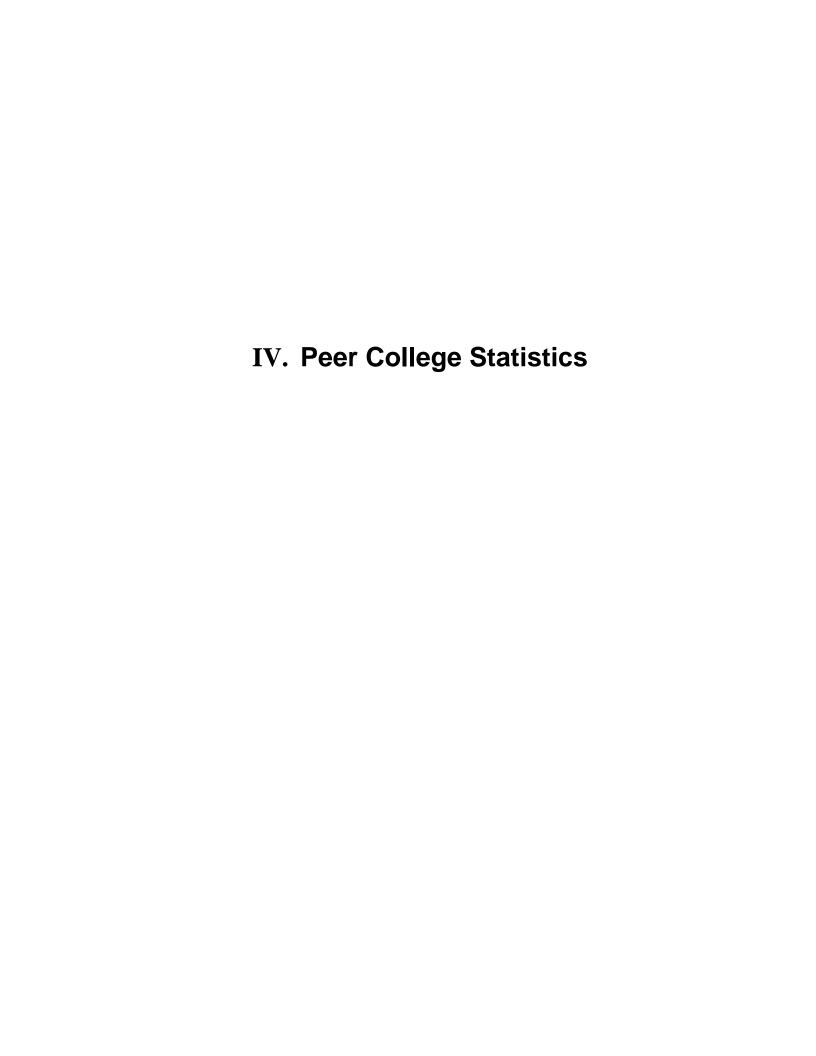
Company	Project Finished	Tax Years	Estimated EAV		
Grundy					
U.S. Cold Storage	No	2018 to 2021	\$	5,200,000	
Rock Island Clean Line	No	2018 to 2043		88,000,000	
Akzo Nobel Chemical	No	2017 to 2022		51,000,000	
Costco Wholesale Corporation	No	2017 to 2020		7,800,000	
Blair Road Hotel Association	Yes	2016 to 2019		2,100,000	
Primus Electronics	Yes	2015 to 2017		1,400,000	
Motive Power Resources	Yes	2015 to 2017		733,000	
W.W. Grainger Inc.	Yes	2014 to 2016		9,500,000	

Rock Island Clean Line's tax abatement agreement is an 85% abatement thru 2032 and 50% abatement from 2033 to 2043.

Akzo Nobel Chemical's tax abatement agreement is a 50% abatement per year for five years.

Costco Wholesale Corporation's tax abatement agreement is a 50% abatement per year for four years.

All remaining tax abatement agreements are for three years with 75% abated the first year, 50% the second and 25% the third.



COMMUNITY COLLEGE DISTRICT NO. 525

COMPARISON OF TAX RATES BY COLLEGE

	2014 Tax Rates	Equalized Assessed Valuation (EAV)	Tax Extension	2014 Population	Tax Dollars per District Resident	Tax Rate Restricted Under PTELL
DuPage	0.3014	36,639,612,040	110,431,791	1,059,100	104.27	Yes
Elgin	0.6110	10,026,440,546	61,261,552	473,394	129.41	Yes
Harper	0.4496	16,824,424,132	75,642,611	516,194	146.54	Yes
Illinois Valley	0.3707	2,994,383,259	11,100,179	145,785	76.14	No
Joliet	0.3086	17,696,962,322	54,612,826	738,600	73.94	Yes
Kankakee	0.4605	2,163,186,375	9,961,473	135,352	73.60	No
Kishwaukee	0.7121	1,881,580,168	13,398,732	111,738	119.91	No
Lake County	0.3059	21,481,556,144	65,712,080	679,132	96.76	Yes
McHenry	0.4306	6,280,858,927	27,045,379	265,220	101.97	Yes
Moraine Valley	0.4027	9,303,736,891	37,466,148	410,248	91.33	Yes
Morton	0.6753	1,538,198,334	10,387,453	158,193	65.66	Yes
Oakton	0.2578	19,191,924,000	49,476,780	474,641	104.24	Yes
Prairie State	0.4585	3,047,110,481	13,971,002	213,188	65.53	Yes
South Suburban	0.5990	3,109,474,542	18,625,753	271,667	68.56	Yes
Triton	0.3313	7,591,518,565	25,150,701	327,156	76.88	Yes
Waubonsee	0.5449	7,859,377,538	42,825,748	400,361	106.97	Yes
Peer Average	0.4512	10,476,896,517	39,191,888	398,748	93.86	

Source: ICCB Data and Characteristics.

Note: Joliet has the fourth lowest tax rate among the peer colleges. The peer average is

\$.4512 compared to Joliet's \$.3086 per \$100 of equalized assessed valuation. This equates to a Joliet Junior College District resident paying on average \$86.14

in annual property taxes which is below the peer average.

COMMUNITY COLLEGE DISTRICT NO. 525

COMPARISON OF TUITION RATES BY COLLEGE

		Fiscal 2017				F	iscal 2016	
Rank	College	Tuition	Fees*	Total	_	Tuition	Fees*	Total
				_	·-			_
1	Prairie State	133.00	25.50	158.50		119.00	21.50	140.50
2	South Suburban	135.00	17.75	152.75		135.00	17.75	152.75
3	Kankakee	129.00	13.00	142.00		122.00	13.00	135.00
4	Kishwaukee	129.00	12.00	141.00		119.00	12.00	131.00
5	Moraine Valley	119.00	20.00	139.00		116.00	17.00	133.00
6	Harper	119.25	16.00	135.25		113.75	16.00	129.75
7	DuPage	102.15	32.85	135.00		104.15	35.85	140.00
8	Lake County	112.00	23.00	135.00		107.00	22.00	129.00
9	Triton	113.00	16.00	129.00		113.00	16.00	129.00
10	Oakton	123.25	5.00	128.25		111.25	5.00	116.25
11	Waubonsee	118.00	8.00	126.00		110.00	8.00	118.00
12	Elgin	125.00	-	125.00		119.00	-	119.00
13	Joliet	94.00	31.00	125.00		84.00	31.00	115.00
14	Illinois Valley	116.60	7.40	124.00		111.60	7.40	119.00
15	Morton	88.00	33.00	121.00		88.00	26.00	114.00
16	McHenry	104.00	9.00	113.00		101.00	9.00	110.00
	Peer Average	116.27	16.84	133.11		110.86	16.09	126.95
	State Average	118.88	14.55	133.43		112.40	13.09	125.49

^{*}Standard fees paid by all students

Source: ICCB Annual Survey.

Note: Community Colleges are limited by state law to a tuition rate that does not

exceed one-third of their per capita costs. For Fiscal 2016, Joliet's per capita cost was \$492.89. Tuition represents only 25.36% of current per capita costs. To exceed this restriction, tuition would have to exceed \$164.30 per credit hour.

COMMUNITY COLLEGE DISTRICT NO. 525

COMPARISON OF OPERATING REVENUE SOURCES BY COLLEGE Fiscal Year 2015

	Total	Property Taxes			Replacement Tax	Other State and Federal	Other
DuPage	183,613,040	82,580,585	85,929,123	12,937,559	1,660,637	11,237	493,899
	100.00%	44.98%	46.80%	7.05%	0.90%	0.01%	0.27%
Elgin	73,949,831 100.00%	42,824,390 57.91%	23,288,316 31.49%	5,554,422 7.51%	599,265 0.81%	0.00%	1,683,438 2.28%
Harper	110,058,662	54,653,644	46,203,422	7,359,309	1,025,291	23,291	793,705
	100.00%	49.66%	41.98%	6.69%	0.93%	0.02%	0.72%
Illinois Valley	20,726,278	7,935,525	8,338,562	2,438,952	1,287,211	7,145	718,883
	100.00%	38.29%	40.23%	11.77%	6.21%	0.03%	3.47%
Joliet	84,722,871	46,780,292	26,853,457	8,124,858	2,105,394	59,127	799,743
	100.00%	55.22%	31.70%	9.59%	2.49%	0.07%	0.94%
Kankakee	23,261,972	5,730,473	9,532,337	6,886,136	525,819	111,890	475,317
	100.00%	24.63%	40.98%	29.60%	2.26%	0.48%	2.04%
Kishwaukee	23,035,497	6,580,163	10,707,156	5,155,568	279,103	15,224	298,283
	100.00%	28.57%	46.48%	22.38%	1.21%	0.07%	1.29%
Lake County	100,126,224 100.00%	62,813,301 62.73%	26,774,773 26.74%	8,625,470 8.61%	1,266,744 1.27%	0.00%	645,936 0.65%
McHenry	44,198,675	26,465,234	14,173,720	2,725,449	346,053	84,743	403,476
	100.00%	59.88%	32.07%	6.17%	0.78%	0.19%	0.91%
Moraine Valley	88,720,393 100.00%	25,826,055 29.11%	48,970,041 55.20%	10,421,369 11.75%	1,336,416 1.51%	0.00%	2,166,512 2.44%
Morton	24,275,409 100.00%	7,826,280 32.24%	9,776,529 40.27%	5,149,157 21.21%	0.00%	1,339,586 5.52%	183,857 0.76%
Oakton	72,582,277	44,548,551	22,042,638	4,621,675	1,090,514	371,477	(92,578)
	100.00%	61.38%	30.37%	6.37%	1.50%	0.51%	-0.13%
Prairie State	30,877,143	12,188,389	14,077,934	3,171,843	516,028	1,827	921,122
	100.00%	39.47%	45.59%	10.27%	1.67%	0.01%	2.98%
South Suburban	31,572,836	12,606,084	12,431,152	5,462,745	695,278	34,634	342,943
	100.00%	39.93%	39.37%	17.30%	2.20%	0.11%	1.09%
Triton	56,444,179 100.00%	23,227,867 41.15%	25,967,339 46.01%	6,040,203 10.70%	0.00%	0.00%	1,208,770 2.14%
Waubonsee	67,806,395	38,246,600	20,495,799	5,222,010	982,533	166,949	2,692,504
	100.00%	56.41%	30.23%	7.70%	1.45%	0.25%	3.97%
Peer Average		48.34%	39.15%	9.64%	1.32%	0.21%	1.33%
State Average		40.69%	39.77%	14.75%	1.52%	1.51%	1.76%

Source: ICCB Data and Characteristics, Table IV-11.

JOLIET JUNIOR COLLEGE

COMMUNITY COLLEGE DISTRICT NO. 525

COMPARISON OF TUITION AND FEES AS PERCENTAGE OF OPERATING REVENUE BY COLLEGE Fiscal Year 2015

-	Total	Tuition and Fees	Property Taxes	ICCB Grants	ReplacementTax	Other State and Federal	Other
Moraine Valley	100.00%	55.20%	29.11%	11.75%	1.51%	0.00%	2.44%
DuPage	100.00%	46.80%	44.98%	7.05%	0.90%	0.01%	0.27%
Kishwaukee	100.00%	46.48%	28.57%	22.38%	1.21%	0.07%	1.29%
Triton	100.00%	46.01%	41.15%	10.70%	0.00%	0.00%	2.14%
Prairie State	100.00%	45.59%	39.47%	10.27%	1.67%	0.01%	2.98%
Harper	100.00%	41.98%	49.66%	6.69%	0.93%	0.02%	0.72%
Kankakee	100.00%	40.98%	24.63%	29.60%	2.26%	0.48%	2.04%
Morton	100.00%	40.27%	32.24%	21.21%	0.00%	5.52%	0.76%
Illinois Valley	100.00%	40.23%	38.29%	11.77%	6.21%	0.03%	3.47%
South Suburban	100.00%	39.37%	39.93%	17.30%	2.20%	0.11%	1.09%
McHenry	100.00%	32.07%	59.88%	6.17%	0.78%	0.19%	0.91%
Joliet	100.00%	31.70%	55.22%	9.59%	2.49%	0.07%	0.94%
Elgin	100.00%	31.49%	57.91%	7.51%	0.81%	0.00%	2.28%
Oakton	100.00%	30.37%	61.38%	6.37%	1.50%	0.51%	-0.13%
Waubonsee	100.00%	30.23%	56.41%	7.70%	1.45%	0.25%	3.97%
Lake County	100.00%	26.74%	62.73%	8.61%	1.27%	0.00%	0.65%
Peer Average		39.15%	48.34%	9.64%	1.32%	0.21%	1.33%
State Average		39.77%	40.69%	14.75%	1.52%	1.51%	1.76%

Source: ICCB Data and Characteristics, Table IV-11.

COMMUNITY COLLEGE DISTRICT NO. 525

COMPARISON OF EXPENDITURES BY COLLEGE Fiscal Year 2015

	Total	Salaries	Employee Benefits	Operating Expenses	Utilities	Capital Expenditures	Other
DuPage	159,259,499	102,603,770	14,238,728	19,317,275	4,236,305	5,274,877	13,588,544
	100.00%	64.43%	8.94%	12.13%	2.66%	3.31%	8.53%
Elgin	68,924,210	46,458,595	8,335,542	9,152,439	2,247,829	1,612,113	1,117,692
	100.00%	67.41%	12.09%	13.28%	3.26%	2.34%	1.62%
Harper	104,266,093	66,832,343	11,740,323	14,147,456	3,136,263	1,588,441	6,821,267
	100.00%	64.10%	11.26%	13.57%	3.01%	1.52%	6.54%
Illinois Valley	21,741,692	13,469,890	2,814,449	3,302,699	705,294	915,701	533,659
	100.00%	61.95%	12.94%	15.19%	3.24%	4.21%	2.45%
Joliet	76,130,153	51,471,920	12,067,516	5,976,057	2,058,081	158,525	4,398,054
	100.00%	67.61%	15.85%	7.85%	2.70%	0.21%	5.78%
Kankakee	23,998,828	14,075,952	2,017,252	3,371,361	893,323	1,882,312	1,758,628
	100.00%	58.65%	8.41%	14.05%	3.72%	7.84%	7.33%
Kishwaukee	22,461,754	13,935,750	2,562,775	4,201,909	830,095	768,972	162,253
	100.00%	62.04%	11.41%	18.71%	3.70%	3.42%	0.72%
Lake County	86,515,248	56,751,661	12,349,428	11,178,019	2,616,942	914,406	2,704,792
	100.00%	65.60%	14.27%	12.92%	3.02%	1.06%	3.13%
McHenry	42,823,412	25,319,865	4,537,805	9,487,556	940,599	1,683,110	854,477
	100.00%	59.13%	10.60%	22.16%	2.20%	3.93%	2.00%
Moraine Valley	84,940,336	50,089,032	10,886,756	11,880,050	1,993,240	2,634,031	7,457,227
	100.00%	58.97%	12.82%	13.99%	2.35%	3.10%	8.78%
Morton	22,428,512	14,974,118	1,647,621	4,614,493	805,984	204,597	181,699
	100.00%	66.76%	7.35%	20.57%	3.59%	0.91%	0.81%
Oakton	63,904,587	45,611,196	6,132,953	9,884,110	1,625,141	461,717	189,470
	100.00%	71.37%	9.60%	15.47%	2.54%	0.72%	0.30%
Prairie State	28,819,172	18,976,599	3,352,035	4,549,366	690,108	205,219	1,045,845
	100.00%	65.85%	11.63%	15.79%	2.39%	0.71%	3.63%
South Suburban	33,151,059	20,156,656	4,442,562	4,810,661	969,425	1,075,214	1,696,541
	100.00%	60.80%	13.40%	14.51%	2.92%	3.24%	5.12%
Triton	56,280,223	33,959,313	7,232,341	9,416,895	1,673,522	966,867	3,031,285
	100.00%	60.34%	12.85%	16.73%	2.97%	1.72%	5.39%
Waubonsee	54,086,182	32,578,596	5,860,430	11,989,674	1,917,367	456,652	1,283,463
	100.00%	60.23%	10.84%	22.17%	3.55%	0.84%	2.37%
Peer Average		63.94%	11.61%	14.45%	2.88%	2.19%	4.93%
State Average		63.41%	12.37%	13.67%	3.20%	1.52%	5.83%

Source: ICCB Data and Characteristics, Table IV-13.

COMMUNITY COLLEGE DISTRICT NO. 525

COMPARISON OF CAPACITY Fiscal Year 2015

	District	Fall 2015	Annual FTE Gross				Square Foot of Space		
	<u>Population</u>	Head Count	<u>Fiscal 2015</u>	Square Feet	<u>Population</u>	Head Count	<u>FTE</u>		
DuPage	1,059,100	28,678	19,298	1,846,795	1.74	64.40	95.70		
Elgin	473,394	10,336	7,428	1,121,671	2.37	108.52	151.01		
Harper	516,194	14,532	10,223	1,652,132	3.20	113.69	161.61		
Illinois Valley	145,785	3,310	2,406	438,439	3.01	132.46	182.23		
Joliet	738,600	14,944	9,848	1,193,895	1.62	79.89	121.23		
Kankakee	135,352	3,306	2,490	343,697	2.54	103.96	138.03		
Kishwaukee	111,738	4,064	2,823	585,340	5.24	144.03	207.35		
Lake County	679,132	14,964	9,740	926,010	1.36	61.88	95.07		
McHenry	265,220	6,561	4,512	407,424	1.54	62.10	90.30		
Moraine Valley	410,248	15,016	11,066	1,106,211	2.70	73.67	99.96		
Morton	158,193	4,592	3,009	235,718	1.49	51.33	78.34		
Oakton	474,641	9,864	6,766	707,020	1.49	71.68	104.50		
Prairie State	213,188	4,699	3,994	432,781	2.03	92.10	108.36		
South Suburban	271,667	4,205	3,469	608,107	2.24	144.62	175.30		
Triton	327,156	11,684	6,941	859,555	2.63	73.57	123.84		
Waubonsee	400,361	10,511	7,009	895,361	2.24	85.18	127.74		
State Total/Average	12,859,988	316,155	230,964	29,429,145	2.29	93.08	127.42		

Source: ICCB Data and Characteristics.

COMMUNITY COLLEGE DISTRICT NO. 525

TOTAL STAFFING COMPARISON Fiscal 2016

	Full-Time Equivalent					Annual 2015 Student to			Average Salary			
	Faculty	Administrative	Professional	Classified	Total	Student FTE	Sta	ff Ra	atio	Faculty	Administrative	Professional
DuPage	898	45	330	426	1,699	19,298	11.4	to	1	98,394	144,572	70,739
Elgin	330	45	228	170	773	7,428	9.6	to	1	95,248	124,547	71,466
Harper	409	50	260	298	1,017	10,223	10.1	to	1	80,887	127,051	71,262
Illinois Valley	130	17	46	71	264	2,406	9.1	to	1	70,201	93,160	50,767
Joliet	432	33	237	241	943	9,848	10.4	to	1	88,324	105,142	57,927
Kankakee	119	79	63	78	339	2,490	7.3	to	1	62,780	67,457	48,364
Kishwaukee	168	21	63	86	338	2,823	8.4	to	1	57,443	96,558	48,502
Lake County	529	58	257	220	1,064	9,740	9.2	to	1	91,047	108,036	56,353
McHenry	178	53	140	48	419	4,512	10.8	to	1	90,850	90,378	51,593
Moraine Valley	463	27	174	235	899	11,066	12.3	to	1	66,409	121,745	65,104
Morton	127	24	17	128	296	3,009	10.2	to	1	79,162	90,872	54,356
Oakton	367	30	167	192	756	6,766	8.9	to	1	90,394	135,688	65,542
Prairie State	189	29	115	99	432	3,994	9.2	to	1	69,550	99,919	50,814
South Suburban	133	27	95	102	357	3,469	9.7	to	1	68,482	92,481	48,307
Triton	329	45	156	216	746	6,941	9.3	to	1	66,916	110,820	66,705
Waubonsee	249	36	287	164	736	7,009	9.5	to	1	74,158	116,478	56,211
Peer Totals/Average	5,050	619	2,635	2,774	11,078	111,022	10.0	to	1	78,140	107,807	58,376
i coi i otala/Average	3,030	019	2,000	2,114	11,070	111,022	10.0	io	'	70,140	107,007	30,370
State Totals/Average	10,448	1,569	6,721	5,654	24,392	230,964	9.5	to	1	74,455	94,435	56,447

Source: ICCB Data and Characteristics.

COMMUNITY COLLEGE DISTRICT NO. 525

COMPARISON OF TAX AND STATE REVENUE BY COLLEGES

	2014	Equalized Assessed		Tax Dollars Per District	Tax Rate Restricted	Annual FTE	Tax Dollars	Fiscal 2016 Equalization/ Legislative Add-On	Fiscal 2016 Operating	Total State	State Grants	Tax and State Grants
	Tax Rate	Valuation (EAV)	Tax Extension	Resident	Under PTELL	Fiscal 2015	Per FTE	Grants	Grants	Grants	Per FTE	Per FTE
Elgin	0.6110	10,026,440,546	61,261,552	130.54	Yes	7,428	8,247	-	1,401,245	1,401,245	189	8,436
Harper	0.4496	16,824,424,132	75,642,611	146.31	Yes	10,223	7,399	-	1,992,338	1,992,338	195	7,594
Oakton	0.2578	19,191,924,000	49,476,780	104.46	Yes	6,766	7,313	-	1,390,786	1,390,786	206	7,518
Lake County	0.3059	21,481,556,144	65,712,080	96.88	Yes	9,740	6,747	-	2,180,192	2,180,192	224	6,970
Waubonsee	0.5449	7,859,377,538	42,825,748	108.82	Yes	7,009	6,110	50,000	1,406,631	1,456,631	208	6,318
McHenry	0.4306	6,280,858,927	27,045,379	101.99	Yes	4,512	5,994	-	841,645	841,645	187	6,181
DuPage	0.3014	36,639,612,040	110,431,791	104.49	Yes	19,298	5,722	-	3,501,271	3,501,271	181	5,904
Joliet	0.3086	17,696,962,322	54,612,826	73.94	Yes	9,848	5,546	-	2,139,220	2,139,220	217	5,763
South Suburban	0.5990	3,109,474,542	18,625,753	68.24	Yes	3,469	5,369	50,000	688,949	738,949	213	5,582
Kishwaukee	0.7121	1,881,580,168	13,398,732	119.27	No	2,823	4,746	513,525	595,046	1,108,571	393	5,139
Illinois Valley	0.3707	2,994,383,259	11,100,179	75.36	No	2,406	4,614	50,000	561,896	611,896	254	4,868
Kankakee	0.4605	2,163,186,375	9,961,473	72.76	No	2,490	4,001	179,151	736,762	915,913	368	4,368
Morton	0.6753	1,538,198,334	10,387,453	65.37	Yes	3,009	3,452	857,969	531,292	1,389,261	462	3,914
Triton	0.3313	7,591,518,565	25,150,701	76.63	Yes	6,941	3,623	-	1,262,019	1,262,019	182	3,805
Prairie State	0.4585	3,047,110,481	13,971,002	65.42	Yes	3,994	3,498	50,000	690,195	740,195	185	3,683
Moraine Valley	0.4027	9,303,736,891	37,466,148	90.99	Yes	11,066	3,386	50,000	2,132,951	2,182,951	197	3,583
Peer Average	0.4512	10,476,896,517	39,191,888	93.84		6,939	5,360				241	5,602

Main Campus

1215 Houbolt Road Joliet, IL 60431 (815) 729-9020

City Center Campus

214 North Ottawa Street Joliet, IL 60432 (815) 727-6544

Romeoville Campus

1125 West Romeo Road (135th Street) Romeoville, IL 60446 (815) 886-3000

Morris Education Center

725 School Street Morris, IL 60450 (815) 942-1552

Weitendorf Agricultural Education Center

17840 Laraway Road Joliet, IL 60433 (815) 723-3645

