



JOLIET
JUNIOR COLLEGE
— 1901 —

Annual Budget

2013-2014



**Community College District No. 525
Joliet, Illinois**

JOLIET JUNIOR COLLEGE
Community College District 525

Annual Budget
For the
Fiscal Year Ended June 30, 2014

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JOLIET JUNIOR COLLEGE

District #525

Joliet, Illinois

For its Annual Budget
For the fiscal year beginning July 01, 2012

In order to receive this award,
a governmental unit must publish a budget document
that meets program criteria
as a policy document,
as a financial plan,
as an operations guide,
and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**Joliet Junior College
Illinois**

For the Fiscal Year Beginning

July 1, 2012

Christopher P. Morill

President

Jeffrey R. Egan

Executive Director

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June 18, 2013

Members of the Board of Trustees and Citizens of Joliet Junior College, Illinois Community College District 525:

I am pleased to present the Joliet Junior College Annual Budget for the 2014 fiscal year. The budget has been developed with extensive planning and input from the college community and is based on the 2014-2016 Financial Plan and annual priorities established by the Board of Trustees.

The college's budget is designed to fulfill its mission of enriching people's lives through affordable, accessible, and quality programs and services. In order to present a balanced operating budget for the 41st consecutive year, the following planning goals were employed:

- Reallocate existing resources to fund new requests
- Address potential impact of the state's fiscal crisis on the college's budget
- Retain realistic projections in property tax revenues
- Anticipate no enrollment growth or tuition increase
- Maintain responsible reserves
- Continue implementation of the master plan and addressing its impact on operating costs

Challenges persist, however, in seeking to balance 10 years of continuous, declining state support with the essential ideal to keep education affordable. Though our budgeting process did not come without difficult choices, I am pleased to share that we successfully and collaboratively addressed these financial issues. Highlights of the new budget include:

- \$0 increase in tuition.
- Reduction in operating expenses.
- The state credit hour apportionment will be maintained at \$7,300,000.
- No projected enrollment growth.
- Existing resources have been reallocated to fund new requests.
- Faculty vacancy in Computer Information and Office Systems was reallocated to meet the growing needs in the Technical Department.

The campus community continually expresses remarkable support and resolve in the wake of these challenges. Innovations in student learning, resource development, and sustainable business practices have contributed greatly to the success of our institution in the last fiscal year. With the support and vision of the Board of Trustees, our lasting focus is to provide affordable, accessible, and quality learning experiences to our District 525 residents.

Sincerely,

Debra S. Daniels, Ed.D.

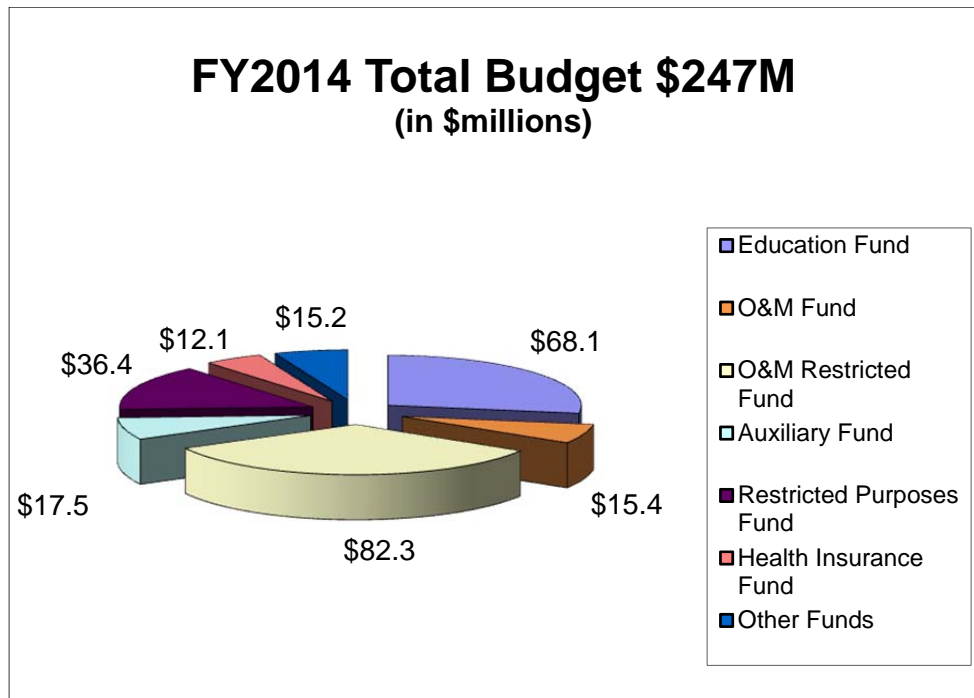
Debra S. Daniels, Ed.D.
President

FY2014 BUDGET HIGHLIGHTS

FY2014 BUDGET HIGHLIGHTS

JJC is not expected to experience growth in enrollment for FY2014 and since enrollment was under budget in FY2013, tuition revenue shows a 4.6% reduction from the previous year’s budgeted amount. As the economy slowly recovers, growth is projected to resume and then continue for the foreseeable future. Recent data regarding new construction permits continue to show slow growth, but additional residents are still moving into the JJC district. The increases that arise from the usual operations of the college have been funded with expenditure reductions and additional property tax dollars. Revenue from the state is projected to increase slightly due to implementation of a new funding formula even though a 10% allowance was factored in due to the state’s fiscal crisis. Increasingly, the burden of maintaining the quality of existing programs rests on the students and the local taxpayers.

The appropriation for all funds, including transfers, for fiscal year 2014 totals \$247 million. This figure includes all expenses related to instruction, operations, capital projects, and all other ancillary operations at JJC. Of this amount, the total operating budget for FY2014 is \$83.52 million. Compared to last year’s operating budget of \$83.54 million, this represents a .02% decrease over FY2013.



Balanced Budget

The operating budget is structurally balanced. Reserves or one-time revenue sources have not been used to bring expenditures in line with resources. This is the 41st year of structurally balanced operating budgets at the college.

FY2014 Operating Funds Budget

	<u>EDUCATION</u>	<u>O&M</u>	<u>TOTAL</u>
REVENUES			
Revenues	\$ 68,116,000	\$ 15,381,000	\$ 83,497,000
Transfers in	<u>\$ 26,727</u>	<u>\$ -</u>	<u>\$ 26,727</u>
Total Revenues	\$ 68,142,727	\$ 15,381,000	\$ 83,523,727
EXPENDITURES			
Expenses	67,568,391	13,181,000	80,749,391
Transfers (out)	<u>(574,336)</u>	<u>(2,200,000)</u>	<u>(2,774,336)</u>
TOTAL APPROPRIATION	<u>\$ 68,142,727</u>	<u>\$ 15,381,000</u>	<u>\$ 83,523,727</u>

Updated Financial Projections

Each year the budget of JJC is guided by the Three-Year Financial Plan, which was presented to the Board of Trustees at the January 12, 2013 and March 7, 2013 workshop meetings. The plan was discussed, and the following assumptions and options were presented to the board:

- Total property tax revenue growth of 0.0% to 3.5%
- 10% decrease in state revenue
- No enrollment growth
- Tuition and fee increase of \$0 to \$4 or 3.74% per credit hour
- Personnel spending increase of 0.0% to 3.75% based on existing union contracts
- Benefit inflationary factor of 8%

Expenditures of JJC's operating budget were projected in the financial plan to be \$84.98 million. The FY2014 budget presented to the board at the May 6, 2013 board workshop meeting totaled \$83.52 million. The final budget is lower than the financial plan by 1.7% due to expenditure reductions as the board decided not to increase the tuition rate, but did agree to levy for a 3.2% increase in property tax revenue.

The increase for salaries and employee benefits is unchanged from the original projection and the cost of all union contracts is fully funded. Existing funds were used to convert part-time positions into two full-time positions. These positions are detailed in the expenditure section.

State Funding

Due to the state of Illinois' fiscal crisis and its lack of a clearly defined financial plan, JJC has conservatively estimated state revenue for FY2014. State revenues are expected to increase from last year by \$210,000 due to the implementation of a new funding formula. Calculations under the new formula projected an increase of \$700,000, but due to the state's fiscal crises, a 10% allowance was factored into the computation. Since FY2000, the state's share of the college's operating budget has decreased from 18.7% to a projected 9.5% in FY2014. Additional changes in grants are expected but were not available at the time of the publication of this document.

In FY2010, the state passed a \$31 billion "Illinois Jobs Now" capital plan and included three JJC projects in the bill: \$8.8 million for the replacement of temporary facilities that house the facility services department, \$4.5 million for utilities renovations and \$100,000 for a veteran's center. The utility renovation project is the only project still in process and is expected to be completed by the end of FY2014.

Institutional Priorities

As mentioned in the President's Message, budget planning goals were developed in order to present a balanced operating budget. The development of those goals was guided by institutional priorities that were derived from the strategic plan. The priorities were:

- Reallocate existing resources to fund new requests
- Address potential impact of the state's fiscal crisis on the college's budget
- Retain realistic projections in property tax revenues
- Anticipate no enrollment growth or tuition increase
- Maintain responsible reserves
- Continue implementation of the master plan and addressing its impact on operating costs

Capital Improvements

JJC has compiled all infrastructure needs, funding and related data in a comprehensive document called the Capital Improvement Program (CIP). A CIP summary was presented to the board of trustees at the May 6, 2013 workshop meeting. The actual document details projects to be completed in the coming fiscal year and projects capital needs for the next three years. Total capital funding for FY2014 is projected at \$10.36 million excluding funding for the master plan. Additional capital information is detailed in the capital/facilities master plan section of this document.

In order to accommodate future enrollment increases and provide better service to students, additional facilities were constructed and current facilities were upgraded as part of the college's 2008-2013 Master Plan. This plan, as it nears completion, included proposed projects estimated at a total of \$159 million. Construction on projects began during FY2009 with the college issuing \$70 million in debt funded by a capital

assessment fee charged directly to the students with another \$89 million in debt supported by the citizens of Community College District 525 after a successful referendum attempt in November 2008. Detailed information, including the impact on the operating budget, can be found in the capital/facilities master plan section.

During FY2013, an update to the college's Master Plan was completed and approved by the Board of Trustees at a total estimated cost of \$67.4 million. Within this plan, expansion of the Romeoville campus and a Multipurpose Facility on main campus are identified as the top priorities. Analyses of possible funding options are being explored.

Long Range Financial Plans

Tying expenses to the strategic goals should give a good summary of how well resources are focused. We use a model to project three years of financials/budgets using contractual changes, anticipated revenue streams, expected increases in expenses, and some potential identification dollars for capital needs. This impacts the current budget in several ways. It provided a great deal of information as we entered into several labor contracts guiding some substantial restructuring; it has supported the need to review our processes for efficiency and some paid resources to do so on a limited time basis; it has demonstrated the need to seek reductions in some expense areas; and, it assisted in changing the structure of shared insurance expenses.

Challenges

Challenges include continued lack of state resources for community colleges, a local environment that may not be supportive of any increased tax or tuition dollars, and the increased operational costs of adding substantial new facilities. The college continues to review operations to improve efficiencies or limit expenses along with revenue enhancing options wherever possible.

**STRATEGIC PLAN/
OPERATIONAL PLAN**

STRATEGIC AND OPERATIONAL PLANNING OVERVIEW

Process for Development of the Strategic Plan

Joliet Junior College defines strategic planning as a systematic and on-going process used to anticipate and respond to major decisions facing the college during a three- to five-year period beyond the present.¹ Strategic planning looks at the organization as a whole, is oriented toward the future, supports the mission, is externally directed, spans organizational boundaries, deals with greater levels of uncertainty, and is about creating public value.

The Joliet Junior College Strategic Plan is articulated through its vision, mission, strategic goals, and guiding principles/core values.

As with the prior plan, Joliet Junior College utilized an environmental scan over eight taxonomy areas to assist in identifying key external trends that may have an impact on the College in the future. The goal of the strategic planning process is to provide JJC with tools and plans to anticipate and respond to change in its external environment, within a three-year period.

Each member of the senior leadership team was given responsibility for conducting an environmental scan over the eight taxonomy areas. The areas, along with the divisional/departmental responsibility, are included in the table below. Clicking on the taxonomy area description will link you to the core external trends that were used in conjunction with internal scanning analysis to create the current Strategic Plan. Environmental scans were shared with community leaders and board members.

Taxonomy Area	Responsible Division/Department
Competition	Student Development
Economics	Administrative Services
Education	Academic Affairs
Demographics	Institutional Research and Effectiveness
Labor Force	Academic Affairs
Politics	Institutional Research and Effectiveness
Social Values and Lifestyles	Human Resources
Technology	Information Technology

In addition to scanning the external environment, an internal scan was conducted and used to identify critical issues and examine JJC’s culture, organizational structure, relevant data, and strengths and weaknesses. The goals of internal scanning were 1) to identify critical internal issues and 2) present responses to critical issues and the implications of varied responses to JJC leaders. Critical issues were identified through the annual Personal Assessment of the College Environment (PACE) Survey and an analysis of student climate through the annual Community College Survey of Student Engagement (CCSSE)².

The following 2012- 2015 Strategic Plan resulted from the information gained from these processes.

¹ Elements of this definition from J. Bryson, 2004, Strategic Planning for Public and Nonprofit Organizations.

² For more information about surveys conducted please visit the following JJC website: <http://www.jjc.edu/institutional-research/Pages/surveys.aspx>

Strategic Plan

Vision

Joliet Junior College, the nation's first public community college, will be a leader in teaching and learning, and the first choice for post-secondary education.

Mission

Joliet Junior College enriches people's lives through affordable, accessible, and quality programs and services. The college provides transfer and career preparation, training and workforce development, and a lifetime of learning to the diverse community it serves.

Strategic Goals

Increase student success and completion.

We are committed to improving the student experience by increasing access and affordability, strengthening academic programs, providing needed learning facilities, expanding student services and activities, and strengthening programs that support high school students' readiness for college.

Develop programs that anticipate and respond to labor market demand including the growing number of fields that require an understanding of sustainability.

We are committed to offering degrees and certificates that are closely aligned with current and future labor market needs.

Increase and strengthen resource development and utilization.

We are committed to pursuing and implementing additional financial resources for the college to account for decreased public funding while continuing to provide excellent learning opportunities.

Address the needs of the growing minority, underrepresented and underprepared student populations.

We are committed to pursuing and implementing additional financial resources for the college to account for decreased public funding while continuing to provide excellent learning opportunities.

Expand the use of technology and sustainable methods.

We are committed to developing and advancing technology that meets the growing demands of our global society.

Guiding Principles/Core Values

Guiding principles can be seen as guidelines that drive the College's behavior or mindset when executing the strategic and operational plans that lead to our own success. The Joliet Junior College community fosters a caring and friendly environment that embraces diversity and encourages personal growth by promoting the following core values.

Core Values

The Joliet Junior College community fosters a caring and friendly environment that embraces diversity and encourages personal growth by promoting the following core values.

Respect: The Joliet Junior College community advocates respect for every individual by the demonstration of courtesy and civility in every endeavor. Joliet Junior College celebrates the diversity of our communities and pledges to promote and recognize the strengths as reflected in the employees and students. The belief that no one is more important than another is a routine work practice.

Integrity: Integrity is an integral component of the common bond among Joliet Junior College community members. Joliet Junior College believes that all staff should demonstrate a professional persona that is responsible, accountable, and ethical. These attributes will manifest themselves in each professional behavior and job duty. From these behaviors, the college community models open, honest, and appropriate communication.

Collaboration: Joliet Junior College is dedicated to the formation and enrichment of collaborative relationships as part of the scholarly process. Joliet Junior College encourages the formation of collaborative partnerships within and with other learning communities. As a community of learners, Joliet Junior College supports the personal and professional growth of all who are jointly committed to the advancement of scholarly endeavors. In turn, the academic process at the college can only strengthen.

Humor & Well Being: The staff at Joliet Junior College recognizes humor as a means for collegial well-being and self-rejuvenation. Joliet Junior College endorses a healthy environment where creativity, humor, and enjoyment of work are encouraged. The Joliet Junior College community creates a positively balanced organizational culture by taking work seriously and celebrating successes.

Innovation: Encouraging the pursuit of excellence and innovation drives Joliet Junior College through the 21st century. Joliet Junior College values, respects, and rewards both creative risk-taking and the enthusiastic pursuit of new ideas with foresight. In turn, the Joliet Junior College community must constantly strive to better understand and anticipate the future that it may participate creatively in its design.

Quality: Joliet Junior College is dedicated to the quality of its educational programs and services. The college continually appraises and subsequently improves its programs and services. Joliet Junior College distinguishes and promotes educational excellence among practitioners and also is committed to providing quality programs that are both accessible and affordable to Community College District 525.

JJC Operational Planning Overview

Next Steps - Operationalizing the Strategic Plan

A high priority for the coming year is to operationalize institutional planning in an attempt to link the budget to the overall Strategic Plan.

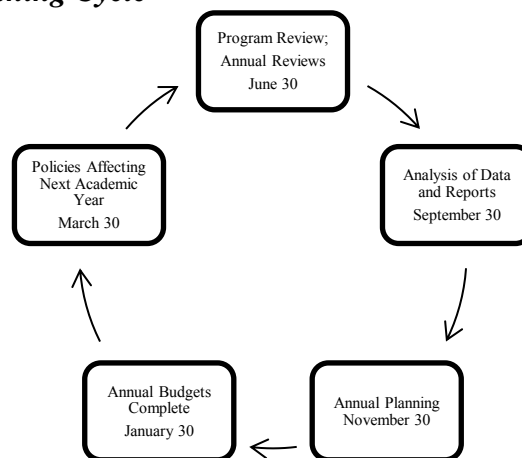
JJC defines operational planning as the implementation component of the strategic plan. It defines what JJC will accomplish, how and when it will take place, and how performance will be measured³. Operational planning is oriented toward the short-term future (one to three years), focuses on objectives and actions that support strategic goals, and focuses on performance measurement. Operational planning at JJC involves the creation of operational objectives supported by the action plans described below, resources, and evaluation.

Operational planning also includes the development of action plans. JJC defines action planning as a series of plans that focus on broad institutional processes, defines how the college proposes to get where it needs to go, and is tactical in nature. A department or division assumes the coordinating responsibility for action planning with support from a variety of other departments.

Three years ago, the college community determined a need to strengthen its governance structure. This decision was made when the results from Personal Assessment of the College Environment (PACE) surveys indicated that employees didn't always know how decisions were made and that there was a need for stronger internal communications. As an AQIP institution, JJC is required to work on a minimum of three Action Projects at any time. The intent of declaring action projects are to get institutions to embrace continuous improvement by targeting a goal over a short time period. Current JJC Action Projects are detailed under the section on the following pages *Links to Accreditation for Higher Education*.

The following figure is a draft of the annual college planning cycle for the upcoming year and is detailed on the following pages.

Figure: Draft Annual Planning Cycle



³ Elements of this definition from J. Bryson, 2004, *Strategic Planning for Public and Nonprofit Organizations* and G. Morrisey, 1987, *Guide to Operational Planning*

Program Review; Annual Reviews

Program and departmental review will be a process in which faculty and staff articulate program goals and evaluate results over the program/department they administer. A program is any activity that consumes budget dollars and resources and fulfills a specific need. A department, on the other hand, generally manages several programs, including the budgeting, staffing, equipment, and space needs of a program. Programs and departments selected for review will be articulated in the program and department review schedules at the end of the review guide created to assist with the process.

Analysis of Data and Reports

A variety of methods can be used in evaluation and analysis of data to ensure Joliet Junior College's programs/departments meet general standards of quality by examining the efficiency, effectiveness, and impact of the program or department.

Efficiency – The degree to which a program has been productive in relationship to its resources.

Effectiveness – The degree to which goals have been reached.

Impact – The degree to which a program has resulted in changes.

A challenge in operationalizing the strategic goals lies in the fact that they are, by their nature, broad and focused on the institution. Creating objectives will provide some guidance and clarify how departments and programs can link budgets and goals to institutional strategic goals. The departments will also be asked to incorporate the information gathered from program reviews into the planning process and in determining the need for instructional resources.

Annual Planning

JJC is required by the Illinois Community College Board (ICCB) to review academic and administrative programs on a five-year cycle. Outside of the compliance component of program review, there is wide variability in terms of types of and commitment to departmental evaluation. Some departments conduct an evaluation of some kind on an annual basis, while others only utilize the program review process every five years.⁴ Some divisions may embrace a full improvement cycle, articulating goals at the beginning of the year and measuring progress through formative and summative assessment methods, while others may conduct an end-of-year report.

Annual Budgets Complete

Budgets will be completed using the practices established by the budget office, incorporated through the updated planning process.

Policies Affecting Next Academic Year

Implement institutional policies affecting the next academic year established through the updated planning process.

⁴ For more information about program/departmental review at JJC visit this website: <http://www.jjc.edu/institutional-research/Pages/program-reviews.aspx>

How the Plan is Linked to Accreditation for Higher Education

Institutional Accreditation: Academic Quality Improvement Program (AQIP) - As part of our accreditation through the Higher Learning Commission (HLC), Joliet Junior College participates in the Academic Quality Improvement Program (AQIP). AQIP is based upon the principles of continuous quality improvement.

According to the HLC, what distinguishes AQIP from traditional accreditation processes is its concentration on systems and processes both as the basis for quality assurance and as the lever enabling institutional improvement⁵. To that end, AQIP has developed nine categories that are essential to all effective colleges and universities. The categories take a systematic view in defining and evaluating key systems and processes as they relate to learning. The nine AQIP categories are:

1. Helping students learn.
2. Accomplishing other distinctive objectives.
3. Understanding students' and other stakeholder needs.
4. Valuing people.
5. Leading and communicating.
6. Supporting institutional operations.
7. Measuring effectiveness.
8. Planning continuous improvement.
9. Building collaborative relationships.

JJC's Strategic Plan positions itself toward meeting the nine AQIP criteria for accreditation. For instance, the AQIP process requires institutions to engage in three action projects. These action projects are automatically considered college priorities in the budgeting process. Additionally, AQIP provides feedback to colleges on their strengths and opportunities in their response to the college's Systems Portfolio, available online at www.jjc.edu/aqip. Priorities that arise out of the feedback report are also infused in the development of college priorities. The AQIP action projects are detailed below and on the following pages and include which AQIP category and strategic goal they are linked or associated.

⁵ Text is from the Higher Learning Commission, *Principles and Categories for Improving Academic Quality*, http://www.aqip.org/index.php?option=com_docman&task=doc_view&gid=189&Itemid=128

Institutional Priorities

Developed through AQIP Action Projects Process

Improve General Education Assessment

(HLC AQIP Category 1-Helping Students Learn)

(Related JJC Goal(s): Increase student success and completion)

This project is an opportunity to develop a shared basic understanding of assessment and common assessment processes. The project is also intended to create and sustain processes and systems that will help organize assessment and reporting efforts across the college.

Implement Succession Planning: A Model for a Sustainable Future

(HLC AQIP Category 5-Leading and Communicating)

During the fiscal year periods of 2008 – 2011, JJC has faced unprecedented growth and a high rate of turnover among faculty and administrators in particular due to retirements, planned departures for other positions, and unexpected emergencies. The growth in enrollment has led to new positions throughout the college as well. No succession plan exists to address these changes in a systematic way. The issue has also been raised as an Opportunity for Improvement in the Feedback Reports for the JJC Systems Portfolio, submitted in 2004 and 2008. The United States Workforce demographics identify a critical need for organizations to develop and monitor ongoing succession planning processes.

Implement a Governance System Across the College

(HLC AQIP Category 4-Valuing People; and Category 5-Leading and Communicating)

The institution in general reports governance, communications, and a lack of decision-making processes as problematic. The three main areas of concern related to governance are communications, decision-making, and clarifying organizational processes. Three improvement trends stand out when examining the past two years of the PACE Survey: 1) Employees feel that communication is a significant issue at JJC; 2) Employees feel they need more input into major institutional decisions; and 3) There is a lack of clearly defined organizational processes for getting work done.

Coordinate Academic Committees to Integrate the Student Learning Process

(HLC AQIP Category 1-Helping Students Learn)

(Related JJC Goal(s): Increase student success and completion; Develop programs that anticipate and respond to labor market demand including the growing number of fields that require an understanding of sustainability; Address the needs of the growing minority, underrepresented and underprepared student populations; and Expand the use of technology and sustainable methods)

JJC currently has three major academic committees that convene at the same time and work in relative isolation: Curriculum, Academic Standards, and Student Learning

(assessment). The goal is to research and implement best practices and determine a structure that will focus these committees on student learning and make the process of student learning seamless. If these committees continue to work in isolation, the overarching concerns of student learning are not coordinated in ways that foster improvement. The cycle of developing and approving curriculum needs to be integrated with assessment activities, and the regulations for academic progress and success need to be woven in the curriculum and assessment processes.

Develop Professional Teaching and Learning Center for JJC Employees

(HLC AQIP Category 4-Valuing People; and Category 1-Helping Students Learn)

(Related JJC Goal(s): Increase student success and completion; and Expand the use of technology and sustainable methods)

JJC is growing in many ways. Our disparate professional development offerings must also expand and transform into a coherent system capable of creating and sustaining a professional learning community. This initiative will require creating physical and virtual spaces and developing an electronic hub to coordinate facilities, scheduling, hospitality services, reporting, and communications. The Center is intended to be a physical and virtual hub that fosters the growth of high quality professional development that is effectively delivered to benefit our employees and ultimately our students.

Update on Projects Developed through the FY13 Budget Process

During the FY13 budget process, decision making for initiatives was guided by the college's strategic plan. Several new departmental projects were funded. On the following pages are status updates on each major project including outcomes and measured success criteria and how each relates to a strategic goal and a college objective. Some projects support more than one goal.

Project	College Objective	Department Outcome	Success Criteria	Timeline/ Status
Goal One: Increase student success and completion				
<i>Academic Affairs</i> Natural science lab technician	Examine accelerated curriculum, alternative course delivery and supplemental instruction, and provide more flexibility.	Increase the number of sections of natural science courses available to students; support increased enrollment into the sciences.	Increased credit hours: 9% biology, 18% chemistry, 2.5% geography, 11% physics.	Completed.
<i>Academic Affairs</i> Welding lab assistant	Increase the technological resources for instruction and to students outside of the classroom.	Promote excellence in technical instruction and related learning.	Hired a qualified assistant	Will be completed by 6-30-2013.
<i>Academic Affairs</i> Culinary arts lab assistant	Increase the technological resources for instruction and to students outside of the classroom.	Promote excellence in technical instruction and related learning.	Hired a qualified assistant	Completed.
<i>Academic Affairs</i> Laptop computers for general chemistry	Provide professional development opportunities for faculty to enhance instruction.	Improve quality of academic instruction to better serve student needs.	Laptops used in instruction.	Completed.
<i>Academic Affairs</i> Sonography instructor	Examine accelerated curriculum, alternative course delivery and supplemental instruction, and provide more flexibility.	Promote excellence in technical instruction and related learning.	Hired a qualified assistant	Postponed.
<i>Academic Affairs</i> Online retention specialist	Determine the success of academic intervention strategies and expand their use.	To grow the iCampus program while increasing student success in online courses.	System to assist students with issues developed and implemented.	Completed.

Project	College Objective	Department Outcome	Success Criteria	Timeline/ Status
Goal One: Increase student success and completion				
<i>Academic Affairs</i> Theatre risers	Increase the technological resources for instruction and to students outside of the classroom.	Stage and promote quality visual and performing arts events. Work to expand and upgrade Fine Arts instructional, office, performance, and exhibition space.	Additional student performances given; studio show produced in black box.	Completed.
<i>Academic Affairs</i> Octave marimba	Increase the technological resources for instruction and to students outside of the classroom.	Work to provide quality education to students in Fine Arts courses. Stage and promote quality visual and performing arts events. Work to recruit and retain Fine Arts students	Additional type of instrument for student use; incorporated into honors recital and Musica Viva.	Completed.
<i>Academic Affairs</i> Theatre and music part-time instructor	Increase the technological resources for instruction and to students outside of the classroom.	Stage and promote quality visual and performing arts events. Review Fine Arts staffing and request appropriate additions and/or changes.	Position added; overtime and comp time for theater manager reduced.	Completed.
<i>Academic Affairs</i> Semi-smart classroom	Increase the technological resources for instruction and to students outside of the classroom.	Work to provide the most current technology in all Fine Arts teaching classrooms. Work to provide quality education to students in Fine Arts courses.	Instructor now has (and uses) appropriate technology in classroom	Completed.

Project	College Objective	Department Outcome	Success Criteria	Timeline/ Status
Goal One: Increase student success and completion				
<i>Academic Affairs</i> Laptop checkout project	Determine the success of academic intervention strategies and expand their use.	Enable the library to address the growing digital divide, economically challenged and underrepresented student populations.	Laptop purchased and being loaned to students	Completed.
<i>Academic Affairs</i> Interlibrary loan management software	Determine the success of academic intervention strategies and expand their use.	The library currently does not have a software system to manage it's Ill service. This service supports students, faculty, administration and staff.	System used.	Completed.
<i>Academic Affairs</i> Laptop computers for general chemistry	Provide professional development opportunities for faculty to enhance instruction.	Improve quality of academic instruction to better serve student needs.	Laptops used in instruction.	Completed.
<i>Student Development</i> Support the Academic Intervention Early Alert program initiative	Determine the success of academic intervention strategies and expand their use.	Increase students' engagement with learning, support students' persistence and retention, and most importantly student success (i.e. transfer and completion of academic goals).	Hire part-time staff on contract. Training and support to administer system provided.	Completed but ongoing.

Project	College Objective	Department Outcome	Success Criteria	Timeline/ Status
Goal One: Increase student success and completion				
<i>Student Development</i> Charter bus and field rental	Increase the technological resources for instruction and to students outside of the classroom.	To keep our student-athletes and coaches safe on long away trips.	The athletics department made 12-14 trips during FY13 where JJC students returned home safely.	Completed.
<i>Student Development</i> Soccer scoreboard	Increase the technological resources for instruction and to students outside of the classroom.	Provide proper equipment and facilities for athletic events	Efficient use of resources for athletics	Postponed.
<i>Student Development</i> Academic Skills Center coordinator	Determine the success of academic intervention strategies and expand their use.	Increase student success and completion through the use of technology.	Job description updated. Hired part-time staff.	Completed.
<i>Student Development</i> Student athlete retention specialist	<ul style="list-style-type: none"> •Improve data collection and reporting to ensure that we have baseline data on students' pursuit of academic goals and that both staff and students can monitor students' progress toward these goals. •Provide orientation and targeted advising to all students. •Develop two-year master course schedule so students can plan when courses will be offered. 	To assist our student-athletes in academic, athletic, and personal development. To improve and sustain the academic performance of our student-athletes from admissions through graduation.	Highest athletic department GPA in past 5-6 years. Had 50 student-athletes with a GPA over 3.0	Completed.

Project	College Objective	Department Outcome	Success Criteria	Timeline/ Status
Goal One: Increase student success and completion				
<i>Student Development</i> Accommodation specialist	<ul style="list-style-type: none"> •Determine the success of academic intervention strategies and expand their use. •Provide orientation and targeted advising to all students. 	To prepare students for life after JJC graduation	Increased retention / graduation rates for all student populations	Requested but Academic Affairs reallocated funds to remove Accommodation Specialist from Perkins.
<i>Administrative Services</i> Natural areas landscaping project	Provide transitional programs including early start, adult education bridge, and college success courses that enable students to understand how to be successful in college.	To provide and maintain a physical environment that promotes the pursuit of academic excellence in teaching and research while continually improving the quality of our services to meet the public need.	Environment affects behavior and beautifying our natural areas is related to strategic goal #1 to increase student success and completion by providing students a clean and stress-free environment to learn.	Landscaping and clearing is completed, but annual maintenance will be on-going for the life of the natural areas.
<i>Administrative Services</i> Landscaping	Provide transitional programs including early start, adult education bridge, and college success courses that enable students to understand how to be successful in college.	To provide and maintain a physical environment that promotes the pursuit of academic excellence in teaching and research while continually improving the quality of our services to meet the public need.	Environment affects behavior and beautifying our natural areas is related to strategic goal #1 to increase student success and completion by providing students a clean and stress-free environment to learn.	Landscaping and clearing is completed, but annual maintenance will be on-going.

Project	College Objective	Department Outcome	Success Criteria	Timeline/ Status
Goal One: Increase student success and completion				
<i>Administrative Services</i> 3-maintenance positions; 7-building service positions; 4-student worker positions	Provide additional opportunities for employment on campus.	To provide and maintain a physical environment that promotes the pursuit of academic excellence in teaching and research while continually improving the quality of our services to meet the public need.	Environment affects behavior and beautifying our natural areas is related to strategic goal #1 to increase student success and completion by providing students a clean and stress-free environment to learn.	Positions have been filled.
<i>Information Technology</i> Implementation of SARS <i>project originated in Student Development, allocated to IT</i>	Provide orientation and targeted advising to all students. Determine the success of academic intervention strategies and expand their use.	To increase student success and completion. To assess the effectiveness of our Advising Program.	Implemented e-SARS	Completed.

Project	College Objective	Department Outcome	Success Criteria	Timeline/ Status
Goal One: Increase student success and completion				
<i>Information Technology</i> Increased level of service with Comcast from 100 MB to 1 GB	Examine accelerated curriculum, alternative course delivery and supplemental instruction, and provide more flexibility Increase the technological resources for instruction and to students outside of the classroom.	Increase access and quality of service to keep pace with enrollment growth and expanding uses of technology, online education and mobile devices and applications.	We will use our network monitoring tools to assess the average and peak utilization of our Internet bandwidth. We will also utilize formal and informal surveys of the user community to ensure optimal performance of administrative and academic applications and teaching tools.	Changed goal to reflect increased use/demand of Internet bandwidth as opposed to inter-campus connections based on network monitoring and data available. Will increase Internet bandwidth via new ICN (Illinois Century Network) fiber once it's available. Targeted for June 30, 2013.
<i>Human Resources</i> Title IX projects	Provide orientation and targeted advising to all students.	To have the College get in full compliance with Title IX. Train staff on investigations. Build an informational website as required.	Two staff members received Title IX certification, and three staff members attended the 2012 Chicago Title IX Conference. Designed Title IX Training Program. SLT members are trained. Currently building Title IX website.	Title IX and deputy officers are certified. Need to have training officers trained. On schedule to have Title IX website completed by 6-1-2013.

Project	College Objective	Department Outcome	Success Criteria	Timeline/ Status
Goal Two: Develop programs that anticipate and respond to labor market demand, including the growing number of fields that require an understanding of sustainability				
<i>Academic Affairs</i> EMS/FS	Evaluate current offerings to determine whether credit and non-credit programs are still viable.	Achieve accreditation for Paramedic Program.	Determined not to seek accreditation.	Discontinued.
<i>Academic Affairs</i> Equipment purchase, entrepreneurial projects	Evaluate current offerings to determine whether credit and non-credit programs are still viable.	To provide quality programming for business and community members	Equipment purchased.	Completed.
<i>Academic Affairs</i> Landscape design instructor	Evaluate current offerings to determine whether credit and non-credit programs are still viable.	To create a master plan for the horticultural landlab. To create curriculum that incorporates sustainable practices.	Full-time instructor hired.	Completed.
<i>Academic Affairs</i> Social science professor	Evaluate current offerings to determine whether credit and non-credit programs are still viable.	To address a growing student population and support student success and completion.	Temporary instructor hired.	Postponed.
<i>Academic Affairs</i> Physical therapy program consultant	Evaluate current offerings to determine whether credit and non-credit programs are still viable.	Explore trends in healthcare and workforce development for consideration of new allied health programs.	Needs analysis identified lack of need.	Discontinued.

Project	College Objective	Department Outcome	Success Criteria	Timeline/ Status
Goal Two: Develop programs that anticipate and respond to labor market demand, including the growing number of fields that require an understanding of sustainability				
<i>Academic Affairs</i> Chefs Table POS update	Evaluate current offerings to determine whether credit and non-credit programs are still viable.	Teach students about current technology used in foodservice and hospitality operations. Maintain compliance with programmatic accreditation standards. Prepare students for successful employment in the foodservice and hospitality industries.	Continued to next fiscal year.	Postponed.
Goal Three: Increase and strengthen resource development and utilization				
<i>Academic Affairs</i> Manager, nursing allied health labs	Strengthen financial controls and planning to leverage state, federal, and private funding to support academic, student, and administrative services on campus.	Expand health professions curriculum	Increase F.T.Es for healthcare curriculum	Hired.
<i>Student Development</i> Academic skills center coordinator	Provide flexible, accessible and affordable learning opportunities.	Increase student success and completion through the use of technology	<ul style="list-style-type: none"> •Supported Starfish - academic intervention system •outreach to 500+ students with tutoring referrals •provided prof development training to tutors 	Hired.

Project	College Objective	Department Outcome	Success Criteria	Timeline/ Status
Goal Three: Increase and strengthen resource development and utilization				
<i>Student Development</i> Student athlete retention specialist	<ul style="list-style-type: none"> •Identify efficiencies, leverage technology to reduce cost and improve services to internal and external stakeholders. •Strengthen governmental liaison efforts with state and federal legislators for more effective communication of specific funding needs. •Provide flexible, accessible and affordable learning opportunities. 	To assist our student-athletes in academic, athletic, and personal development. To improve and sustain the academic performance of our student-athletes from admissions through graduation.	Improved academic performance for student-athletes.	Completed.
<i>Information Technology</i> Implementation of SARS <i>project originated in Student Development, allocated to IT</i>	Identify efficiencies, leverage technology to reduce cost and improve services to internal and external stakeholders.	Increase student success and completion. To assess the effectiveness of our advising program.	Improved scheduling of staff to accommodate student demand, efficient forecasting of student needs, improved reporting	Completed.
<i>Information Technology</i> SARS-MSGs Adding a texting feature <i>project originated in Student Development, allocated to IT</i>	Identify efficiencies, leverage technology to reduce cost and improve services to internal and external stakeholders.	Increase the flow of information to students and ideally increase their active engagement with college resources.	Purchased; pilot scheduled for fall 2013.	In progress; to be complete fall 2013.

Project	College Objective	Department Outcome	Success Criteria	Timeline/ Status
Goal Three: Increase and strengthen resource development and utilization				
<i>Information Technology</i> Business impact analysis	Identify efficiencies, leverage technology to reduce cost and improve services to internal and external stakeholders.	<ul style="list-style-type: none"> •Inventory and prioritize all systems and data that are critical for maintaining business strategies. •Assess current retention processes and determine technology needed. •Establish a baseline for acceptable recovery timeframe for critical IT services through validation with each College department. •Assess the current recovery capabilities to identify gaps between the requirements and capabilities. •Recommend appropriate recovery strategy alternatives. 	Documented business recovery requirements for each business unit of the College.	Phase 1 Business Impact Analysis RFP being developed. Anticipated completion date of June 30, 2013. Dependent on successful RFP process and contract award/approval.
Goal Four: Address the needs of the growing minority, underrepresented and underprepared student populations				
<i>Academic Affairs</i> Laptop checkout project	Foster the talent of every student and employee nationality, socio-economic status, or disability and address cultural diversity/ sensitivity in all learning situations regardless of ethnicity.	Enable the library to address the growing digital divide, economically challenged and underrepresented student populations.	Laptops purchased and being loaned to students.	Completed.

Project	College Objective	Department Outcome	Success Criteria	Timeline/ Status
Goal Four: Address the needs of the growing minority, underrepresented and underprepared student populations				
<i>Student Development</i> Support the Academic Intervention Early Alert program initiative	Evaluate the effectiveness of the student learning outcome assessment support system continually to improve services to all as needed.	Increase students' engagement with learning, support students' persistence and retention, and most importantly student success (i.e. transfer and completion of academic goals).	Hire part-time staff on contract. Training and support to administer system provided.	Completed and ongoing.
<i>Student Development</i> Student athlete retention specialist	<ul style="list-style-type: none"> •Provide learning experiences designed to support the diversity of JJC students' needs and aspirations. •Foster the talent of every student and employee nationality, socio-economic status, or disability and address cultural diversity/ sensitivity in all learning situations regardless of ethnicity. •Continue to remain cognizant of the changing demographics of Dist 525. •Evaluate the effectiveness of the student learning outcome assessment support system continually to improve services to all as needed. 	<ul style="list-style-type: none"> •To assist our student-athletes in academic, athletic, and personal development. •To improve and sustain the academic performance of our student-athletes from admissions through graduation. 	Minority population is assisted.	Completed.

Project	College Objective	Department Outcome	Success Criteria	Timeline/ Status
Goal Four: Address the needs of the growing minority, underrepresented and underprepared student populations				
<i>Student Development</i> Accommodation specialist	<ul style="list-style-type: none"> •Provide learning experiences designed to support the diversity of JJC students' needs and aspirations. •Foster the talent of every student and employee nationality, socio-economic status, or disability and address cultural diversity/ sensitivity in all learning situations regardless of ethnicity. •Evaluate the effectiveness of the student learning outcome assessment support system continually to improve services to all as needed. 	To prepare students for life after JJC graduation.	Increased retention / graduation rates for all student populations	Requested but Academic Affairs reallocated funds to remove Accommodation Specialist from Perkins.
<i>Human Resources</i> Increased paper and cartridge usage for worker's compensation claims	<ul style="list-style-type: none"> •Foster the talent of every student and employee nationality, socio-economic status, or disability and address cultural diversity/ sensitivity in all learning situations regardless of ethnicity. •Continue to remain cognizant of the changing demographics of District 525. 	Respond to all disputes, charges of discrimination or Title IX allegations in a timely fashion. To reduce the cost further to the College.	Responded to all charges of discrimination in a timely fashion.	Successfully reduced the discrimination charges and associated costs to the college. Reduction of charges. Review of WC program.
Goal Five: Expand the use of technology and sustainable methods				
<i>Academic Affairs</i> Microscopes	Improve the utilization of technological resources and develop the infrastructure necessary to advance the technological innovations that will support Academic Affairs, Student Support, Business and Financial Services and Informational Technology divisions.	To satisfy the vet tech's program goal of preparing students for employment as entry level vet techs. To advance what we teach and have students expand on what they learn.	Equipment bought and used in instruction.	Completed.

Project	College Objective	Department Outcome	Success Criteria	Timeline/ Status
Goal Five: Expand the use of technology and sustainable methods				
<i>Academic Affairs</i> Laptop checkout project	Improve the utilization of technological resources and develop the infrastructure necessary to advance the technological innovations that will support Academic Affairs, Student Support, Business and Financial Services and Informational Technology divisions.	Enable the library to address the growing digital divide, economically challenged and underrepresented student populations.	Equipment purchased and used in instruction.	Completed.
<i>Academic Affairs</i> Interlibrary loan management software	Improve the utilization of technological resources and develop the infrastructure necessary to advance the technological innovations that will support Academic Affairs, Student Support, Business and Financial Services and Informational Technology divisions.	The library currently does not have a software system to manage it's Ill service. This service supports students, faculty, administration and staff.	Purchased and used in services.	Completed.
<i>Academic Affairs</i> Laptop computers for general chemistry	Improve the utilization of technological resources and develop the infrastructure necessary to advance the technological innovations that will support Academic Affairs, Student Support, Business and Financial Services and Informational Technology divisions.	Improve quality of academic instruction to better serve student needs.	Purchased and used.	Completed.
<i>Academic Affairs</i> Auto shop computers	Improve the utilization of technological resources and develop the infrastructure necessary to advance the technological innovations that will support Academic Affairs, Student Support, Business and Financial Services and Informational Technology divisions.	Promote excellence in technical instruction and related learning. Prepare our diverse multicultural student population for career or advancement in industry	Equipment purchased and used in instruction.	Completed.

Project	College Objective	Department Outcome	Success Criteria	Timeline/ Status
Goal Five: Expand the use of technology and sustainable methods				
<i>Academic Affairs</i> Chefs Table POS update	Improve the utilization of technological resources and develop the infrastructure necessary to advance the technological innovations that will support Academic Affairs, Student Support, Business and Financial Services and Informational Technology divisions.	Teach students about current technology used in foodservice and hospitality operations. Maintain compliance with programmatic accreditation standards. Prepare students for successful employment in the foodservice and hospitality industries.	Determined to purchase closer to move to new building.	Postponed.
<i>Student Development</i> Support the Academic Intervention Early Alert program initiative	Improve the utilization of technological resources and develop the infrastructure necessary to advance the technological innovations that will support Academic Affairs, Student Support, Business and Financial Services and Informational Technology divisions.	To coordinate best practices that increase students' engagement with learning, support students' persistence and retention, and most importantly student success (i.e. transfer and completion of academic goals)	Hire part-time staff on contract. Training and support to administer system provided.	Completed but ongoing.
<i>Student Development</i> Academic skills center coordinator	Improve the utilization of technological resources and develop the infrastructure necessary to advance the technological innovations that will support Academic Affairs, Student Support, Business and Financial Services and Informational Technology divisions.	To increase student success and completion through the use of technology.	Job description updated. Hired part-time staff.	Completed.

Project	College Objective	Department Outcome	Success Criteria	Timeline/ Status
Goal Five: Expand the use of technology and sustainable methods				
<i>Student Development</i> Accommodation specialist	<ul style="list-style-type: none"> •Develop the college's technology infrastructures, modernize technological services and meet workplace standards for an effective educational institution. •Improve the utilization of technological resources and develop the infrastructure necessary to advance the technological innovations that will support Academic Affairs, Student Support, Business and Financial Services and Informational Technology divisions. •Enhance technology-based access to administrative processes and information. 	To prepare students for life after JJC graduation.	<ul style="list-style-type: none"> •Increased use of computer labs and technological services •Increased retention / graduation rates 	Requested but Academic Affairs reallocated funds to remove Accommodation Specialist from Perkins.
<i>Student Development</i> MAP export claim process	<ul style="list-style-type: none"> •Develop the college's technology infrastructures, modernize technological services and meet workplace standards for an effective educational institution. •Improve the utilization of technological resources and develop the infrastructure necessary to advance the technological innovations that will support Academic Affairs, Student Support, Business and Financial Services and Informational Technology divisions. Enhance technology-based access to administrative processes and information. 	To make the processing of aid efficient for the student and the college.	This program will be implemented and staff will be trained on how to use. Once fully tested we will begin to send payment requests to ISAC electronically.	This implementation process is ongoing.

Project	College Objective	Department Outcome	Success Criteria	Timeline/ Status
Goal Five: Expand the use of technology and sustainable methods				
<i>Information Technology</i> Implementation of SARS project originated in Student Development, allocated to IT	<ul style="list-style-type: none"> •Improve the utilization of technological resources and develop the infrastructure necessary to advance the technological innovations that will support Academic Affairs, Student Support, Business and Financial Services and Informational Technology divisions. •Pursue emerging technologies that improve college-wide administrative process. •Continue to integrate technology into the curriculum. 	Increase student success and completion to assess the effectiveness of our advising program.	Implemented e-SARS	Completed.
<i>Information Technology</i> SARS-MSGs Adding a texting feature project originated in Student Development, allocated to IT	<ul style="list-style-type: none"> •Improve the utilization of technological resources and develop the infrastructure necessary to advance the technological innovations that will support Academic Affairs, Student Support, Business and Financial Services and Informational Technology divisions. •Pursue emerging technologies that improve college-wide administrative process. •Continue to integrate technology into the curriculum. 	Increase the flow of information to students and ideally increase their active engagement with college resources.	Send and track text messages to students to notify and remind them of counseling and advising appointments and other pertinent information.	In progress; fall 2013

Project	College Objective	Department Outcome	Success Criteria	Timeline/ Status
Goal Five: Expand the use of technology and sustainable methods				
<i>Information Technology</i> Increase level of service with Comcast from 100 MB to 1 GB	<ul style="list-style-type: none"> •Develop the college's technology infrastructures, modernize technological services and meet workplace standards for an effective educational institution. •Improve the utilization of technological resources and develop the infrastructure necessary to advance the technological innovations that will support Academic Affairs, Student Support, Business and Financial Services and Informational Technology divisions. •Update the existing technology infrastructure, computer systems and applications. 	Increase access and quality of service to keep pace with enrollment growth and expanding uses of technology, online education and mobile devices and applications.	We will use our network monitoring tools to assess the average and peak utilization of our Internet bandwidth. We will also utilize formal and informal surveys of the user community to ensure optimal performance of administrative and academic applications and teaching tools.	Changed goal to reflect increased use/demand of Internet bandwidth as opposed to inter-campus connections based on network monitoring and data available. Will increase Internet bandwidth via new ICN (Illinois Century Network) fiber once it's available. Targeted for June 30, 2013.

Project	College Objective	Department Outcome	Success Criteria	Timeline/ Status
Goal Five: Expand the use of technology and sustainable methods				
<i>Information Technology</i> Business impact analysis	<ul style="list-style-type: none"> •Improve the utilization of technological resources and develop the infrastructure necessary to advance the technological innovations that will support Academic Affairs, Student Support, Business and Financial Services and Informational Technology divisions. •Apply sustainability practices throughout college operations. •Update the existing technology infrastructure, computer systems and applications. 	<ul style="list-style-type: none"> •Inventory and prioritize all systems and data that are critical for maintaining business strategies. •Assess current retention processes and determine technology needed. •Establish a baseline for acceptable recovery timeframe for critical IT services through validation with each College department. •Assess the current recovery capabilities to identify gaps between the requirements and capabilities. •Recommend appropriate recovery strategy alternatives. and services. 	Documented business recovery requirements for each business unit of the College.	Phase 1 Business Impact Analysis RFP being developed. Anticipated completion date of June 30, 2013. Dependent on successful RFP process and contract award/approval.

New Initiatives Developed through the FY14 Budget Process

For each strategic goal, the table below illustrates FY14 new requested initiatives where funding was approved and how the initiative supports a college’s strategic goal. It also lists the department’s outcome and proposed timeframe. Some projects support more than one goal.

Department	Initiative Funded	Outcome	Timeframe
Goal 1: Increase Student Success and Completion			
Career Services	Student worker	Supports department's objective of enhancing student success by providing career and employment resources that offer pathways to individual goal completion. This position will assist the student worker in his/her individual goals while reaching out to other students and providing the career resources they need to be successful. The position will also enhance the student's interpersonal, technology, and communication skills while offering real world, hands-on experience in a professional environment.	Hire 1 st Quarter
Counseling/ Testing	"Think Transfer" program guide	Supports department's objective of assisting students in their process of achieving their academic, career and life goals. Also supports the college's completion agenda.	Create 1 st Quarter
Professional Development - HR	Management/ supervisory leadership training	Supports department's objective of having enough highly-qualified successors to fill critical positions and become future leaders at the college.	Commence September 2013
Roads and Grounds	Cushman Truckster w/cab and box	Supports Facility Services goal to provide and maintain a physical environment that promotes the pursuit of academic excellence in teaching and research while continually improving the quality of our services to meet the public need.	Purchase 1 st Quarter
Roads and Grounds	2 Pickup trucks	Supports Facility Services goal to provide and maintain a physical environment that promotes the pursuit of academic excellence in teaching and research while continually improving the quality of our services to meet the public need.	Purchase both 1 st Quarter

Department	Initiative Funded	Outcome	Timeframe
Romeoville Campus	Classroom renovation	Supports department's objectives of: 1. Promoting excellence in technical instruction and related learning. 2. Preparing our diverse multicultural student population for career or advancement in industry. 3. Meeting the technical education needs of the regional industry and community to maximize the opportunity for economic growth. 4. Being responsive to changes in industry through the inclusion of new technology in our curriculum.	Complete by January 2014
Social and Behavioral Science	Smart room	Supports department's objective of improving education in science, technology, engineering and math (STEM) courses through the creation of a smart classroom.	Anticipated Completion for Spring Semester 2014
Student Retention	New student orientation support	Supports department's objective of expanding the capacity of delivering an effective new student orientation program for all students.	Fall 2013
Technical	CNC room	Supports department's objective of promoting excellence in technical instruction and related learning; and meeting the technical education needs of the regional industry and community to maximize the opportunity for economic growth.	Complete August 2013
Goal 2: Develop programs that anticipate and respond to labor market demand, including the growing number of fields that require an understanding of sustainability			
Professional Development - HR	Management/supervisory leadership training	Supports department's objective of having enough highly-qualified successors to fill critical positions and become future leaders at the college.	Commence September 2013
Social and Behavioral Science	Smart room	Supports department's objective of improving education in science, technology, engineering and math (STEM) courses through the creation of a smart classroom.	Anticipated Completion for Spring Semester
Goal 3: Increase and strengthen resource development and utilization			
Athletics Admin.	Softball field press box	Supports department's objective of having equal facilities at the baseball and softball fields.	Complete August 2013
Human Resources	Compensation program support	Supports department's objective of having a comprehensive compensation program with all necessary components which are reflective of the college's goals and objectives.	Commence October 2013

Department	Initiative Funded	Outcome	Timeframe
Professional Development - HR	Management/supervisory leadership training	Supports department's objective of having enough highly-qualified successors to fill critical positions and become future leaders at the college.	Commence September 2013
Social and Behavioral Science	Smart room	Supports department's objective of improving education in science, technology, engineering and math (STEM) courses through the creation of a smart classroom.	Anticipated Completion for Spring Semester
Goal 4: Address the needs of the growing minority, underrepresented and underprepared student populations			
Professional Development - HR	Management/supervisory leadership training	Supports department's objective of having enough highly-qualified successors to fill critical positions and become future leaders at the college.	Commence September 2013
Social and Behavioral Science	Smart room	Supports department's objective of improving education in science, technology, engineering and math (STEM) courses through the creation of a smart classroom.	Anticipated Completion for Spring Semester
VP Student Development <i>for Project Achieve</i>	Project Achieve professional development	Supports department's objective of giving staff the opportunity to meet minimal professional development requirements, which are critical to supporting the grant staff's knowledge and continued development toward sustaining the grant.	1 st Quarter
Goal 5: Expand the use of technology and sustainable methods			
Career Services	Student worker	Supports department's objective of enhancing student success by providing career and employment resources that offer pathways to individual goal completion. This position will assist the student worker in his/her individual goals while reaching out to other students and providing the career resources they need to be successful. The position will also enhance the student's interpersonal, technology, and communication skills while offering real world, hands-on experience in a professional environment.	Hire 1 st Quarter
Human Resources	Compensation program support	Supports department's objective of having a comprehensive compensation program with all necessary components which are reflective of the college's goals and objectives.	Commence October 2013
Professional Development - HR	Management/supervisory leadership training	Supports department's objective of having enough highly-qualified successors to fill critical positions and become future leaders at the college.	Commence September 2013

Department	Initiative Funded	Outcome	Timeframe
Social and Behavioral Science	Smart room	Supports department's objective of improving education in science, technology, engineering and math (STEM) courses through the creation of a smart classroom.	Anticipated Completion for Spring Semester
Telecommunications	Increase internet bandwidth	Supports department's objective of meeting the growing demand by the college community for readily available and robust Internet access and web-based applications. In addition, we want to leverage the new high-speed fiber Internet access (and advantageous pricing) being implemented by the Illinois Century Network (ICN).	To be increased in July 2013

ORGANIZATIONAL CHART/ DEPARTMENT DESCRIPTIONS

DEPARTMENT/PROGRAM DESCRIPTIONS

Joliet Junior College has three primary operational divisions and two administrative divisions, all of which report to the president of the college. The operational divisions are:

- Academic Affairs
- Student Development
- Administrative Services

The administrative divisions are:

- Human Resources
- Information Technology

Leadership is provided by a vice president in each operational area. The Human Resources and Information Technology divisions have leadership provided by an executive director. Leadership for these divisions is appointed by the Board of Trustees after recommendation by the president. Three operational leaders, two administrative leaders, the director of communications and external relations, and the president make up the membership of the Senior Leadership Team (SLT). A description of the major functional areas and the organizational units that report to each appears on the following pages.

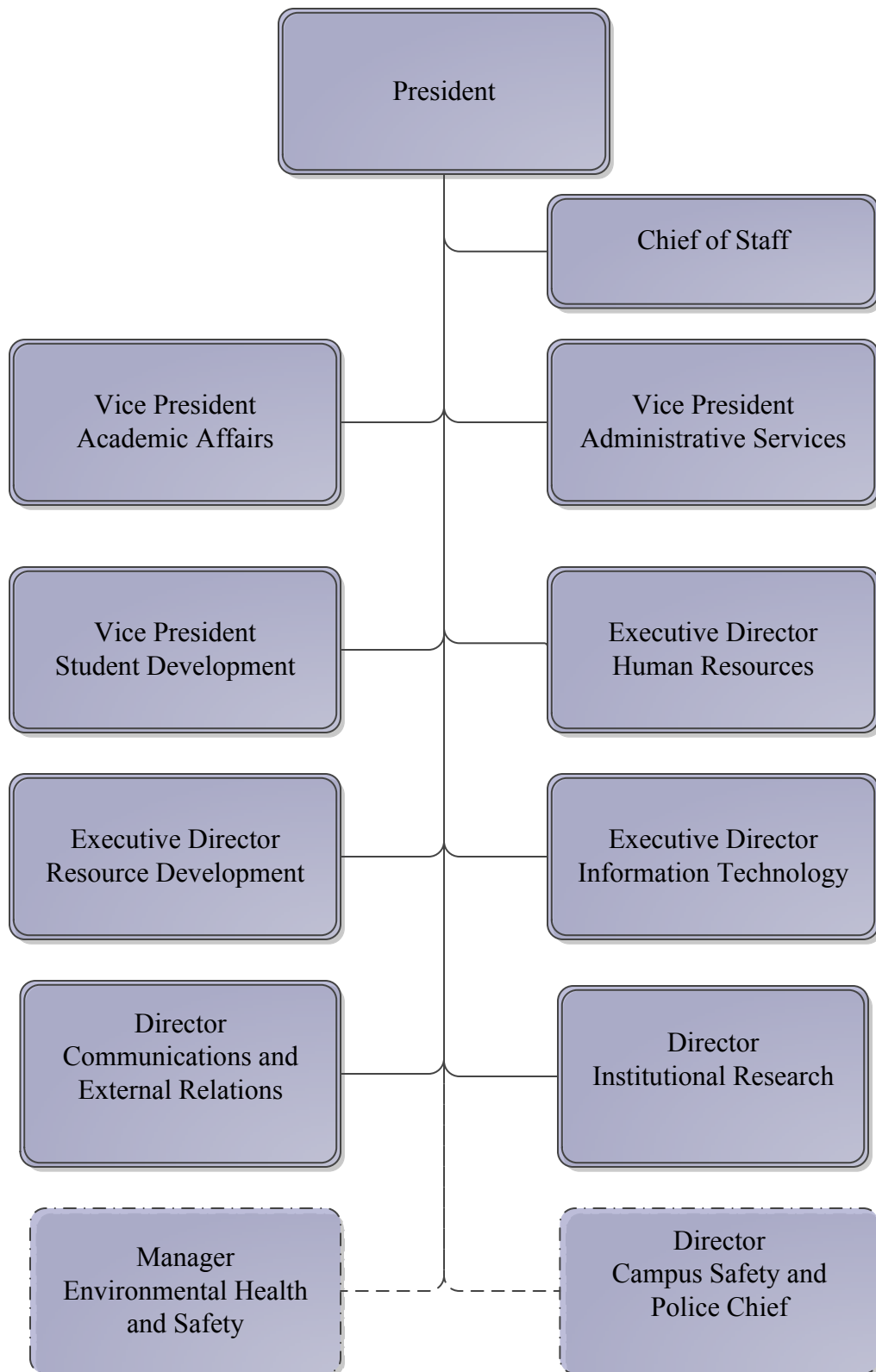
ORGANIZATIONAL CHART DIVISIONS AND DEPARTMENTAL CODES

B O A R D O F T R U S T E E S	P R E S I D E N T	Chief of Staff						
		VP Academic Affairs 01-18101, 05-10519 Honors 01-18102 Phi Theta Kappa 01-18108, 05-18108 Assess. of Student Learning 01-25205	Adjunct Faculty Center 01-14501					
			Director Extended Campuses & High School Relations 01-14524	Romeoville Campus 01-14512, 05-14512	City Center Campus 01-14515			
			Dean Arts & Sciences 01-18110	Department Chairs	Morris Education Center 01-14520	Weitendorf Agricultural Education Center 01-14522		
					Frankfort Education Center 01-14525	Fine Arts 01-10002, 05-10002, 05-10502		
					English / World Languages 01-10005, 05-10505	International Education 01-19006		
					Math 01-10008, 05-10508	Natural Science/P.E. 01-10009, 05-10009, 05-10509		
					Social/Behavioral Science 01-10014, 05-10514	Director Developmental Education 01-18113		
			Dean Career & Technical Education 01-18115 06-14949	Department Chairs	Agriculture /Horticulture 01-10001, 05-10501	Vet Tech 01-10018, 05-10518		
			Dean Community & Economic Development 01-18120		Business Ed 01-10003, 05-10503	Computer Info & Office Systems 01-10004, 05-10504		
					Director Adult & Family Services 01-14514, 06-16513,16,17,18,19	Tech. Ed. 01-10015, 05-10515, 05-69070	Culinary Arts/Hospitality 01-10016, 05-10016, 05-10516, 05-49784, 05-61174, 05-61175	
		Director Workforce Dev, City Center 01-19943, 05-17943, 05-17952			Director Corp & Comm Svcs 01-19900, 05-17911,12,13,14,15, 05-41104, 05-49323			
		Dean Nursing, Allied Health and Emergency Services 01-18125	Nursing Department 01-10017, 05-10517, 01-19906	Health Care/Continuing Ed 05-17933	EMS Fire Science 01-10025			
		Director iCampus 01-23105, 05-23105	Vet Tech 01-10018, 05-10518, 05-69095					
		Director Library 01-21102, 05-21102 05-69121, 05-69122						
		VP Administrative Services 01-82111	Director Financial Services & Controller 01-42602 01-82112, 12-82112	Assistant Controller	Manager Budget & Risk			
			Director Business & Auxiliary Services 01-82113	Manager Grant Accounting	Manager Payroll	Manager Purchasing		
				Manager Food Service 05-61021	Manager Renaissance Center 05-67202	Manager Bookstore 05-62022		
				Manager Child Care 05-69069	Greenhouse 05-69090	Mail Center & Central Stores 01-93112		
				Switchboard and Shipping & Receiving 02-93113	Land Laboratories 05-69101	Police Officers (14FT, 1PT)		
				Director Campus Safety & Police Chief 02-74204 05-93204	Watch Commander	Campus Safety Officers (4FT, 14PT)	Dispatchers (3FT, 5PT)	
				Director Facility Services 02-78208 Utilities 02-76206 Fund 03		Manager Construction & Facility Planning	Coordinator Construction Project	Records
						Superintendent Maintenance 02-71201	Superintendent Custodial 02-72202	Assistant Director Roads & Grounds 02-73203
					Manager Environmental Health & Safety 02-79109			

ORGANIZATIONAL CHART DIVISIONS AND DEPARTMENTAL CODES

B O A R D O F T R U S T E E S	P R E S I D E N T	01-81111	01-91111		Dean Enrollment Management 01-31303	Registrar 01-31300, 05-31300 Director Admissions & Recruitment 01-31301, 05-31301 Director Financial Aid 01-34304
				VP Student Development 01-38308	Dean of Students 01-32301, 05-32301, 05-63006, 05-63016, 05-63017, 05-69120	City Center Campus 01-14515 Coordinator Judicial Affairs & Residence Life
				Dean Student Success 01-32303 <i>Project Success</i> 01-32307 <i>Student Retention Initiatives</i> 01-25206	Dept Chair Counselling & Test 01-32302,07	Coordinator General Student Devt 01-39311, 05-39311 Transfer Articulation Coordinator Director Project Achieve 06-19556 Manager StAR 01-38309 Manager Academic Skills Center 01-23104, 05-23104 Director Career Services 01-35305, 05-35306, 05-35309 Director Multicultural Student Affairs 01-39310
				Director Athletics 05-64088	Coordinator Women's Athletics Student-Athlete Retention Specialist Athletics 05-64564	
				Executive Director Information Technology 01-95115 02-93114 05-95116	Director Communications & Operations Director Administrative Application Services Chief Information Security Officer Manager Media & Print Services 01-22103, 05-22103	Academic Technology 01-29109 Print Services 01-88118
				Executive Director Human Resources 01-84114 <i>Prof. Dev't</i> 01-92113	Manager Employee Relations Manager Recruitment-Diversity/EEO Manager Labor Relations Compensation Analyst	Benefits Coordinator
				Executive Director Resource Development 06-96963	Manager Alumni Relations & Annual Fund 01-86116 Senior Coordinator, Grant Development Director Marketing and Creative Services 01-83113	Nursing Department 01-10017, 05-10517, 01-19906 Grant Writer Project Manager, 2 Graphic Designers, Writer
				Director Communications and External Relations 01-83116 05-63006	Communications and Media Specialist	
				Director Institutional Research 01-94114	2 Research Associates	

PRESIDENT'S OFFICE

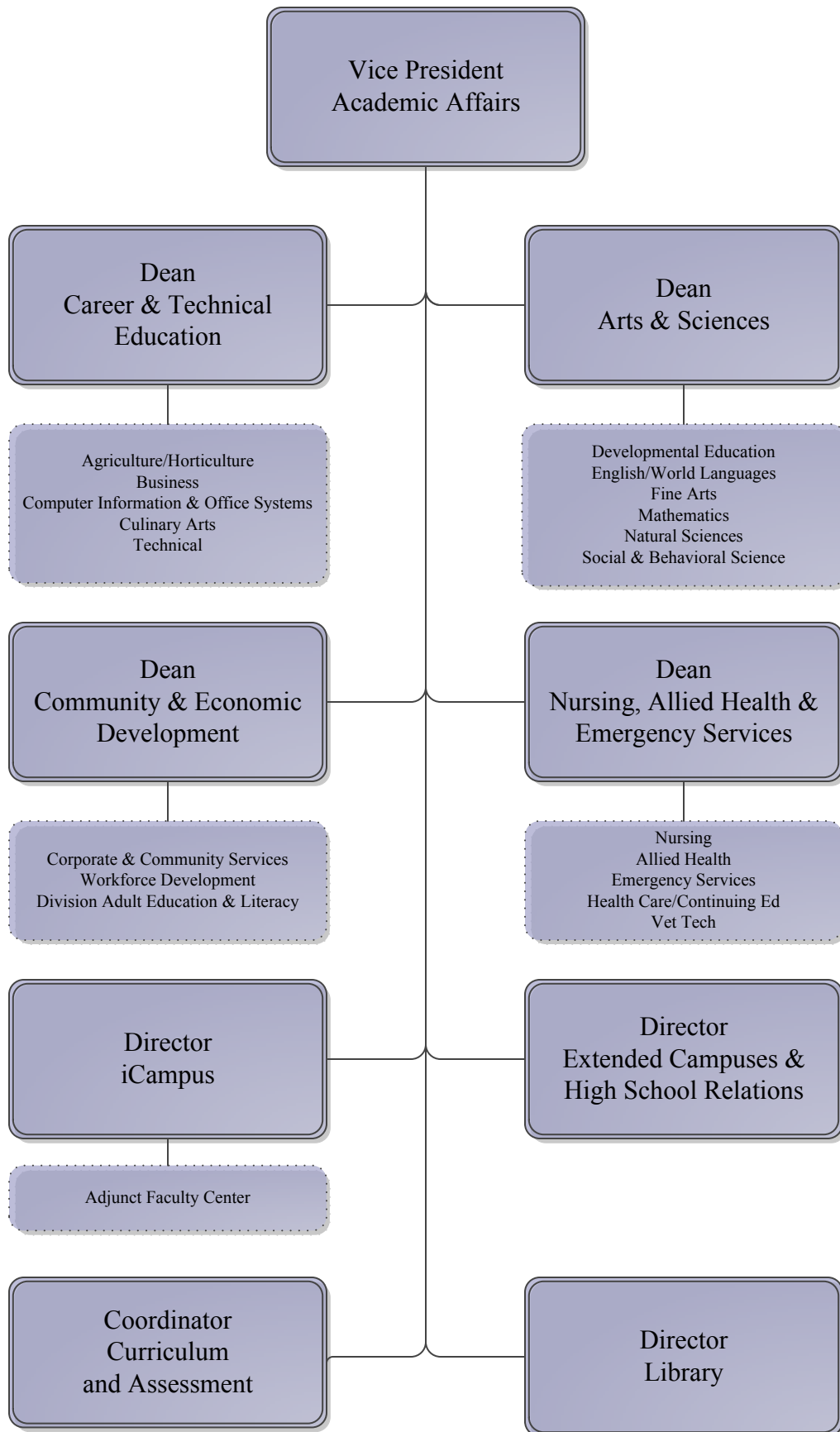


President's Office

The president of the college is appointed by the Board of Trustees and is the chief executive officer of the college. The following positions report to the president: The vice president of academic affairs, the vice president of student development, the vice president of administrative services, the executive director of human resources, the executive director of information technology, the executive director of resource development, the director of communications and external relations, the director of institutional research and the chief of staff.

In addition, the manager of environmental health and safety, as well as the director of campus safety and police chief have dotted-line reporting responsibilities to the president.

ACADEMIC AFFAIRS



Academic Affairs

The division of academic affairs includes 13 academic departments. Leadership of this division is provided by the vice president of academic affairs. The vice president is the chief academic officer of JJC. The academic departments have leadership provided by a department chair elected by their faculty colleagues. Each department chair reports to a respective dean, which is the dean of arts and sciences, dean of career and technical education, or dean of nursing, allied health and emergency services. The academic departments are as follows:

- Agriculture/Horticulture
- Business
- Computer Information & Office Systems
- Culinary Arts
- English/World Languages
- Fine Arts
- Library
- Mathematics
- Natural Sciences/Physical Education
- Nursing, Allied Health and Emergency Services
- Social & Behavioral Sciences
- Technical
- Veterinary Medical Technology

The iCampus department provides academic computing assistance to faculty and students. This includes assisting with the course management system and providing instructional technology support to the faculty. The department offers courses that use educational technology to allow teaching and learning to take place partially or completely outside of a traditional classroom.

In addition to instructional activities, corporate, workforce development services and adult education are also provided by three divisions. Leadership is provided by the dean of community and economic development (CED), who directly reports to the vice president. These three divisions are:

- Corporate and Community Services – provides consultation, training, and needs assessment to area businesses, with specialty in contract training in all areas, such as industrial maintenance, manufacturing, management, safety, computer training, etc. This unit also provides short-term occupational training for industry-specific fields. This unit houses the Small Business Development Center through a grant from the Department of Community and Economic Opportunity (DCEO).

Additional training/services provided by Corporate and Community Services include:

- Advertise training programs for target-specific markets
- Administer the Will County Traffic School

- Coordinate rental of the Corporate and Community Services Conference Center in T-Building
- Administer JJC Lifelong Learning programs
- Internal desktop and external network support
- External graphic design, marketing, and web services for local business and industry
- Operate the CDL training program at the Weitendorf Center
- Advertised computer training and certification
- Online training and certification programs
- Technical support and consulting for area businesses

Customers are open enrollment students, area businesses and associations. Grant funding is utilized to assist local businesses with their Web site design services, as well as open enrollment computer courses.

- Workforce Development – represents JJC on the Workforce Investment Act (WIA) Workforce System Partnership Committee, One-Stop Committee, and Youth Council. Workforce Development provides quality employment and training services to individuals and administers grant-funded programming for specific populations, including:
 - Will County/Connect 2 Employment Work Readiness:
Job preparation, career assessment, career path development, and short-term training for economically disadvantaged out-of-school youth.
 - Will County/Connect 2 Employment GED/Basic Skills:
GED preparation and basic skills for economically disadvantaged out-of-school youth.
 - Will County/Career Certified:
Prepares and credentials job seekers in skills required to be successful in the workplace.
 - Will County/Will County Foundation Grant – WorkKeys:
Prepares and credentials Veterans, GED graduates, or low-income job seekers to take the WorkKeys assessments and earn the National Career Readiness Certificate.
 - Grundy County/Title 1B – WIA:
Career and basic skills assessment, career planning, job training, and placement services to eligible, under- and un-employed individuals in Grundy County.
 - Grundy County/Transitioning Young Adults:
Job preparation, career assessment, career path development, GED and basic skills, and short-term training for economically disadvantaged out-of-school youth.

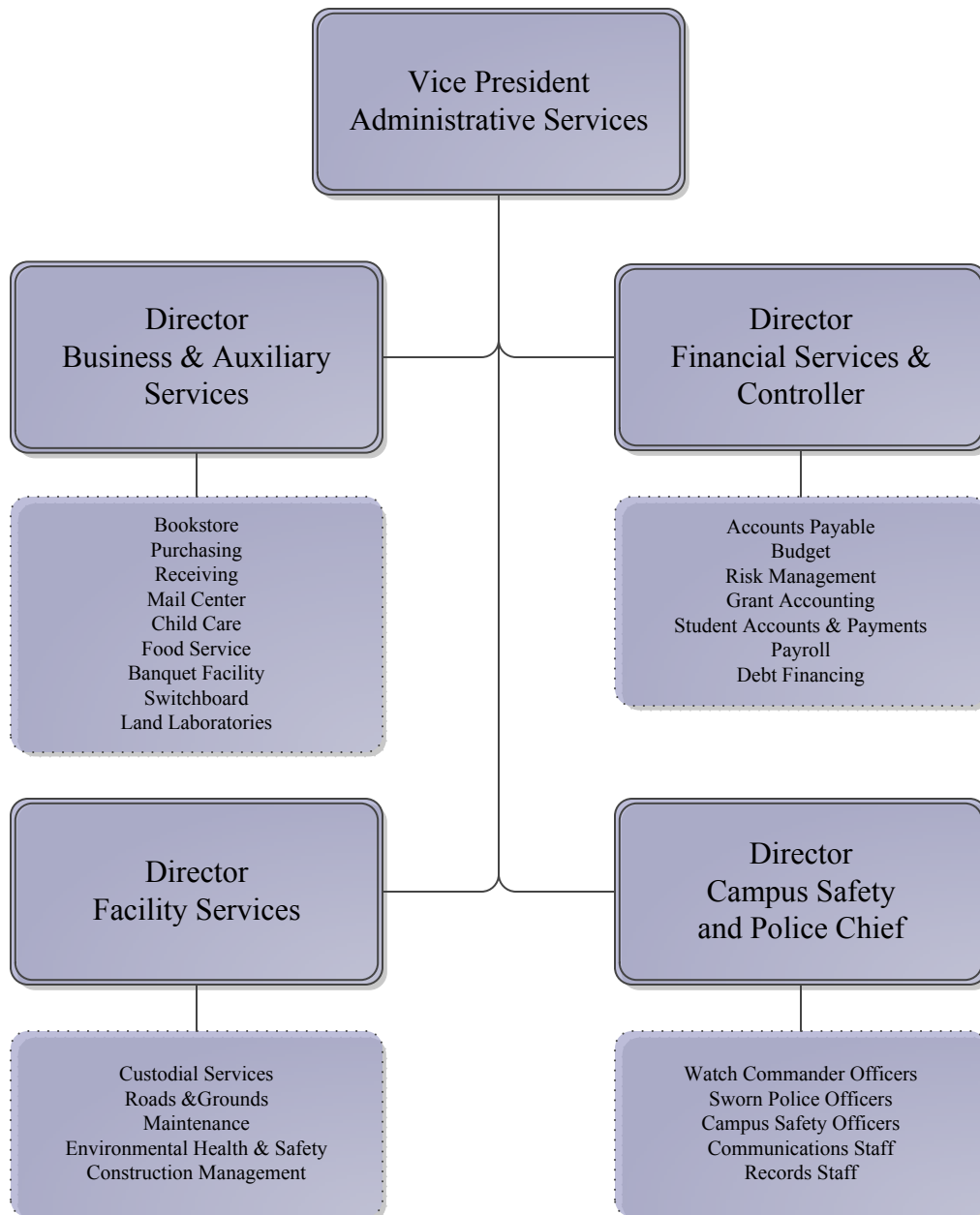
- Will & Grundy Counties/Walmart Foundation – Deploy to Employ:
Prepares and credentials veterans and their military families to take the WorkKeys assessments and earn the National Career Readiness Certificate, along with provide occupation training in CDL.
- Will & Grundy Counties/Health Profession Opportunity Grant – Healthcare Bridge
Job preparation, career assessment, career path development, and short-term training for Pharmacy Technician or Certified Nurse Assistant for economically disadvantaged individuals or those receiving Temporary Assistance for Needy Families (TANF).
- JJC District/TAACCCT – INAM (Manufacturing)
Job preparation, career assessment, career path development for target populations to take the WorkKeys Assessments, earn the National Career Readiness Certificate, and matriculate into manufacturing occupational training.
- JJC District/AACC Plus 50 Completion Strategy
Job preparation, career assessment, and career path development for individuals 50 years of age and older.
- Department of Adult Education and Literacy – provides educational services to residents through adult basic education, General Education Development (GED), high school diploma completion, English as a Second Language, citizenship preparation, youth academic and career programs, Early School Leavers, Literacy, and TANF Job Placement. Significant support services are also provided by this department, including college and career transition services.

In addition to the Main Campus, JJC has two extended campuses, three centers and various satellite locations where both credit and non-credit courses are offered at high schools and career centers in the JJC district. These programs are managed by the extended campuses and high school relations department, which is led by a director. The sites that encompass extended campuses are as follows:

- Romeoville Campus - The Romeoville Campus is located in one of the fastest growing areas in Illinois in the village of Romeoville. Classes offered include art, accounting, computer information systems, nurse assistant training, and a variety of liberal arts courses. The Romeoville Campus also offers short-term training in emergency medical dispatching and certified purchasing management. A student pursuing an associate in arts degree can complete the requirements at Romeoville.
- City Center Campus - The City Center Campus at 214 North Ottawa Street in downtown Joliet offers a variety of educational opportunities and services for JJC district residents. Departments and associated programs housed at the City Center Campus include:
 - Community and Economic Development

- Adult Education
- Workforce Development
 - Culinary Arts
 - Division of Adult Education & Family Services
 - Early Leavers Program
 - Office of Dual Credit
 - Renaissance Center
- Morris Education Center - The Morris Education Center is located at 1715 N. Division St., Morris, in the Archway Plaza. Both credit and non-credit classes are offered at this facility, such as general education, computer and lifelong learning classes. The office administers the WIA grant for Grundy County which provides financial assistance for education and training so that individuals can reenter the workforce.
- Frankfort Education Center - The JJC Frankfort Education Center is the college's newest center and is located in the Lincoln-Way East High School in Frankfort. A full range of credit courses are offered at the center, which consists of four classrooms, a computer lab and office space. The Frankfort Education Center opened in January 2010 with over 700 students enrolled.
- Weitendorf Agricultural Education Center - The Weitendorf Agricultural Education Center is located on 32 acres of land donated by John H. Weitendorf Sr., class of 1942. The facility, which is located on Laraway Road in Joliet, Illinois, hosts classroom and laboratory activities for JJC's agriculture, horticulture, and veterinary medical technology programs. The facility is available for rental to community and business organizations.
- Dual Credit - The college's dual credit program, which consists of partnerships with over 20 schools and career centers, has experienced significant enrollment growth. Course offerings include both general education and career/technical courses and programs. This program is also administered by the extended campuses and high school relations department.

ADMINISTRATIVE SERVICES

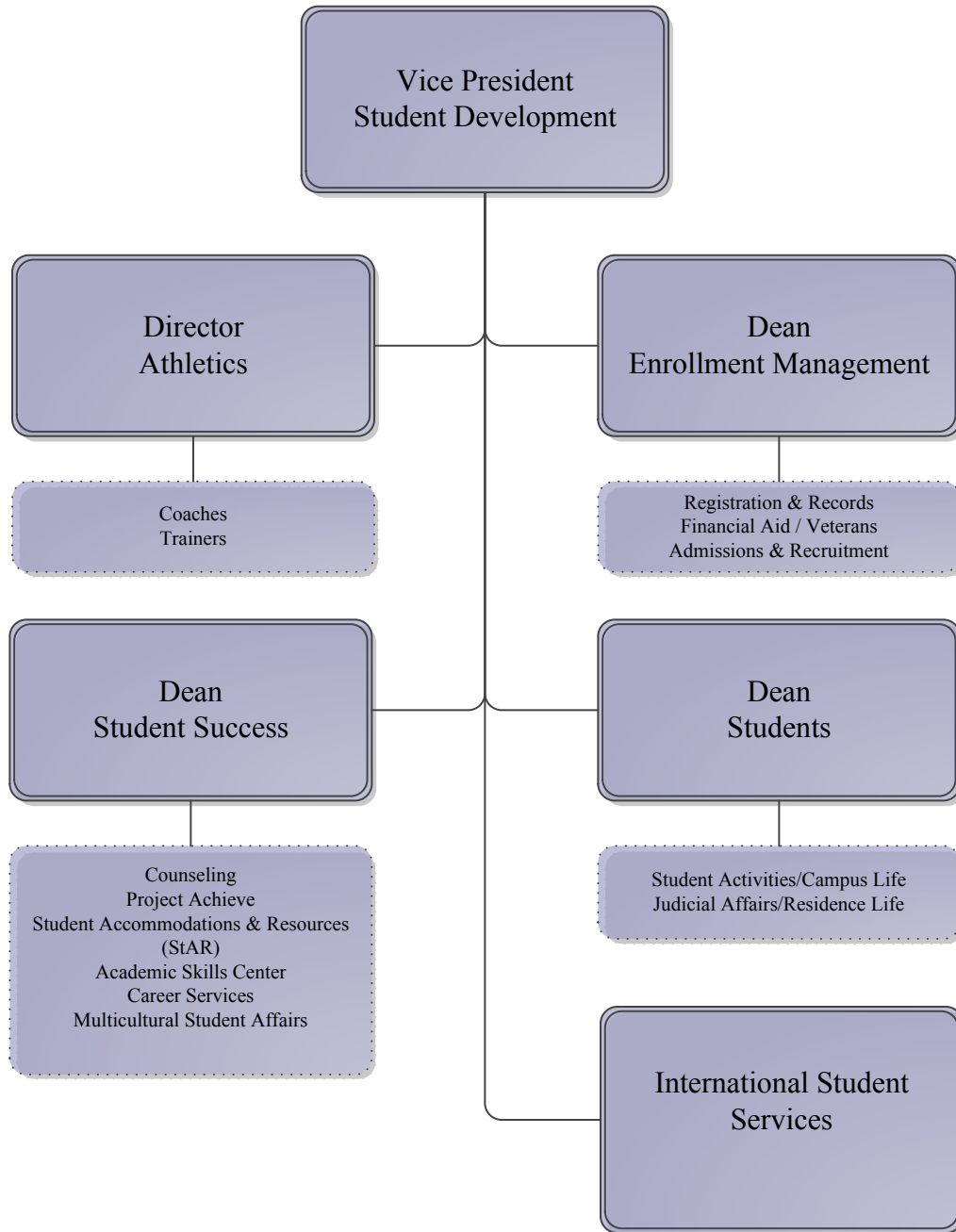


Administrative Services

The Administrative Services Division has leadership provided by the vice president of administrative services. The Office of the Vice President of Administrative Services is responsible for the implementation of the College's Master Plan, as well as the operation of the Main, City Center and Romeoville campuses; and Frankfort, Morris, and Weitendorf Agricultural Education Centers. Four main divisions report to the vice president and these include facility services, business and auxiliary services, financial services, and campus police and safety. The four departments and the related functional units include:

- Facility Services – managed by a director, this department oversees all custodial, grounds, maintenance and construction activities of JJC. Additionally, responsible for environmental, health and safety and space management.
- Business and Auxiliary Services – managed by a director and responsible for the departments of receiving, mail, switchboard, child care, land laboratories, and purchasing. Also, this area provides leadership for the JJC Bookstore and the food services division. The food services division operates the cafeteria, the Renaissance Center and other vending operations and works in collaboration with the culinary arts program to further the academic endeavors of JJC culinary students.
- Financial Services and Controller's Office – managed by the controller and is responsible for budgeting, risk management, general ledger accounting, grants accounting, accounts payable, revenue collection and receivables, payroll, debt financing, and Service Center for student accounts and payments.
- Campus Police – managed by the chief of police and responsible for safety and security of all JJC properties, students and staff. The department is staffed 24 hours, seven-days-a-week by sworn, armed and certified police officers supported by a civilian staff of campus safety officers, dispatchers, student aids and clerical personnel.

STUDENT DEVELOPMENT

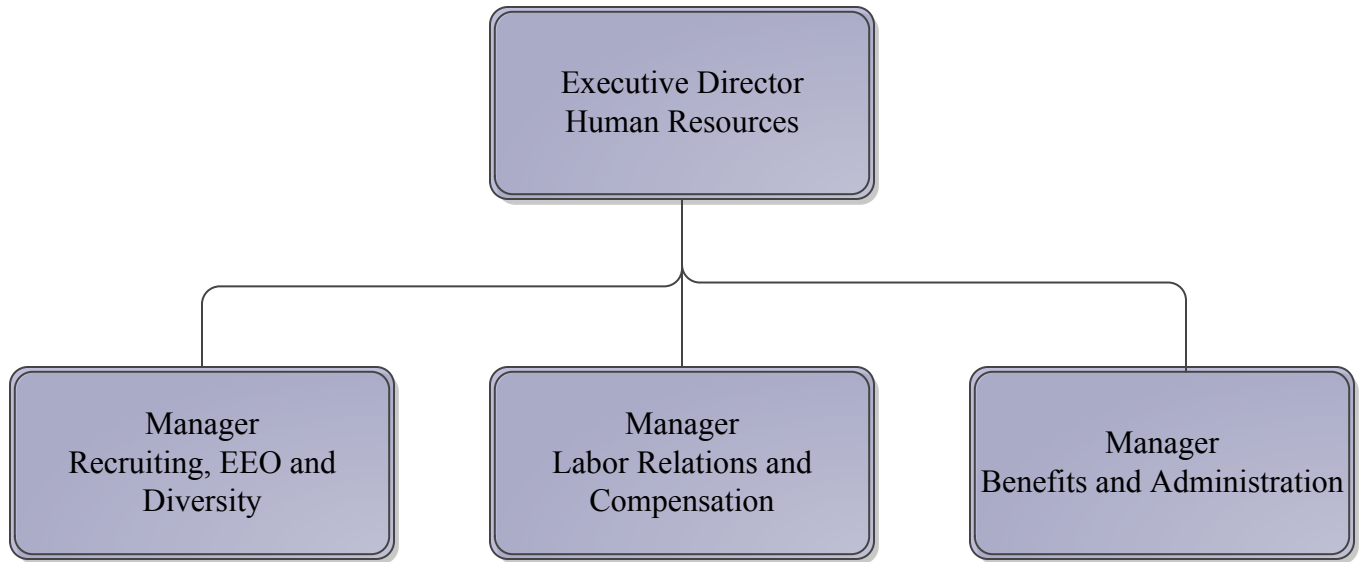


Student Development

The Student Development Division has 12 departments. Leadership is provided by the vice president of student development, along with three deans, a director of athletics and coordinator of international student services. The organizational areas in the division include:

- Athletics – includes nine NJCAA Division III teams (men’s baseball, women’s softball and volleyball, and men’s and women’s cross country, soccer, and basketball).
- Enrollment Management – includes the departments of registration & records, admissions & recruitment, and financial aid/veterans.
- Student Success – includes the departments of counseling, project achieve, career services, student accommodations and resources (StAR), multicultural student affairs, and the academic skills center.
- Dean of Students – includes administration of the student code of conduct and the academic honor code, as well as the departments of student activities/campus life, and judicial affairs/residence life.
- International Student Services – includes the administration of international student services while working collaboratively with student development departments.

HUMAN RESOURCES



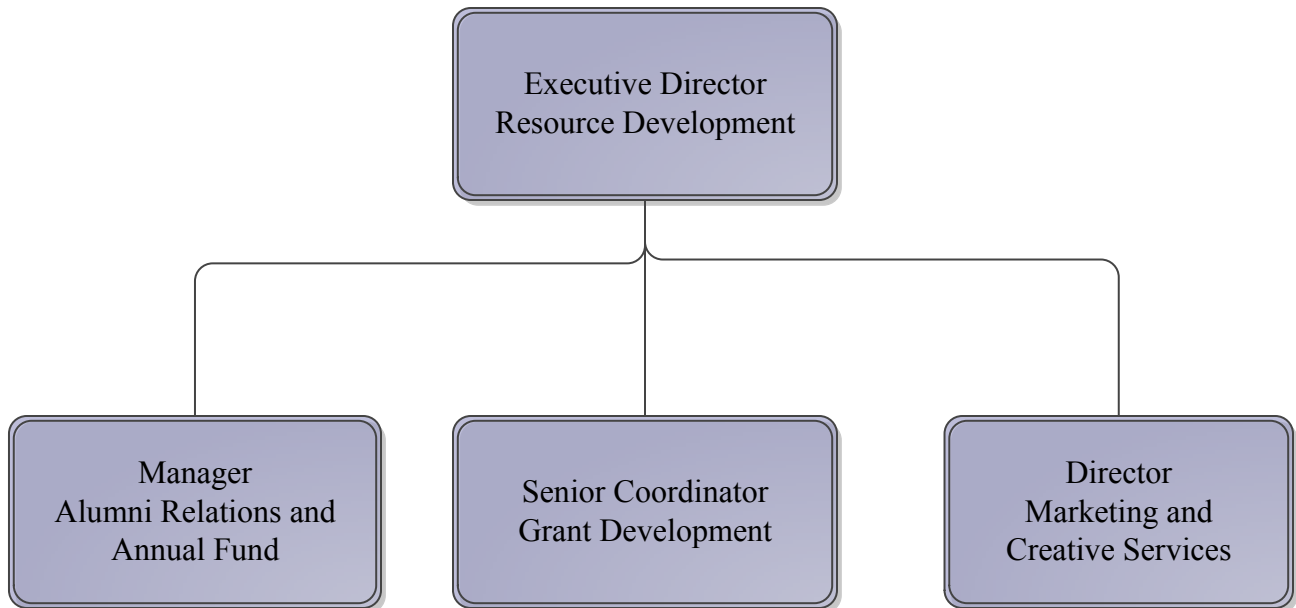
Human Resources

The Human Resources division has leadership provided by the executive director of human resources. Human Resources offers comprehensive human resource services to the staff and faculty of all JJC campuses. This division administers services in the following areas: Employee benefits plans and programs, recruitment and selection, salary administration, worker's compensation, unemployment compensation, equal employment/affirmative action, employee records management and personnel transactions, employee accident/incident monitoring, prevention and reporting, labor contract negotiations, grievance processing, leave programs, retirement counseling and processing, personal and professional development, employee recognition, employee discipline, HR technology modules and online employment applications and procedures. The functional areas in the division include:

- Human Resources Strategic Policy and Planning - Under the direction of the executive director, this function works with the college staff to provide information and services to the college's employees and external customers regarding various HR initiatives. The overall objective of this function is to develop and implement policies, procedures, and goals to ensure compliance with applicable standards and legal requirements, alignment and collaboration with other departments, and adherence to overall college objectives. In addition, this function establishes performance standards; trains, monitors and evaluates assigned staff; and recommends and implements improvements and discipline procedures, as required. Human Resources Strategic Policy and Planning covers an entire range of HR functions that includes employee relations, labor relations, recruitment, training & development, performance management, statutory compliance, benefits, and compensation. The mission of this function is to:
 - Build human resources skills, competencies and capabilities expertise to advance college goals
 - Improve HR processes and systems to provide high levels of efficiency, quality and cost-effectiveness
 - Develop and monitor best practices, policies & procedures in recruitment, retention and development of outstanding faculty and staff, i.e. succession planning
 - Ensure the Senior Leadership Team (SLT) is informed and knowledgeable of HR issues that impact respective areas of responsibility
 - Coordinate and manage reorganization impact
 - Manage HR budget and finances
- Employee Relations - Provides equitable treatment for staff through consistent application of college policies and procedures. This area serves as a resource for all staff on a broad range of issues, policies, and concerns. Additional services provided by Employee Relations include wage and hour compliance, policy & procedure creation/revisions, workplace complaints, counseling and discipline, sexual harassment prevention, leave plan processing, new employee orientation,

- exit interviews, SURS enrollment and terminations, and retirement planning and processing.
- Recruitment & EEO/Diversity- Provides technical assistance and consultation to faculty, staff and administrators on how to utilize the applicant tracking system to maximize effectiveness and efficiency of the search process. Conducts training of search committee members and monitors recruitment efforts for EEO compliance. Prepares and maintains the college's diversity and inclusion action plans. Develops and provides EEO and diversity related training programs. Measures EEO and related programs for compliance. Responsible for recruitment of faculty, administrators and staff, such as organizing and participating in job fairs, developing and collaborating on recruitment initiatives.
 - Labor Relations - Maintains cooperative and collaborative relations with labor organizations that represent employees such that the college can achieve their business objectives. Labor Relations provides assistance in collective bargaining negotiations; administering and assisting with the implementation of labor agreements; and providing guidance, consultation and training to management on labor relations matters. Serves as a primary point of contact on contract provisions requiring compliance or implementation.
 - Compensation - Ensures equitability of internal pay relationships based upon job responsibilities; maintains a proper competitive position with appropriate labor markets in order to attract, retain and provide incentive for competent staff; promotes the prudent expenditure of the college's compensation funds; and ensures compliance with all applicable laws, government regulations and college standards. Works with managers to revise and keep job descriptions current and compliant. Prepares and processes wage changes, contracts, salary letters and compensation agreements.
 - Benefits - The college provides a comprehensive health, dental and vision plan through Blue Cross Blue Shield of Illinois, effective the first day of employment. The plan allows flexibility to select your medical provider. Utilizing an in-network provider provides a greater level of cost coverage.
 - Training and Development - The mission of JJC's training and development initiatives is to promote and support employee development and organizational effectiveness by providing high-quality educational training programs. Training programs are designed to meet individual, group or departmental and institutional needs and objectives. The Human Resources function strives to enhance individual learning and development as the means for creating a better workplace environment and for building a stronger academic community.

RESOURCE DEVELOPMENT



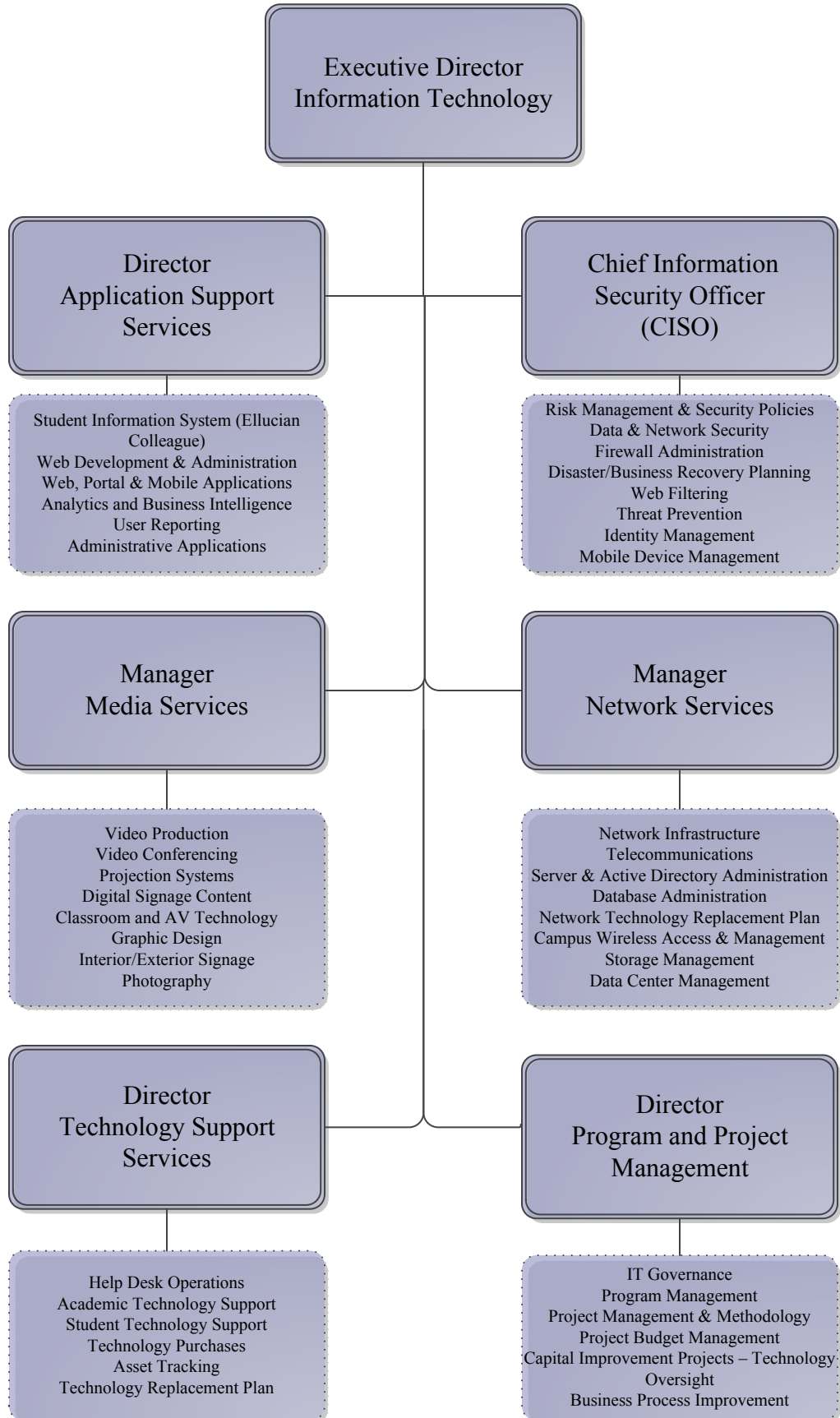
Resource Development

Resource Development is an integrated function of fundraising, alumni relations, marketing/creative services and grant-writing that positions JJC to secure external resources and support from stakeholders by demonstrating value, quality, and accountability.

The following departments make up the Resource Development Office:

- Grants - Led by the Senior Coordinator of Grant Development, the main functions include locating funding opportunities that help advance the strategic plan of the college, writing grant proposals, and working with faculty to develop grant proposals. In addition, they provide support to ensure that after receiving an award, the college successfully manages the grant.
- Alumni Relations - Led by the Alumni Relations and Annual Fund Manager, JJC Alumni Relations builds a strong loyalty and support for Joliet Junior College among its graduates and former students whose careers are contributing to our community's business, professional, agricultural, industrial, science and health fields. It provides a forum for the exchange of information and experience between the alumni, students, faculty, staff, administration, Board of Trustees, Foundation Board and the Joliet Junior College community. Joliet Junior College Alumni Relations assists with fundraising activities such as annual campaigns that advance the programs of Joliet Junior College and enhance the scholarships and/or grants for qualified students, faculty and staff of the college.
- Marketing and Creative Services - Led by the Director of Marketing and Creative Services, this department is responsible for advancing JJC's strategic goals and mission by communicating the college brand through marketing efforts and key publications. They focus on projects that fall under the priorities of enrollment management, institutional advancement, strategic planning and branding.

INFORMATION TECHNOLOGY



Information Technology

The Information Technology Division is divided into six main departments: Application Support Services, Information Security, Infrastructure and Operations, Media Services, Technology Support Services (TSS), and Project Management. These departments and their related functional units are described as follows:

- Application Support Services – Led by a director, this department has primary responsibility for managing and maintaining the Student Information System (SIS), Ellucian Colleague, and administrative applications. The college has been using the Ellucian Colleague software since 1989. The department is also responsible for the college's web properties, public website (www.jjc.edu) and myJJC portal. In addition, this department is responsible for developing and maintaining mobile applications which serve students and the college community at-large.
- Information Security – Led by a chief information security officer (CISO), this office leads and manages all matters of technology and information security including risk and identity management, data and network security, firewall administration, disaster and business recovery planning, web filtering, backup and recovery, mobile device management, and college-wide threat prevention services. This department also provides leadership in the awareness, development, maintenance, monitoring, and support of the information security policies and procedures of the college. This office routinely assists Human Resources (HR) and campus police in the application of information security policies and procedures.
- Infrastructure and Operations – Led by a network services manager, this department manages and maintains all of the voice, video, data, and wireless network infrastructure, application and utility servers, and databases. This department is responsible for maintaining the college's data center operations which include all storage and backup systems. In addition, this group is responsible for the college's voice and emergency communication systems and physical wiring plant across all locations.
- Media Services – This department is led by the manager of media services and provides college-wide multi-media services and support including audio-visual (AV), classroom technology, graphic design, and print-based media, signage, and special projects. Furthermore, this department also provides all video recording services to the college community and for the college's Board meetings and special events, as well as maintaining a comprehensive digital signage infrastructure and the associated content. This department is responsible for designing, deploying and maintaining all classroom audio-visual technology across all campus locations.
- Technology Support Services (TSS) – Led by the director of technology support services this department is primarily responsible for the college's Helpdesk

services to students, faculty, and staff. The college Helpdesk provides technology support services to the Main Campus and all extended facilities and education centers. In addition, the TSS department helps to facilitate the 24x7x365 student technology support services. TSS has oversight responsibility for the college's print shop partnership and campus-wide print solutions. TSS is responsible for overseeing technology procurement in line with college's replacement plan.

- Project Management – The director of program and project management leads this office and is responsible for IT Governance, Program and Project Management, project budgeting, methodology, and communications. This office is also responsible for identifying and coordinating business process improvement initiatives and activities. This office works across the organization to determine and recommend priorities, scope project efforts, develop and facilitate plans and budgets, manage project tasks and activities, and deliver successful outcomes. In addition, the project management office coordinates and manages all technology acquisition and deployments in support of the college's capital improvement projects.

BUDGET PROCESS

BUDGET PROCESS

For the fiscal year commencing July 1, 2013, budget preparations begin years before. The vice president of administrative services and the controller consult with the Board of Trustees regarding a Three-Year Financial Plan. Simultaneously, the vice presidents for academic affairs, student development, and the executive directors of information technology and human resources consult with the deans and department chairs. The goal is to reach consensus on a set of planning assumptions. Beginning in November 2012, the financial plan is updated based on achieved fall enrollment, as well as other changes resulting from the fall budget revision and consultations with the Board of Trustees. Once the financial plan is developed, it is presented first to the Senior Leadership Team and then to the Board of Trustees. This Three-Year Financial Plan provides context for short-term (one-year) budgeting decisions.

Because the FY2014 budget is constructed using the FY2013 budget as a base, the current year's budget must accurately reflect the current expectations of revenues and expenditures. To achieve this, during the course of the current fiscal year, a department chair, with the approval of his/her vice president or dean, the vice president of administrative services, and the controller, can adjust his/her budget through a budget adjustment.

In January, the Financial Services Office coordinates a budget kickoff meeting inviting anyone who is responsible for creating a department's budget. This meeting provides information regarding the necessary forms needed to complete the budget and also the deadline dates for all required information. Target dates regarding the completion of major tasks are shared with attendees that will result in the adoption of the legal budget document.

Once all the budget requests are received, they are organized by department. Budget meetings with vice presidents, deans and department chairs, if requested, are set up with the vice president of administrative services, controller and the budget manager. These meetings give the opportunity for open discussion and requests on reallocations, additional funding, additional positions, and any capital equipment.

In addition to these budgets, the controller prepares financial portions of state-required reports, the unit cost report, tax levy documents and other budget-related financial and credit-hour documents. The office of the controller compiles this information and inputs the various budgets into one main budget file. Once balanced, it is this file that will become the final budget.

By mid-April, a draft final budget is delivered to the various departments for one final review. Any technical corrections are made at this time. The final draft budget is then distributed to the Board of Trustees for review.

At least 30 days before the final budget is approved by the Board of Trustees, the vice president of administrative services publishes a tentative budget as required by state law in local newspapers covering the district, noting the preparation of the budget and

its availability and setting the time and location of the scheduled board meeting to consider its approval. After those 30 days, the vice president submits the final budget to the Board of Trustees for approval.

Adjustments to the Budget

It is rare when a budget is constructed with such intuition and foresight that it does not need to be changed. All budgets must be planned to allow for changes in revenue and expenditure levels or shifts in resource requirements between account lines.

Accounting controls depend, in part, upon monitoring spending levels against budget levels. Monies budgeted for one purpose should not be spent for another. Spending in some accounts may stop unnecessarily only because funds are not budgeted sufficiently in those accounts or because extenuating circumstances arise, such as the need to replace a major piece of equipment. Monitoring the status of the funds is easier if budget amounts have been amended to reflect appropriate levels of spending authorization.

Procedurally, the budget, once published, can only be amended through a budget adjustment. The budget adjustment reflects which account(s) to increase or decrease accompanied with the reason for the needed change. Each adjustment must be approved by the department head, department vice president or dean, vice president of administrative services and the controller.

Below illustrates the different tasks and timeline of the budget process.

	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June
Start of new fiscal year												
Strategic planning process												
Financial plan development												
Capital improvement planning												
Department planning												
Budget kickoff meeting												
Budget office request review												
Sr. Leadership workshops												
Draft budget production												
Draft budget distributed												
Board adopts prelim budget												
Public hearing												
Board adopts final budget												

FY2014 Budget Calendar

October thru-December	Three-year Financial Plan development.
October 12	Board of Trustees workshop to include general discussion regarding revenue.
November 9	Board of Trustees workshop to include general discussion regarding expenses.
December	Three-year Financial Plan assumptions –Senior Leadership Team discussions.
January 4	Kickoff meeting for budget process. Communicate budget process changes. Provide information to access budget development worksheets via web.
January 5-February 4	Department budget preparation. Vice president/dean/supervisor approval of budget requests.
January 22	Board of Trustees retreat.
January 25	Board of Trustees input and review of Three-year Financial Plan. Board of Trustees considers tuition and course fee recommendation.
February 8	Board of Trustees acts upon tuition and course fee recommendation.
February 14	Three copies of completed budget requests (line item printouts) due to the manager, budget and risk. Budget forms due electronically.
February 14-18	Budget office reviews and summarizes requests.
February 18-25	Budget meetings with vice president’s/deans/supervisors and financial services office.
February 28	Budget requests summarized and presented to Senior Leadership team.
February 28-March 14	Senior Leadership Team budget workshops.
March 14-18	Spring break.
March 29	Board of Trustees inputs and reviews budget information to date.
April 1-11, 18-22	Budget production
April 12-15	Senior Leadership Team approves preliminary budgets distributed for technical corrections by departments.
April 21	Board of Trustees receives draft budget.
April 26	Board of Trustees reviews budget.
May 10	Board of Trustees considers adopting preliminary budget. Legal budget posted for public view.
May 24	Board of Trustees workshop to discuss budget items.
June 14	Board of Trustees holds public hearing of the legal budget. Board of Trustees considers adopting the legal budget.
July 1	Beginning of Fiscal Year 2013-2014.

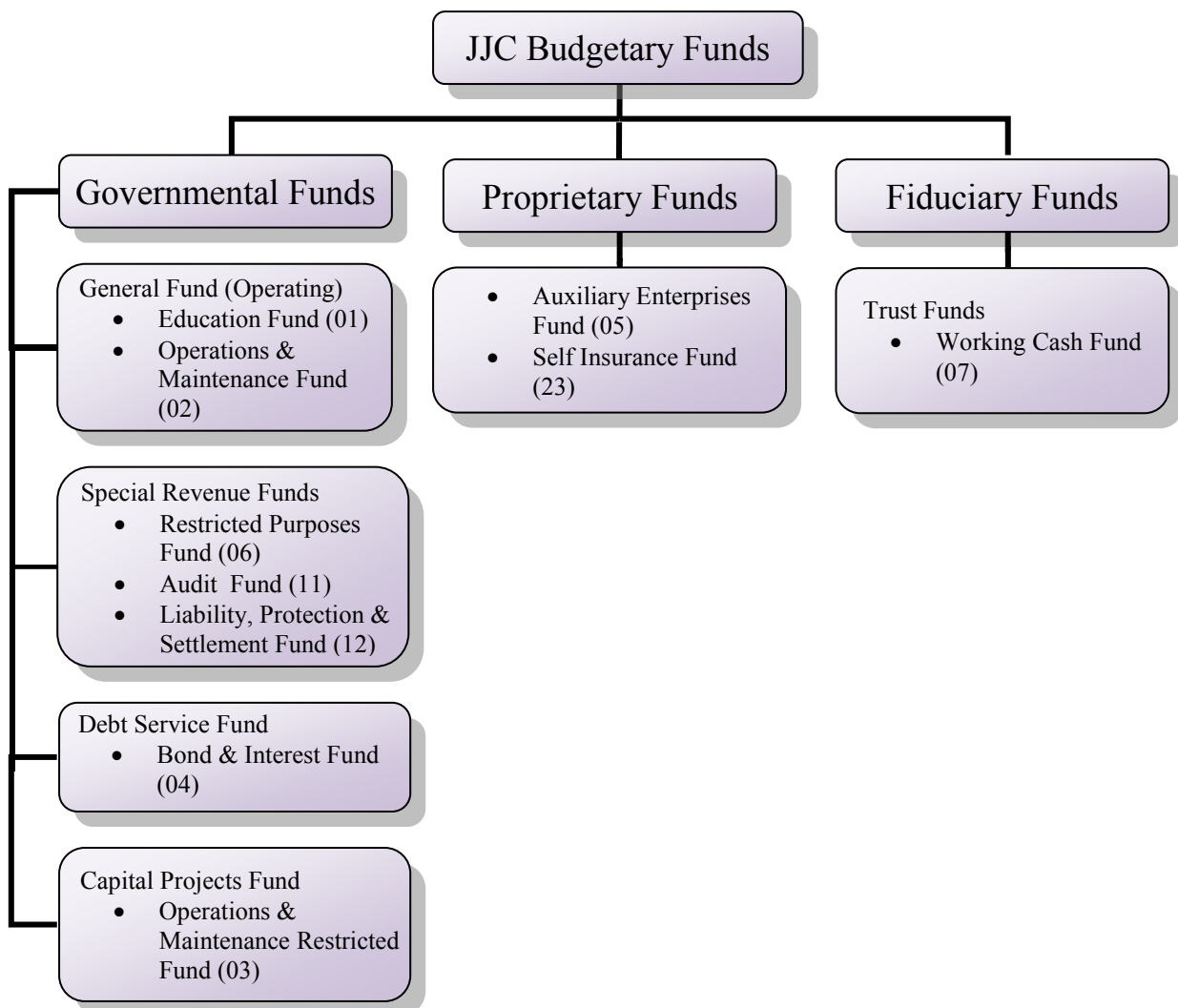
FUND DESCRIPTIONS

FUND DESCRIPTIONS

The college uses funds to report on its financial position and the results of its operations. Fund accounting is designed to demonstrate legal compliance and to aid financial management by segregating transactions related to certain college functions or activities.

A fund is a separate accounting entity with a self-balancing set of accounts that comprise its assets, liabilities, fund equity, revenues, and expenditures or expenses, as appropriate. College resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled.

Funds are classified into three types: governmental, proprietary and fiduciary. Each fund type, in turn, is divided into separate categories.



GOVERNMENTAL FUND TYPES

Most governmental functions are accounted for through governmental funds. The acquisition, use, and balances of the government's expendable financial resources and the related current liabilities—except those accounted for in proprietary funds—are accounted for through governmental funds (general, special revenue, capital projects, debt service, and permanent funds).

General Fund (Operating Funds)

The General Fund, which consists of the Education Fund and the Operations and Maintenance Fund, are the general operating funds of the college. These are used to account for all financial resources except those required to be accounted for in another fund.

- ***Education Fund (01)***

The Education Fund is established by Section 3-1 of the *Illinois Public Community College Act*. The statutory maximum tax rate for the Education Fund is 75 cents per \$100 of equalized assessed valuation for community college districts in cities with less than 500,000 inhabitants. The current, voter-approved maximum is 12.5 cents per \$100.

The Education Fund is used to account for the revenues and expenditures of the academic and service programs of the college. It includes the cost of instructional, administrative, and professional salaries; supplies and moveable equipment; library books and materials; maintenance of instructional and administrative equipment; and other costs pertaining to the educational program of the college. (See Sections 3-20.3 and 7-18 of the *Illinois Public Community College Act*.)

- ***Operations and Maintenance Fund (02)***

The Operations and Maintenance Fund is established by Section 3-1 and Section 3-20.3 of the *Illinois Public Community College Act*. The statutory maximum tax rate is set at 10 cents per \$100 of equalized assessed valuation for community college districts in cities with less than 500,000 inhabitants. The current voter approved maximum is 7.5 cents per \$100.

This fund is used to account for expenditures for the improvement, maintenance, repair, or benefit of buildings and property, including the cost of interior decorating and the installation, improvement, repair, replacement, and maintenance of building fixtures; rental of buildings and property for community college purposes; and payment of all premiums for insurance upon buildings and building fixtures. If approved by resolution of the local board, the payment of salaries of janitors, engineers, or other custodial employees; all costs of fuel, lights, gas, water, telephone service, custodial supplies, and equipment; and professional surveys of the condition of college buildings are allowed. (See Sections 3-20.3 and 7-18 of the *Illinois Public Community College Act*.)

Special Revenue Funds

Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than expendable trusts or major capital projects) that are legally restricted to expenditures for specific purposes. The Special Revenue Funds include the Restricted Purposes Fund, Audit Fund, and the Liability, Protection and Settlement Fund.

- ***Restricted Purposes Fund (06)***

The Restricted Purposes Fund is for the purpose of accounting for monies that have restrictions regarding their use. Each specific project should be accounted for separately using a complete group of self-balancing accounts within the Restricted Purposes Fund. Care should be taken in establishing each group of self-balancing accounts so that the accounting and reporting requirements of the grantor are met. If the grantor provides an accounting manual, it should be followed for the group of self-balancing accounts. Additionally, this fund is used to account for other state, federal, or other funds which are restricted for a specific purpose.

- ***Audit Fund (11)***

The Audit Fund is established by 50 ILCS 310/9 of Illinois Compiled Statutes for recording the payment of auditing expenses. The audit tax levy should be recorded in this fund, and monies in this fund should be used only for the payment of auditing expenses.

- ***Liability, Protection and Settlement Fund (12)***

This fund is established pursuant to 745 ILCS 10/9-107 and 40 ILCS 5/21-110.1 of the Illinois Compiled Statutes. The tort liability and Medicare insurance/FICA tax levies should be recorded in this fund. The monies in this fund, including interest earned on the assets of this fund, should be used only for the purposes authorized under 745 ILCS 10/9-107, for example, the payment of tort liability, unemployment, or worker's compensation insurance or claims, or 40 ILCS 5/21-110.1, i.e., the cost of participation in the federal Medicare/Social Security programs.

Debt Service Fund

The Debt Service Fund is used to account for the accumulation of resources for and the payment of general, long-term debt principal, interest, and related costs. The Debt Service Fund of the college is the Bond and Interest Fund.

- ***Bond and Interest Fund (04)***

The Bond and Interest Fund is established by Section 3A-1 of the *Illinois Public Community College Act*. This fund is used to account for payment of principal, interest, and related charges on any outstanding bonds.

Debt service for each bond issue must be accounted for separately using a group of self-balancing accounts within the fund.

Capital Projects Fund

The Capital Projects Fund is used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary or trust funds). The Capital Projects Fund of the college is the Operations and Maintenance Restricted Fund.

- ***Operations and Maintenance Restricted Fund (03)***

This fund is used to account for monies restricted for building purposes and site acquisition.

PROPRIETARY FUND TYPES

Proprietary fund types account for the college's ongoing activities, which are similar to those often found in the private sector, where the determination of net income is necessary or useful to sound financial administration, or where services from such activities can be provided to outside parties (enterprise funds or to other departments or agencies primarily within the college's internal service funds). The Proprietary Funds include the Auxiliary Enterprise Funds and the Internal Service Funds (Self Insurance Fund).

- ***Auxiliary Enterprises Fund (05)***

The Auxiliary Enterprises Fund is established by Section 3-31.1 of the *Illinois Public Community College Act* and accounts for college services where a fee is charged to students/staff and the activity is intended to be self-supporting. Each enterprise/service should be accounted for separately using a group of self-balancing accounts within the fund. Examples of accounts in this fund include food services, bookstore, and intercollegiate athletics.

- ***Self Insurance Fund (23)***

The Self Insurance Fund accounts for the financing of goods or services provided by one department or agency to other departments or agencies of the college or to other governments on a cost reimbursement basis. The use of this fund is appropriate only for activities in which the school district is the predominant participant in the activity.

FIDUCIARY FUND TYPES

Fiduciary funds are used to account for assets held by a government in a trustee capacity or as an agent for individuals, private organizations, or other governmental units. The fiduciary fund category includes pension (and other employee benefit) trust funds, investment trust funds, private-purpose trust funds, and agency funds.

Trust Funds

Trust Funds are used to account for assets held by the college in a trustee capacity or as an agent for individuals, private organizations, other governments and/or other funds. The Nonexpendable Trust Fund of the college is the Working Cash Fund. The Working

Cash Fund is used to account for financial resources held by the college to be used for temporary transfer to the operating funds. Bonds may be issued by resolution of the Board of Trustees to establish or increase the fund.

- ***Working Cash Fund (07)***

The Working Cash Fund is established by Chapter 110, Act 805, Section 3-33.1 of the *Illinois Public Community College Act*. This fund was first established without voter approval by resolution of the local board of trustees for the purpose of enabling the district to have on hand at all times sufficient cash to meet the demands for ordinary and necessary expenditures.

This fund is used to account for the proceeds of working cash bonds. By making temporary transfers, the Working Cash Fund is used as a source of working capital by other funds. Such temporary transfers assist operating funds in meeting the demands for ordinary and necessary expenditures during periods of temporary low cash balances.

Funds raised by the sale of Working Cash bonds must be maintained in a separate fund, and they are not to be appropriated in the annual budget. The Board of Trustees may transfer from the Working Cash Fund in anticipation of the receipt of federal, state or local funds but the debt to the Working Cash Fund must be satisfied.

Transfers from the Working Cash Fund to the Education or Operations and Maintenance Funds may be made only by board resolution. This section also specifies the terms of such a resolution. The Board of Trustees may also issue a resolution to abolish the Working Cash Fund and direct the treasurer to complete the transfer. If it is abolished, a district may not establish another Working Cash Fund without voter approval. Interest earned by the fund may be transferred to the Education or Operations and Maintenance Funds by board resolution.

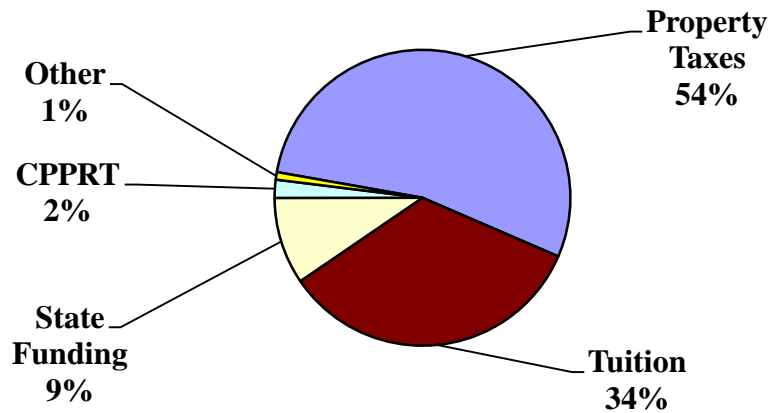
REVENUES

REVENUE SUMMARY

The summary and detail budget information is included by fund in subsequent pages. The following describes the overall revenue assumptions used in preparing the FY14 budget, along with additions and initiatives planned for FY14.

Three major sources of operating revenue are available to the college: tuition, state funding and property taxes. These three sources make up 97% of the operating revenues. The remaining sources include interest, facilities rental and federal sources. Operating revenues (Education and Operations & Maintenance Funds) excluding transfers are projected at \$83,497,000 compared to the prior year of \$83,391,000 or a 0.13% increase. This increase is due to state and property tax increases offset by a decrease in tuition revenue.

Operating Fund Revenues FY14



Property Taxes

Property taxes are levied each year on the basis of the equalized assessed property values in the district as of January 1 of that year. Assessed values are established by each of the respective counties. Property taxes are billed and collected by the various counties included within the district's boundaries. These taxes are assessed in December and become an enforceable lien on the property as of the preceding January 1. A reduction for collection losses, based on historical collection experience, has been provided to reduce the taxes receivable to the estimated amount to be collected.

The overall property tax rate of the college is affected by the Property Tax Extension Limitation Law (PTELL) imposed by Illinois Public Act 87-17. This law was effective for the 1991 tax levy year and limits the annual growth in the property-tax extensions to either 5% or the percentage increase of the consumer price index (CPI), whichever is less. PTELL allows a taxing district to receive a limited inflationary increase in tax extensions on existing property, plus an additional amount for new construction and voter-approved rate increases. New property valuation is estimated to be \$275 million. The limitation slows the growth of property tax revenues to taxing districts when property values and assessments are increasing faster than the rate of inflation.

Property taxes are recognized as revenue on the accrual basis of accounting. The property tax levy to be passed in December 2013 is recognized as a receivable and revenue for the year ending June 30, 2014.

The tax rate for the 2012 levy is \$0.2724 per \$100 of assessed valuation. The assessed value will be 33.33% of the property’s market value. A home with a market value of \$177,000 will pay \$160.60 in taxes to the college for 2012 taxes, which are collected in 2013. For the 2013 levy, taxes are anticipated to increase by 3.5%, which is comprised of a 3.2% increase for the college’s operating funds coupled with a 6.1% increase in the debt service levy for FY14 (2013 tax levy). The increase is an estimate based upon the tax cap, which includes an increase of 1.7% in the consumer price index (CPI) for 2012 and 1.5% for increases in new construction. For the 2012 levy, the total increase in the college’s levy was 4.8%, which was slightly higher than what was budgeted due to new construction exceeding expectations. The projected budget for FY14 property taxes, by fund, is as follows:

	2012 Levy Actual 2012-2013	2013 Levy Projected 2013-2014	2012 Levy Net Collection 2012-2013	2013 Levy Net Collection (Budget) 2013-2014
Education Fund	\$ 28,680,000	\$ 29,813,000	\$ 28,322,000	\$ 29,440,000
O & M	14,990,000	15,261,000	14,803,000	15,070,000
O & M Restricted	1,080,000	1,104,000	1,067,000	1,090,000
Audit	92,000	92,000	91,000	91,000
Liability, Protection & Settlement	830,000	851,000	820,000	840,000
Debt Service	5,360,000	5,686,000	5,293,000	5,615,000
TOTAL	\$ 51,032,000	\$ 52,807,000	\$ 50,396,000	\$ 52,146,000
Percentage change		<u>3.5%</u>		<u>3.5%</u>

Tuition and Fees

The budget detail and schedules reflect no tuition increases. The student fee and the technology fee is unchanged at \$4 and \$6, respectively, per credit hour. The capital assessment fee, which provides funding for the college's master plan also remains at \$17 per credit hour.

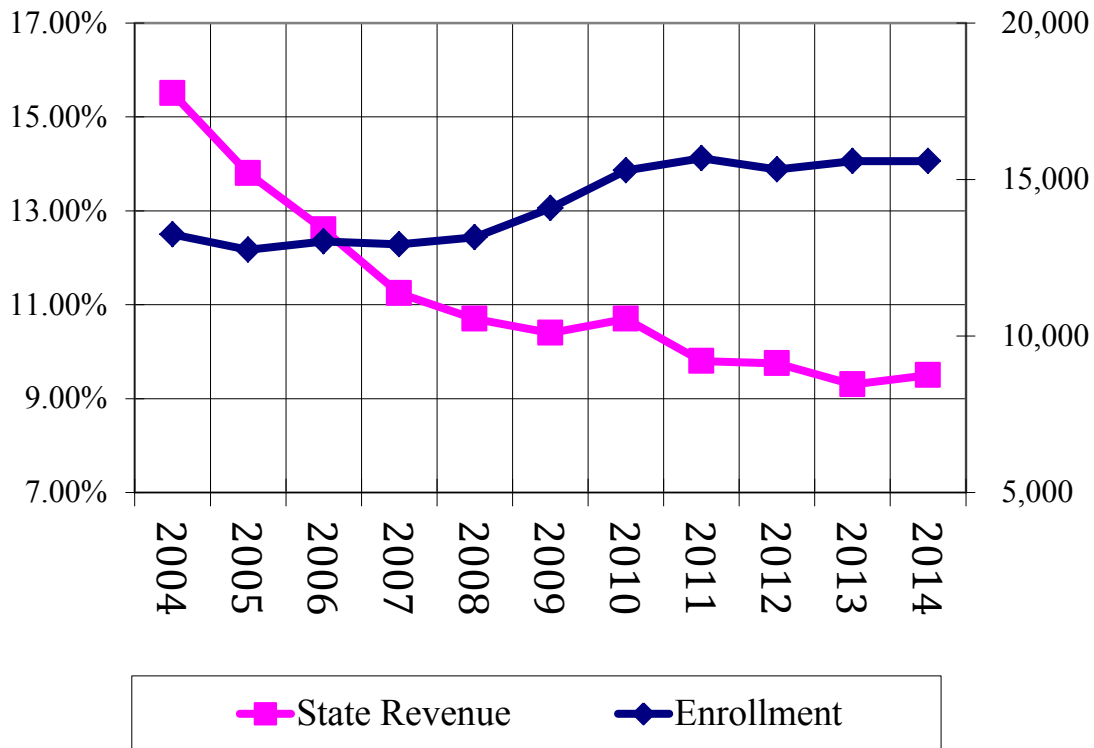
	Actual Fall 12	Actual Fall 13	Dollar Change	Percentage Change
Tuition	\$ 80.00	\$ 80.00	\$ -	0.0%
Student Activity Fee	4.00	4.00	-	0.0%
Technology Fee	6.00	6.00	-	0.0%
Capital Assessment Fee	17.00	17.00	-	0.0%
TOTAL	\$ 107.00	\$ 107.00	\$ -	0.0%

Overall, credit hour enrollment increases for the past five years have averaged 3.78%. For FY13, the college experienced a decrease in credit hour enrollment of 4.6%. Due to the economy showing signs of improvement over the past two years, enrollment has dropped slightly from its high in FY11. For these reasons, no enrollment growth from actual FY13 hours, which was under budget, has been factored into the FY14 budget. Budgeted tuition and fees in the Education Fund is \$28,370,000.

State Sources. State funding is based on credit hours earned during the two years prior to the current year, multiplied by the current year reimbursement rate. The state categorizes credit hours into one of six classifications: Baccalaureate, Business Occupational, Technical Occupational, Health Occupational, Remedial/Development, and Adult Basic Education/Adult Secondary Education. Credit hours generated in 2011-2012 at mid-term for each semester in total were 336,337. Of these hours, 322,574 will be reimbursable from the state of Illinois in FY14.

State apportionment funding for enrollment reimbursement is estimated to increase from \$7,050,000 in FY13 to \$7,300,000 in FY14. The number of credit hours used in the state's funding formula has decreased 0.85% for FY14 due to the enrollment experienced in FY12. In FY13, the state implemented a new funding formula which would have resulted in an increase except for a hold harmless adjustment. The state has indicated the hold harmless agreement will not be in effect for FY14, but because of the state's severe fiscal crises, a 10% allowance was factored into the reimbursement computation. Since 2000, the state's share of the college's operating budget has decreased from 18.7% to a projected 9.5% in FY14.

State Revenue Compared to Enrollment



In addition, the college is projected to receive from the state \$650,000 for career and technical education, which is based on credit hours two years prior to the budget year in the area of business and occupational programs. This grant encourages instructional spending for career programs, but does not impose spending restrictions.

Corporate Personal Property Replacement Tax

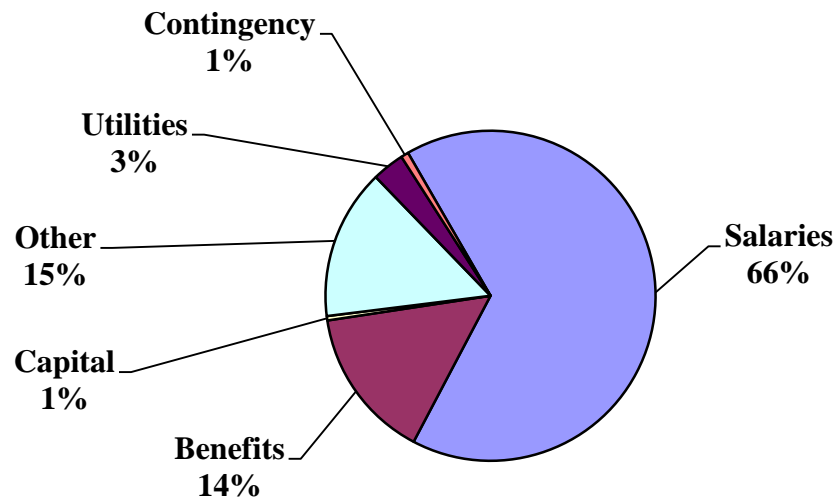
During FY13 the Corporate Personal Property Replacement Tax (CPPRT) is expected to slightly exceed budget. The FY14 budget was increased to \$1,650,000 from \$1,625,000, which represents the projected amount of CPPRT.

EXPENDITURES

EXPENDITURE SUMMARY

For the operating funds (Education and Operation and Maintenance) of the college, the largest expenditure is personnel costs. Currently, this represents 80% (salary and benefits) of total operating expenses.

Operating Fund Expenditures FY14



Expenditure assumptions are based on the following:

- 1) Departments based their non-personnel budgets (contractual, materials/supplies) at 100% of last year's budgets.
- 2) Salary budgets were based on contractual agreements for all union employees.
- 3) 8% increase projected for health and workers' compensation insurance.
- 4) \$1.1 million in reductions from the financial projections to achieve a balanced budget.
- 5) The contingency for the Education Fund is \$400,000. The contingency for the Operations and Maintenance Fund is \$200,000.

Personnel

The budget process was focused on connecting existing funds to the college’s strategic goals. Two new full-time positions were added to the FY14 budget without the need for additional funding. These positions were funded by reallocating current resources.

Prioritized Positions that Provide Direct Support to Students

Proposed Title

Registration Specialist (converted 3 PT to 1 FT)

Radiologic Technology Admissions Assistant (PT to FT)

For FY14, one CIOS faculty vacancy was reallocated to Technical.

Faculty and Staff at JJC

Category	Number		
	FY 2012	FY 2013	FY 2014
Full-time Faculty	218	221	221
Part-time Faculty	520	526	526
Full-time Administrators	37	35	36
Part-time Administrators	0	0	0
Full-time Professional	44	43	44
Part-time Professional	9	9	9
Full-time Support Staff	133	134	132
Part-time Support Staff	183	187	187
Full-time Clerical Staff	74	74	75
Part-time Clerical Staff	96	96	92
Full-time Plant*	76	81	81
Part-time Plant*	60	65	65
Total	1,450	1,471	1,468

*Plant includes Food Service, Police, and Operations and Maintenance

As the faculty and staff table shows, Joliet Junior College employs nearly 1,500 full- and part-time employees. Part-time faculty represents 73% of total faculty and teaches 45% of credit courses. Eighty percent of full-time faculty and 63% of full-time administrators held a master’s degree or higher during the last fiscal reporting period. Twelve percent of full-time faculty and 18% of full-time administrators come from minority populations.

There are seven bargaining units at Joliet Junior College:

1. Full-time Faculty, represented by the American Federation of Teachers (AFT) Local 604. Contract remains in full force and effect through summer 2015.
2. Clerical, represented by AFT Local 604. Contract remains in full force and effect through June 30, 2015.
3. Food Service, represented by the National Conference of Firemen and Oilers, Local #7, affiliated with the Service Employees International Union (SEIU). Contract remains in full force and effect through July 1, 2014.

4. Campus Police, represented by the Illinois Fraternal Order of Police Labor Council. Contract remains in full force and effect through June 30, 2013.
5. Facility Services/Receiving Employees, represented by the National Conference of Firemen and Oilers, Local #7, affiliated with the Service Employees International Union (SEIU). Contract remains in full force and effect through June 30, 2015.
6. Adjunct Faculty, Joliet United Adjuncts Coalition (JUAC), represented by the Illinois Education Association/National Education Association (IEA-NEA). Contract ended August 12, 2012 and is currently in negotiations.
7. Support and Technical Council, represented by AFT Local 604. Contract remains in full force and effect through July 2013.

Benefits

Total benefit costs are budgeted to increase 8% from the previous year to cover health insurance and workers' compensation costs. The college is self-insured for both health insurance and workers' compensation claims and accounts for claim payments in its Self-Insurance Fund. Each department of the college with a covered employee is charged a premium based on expected claim experience. This premium is then deposited into the Self-Insurance Fund and used to pay actual claim costs as they are incurred. Currently, this fund has a projected reserve of four months of projected claims. Employee contributions represent 3.99% of the budgeted health insurance costs for FY14.

Capital Outlay

The replacement of aging physical plant equipment was included in the budget. The following explains in detail the capital items included in the budget.

	<u>Amount</u>	<u>Strategic/Department Goal</u>
Capital Outlay		
Facilities		Increase student success and completion.
Room Remodeling & Upgrades	\$ 198,000	The Facility Service goal is to provide and maintain a physical environment that promotes the pursuit of academic excellence in teaching and research while continually improving the quality of our services to meet the public need.
Equipment/Furniture Replacements	36,000	
Cushman vehicle for Roads and Grounds	20,500	
(2) Pickup Trucks for Roads and Grounds	90,000	
Total Capital Outlay	\$ 344,500	

Deferred Maintenance/Capital Renewal

Funding for repair and the upkeep of the college's aging buildings over the last 15 years has been severely restricted due to tax caps as well as no O & M rate increase since 1977. These funding restrictions caused a serious backlog of deferred maintenance. Prior strategic plans recognized this tremendous need and established the maintaining of current facilities as a quality improvement area. In 2003, the Board of Trustees initiated a comprehensive plan to address deferred maintenance issues. The plan included the issuance of \$9.7 million in debt certificates to reduce the backlog of deferred

maintenance and the establishment of a capital assessment fee of \$2 beginning in fall 2003 with increases to \$3 in FY05 and to \$4 in FY06. This fee is projected to repay the \$9.7 million in debt certificates and generate annual funds to support ongoing maintenance issues. In FY05, an additional \$1 was added to the capital assessment fee to cover the cost of building a new parking lot.

A new master plan was unveiled in FY08 that was based on a detailed analysis of existing space, growth and needs. In November 2008, \$70 million in alternate revenue bonds were issued to support the master plan. To fund the debt service on this issuance, the capital assessment fee was increased an additional \$9 to a total of \$14 per credit hour for FY09. For FY2011, the capital assessment fee was increased from \$14 to \$16, and in FY11, it was increased to \$17 per credit hour, which was the final planned increase, to provide further funding for the college's master plan.

The second phase of the master plan was to seek voter approval from the citizens of the District for an \$89 million building bond referendum. The success of this referendum on November 4, 2008, coupled with the capital assessment fee increase, provided the necessary financing for the master plan.

Summary

Joliet Junior College's FY14 budget as presented is a balanced operational budget that includes:

- Reallocation of existing resources to fund new requests
- Addressing potential impact of the state's fiscal crisis on the college's budget
- Realistic projections in property tax revenues
- No enrollment growth or tuition rate increase
- Responsible reserves
- Continued implementation of the master plan and addressing its impact on operating costs

The FY14 budget includes recommendations from the strategic planning process and related college initiatives and has been prepared in concert with the Three-Year Financial Plan presented in March 2013.

**FINANCIAL SUMMARY
and
TABLES**

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

SCHEDULE OF BUDGETED REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
Year Ended June 30, 2014

	General		Special Revenue			Debt Service	Capital Projects	Proprietary		Nonexpendable Trust		Total
	Education	Operations and Maintenance	Restricted Purpose	Audit	Liability Protection and Settlement	General Obligation Bond	Operations and Maintenance (Restricted)	Auxiliary	Self Insurance	Working Cash		
REVENUES												
Local government	\$ 29,711,000	\$ 15,135,000	\$ -	\$ 91,000	\$ 846,000	\$ 5,615,000	\$ 1,090,000	\$ -	\$ -	\$ -	\$ -	\$ 52,488,000
Corporate personal property replacement taxes	1,650,000	-	-	-	-	-	-	-	-	-	-	1,650,000
Tuition and fees	28,370,000	-	-	-	-	-	4,950,000	7,534,887	-	-	-	40,854,887
Sales and service fees	-	-	-	-	-	-	-	9,196,551	11,600,000	-	-	20,796,551
State sources	7,950,000	-	7,159,395	-	-	-	28,523,000	-	-	-	-	43,632,395
Federal sources	30,000	-	28,679,040	-	-	1,797,491	-	-	-	-	-	30,506,531
Investment income	100,000	-	-	-	-	-	-	-	10,000	75,000	-	185,000
Miscellaneous	305,000	246,000	20,000	-	-	-	110,000	232,785	511,000	-	-	1,424,785
Total Revenues	68,116,000	15,381,000	35,858,435	91,000	846,000	7,412,491	34,673,000	16,964,223	12,121,000	75,000	-	191,538,149
EXPENDITURES												
Current:												
Instruction	41,349,717	-	2,468,646	-	-	-	30,300,000	3,779,483	-	-	-	77,897,846
Academic support	3,232,295	-	-	-	-	-	-	636,324	-	-	-	3,868,619
Student services	7,075,098	-	25,641,299	-	-	-	-	80,750	-	-	-	32,797,147
Public services	48,000	-	1,615,628	-	-	-	-	264,275	-	-	-	1,927,903
Operation and maintenance plant	-	12,111,676	112,862	-	-	13,248,810	26,185,000	-	-	-	-	51,658,348
Independent operation	-	-	-	-	-	-	-	10,390,984	12,121,000	-	-	22,511,984
General administration	5,049,288	-	20,000	-	63,487	-	-	-	-	-	-	5,132,775
Institutional support	10,813,993	1,069,324	6,574,336	191,000	1,782,513	-	19,722,850	1,785,680	-	-	-	41,939,696
Total Expenses	67,568,391	13,181,000	36,432,771	191,000	1,846,000	13,248,810	76,207,850	16,937,496	12,121,000	-	-	237,734,318
Revenues over (under) expenditures	547,609	2,200,000	(574,336)	(100,000)	(1,000,000)	(5,836,319)	(41,534,850)	26,727	-	75,000	-	(46,196,169)
NON-MANDATORY TRANSFERS												
Transfers in	26,727	-	574,336	-	-	6,150,150	2,200,000	522,826	-	-	-	9,474,039
Transfers (out)	(574,336)	(2,200,000)	-	-	-	-	(6,150,150)	(549,553)	-	-	-	(9,474,039)
Revenues and transfers in over (under) expenditures and transfers (out)	-	-	-	(100,000)	(1,000,000)	313,831	(45,485,000)	-	-	75,000	-	(46,196,169)
Fund Balance:												
July 1, 2012	17,560,000	3,660,000	2,610,000	100,000	1,000,000	3,680,000	45,485,000	7,100,000	3,770,000	6,250,000	-	91,215,000
June 30, 2013	\$ 17,560,000	\$ 3,660,000	\$ 2,610,000	\$ -	\$ -	\$ 3,993,831	\$ -	\$ 7,100,000	\$ 3,770,000	\$ 6,325,000	\$ -	\$ 45,018,831

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

BUDGETED EXPENDITURES BY OBJECT
Year Ended June 30, 2014

	General		Special Revenue			Debt Service	Capital Projects	Proprietary		Total
	Education	Operations and Maintenance	Restricted Purpose	Audit	Liability Protection and Settlement	General Obligation Bond	Operations and Maintenance (Restricted)	Auxiliary	Health Insurance	
EXPENDITURES										
Salaries	46,532,141	6,801,809	2,790,120	-	51,306	-	-	3,641,772	-	59,817,148
Employee benefits	10,170,605	1,852,986	642,981	-	132,181	-	-	663,080	11,639,000	25,100,833
Contractual services	1,563,403	605,981	250,241	91,000	110,000	-	4,415,000	1,885,241	480,000	9,400,866
Material and supplies	2,288,887	771,246	628,076	-	-	-	2,850	9,545,416	2,000	13,238,475
Conferences and meetings	665,433	49,239	190,201	-	-	-	-	230,082	-	1,134,955
Fixed charges	395,352	13,236	30,460	-	552,513	13,246,510	-	153,300	-	14,391,371
Utilities	3,000	2,542,003	1,850	-	-	-	-	7,173	-	2,554,026
Capital outlay	-	344,500	470,787	-	-	-	71,790,000	518,900	-	73,124,187
Other	<u>5,949,570</u>	<u>200,000</u>	<u>31,428,055</u>	<u>100,000</u>	<u>1,000,000</u>	<u>2,300</u>	<u>-</u>	<u>292,532</u>	<u>-</u>	<u>38,972,457</u>
Total Expenditures	<u>67,568,391</u>	<u>13,181,000</u>	<u>36,432,771</u>	<u>191,000</u>	<u>1,846,000</u>	<u>13,248,810</u>	<u>76,207,850</u>	<u>16,937,496</u>	<u>12,121,000</u>	<u>237,734,318</u>
TRANSFERS										
Transfers out	<u>574,336</u>	<u>2,200,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>6,150,150</u>	<u>549,553</u>	<u>-</u>	<u>9,474,039</u>
Total Expenditures and Transfers out	<u>\$ 68,142,727</u>	<u>\$ 15,381,000</u>	<u>\$ 36,432,771</u>	<u>\$ 191,000</u>	<u>\$ 1,846,000</u>	<u>\$ 13,248,810</u>	<u>\$ 82,358,000</u>	<u>\$ 17,487,049</u>	<u>\$ 12,121,000</u>	<u>\$ 247,208,357</u>

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

COMBINED SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
Years Ended June 30, 2014

	FY2012 <u>Actual</u>	FY2013 <u>Budget</u>	FY2014 <u>Budget</u>
REVENUES			
Local government	\$ 48,452,338	\$ 50,941,000	\$ 52,488,000
Corporate personal property replacement taxes	1,894,010	1,625,000	1,650,000
Tuition and fees	41,369,996	42,288,757	40,854,887
Sales and service fees	17,932,843	19,560,852	20,796,551
State sources	24,100,280	42,589,675	43,632,395
Federal sources	21,861,631	31,280,884	30,506,531
Investment income	716,902	386,000	185,000
Miscellaneous	<u>1,393,427</u>	<u>1,292,494</u>	<u>1,424,785</u>
Total Revenues	<u>157,721,427</u>	<u>189,964,662</u>	<u>191,538,149</u>
EXPENDITURES			
Current:			
Instruction	38,161,876	77,897,144	77,897,846
Academic support	3,386,361	3,663,897	3,868,619
Student services	25,109,831	33,240,363	32,797,147
Public services	2,329,295	1,809,764	1,927,903
Operation and maintenance plant	74,459,454	78,322,901	51,658,348
Independent operation	19,639,483	20,934,026	22,511,984
General administration	4,569,301	5,312,937	5,132,775
Institutional support	<u>27,227,524</u>	<u>31,039,753</u>	<u>41,939,696</u>
Total Expenses	<u>194,883,125</u>	<u>252,220,785</u>	<u>237,734,318</u>
Revenues over (under) expenditures	(37,161,698)	(62,256,123)	(46,196,169)
NON-MANDATORY TRANSFERS			
Transfers in	12,479,463	7,796,199	9,474,039
Transfers (out)	<u>(12,479,463)</u>	<u>(7,796,199)</u>	<u>(9,474,039)</u>
Revenues and transfers in over (under) expenditures and transfers (out)	(37,161,698)	(62,256,123)	(46,196,169)
Fund Balance:			
Beginning of Year	<u>145,599,059</u>	<u>105,599,000</u>	<u>91,215,000</u>
End of Year	<u>\$ 108,437,361</u>	<u>\$ 43,342,877</u>	<u>\$ 45,018,831</u>

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

SCHEDULE OF BUDGETED REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
Year Ended June 30, 2013

	General		Special Revenue		Debt Service	Capital Projects	Proprietary		Nonexpendable Trust		Total
	Education	Operations and	Restricted Purpose	Audit	Liability Protection and Settlement	General Obligation Bond	Operations and Maintenance (Restricted)	Auxiliary	Self Insurance	Working Cash	
		Maintenance									
REVENUES											
Local government	\$ 28,680,000	\$ 14,930,000	\$ -	\$ 89,000	\$ 822,000	\$ 5,340,000	\$ 1,080,000	\$ -	\$ -	\$ -	\$ 50,941,000
Corporate personal property replacement taxes	1,625,000	-	-	-	-	-	-	-	-	-	1,625,000
Tuition and fees	29,745,000	-	-	-	-	-	5,200,000	7,343,757	-	-	42,288,757
Sales and service fees	-	-	-	-	-	-	-	8,530,852	11,030,000	-	19,560,852
State sources	7,740,000	-	6,326,675	-	-	-	28,523,000	-	-	-	42,589,675
Federal sources	20,000	-	29,413,357	-	-	1,847,527	-	-	-	-	31,280,884
Investment income	100,000	-	-	-	-	-	201,000	-	10,000	75,000	386,000
Miscellaneous	305,000	246,000	50,000	-	-	-	110,000	229,494	352,000	-	1,292,494
Total Revenues	<u>68,215,000</u>	<u>15,176,000</u>	<u>35,790,032</u>	<u>89,000</u>	<u>822,000</u>	<u>7,187,527</u>	<u>35,114,000</u>	<u>16,104,103</u>	<u>11,392,000</u>	<u>75,000</u>	<u>189,964,662</u>
EXPENDITURES											
Current:											
Instruction	41,483,975	-	2,632,807	-	-	-	30,030,558	3,749,804	-	-	77,897,144
Academic support	3,093,539	-	-	-	-	-	-	570,358	-	-	3,663,897
Student services	6,807,089	-	26,353,561	-	-	-	-	79,713	-	-	33,240,363
Public services	48,000	-	1,538,989	-	-	-	-	222,775	-	-	1,809,764
Operation and maintenance plant	-	12,081,376	200,000	-	-	12,147,275	53,894,250	-	-	-	78,322,901
Independent operation	-	-	44,675	-	-	-	-	9,497,351	11,392,000	-	20,934,026
General administration	5,223,937	-	20,000	-	69,000	-	-	-	-	-	5,312,937
Institutional support	11,163,512	1,594,624	5,549,050	189,000	1,653,000	-	9,060,567	1,830,000	-	-	31,039,753
Total Expenses	<u>67,820,052</u>	<u>13,676,000</u>	<u>36,339,082</u>	<u>189,000</u>	<u>1,722,000</u>	<u>12,147,275</u>	<u>92,985,375</u>	<u>15,950,001</u>	<u>11,392,000</u>	<u>-</u>	<u>252,220,785</u>
Revenues over (under) expenditures	394,948	1,500,000	(549,050)	(100,000)	(900,000)	(4,959,748)	(57,871,375)	154,102	-	75,000	(62,256,123)
NON-MANDATORY TRANSFERS											
Transfers in	154,102	-	549,050	-	-	5,267,625	1,500,000	325,422	-	-	7,796,199
Transfers (out)	(549,050)	(1,500,000)	-	-	-	-	(5,267,625)	(479,524)	-	-	(7,796,199)
Revenues and transfers in over (under) expenditures and transfers (out)	-	-	-	(100,000)	(900,000)	307,877	(61,639,000)	-	-	75,000	(62,256,123)
Fund Balance:											
July 1, 2012	<u>17,400,000</u>	<u>3,360,000</u>	<u>2,600,000</u>	<u>100,000</u>	<u>900,000</u>	<u>3,400,000</u>	<u>61,639,000</u>	<u>5,800,000</u>	<u>4,200,000</u>	<u>6,200,000</u>	<u>105,599,000</u>
June 30, 2013	<u>\$ 17,400,000</u>	<u>\$ 3,360,000</u>	<u>\$ 2,600,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 3,707,877</u>	<u>\$ -</u>	<u>\$ 5,800,000</u>	<u>\$ 4,200,000</u>	<u>\$ 6,275,000</u>	<u>\$ 43,342,877</u>

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

SCHEDULE OF ACTUAL REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
Year Ended June 30, 2012

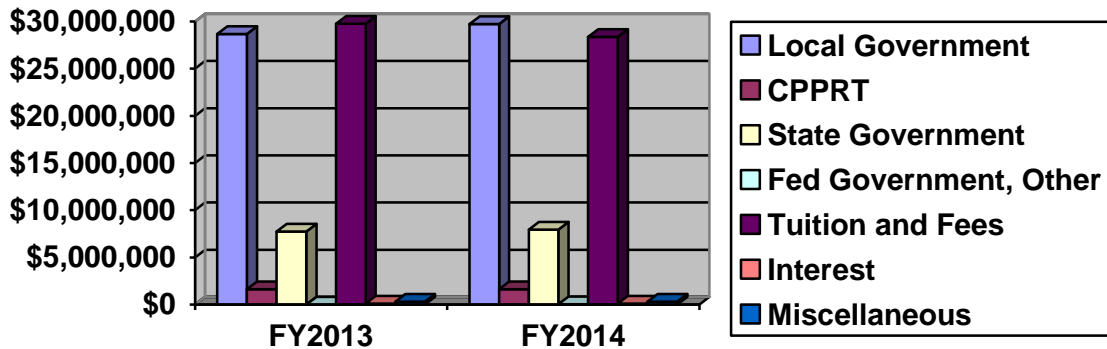
	General		Special Revenue		Debt Service	Capital Projects	Proprietary		Nonexpendable Trust		Total
	Education	Operations and Maintenance	Restricted Purpose	Audit	Liability Protection and Settlement	General Obligation Bond	Operations and Maintenance (Restricted)	Auxiliary	Self Insurance	Working Cash	
REVENUES											
Local government	\$ 27,370,734	\$ 14,054,349	\$ -	\$ 96,370	\$ 833,323	\$ 5,047,770	\$ 1,049,792	\$ -	\$ -	\$ -	\$ 48,452,338
Corporate personal property replacement taxes	1,894,010	-	-	-	-	-	-	-	-	-	1,894,010
Tuition and fees	28,397,550	-	-	-	-	-	5,199,076	7,773,370	-	-	41,369,996
Sales and service fees	-	-	-	-	-	-	-	8,470,836	9,462,007	-	17,932,843
State sources	7,778,812	-	16,221,468	-	-	-	100,000	-	-	-	24,100,280
Federal sources	46,779	22,576	19,929,502	-	-	1,862,774	-	-	-	-	21,861,631
Investment income	65,603	-	-	-	-	-	601,021	-	12,616	37,662	716,902
Miscellaneous	352,945	263,421	132,950	-	-	-	203,727	176,611	263,773	-	1,393,427
Total Revenues	65,906,433	14,340,346	36,283,920	96,370	833,323	6,910,544	7,153,616	16,420,817	9,738,396	37,662	157,721,427
EXPENDITURES											
Current:											
Instruction	38,429,848	-	2,703,281	-	-	-	(6,167,995)	3,196,742	-	-	38,161,876
Academic support	2,932,221	-	4,773	-	-	-	-	449,367	-	-	3,386,361
Student services	6,140,484	-	18,904,350	-	-	-	-	64,997	-	-	25,109,831
Public services	36,042	-	2,128,742	-	-	-	-	164,511	-	-	2,329,295
Operation and maintenance plant	-	10,531,411	176,344	-	-	11,963,098	51,788,601	-	-	-	74,459,454
Independent operation	-	-	64,929	-	-	-	-	9,392,848	10,181,706	-	19,639,483
General administration	4,498,210	-	6,166	-	64,925	-	-	-	-	-	4,569,301
Institutional support	9,383,494	1,259,746	12,810,844	84,457	615,817	-	1,275,083	1,798,083	-	-	27,227,524
Total Expenses	61,420,299	11,791,157	36,799,429	84,457	680,742	11,963,098	46,895,689	15,066,548	10,181,706	-	194,883,125
Revenues over (under) expenditures	4,486,134	2,549,189	(515,509)	11,913	152,581	(5,052,554)	(39,742,073)	1,354,269	(443,310)	37,662	(37,161,698)
NON-MANDATORY TRANSFERS											
Transfers in	-	-	509,642	-	-	5,320,983	6,200,000	448,838	-	-	12,479,463
Transfers (out)	(4,344,242)	(2,250,000)	-	-	-	-	(5,320,983)	(564,238)	-	-	(12,479,463)
Revenues and transfers in over (under) expenditures and transfers (out)	141,892	299,189	(5,867)	11,913	152,581	268,429	(38,863,056)	1,238,869	(443,310)	37,662	(37,161,698)
Fund Balance:											
July 1, 2011	17,424,458	3,361,339	2,617,430	120,548	934,026	3,415,608	101,511,037	5,848,084	4,212,679	6,153,850	145,599,059
June 30, 2012	\$ 17,566,350	\$ 3,660,528	\$ 2,611,563	\$ 132,461	\$ 1,086,607	\$ 3,684,037	\$ 62,647,981	\$ 7,086,953	\$ 3,769,369	\$ 6,191,512	\$ 108,437,361

EDUCATION FUND

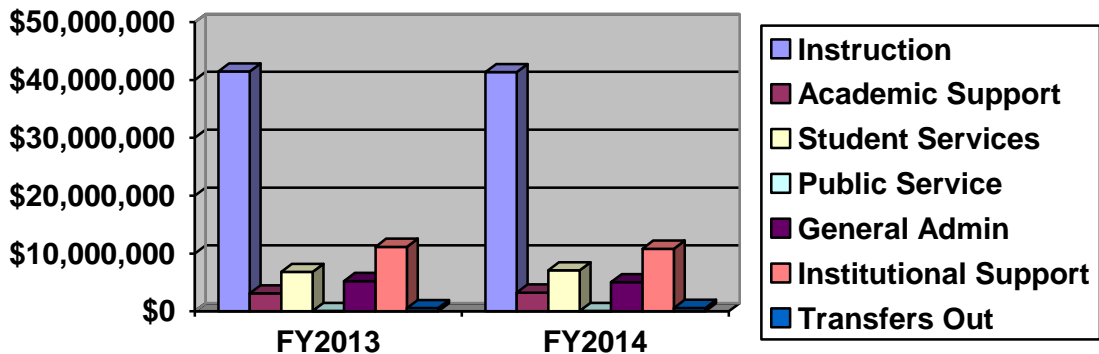
The Education Fund is established by Section 3-1 of the *Illinois Public Community College Act*. It is used to account for revenues and expenditures of the academic and service programs of the college. It includes the costs of instructional, administrative and professional salaries, supplies and movable equipment; library books and materials; maintenance of instructional and administrative equipment; and other costs pertaining to the educational program of the college.

The Education Fund is projected to decrease 0.1% from FY13 to FY14.

Education Fund Revenues



Education Fund Expenditures



**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

EDUCATION FUND REVENUE
Year Ended June 30, 2014

	FY 2012 Actual	FY 2013 Budget	FY 2014 Budget
REVENUES			
Local Government			
Property taxes	\$ 27,272,128	\$ 28,560,000	\$ 29,600,000
Chargeback revenue	82,916	110,000	100,000
Other	15,690	10,000	11,000
Total Local Government	<u>27,370,734</u>	<u>28,680,000</u>	<u>29,711,000</u>
CORPORATE PERSONAL PROPERTY TAXES	<u>1,894,010</u>	<u>1,625,000</u>	<u>1,650,000</u>
STATE GOVERNMENT			
ICCB Credit Hour Grants	7,071,381	7,050,000	7,300,000
ICCB Career and Technical Education	707,431	690,000	650,000
Total State Government	<u>7,778,812</u>	<u>7,740,000</u>	<u>7,950,000</u>
FEDERAL GOVERNMENT, OTHER	<u>46,779</u>	<u>20,000</u>	<u>30,000</u>
STUDENT TUITION AND FEES			
Tuition	28,375,257	29,575,000	28,200,000
Fees	22,293	170,000	170,000
Total Tuition and Fees	<u>28,397,550</u>	<u>29,745,000</u>	<u>28,370,000</u>
INTEREST	<u>65,603</u>	<u>100,000</u>	<u>100,000</u>
MISCELLANEOUS			
Facilities revenue	15	-	-
Administrative fee	-	175,000	175,000
Other revenue	352,930	130,000	130,000
Total Other Sources	<u>352,945</u>	<u>305,000</u>	<u>305,000</u>
Total Revenues	<u>65,906,433</u>	<u>68,215,000</u>	<u>68,116,000</u>
Transfers in	<u>-</u>	<u>154,102</u>	<u>26,727</u>
Total Revenues and Transfers in	<u>\$ 65,906,433</u>	<u>\$ 68,369,102</u>	<u>\$ 68,142,727</u>

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

EDUCATION FUND EXPENDITURES
Year Ended June 30, 2014

	FY 2012 Actual	FY 2013 Budget	FY 2014 Budget
EXPENDITURES			
By Program:			
Instruction			
Salaries	\$ 31,928,353	\$ 33,693,949	\$ 33,348,343
Employee benefits	4,439,614	5,215,205	5,541,159
Contractual services	358,176	520,341	446,266
Material and supplies	309,281	386,764	359,724
Conferences and meetings	187,450	272,404	258,441
Fixed charges	76,140	78,062	82,034
Utilities	142	-	-
Capital outlay	2,904	-	-
Other	1,127,788	1,317,250	1,313,750
Total Instruction	<u>38,429,848</u>	<u>41,483,975</u>	<u>41,349,717</u>
Academic Support			
Salaries	2,183,317	2,253,306	2,315,045
Employee benefits	479,378	546,677	616,778
Contractual services	16,692	19,059	29,059
Material and supplies	232,767	249,805	253,325
Conferences and meetings	20,012	24,692	18,088
Utilities	55	-	-
Other	-	-	-
Total Academic Support	<u>2,932,221</u>	<u>3,093,539</u>	<u>3,232,295</u>
Student Services			
Salaries	4,657,409	5,158,927	5,282,182
Employee benefits	1,116,472	1,284,723	1,453,527
Contractual services	20,409	50,860	56,085
Material and supplies	152,862	168,909	168,984
Conferences and meetings	56,843	61,920	84,800
Utilities	-	-	-
Capital outlay	12,630	-	-
Other	123,859	81,750	29,520
Total Student Services	<u>6,140,484</u>	<u>6,807,089</u>	<u>7,075,098</u>
Public Service			
Other	<u>36,042</u>	<u>48,000</u>	<u>48,000</u>

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

EDUCATION FUND EXPENDITURES
Year Ended June 30, 2014

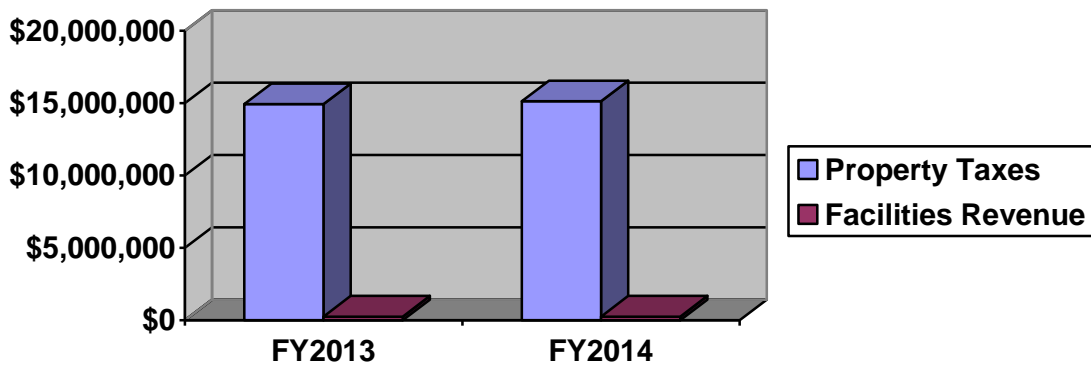
	<u>FY 2012 Actual</u>	<u>FY 2013 Budget</u>	<u>FY 2014 Budget</u>
General Administration			
Salaries	2,706,510	2,957,824	2,857,992
Employee benefits	741,220	891,157	855,335
Contractual services	264,912	322,686	345,868
Material and supplies	535,292	641,982	568,770
Conferences and meetings	57,469	116,488	114,923
Fixed charges	183,752	287,000	289,600
Utilities	212	-	-
Capital outlay	-	-	-
Other	8,843	6,800	16,800
Total General Administration	<u>4,498,210</u>	<u>5,223,937</u>	<u>5,049,288</u>
Institutional Support			
Salaries	2,053,168	2,692,219	2,728,579
Employee benefits	1,421,905	1,760,562	1,703,806
Contractual services	764,881	701,268	686,125
Material and supplies	770,793	979,808	938,084
Conferences and meetings	184,124	209,931	189,181
Fixed charges	9,587	24,184	23,718
Utilities	-	4,040	3,000
Capital outlay	-	-	-
Other	4,179,036	4,791,500	4,541,500
Total Institutional Support	<u>9,383,494</u>	<u>11,163,512</u>	<u>10,813,993</u>
Total Expenditures	<u>61,420,299</u>	<u>67,820,052</u>	<u>67,568,391</u>
Transfers out	<u>4,344,242</u>	<u>549,050</u>	<u>574,336</u>
Total Expenditures and Transfers Out	<u>\$ 65,764,541</u>	<u>\$ 68,369,102</u>	<u>\$ 68,142,727</u>

OPERATIONS AND MAINTENANCE FUND

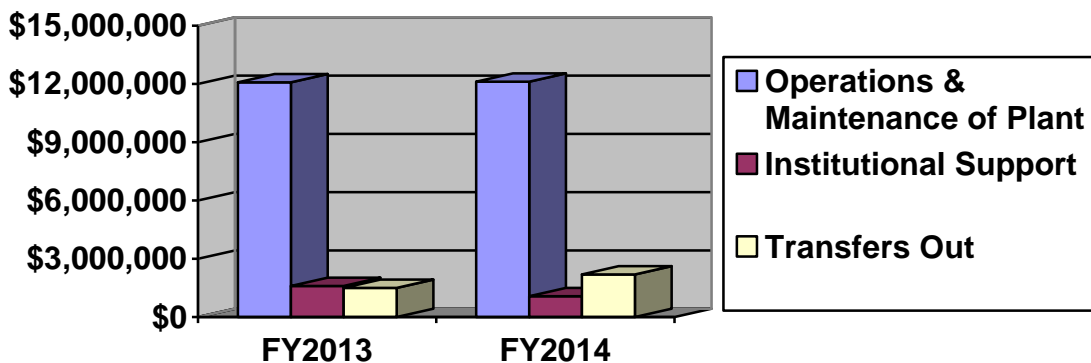
The Operations and Maintenance Fund is established by Section 3-1 and Section 3-20.3 of the *Illinois Public Community College Act*. It used to account for expenditures for the improvement, maintenance, repair or benefit of buildings and property, including the cost of interior decorating, and the installation, improvement, repair, replacement, and maintenance of building fixtures, rental of buildings and property for community and college purposes; salaries of custodians, engineers and related support staff; all costs of fuel, lights, gas, water, telephone services, and custodial supplies and equipment; and the costs of professional surveys of the condition of college buildings.

The Operation and Maintenance Fund is projected to increase 3% from FY13 to FY14.

Operations and Maintenance Revenue



Operations and Maintenance Expenditures



**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

OPERATIONS & MAINTENANCE FUND REVENUE
Year Ended June 30, 2014

	<u>FY 2012 Actual</u>	<u>FY 2013 Budget</u>	<u>FY 2014 Budget</u>
REVENUES			
Local Government			
Property taxes	\$ 14,054,349	\$ 14,930,000	\$ 15,135,000
FEDERAL GOVERNMENT, OTHER	<u>22,576</u>	<u>-</u>	<u>-</u>
MISCELLANEOUS			
Facilities revenue	262,771	246,000	246,000
Other revenue	<u>650</u>	<u>-</u>	<u>-</u>
Total Other Sources	<u>263,421</u>	<u>246,000</u>	<u>246,000</u>
Total Revenues	<u>\$ 14,340,346</u>	<u>\$ 15,176,000</u>	<u>\$ 15,381,000</u>

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

OPERATIONS & MAINTENANCE FUND EXPENDITURES
Year Ended June 30, 2014

	FY 2012 <u>Actual</u>	FY 2013 <u>Budget</u>	FY 2014 <u>Budget</u>
EXPENDITURES			
By Program:			
Operation and Maintenance Plant			
Salaries	\$ 6,173,221	\$ 6,629,278	\$ 6,629,978
Employee benefits	1,427,560	1,742,715	1,828,706
Contractual services	380,859	570,085	604,381
Material and supplies	658,881	795,659	764,004
Conferences and meetings	29,646	55,899	43,539
Fixed charges	2,862	3,441	3,441
Utilities	1,733,326	2,163,299	2,127,127
Capital outlay	125,056	121,000	110,500
Other	<u>-</u>	<u>-</u>	<u>-</u>
 Total Operation and Maintenance Plant	 <u>10,531,411</u>	 <u>12,081,376</u>	 <u>12,111,676</u>
 Institutional Support			
Salaries	167,938	169,261	171,831
Employee benefits	20,430	22,544	24,280
Contractual services	1,270	35,860	1,600
Material and supplies	4,236	6,742	7,242
Conferences and meetings	5,190	5,700	5,700
Fixed charges	501,121	654,941	9,795
Utilities	320,150	413,256	414,876
Capital outlay	231,871	76,320	234,000
Other	<u>7,540</u>	<u>210,000</u>	<u>200,000</u>
 Total Institutional Support	 <u>1,259,746</u>	 <u>1,594,624</u>	 <u>1,069,324</u>
 Total Expenditures	 <u>11,791,157</u>	 <u>13,676,000</u>	 <u>13,181,000</u>
 Transfers out	 <u>2,250,000</u>	 <u>1,500,000</u>	 <u>2,200,000</u>
 Total Expenditures and Transfers Out	 <u>\$ 14,041,157</u>	 <u>\$ 15,176,000</u>	 <u>\$ 15,381,000</u>

RESTRICTED PURPOSES FUND

The Restricted Purposes Fund is established by ICCB Rules 1501.508 and 1501.509. It is used for the purpose of accounting for monies that have external restrictions regarding their use. Examples of accounts in this fund are Illinois Community College Board grants and federal and state student financial assistance grants. It is the college's practice to not budget for grants until authorization is received from the granting agency.

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

RESTRICTED PURPOSE FUND REVENUE
Year Ended June 30, 2014

	FY 2012 Actual	FY 2013 Budget	FY 2014 Budget
REVENUES			
STATE GOVERNMENT			
Workforce Prep - Business/Industry	\$ 131,935	\$ 130,203	\$ -
Career and Technical Education	57,443	57,443	49,840
Tech-prep Education	-	-	-
Adult Education - State Basic	496,251	504,745	496,525
Adult Education - Public Assistance	198,809	202,000	158,881
Adult Education - Performance	275,027	280,000	303,281
On-behalf payment - SURS	12,298,311	5,000,000	6,000,000
Illinois Student Assistance Commission	2,365,579	-	-
Other sources	398,113	152,284	150,868
Total State Government	<u>16,221,468</u>	<u>6,326,675</u>	<u>7,159,395</u>
FEDERAL GOVERNMENT			
Dept. of Education	18,153,251	28,047,571	26,759,804
Dept. of Health and Human Services	361,585	328,667	195,039
Dept. of Labor	1,221,709	939,619	1,329,676
Small Business Administration	115,429	47,500	22,325
National Science Foundation	463	-	-
Other	77,065	50,000	372,196
Total Federal Government	<u>19,929,502</u>	<u>29,413,357</u>	<u>28,679,040</u>
MISCELLANEOUS	<u>132,950</u>	<u>50,000</u>	<u>20,000</u>
Total Revenues	<u>36,283,920</u>	<u>35,790,032</u>	<u>35,858,435</u>
Transfers in	<u>509,642</u>	<u>549,050</u>	<u>574,336</u>
Total Revenues and Transfers In	<u><u>\$ 36,793,562</u></u>	<u><u>\$ 36,339,082</u></u>	<u><u>\$ 36,432,771</u></u>

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

RESTRICTED PURPOSE FUND EXPENDITURES
Year Ended June 30, 2014

	FY 2012 Actual	FY 2013 Budget	FY 2014 Budget
EXPENDITURES			
By Program:			
Instruction			
Salaries	\$ 1,496,054	\$ 1,471,923	\$ 1,418,503
Employee benefits	209,126	230,710	241,372
Contractual services	37,186	13,800	52,400
Material and supplies	533,280	409,281	351,897
Conferences and meetings	91,385	112,483	97,250
Fixed charges	27,280	31,340	30,460
Utilities	147	400	250
Capital outlay	190,184	235,611	216,000
Other	118,639	127,259	60,514
Total Instruction	<u>2,703,281</u>	<u>2,632,807</u>	<u>2,468,646</u>
Academic Support			
Material and supplies	4,773	-	-
Student Services			
Salaries	160,906	117,322	298,060
Employee benefits	-	-	16,653
Contractual services	-	-	72,192
Material and supplies	(17,909)	-	24,121
Conferences and meetings	487	-	46,002
Capital outlay	-	-	-
Other	18,760,866	26,236,239	25,184,271
Total Student Services	<u>18,904,350</u>	<u>26,353,561</u>	<u>25,641,299</u>
Public Service			
Salaries	1,042,074	752,456	687,326
Employee benefits	280,399	245,428	251,830
Contractual services	103,972	12,982	24,150
Material and supplies	293,248	295,585	196,873
Conferences and meetings	41,686	33,082	34,049
Utilities	8	100	100
Capital outlay	-	-	250,795
Other	367,355	199,356	170,505
Total Public Service	<u>2,128,742</u>	<u>1,538,989</u>	<u>1,615,628</u>

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

RESTRICTED PURPOSE FUND EXPENDITURES
Year Ended June 30, 2014

	FY 2012 Actual	FY 2013 Budget	FY 2014 Budget
Operation and Maintenance Plant			
Salaries	37,216	9,149	10,611
Employee benefits	14,907	22,000	3,776
Contractual services	54,762	120,000	63,175
Material and supplies	15,692	46,451	18,543
Conferences and meetings	1,880	2,400	-
Capital Outlay	28,900	-	3,992
Other	22,987	-	12,765
Total Operations and Maintenance Plant	<u>176,344</u>	<u>200,000</u>	<u>112,862</u>
Independent Operations			
Salaries	20,707	20,842	-
Employee benefits	2,287	2,113	-
Material and supplies	6,343	5,000	-
Conferences and meetings	7,480	1,000	-
Other	28,112	15,720	-
Total Independent Operations	<u>64,929</u>	<u>44,675</u>	<u>-</u>
General Administration			
Contractual services	6,166	20,000	20,000
Other	-	-	-
Total General Administration	<u>6,166</u>	<u>20,000</u>	<u>20,000</u>
Institutional Support			
Salaries	338,145	350,960	375,620
Employee benefits	107,104	118,724	129,350
Contractual services	4,637	26,324	18,324
Material and supplies	33,707	36,642	36,642
Conferences and meetings	24,346	12,900	12,900
Utilities	507	3,500	1,500
Capital outlay	1,196	-	-
Other	12,301,202	5,000,000	6,000,000
Total Institutional Support	<u>12,810,844</u>	<u>5,549,050</u>	<u>6,574,336</u>
Total Expenditures	<u>36,799,429</u>	<u>36,339,082</u>	<u>36,432,771</u>
Transfers out	-	-	-
Total Expenditures and Transfers Out	<u>\$ 36,799,429</u>	<u>\$ 36,339,082</u>	<u>\$ 36,432,771</u>

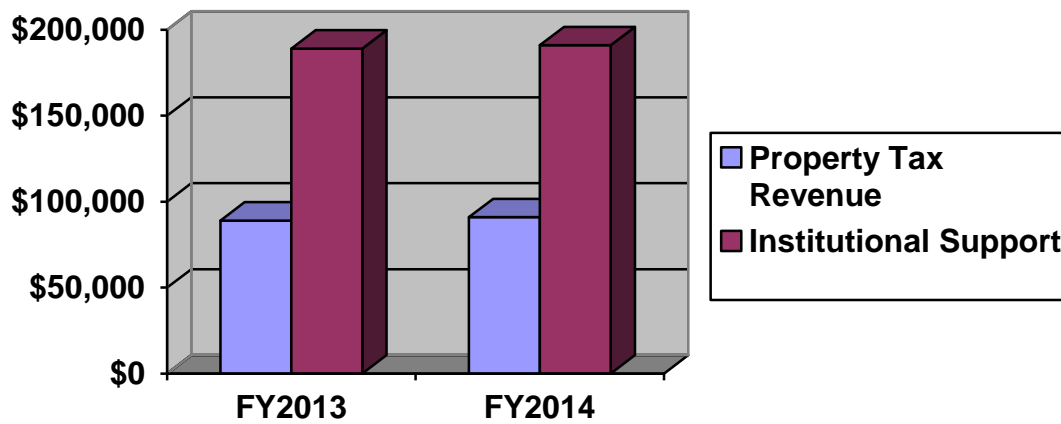
AUDIT FUND

The Audit Fund is established by 50 ILCS310/9 of the *Illinois Compiled Statutes* for recording the payment of auditing expenses. Annually, the college levies separately for and collects property taxes for payment of the annual audit of its financial statements. This fund is used to account for this levy and the related audit expenses.

Change in Fund Balance

The college budgets expenditures equal to all available funds including estimated fund balance by budgeting a contingency expenditure equal to beginning fund balance. The budgeted contingency would only be spent on an unplanned need. Based on the college's financial projections, the future resources are adequate to properly maintain the college's Audit fund.

Audit Fund Revenue and Expenditures



**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

AUDIT FUND REVENUE AND EXPENDITURES
Year Ended June 30, 2014

	<u>FY 2012 Actual</u>	<u>FY 2013 Budget</u>	<u>FY 2014 Budget</u>
REVENUES			
Local Government			
Property taxes	\$ 96,370	\$ 89,000	\$ 91,000
EXPENDITURES			
Institutional Support			
Contractual services	84,457	89,000	91,000
Other	<u>-</u>	<u>100,000</u>	<u>100,000</u>
Total Institutional Support	<u>\$ 84,457</u>	<u>\$ 189,000</u>	<u>\$ 191,000</u>

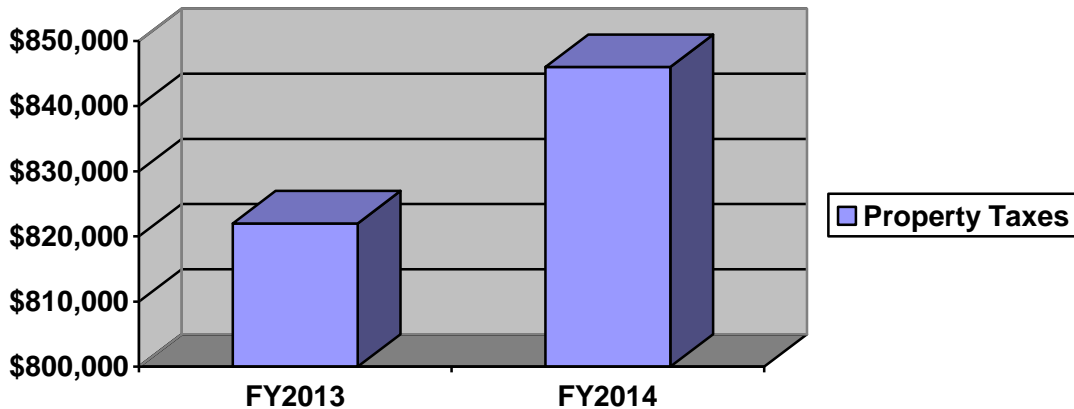
LIABILITY, PROTECTION AND SETTLEMENT FUND

The Liability, Protection and Settlement Fund is established by 745 ILCS 10/9-107 and 40 ILCS 5/21-110.1 of *Illinois Compiled Statutes*. It includes the tort liability, property insurance, Medicare taxes, Social Security taxes (FICA), and unemployment insurance.

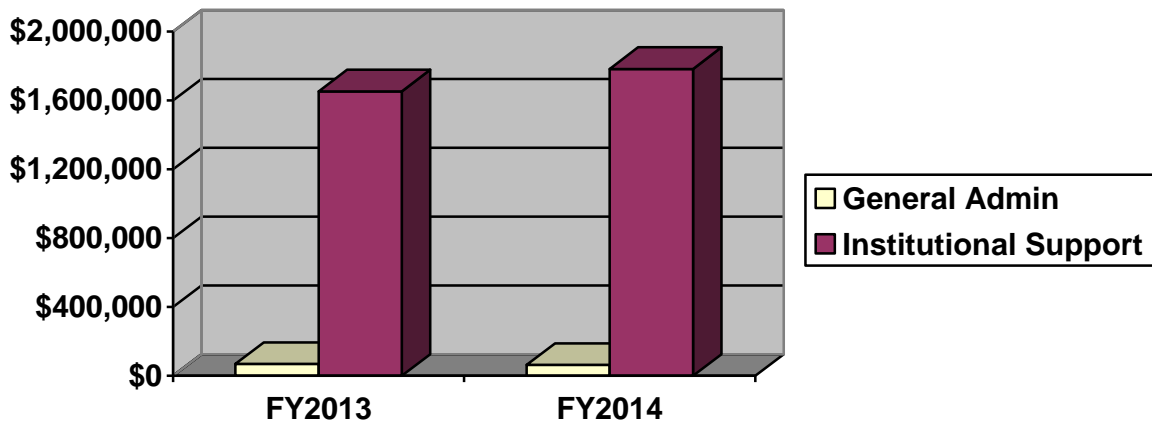
Change in Fund Balance

The college budgets expenditures equal to all available funds including estimated fund balance by budgeting a contingency expenditure equal to beginning fund balance. The budgeted contingency would only be spent on an unplanned need or tort settlement. Based on the college's financial projections, the future resources are adequate to properly maintain the college's Liability Protection and Settlement Fund.

Liability, Protection & Settlement Revenue



Liability, Protection & Settlement Expenditures



**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

LIABILITY, PROTECTION & SETTLEMENT FUND REVENUE AND EXPENDITURES
Year Ended June 30, 2014

	<u>FY 2012 Actual</u>	<u>FY 2013 Budget</u>	<u>FY 2014 Budget</u>
REVENUES			
Local Government			
Property taxes	\$ 833,323	\$ 822,000	\$ 846,000
MISCELLANEOUS			
Other revenue	-	-	-
Total Revenues	<u>\$ 833,323</u>	<u>\$ 822,000</u>	<u>\$ 846,000</u>
EXPENDITURES			
General Administration			
Salaries	55,870	57,520	51,306
Employee benefits	<u>9,055</u>	<u>11,480</u>	<u>12,181</u>
Total General Administration	<u>64,925</u>	<u>69,000</u>	<u>63,487</u>
Institutional Support			
Employee benefits	77,981	120,000	120,000
Contractual services	34,877	120,000	110,000
Fixed charges	502,959	513,000	552,513
Other	<u>-</u>	<u>900,000</u>	<u>1,000,000</u>
Total Institutional Support	<u>615,817</u>	<u>1,653,000</u>	<u>1,782,513</u>
Total Expenditures	<u>\$ 680,742</u>	<u>\$ 1,722,000</u>	<u>\$ 1,846,000</u>

GENERAL OBLIGATION BOND FUND

The General Obligation Bond Fund is used to account for payment of principal, interest and related charges on any outstanding bonds or debt. Bonds outstanding are:

- General Obligation Debt Certificates, Series 2003, used to fund infrastructure and deferred maintenance projects at Main Campus.
- General Obligation Bond (Alternative Revenue Source), Series 2008, used for the support of the Master Plan.
- General Obligation Bond, Series 2009A and Series 2009B, used for the support of the Master Plan.
- General Obligation Refunding Bond, Series 2012, used to gain additional overall savings.

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

GENERAL OBLIGATION BOND FUND REVENUE AND EXPENDITURES
Year Ended June 30, 2014

	<u>FY 2012 Actual</u>	<u>FY 2013 Budget</u>	<u>FY 2014 Budget</u>
REVENUES			
Local Government			
Property taxes	\$ 5,047,770	\$ 5,340,000	\$ 5,615,000
FEDERAL GOVERNMENT			
Treasury Department	<u>1,862,774</u>	<u>1,847,527</u>	<u>1,797,491</u>
Total Revenues	<u>6,910,544</u>	<u>7,187,527</u>	<u>7,412,491</u>
Transfers in	<u>5,320,983</u>	<u>5,267,625</u>	<u>6,150,150</u>
Total Revenues and Transfers In	<u><u>\$ 12,231,527</u></u>	<u><u>\$ 12,455,152</u></u>	<u><u>\$ 13,562,641</u></u>
EXPENDITURES			
Instruction			
Fixed charges	-	-	-
Other	<u>-</u>	<u>-</u>	<u>-</u>
Total Instruction	<u>-</u>	<u>-</u>	<u>-</u>
Operation and Maintenance Plant			
Fixed charges	11,961,778	12,145,375	13,246,510
Other	<u>1,320</u>	<u>1,900</u>	<u>2,300</u>
Total Operation and Maintenance Plant	<u>11,963,098</u>	<u>12,147,275</u>	<u>13,248,810</u>
Total Expenditures	<u><u>\$ 11,963,098</u></u>	<u><u>\$ 12,147,275</u></u>	<u><u>\$ 13,248,810</u></u>

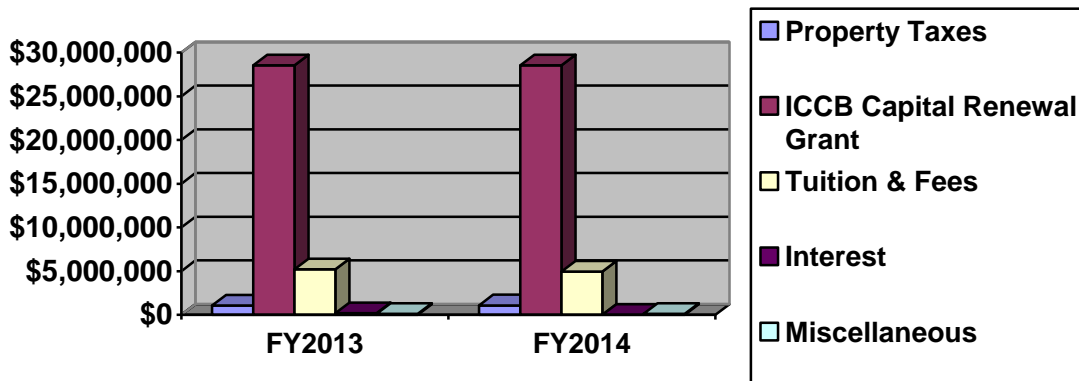
OPERATIONS AND MAINTENANCE FUND (RESTRICTED)

The Operations and Maintenance Fund (Restricted) is used to account for monies restricted for building purposes and site acquisition. The term “Construction Fund” is often used to refer to this fund. Various types of restricted funds are accounted for within this fund. They include Health, Life Safety Funds, Illinois Community College Board Deferred Maintenance Grant, Capital Development Board grants and funds restricted by board resolution to be used for building proposes.

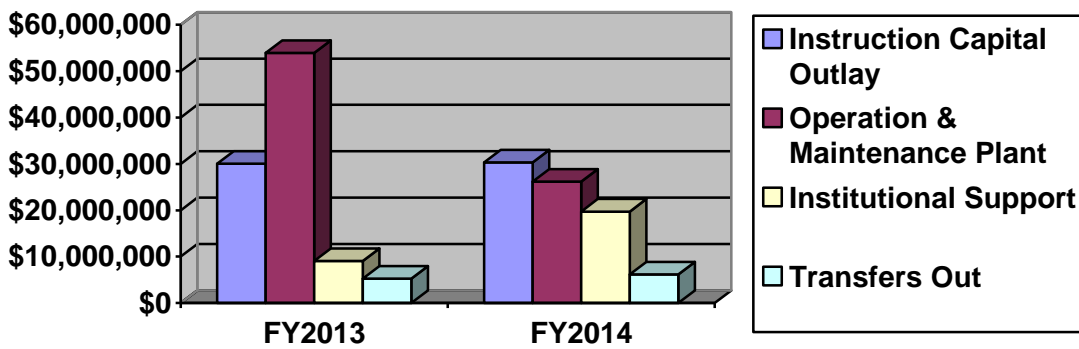
Change in Fund Balance

The college budgets expenditures equal to all available funds including estimated fund balance as the college is spending the proceeds from the 2008, 2009A and 2009B bond issues. Based on the college’s financial projections, the future resources are adequate to properly maintain the college’s buildings and infrastructures.

Operations & Maintenance (Restricted) Revenue



Operations & Maintenance (Restricted) Expenditures



**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

OPERATIONS & MAINTENANCE (RESTRICTED) FUND REVENUE
Year Ended June 30, 2014

	FY 2012 Actual	FY 2013 Budget	FY 2014 Budget
REVENUES			
Local Government			
Property taxes	\$ 1,049,792	\$ 1,080,000	\$ 1,090,000
STATE GOVERNMENT			
ICCB Capital Renewal grant	-	28,523,000	28,523,000
Other sources	100,000	-	-
Total State Government	<u>100,000</u>	<u>28,523,000</u>	<u>28,523,000</u>
FEDERAL GOVERNMENT, OTHER	<u>-</u>	<u>-</u>	<u>-</u>
STUDENT TUITION AND FEES			
Fees	5,199,076	5,200,000	4,950,000
INTEREST	601,021	201,000	-
MISCELLANEOUS	<u>203,727</u>	<u>110,000</u>	<u>110,000</u>
Total Revenues	<u>7,153,616</u>	<u>35,114,000</u>	<u>34,673,000</u>
Transfers in	<u>6,200,000</u>	<u>1,500,000</u>	<u>2,200,000</u>
Total Revenues and Other Sources	<u>\$ 13,353,616</u>	<u>\$ 36,614,000</u>	<u>\$ 36,873,000</u>

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

**OPERATIONS & MAINTENANCE (RESTRICTED) FUND EXPENDITURES
Year Ended June 30, 2014**

	FY 2012 Actual	FY 2013 Budget	FY 2014 Budget
EXPENDITURES			
By Program:			
Instruction			
Contractual services	\$ -	\$ -	\$ -
Capital outlay	<u>(6,167,995)</u>	<u>30,030,558</u>	<u>30,300,000</u>
Total Instruction	<u>(6,167,995)</u>	<u>30,030,558</u>	<u>30,300,000</u>
Operation and Maintenance Plant			
Contractual services	3,804,461	3,254,250	2,995,000
Fixed charges	30,600	40,000	-
Capital outlay	47,953,540	50,600,000	23,190,000
Other expenditures	<u>-</u>	<u>-</u>	<u>-</u>
Total Operation and Maintenance Plant	<u>51,788,601</u>	<u>53,894,250</u>	<u>26,185,000</u>
Institutional Support			
Contractual services	818,169	1,515,000	1,420,000
Material and supplies	34,775	45,567	2,850
Capital outlay	<u>422,139</u>	<u>7,500,000</u>	<u>18,300,000</u>
Total Institutional Support	<u>1,275,083</u>	<u>9,060,567</u>	<u>19,722,850</u>
Total Expenditures	<u>46,895,689</u>	<u>92,985,375</u>	<u>76,207,850</u>
Transfers out	<u>5,320,983</u>	<u>5,267,625</u>	<u>6,150,150</u>
Total Expenditures and Transfers Out	<u>\$ 52,216,672</u>	<u>\$ 98,253,000</u>	<u>\$ 82,358,000</u>

AUXILIARY ENTERPRISE FUND

The Auxiliary Enterprise Fund is established by Section 3-31.1 of the *Illinois Public Community College Act*. It is used to account for college services where a fee is charged and the activity is intended to be self-supporting. Examples of accounts in this fund include food service, bookstore, Renaissance Center, childcare facility, intercollegiate athletics, and non-credit instruction.

	Food Service	Bookstore	Renaissance Center	Childcare	Automotive	Greenhouse
Revenue:						
Sales	1,687,693	6,211,949	699,298	75,457	346,360	104,000
Misc.	20,000	-	49,500	-	-	-
Transfer in	-	-	163,429	207,573	-	114,568
Total	1,707,693	6,211,949	912,227	283,030	346,360	218,568
Expenditures	1,707,693	5,869,969	912,227	283,030	346,360	218,568
Transfer out	-	341,980	-	-	-	-
Total	1,707,693	6,211,949	912,227	283,030	346,360	218,568

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

AUXILIARY FUND REVENUE
Year Ended June 30, 2014

	<u>FY 2012 Actual</u>	<u>FY 2013 Budget</u>	<u>FY 2014 Budget</u>
REVENUES			
STUDENT TUITION AND FEES			
Fees	\$ 7,773,370	\$ 7,343,757	\$ 7,534,887
SALES AND SERVICE FEES			
Food Service	1,477,102	1,609,245	1,687,693
Bookstore	5,873,622	5,691,520	6,211,949
Renaissance Center	598,839	719,183	699,298
Childcare	89,025	143,160	75,457
Automotive	219,505	171,000	346,360
Greenhouse	113,942	104,000	104,000
Other	98,801	92,744	71,794
Total Sales and Service Fees	<u>8,470,836</u>	<u>8,530,852</u>	<u>9,196,551</u>
MISCELLANEOUS			
Facilities revenue	3,771	2,625	2,625
Other revenue	172,840	226,869	230,160
Total Other Sources	<u>176,611</u>	<u>229,494</u>	<u>232,785</u>
Total Revenues	<u>16,420,817</u>	<u>16,104,103</u>	<u>16,964,223</u>
Transfers in	<u>448,838</u>	<u>325,422</u>	<u>522,826</u>
Total Revenues and Transfers In	<u>\$ 16,869,655</u>	<u>\$ 16,429,525</u>	<u>\$ 17,487,049</u>

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

AUXILIARY FUND EXPENDITURES
Year Ended June 30, 2014

	FY 2012 Actual	FY 2013 Budget	FY 2014 Budget
EXPENDITURES			
By Program:			
Instruction			
Salaries	\$ 943,380	\$ 807,141	\$ 904,158
Employee benefits	143,894	187,047	186,730
Contractual services	779,133	901,833	976,296
Material and supplies	1,140,622	1,585,828	1,617,280
Conferences and meetings	40,176	75,400	66,100
Fixed charges	1,620	4,800	300
Utilities	795	2,450	2,450
Capital outlay	135,042	157,680	-
Other	12,080	27,625	26,169
Total Instruction	<u>3,196,742</u>	<u>3,749,804</u>	<u>3,779,483</u>
Academic Support			
Salaries	74,677	109,968	146,795
Employee benefits	119	300	324
Contractual services	107,553	131,200	126,348
Material and supplies	260,927	312,770	339,237
Conferences and meetings	6,091	16,120	18,620
Capital outlay	-	-	5,000
Total Academic Support	<u>449,367</u>	<u>570,358</u>	<u>636,324</u>
Student Services			
Salaries	980	1,500	48,350
Employee benefits	3	-	-
Contractual services	42,273	47,563	-
Material and supplies	15,940	22,560	26,600
Conferences and meetings	1,555	2,840	2,050
Fixed charges	-	-	-
Other	4,246	5,250	3,750
Total Student Services	<u>64,997</u>	<u>79,713</u>	<u>80,750</u>

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

AUXILIARY FUND EXPENDITURES
Year Ended June 30, 2014

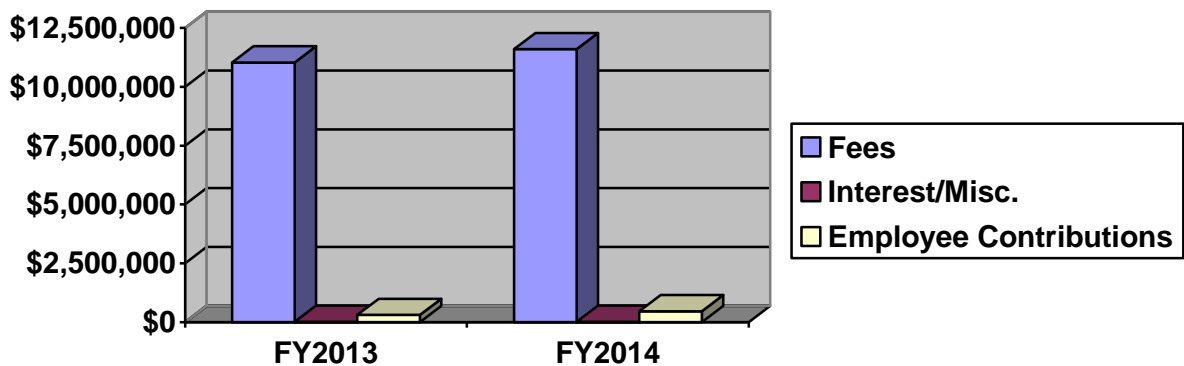
	FY 2012 Actual	FY 2013 Budget	FY 2014 Budget
Public Service			
Salaries	90	10,000	10,000
Employee benefits	13	1,000	1,000
Contractual services	90	7,500	53,500
Material and supplies	133,335	155,631	158,131
Conferences and meetings	4,142	7,644	7,644
Capital outlay	26,681	35,000	30,000
Other	160	6,000	4,000
Total Public Service	<u>164,511</u>	<u>222,775</u>	<u>264,275</u>
Independent Operation			
Salaries	2,261,749	2,415,981	2,532,469
Employee benefits	405,934	444,230	475,026
Contractual services	183,973	205,405	205,955
Material and supplies	6,018,101	5,927,154	6,665,210
Conferences and meetings	136,480	104,869	131,668
Fixed charges	179,435	151,050	153,000
Utilities	779	5,703	4,723
Capital outlay	18,831	16,728	-
Other	187,566	226,231	222,933
Total Independent Operation	<u>9,392,848</u>	<u>9,497,351</u>	<u>10,390,984</u>
Institutional Support			
Salaries	-	-	-
Employee benefits	-	-	-
Contractual services	418,305	511,541	523,142
Material and supplies	688,469	761,868	738,958
Conferences and meetings	3,944	4,000	4,000
Capital outlay	655,219	522,591	483,900
Other	32,146	30,000	35,680
Total Institutional Support	<u>1,798,083</u>	<u>1,830,000</u>	<u>1,785,680</u>
Total Expenditures	<u>15,066,548</u>	<u>15,950,001</u>	<u>16,937,496</u>
Transfers out	<u>564,238</u>	<u>479,524</u>	<u>549,553</u>
Total Expenditures and Transfers Out	<u>\$ 15,630,786</u>	<u>\$ 16,429,525</u>	<u>\$ 17,487,049</u>

SELF-INSURANCE FUND

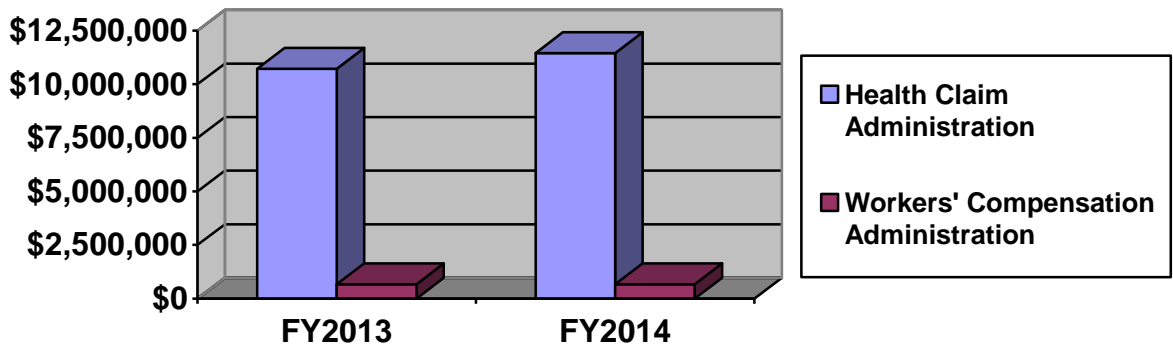
The college is self-insured for medical, vision, dental insurance, and workers' compensation claims for its employees. Funding is provided by a charge to individual department budgets, an employee contribution thru payroll, and interest earned on reserves. These charges represent the source of revenue for this fund.

The expenditures for this fund include medical, vision, dental claims, and workers' compensation claims paid on behalf of the participants. The college also maintains stop-loss coverage for individual medical claims over \$100,000 and in the aggregate for medical claims over \$5,100,000. For workers' compensation claims, the current stop-loss limits are \$350,000 specific and \$1,000,000 in the aggregate.

Self-Insurance Revenue



Self-Insurance Expenditures



**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

SELF-INSURANCE FUND REVENUE AND EXPENDITURES
Year Ended June 30, 2014

	<u>FY 2012 Actual</u>	<u>FY 2013 Budget</u>	<u>FY 2014 Budget</u>
REVENUES			
SALES AND SERVICE FEES			
Fees	\$ 9,462,007	\$ 11,030,000	\$ 11,600,000
INTEREST	12,616	10,000	10,000
MISCELLANEOUS			
Employee Contributions	-	302,000	457,000
Other revenue	<u>263,773</u>	<u>50,000</u>	<u>54,000</u>
Total Other Sources	<u>263,773</u>	<u>352,000</u>	<u>511,000</u>
Total Revenues	<u><u>\$ 9,738,396</u></u>	<u><u>\$ 11,392,000</u></u>	<u><u>\$ 12,121,000</u></u>
EXPENDITURES			
By Program:			
Health Claims Administration			
Employee benefits	\$ 8,994,152	\$ 10,248,000	\$ 10,969,000
Contractual services	424,969	470,000	480,000
Material and supplies	<u>-</u>	<u>2,000</u>	<u>2,000</u>
Total Health Claims Administration	<u>9,419,121</u>	<u>10,720,000</u>	<u>11,451,000</u>
Workers Compensation Administration			
Employee benefits	<u>762,585</u>	<u>672,000</u>	<u>670,000</u>
Total Expenditures	<u><u>\$ 10,181,706</u></u>	<u><u>\$ 11,392,000</u></u>	<u><u>\$ 12,121,000</u></u>

WORKING CASH FUND

The Working Cash Fund is to account for the proceeds of three working cash bond issues. In 1972, 1976, and 1985, the college issued \$1,000,000, \$775,000 and \$3,000,000, respectively, in working cash bonds. The bonds were levied for and repaid through property tax revenue. The bonds have been fully repaid, and this fund represents the proceeds plus interest earned from these bonds.

The purpose of the Working Cash Fund is to give the college resources to meet payroll and operating expenses while waiting for the receipts from property tax levies. The Board of Trustees votes on a resolution every year to allow the college treasurer to borrow from this fund. At the end of each fiscal year, it is the college's policy to repay this fund from property tax receipts.

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

WORKING CASH REVENUE AND EXPENDITURES
Year Ended June 30, 2014

	FY 2012 <u>Actual</u>	FY 2013 <u>Budget</u>	FY 2014 <u>Budget</u>
REVENUES			
Interest	\$ 37,662	\$ 75,000	\$ 75,000
EXPENDITURES	\$ -	\$ -	\$ -

GRANTS

GRANTS

The major source of grant funding for Joliet Junior College is through the Illinois Community College Board. Another major source of grant funding is the Federal government, including the Departments of Education, Justice, Labor and Agriculture. Joliet Junior College also receives grant funding from the Illinois Department of Commerce and Economic Opportunity, the Illinois Board of Higher Education, the National Endowment for the Humanities, and private foundations.

Unfortunately for all public institutions in the state of Illinois funding from the state has been delayed. Monies owed are not being paid in a timely manner. This negatively impacts cash flow and the ability of the College to provide new programs. The College is currently exploring and employing sustainability efforts to be more cost efficient.

Joliet Junior College has received an increasing amount of funding from the Workforce Investment Act (WIA) through the Workforce Services Division of Will County and the Grundy Livingston Kankakee Workforce Board. WIA is designed to meet the needs of job seekers and employers by providing funds for training and education, thus creating a skilled workforce. In FY10, Joliet Junior College received grants for dislocated workers and underemployed adults and youths. Funding for the workforce grants is expected to continue into FY13 and beyond. Joliet Junior College has received stimulus funding through the American Recovery and Reinvestment Act of 2009. The Federal stimulus funds are used to provide job training for adults, dislocated workers, and youth. Unfortunately, the stimulus funds have ceased. Accountability has become a major focus of the grant-funding agencies. It is essential to meet the customers' needs and ensure proper use of funding.

Joliet Junior College is fortunate to be in a consortium of twenty one community colleges receiving the Department of Labor Trade Adjustment Assistance Community College and Career Training (TAACCCT) grant. It is a four year grant providing community colleges the funds to expand and improve the delivery of education and career training programs which can be completed in two years or less. The goal is to prepare program participants for employment in high-wage, high-skill occupations. Joliet Junior College's share is \$525,769 which is being used to remodel welding labs and purchase new equipment for its manufacturing programs.

All grants are established using individual self-balancing accounts in the restricted purpose fund. The accounts used to administer the grant are in compliance with the codification system set forth in the Illinois Community College Board fiscal manual. Strict adherence to the grant agreement is required to ensure compliance to the grant purpose. Grant performance, such as meeting goals and objectives, is vital to the college. Grants are monitored by the annual audit and periodic program reviews.

Historically, the amount of grant funding increases each year. However, in FY03, the Illinois Community College Board did request a rescission in the adult education area. Again in FY09, the Illinois Community College Board imposed a budget reserve of 2.5% for both the Education Fund for Credit Hour and the Square Footage grants and for the

Adult Education area where the State Basic and the State Performance grants were reduced. These midyear reductions impose a great financial hardship on the institutions since budgets are established and expenses are being incurred. In FY07, one Federal grant was reduced and one received level funding. The Carl Perkins award was reduced and the TRIO Student Support Services Project Achieve grant received only level funding for the remaining three years of the grant cycle. In FY08, the Illinois Community College Board eliminated the \$121,355 Student Success grant. The college earmarked this grant to provide necessary services and equipment to students with documented special needs. The loss of this funding has caused the college to redirect resources. In FY12, the Department of Education reduced funding in two grants in the second year of three- and five-year grant cycles with little prior notification. The 3.1% reduction in the TRIO Project Achieve grant resulted in personnel cutbacks, including one lay off. Student activities were also curtailed. The 60% reduction in the Department of Education Title IV grant seriously limited student activities.

Funding for both the federal and the state portion of the Tech Prep grant was eliminated, resulting in the loss of two jobs at Joliet Junior College. These grants supported career and technical education which is becoming more important as people are seeking to retrain and obtain employment. As we have seen, without grant funding, some programs would have to be eliminated or curtailed due to lack of institutional resources. Many grants are awarded on a competitive basis and competition for grants has become more acute.

Many new grant applications are requesting a sustainability component in the request for proposal. The grantors encourage institutions to continue worthy programs originally funded by grants. Grant funding is sometimes used to seed programs in the institutional setting. Examples of this at Joliet Junior College are the Multicultural Transfer Center and the Multicultural Student Affairs program. Initially, both were fully funded by grant funds. The Multicultural Transfer Center was originally funded by the Board of Higher Education. The Latino Student Support Services program was funded by the W. K. Kellogg Foundation to promote higher education among the Latino students. In each subsequent year the institution assumed 25% of the costs of the programs. After four years, each program became supported entirely by Joliet Junior College. The numbers of students in each program have continued to increase each year.

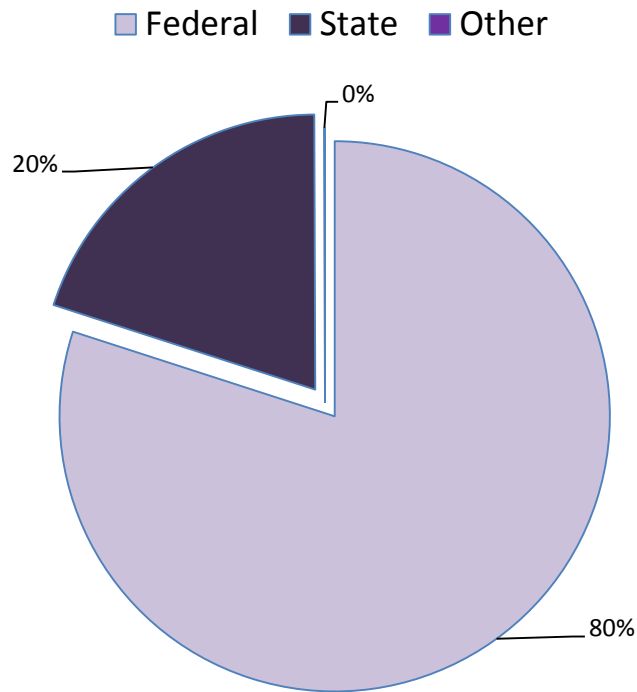
The Community and Corporate Services Division of Joliet Junior College has received grants from the Illinois Department of Commerce and Economic Opportunity. These grants train our students and retrain our workforce in energy conservation including wind turbine installation, repair and maintenance. The goal of these grants is to provide training for the latest technologies for both residential and commercial systems. Retraining the unemployed or underemployed population is becoming a major focus for community colleges.

Over the past four years the funding from the Department of Human Services for one program at Joliet Junior College has escalated. In FY05, funding for the Temporary Assistance for Needy Families (TANF) program began at \$46,821. The funding for FY09 was \$219,028. The funding for FY14 is expected to be approximately \$175,000. The program is a fee for services program. The service provided by Joliet Junior College for

TANF eligible individuals is assistance in developing job skills necessary for obtaining employment thus becoming self-sufficient. The growth of this program indicates the need in Joliet Junior College’s geographical area for job training.

In FY14, Joliet Junior College expects to receive total restricted grants of \$35,858,435 accounted for in the Restricted Purposes fund, compared to \$35,790,032 received in FY13. That amount is broken down as follows: \$28,679,040 in federal government grants including financial aid, \$7,159,395 in state grants including Joliet Junior College’s on-behalf payment from SURS, the State University Retirement System, and \$20,000 in grants from other sources. Both state and federal grants are receiving level funding or only slight increases for FY14. This is posing a problem for the institution, which must provide services according to the grant agreements, but are not receiving adequate revenue to fully fund these services. The college is attempting to attain additional grant funding by employing two grant writers to work with those involved in researching and acquiring grants to create new revenue streams essential to maintaining the quality of education at Joliet Junior College.

Restricted Grant Funding



**JOLIET JUNIOR COLLEGE
 FY14
 GRANTS REPORT
 JULY 1, 2013 - JUNE 30, 2014**

Granting Agency	Title	Department	Grant Manager	Agency	Amount	Start Date	End Date	Description
COMPETITIVE GRANTS								
U. S. Department of Education	Emergency Management	Facilities Services	Ed Vasil	Federal	\$112,862	9/1/2010	9/30/2013	Revise and fully integrate the college's emergency response plan
American Association of Community Colleges	MentorLink	Career/Technical Education	Dan Kreidler	Federal	\$11,000	9/1/2011	11/29/2013	Advances sustainable technological educational programs
Illinois Department of Commerce and Economic Opportunities	Small Business Development Center	Corporate and Community Services	Amy Murphy	Federal	\$22,325	1/1/2013	12/31/2013	Provides basic business services and counseling the existing and potential small business owners.
Illinois Department of Commerce and Economic Opportunities	Small Business Development Center	Corporate and Community Services	Amy Murphy	State	\$22,325	1/1/2013	12/31/2013	Provides basic business services and counseling the existing and potential small business owners.
American Association of Community Colleges	AACC Plus 50 Completion	Workforce Development	Paige Vanderhyden	Foundation	\$9,000	7/1/2012	3/31/2014	Provides job counseling for mature (over 50) workforce
IBHE Illinois Board of Higher Education	Illinois Cooperative Work Study Program	Career Services	Bridget Larkin-Beene	State	\$13,800	2/5/2013	6/30/2014	Provides internships and employment for Illinois resident undergraduates
Illinois Secretary of State	Literacy Grant	Department of Adult Education and Literacy	Emilie McCallister	State	\$46,000	7/1/2013	6/30/2014	Provides literacy services for adult learners
ICCB Illinois Community College Board	Early School Leavers	Department of Adult Education and Literacy	Emilie McCallister	State	\$60,000	7/1/2013	6/30/2014	Provides GED preparation and job training for clients who leave high school before graduation
U.S. Department of Agriculture	Farmers Market	Agriculture/Horticulture	Donna Theimer	Federal	\$75,000	10/1/2012	9/30/2014	Provide locally grown fruits and vegetables to documented food desert
U.S. Department of Education	TRIO Student Support Services	Project Achieve	Jewell Dennis	Federal	\$355,660	9/1/2010	8/31/2015	Serves first generation/low income/disabled students
U.S. Department of Justice	OVW - Violence Against Women	Student Services	Sherrri Morrow	Federal	\$297,196	10/1/2012	9/30/2015	Creates a coordinated campus response to violence
U.S. Department of Labor	iNAM - Trade Assistance Training	Workforce Development	Dan Kreidler	Federal	\$381,679	10/1/2012	9/30/2016	Provides training to secure and/or maintain employment in manufacturing fields
COMPETITIVE GRANTS					\$1,406,847			
AGENCY ALLOCATED GRANTS								
ICCB Illinois Community College Board	Adult Education	Department of Adult Education and Literacy	Emilie McCallister	Federal/State	\$1,488,346	7/1/2013	6/30/2014*	Supports Adult Education Development Education programs (Federal Basic, \$476,457; E/L Civics, \$53,202; State Basic, \$496,525; State Public Assistance, \$158,881; State Performance, \$303,281)
IDHS Illinois Department of Human Services	TANF Temporary Assistance for Needy Families	Department of Adult Education and Literacy	Emilie McCallister	Federal	\$125,000	7/1/2013	6/30/2014*	Provides job placement and training for Public Aid recipients
ICCB Illinois Community College Board	Perkins III	Career/Technical Education	Dan Kreidler	Federal	\$410,000	7/1/2013	6/30/2014*	Supports career and technical education
ICCB Illinois Community College Board	Program Improvement	Career/Technical Education	Dan Kreidler	State	\$49,840	7/1/2013	6/30/2014*	Supports career and technical education
ICCB Illinois Community College Board	CTE Innovation	Career/Technical Education	Dan Kreidler	Federal/State	\$16,000	7/1/2013	6/30/2014*	Supports career and technical education
WIA Workforce Investment Act Kankakee County	Adult and Dislocated Workers Programs	Workforce Development	Paige Vanderhyden	Federal	\$253,576	7/1/2013	6/30/2014*	Provides training and support services to qualified clients

JOLIET JUNIOR COLLEGE
FY14
GRANTS REPORT
JULY 1, 2013 - JUNE 30, 2014

Granting Agency	Title	Department	Grant Manager	Agency	Amount	Start Date	End Date	Description
COMPETITIVE GRANTS								
WIA Workforce Investment Act Kankakee County	Youth Programs	Workforce Development	Paige Vanderhyden	Federal	\$157,500	7/1/2013	6/30/2014*	Provides training and support services to eligible youth
WIA Workforce Investment Act Will County	Adult and Dislocated Workers Career Certified Programs	Workforce Development	Paige Vanderhyden	Federal	\$172,800	7/1/2013	6/30/2014*	Provides job readiness training
WIA Workforce Investment Act Will County	Youth GED	Workforce Development	Paige Vanderhyden	Federal	\$184,078	7/1/2013	6/30/2014*	Provides assistance to targeted youth in employment and academic success
WIA Workforce Investment Act Will County	Youth GED	Workforce Development	Paige Vanderhyden	Federal	\$180,043	7/1/2013	6/30/2014*	Provides assistance to targeted youth in employment and academic success
U.S. Department of Agriculture	USDA Specialized Grant	Agriculture/Hort	Dr. Frederic Miller	Federal	\$29,000	9/1/2011	7/31/2013	Develop Agriculture certificate
Illinois Secretary of State	Back to Books - Urban Fiction	Library	Susan Prokopeak	State	\$5,000	5/1/2013	9/30/2013	Help students from disadvantaged backgrounds develop literacy skills
Illinois Department of Commerce and Economic Development	Health Care Bridge	Workforce Development	Paige Vanderhyden	Federal	\$70,039	9/1/2010	9/30/2013	Provides training for health care careers
National Endowment for the Humanities	America Music	Library	Susan Prokopeak	Federal	\$1,500	12/1/2012	12/31/2013	Provides community educational programs on American popular music
AGENCY ALLOCATED GRANTS					\$3,142,722			
SUBCONTRACTOR/PARTNER IN GRANT								
SUBCONTRACTOR/PARTNER IN GRANT					\$0			
FY 14 Total All Grants: as of May 10, 2013					\$4,549,569			

* allocated not finalized

**CAPITAL/FACILITIES
MASTER PLAN**

EXECUTIVE SUMMARY

Joliet Junior College's Capital Improvement Plan (CIP) for Fiscal Year 2014 (FY14) integrates the current Master Plan, previously approved infrastructure improvements and the annual capital improvements to be completed at Joliet Junior College into one planning document.

The Capital Improvement Plan places greater emphasis on safety, interior finishes, site improvements, utility systems, and mechanical equipment. The project list was collectively created from project requests, Facility Service Department assessments, the Facility Condition Assessment and the college Master Plan.

This fiscal year the college will embark on approximately \$2 million of restricted Operations and Maintenance Fund projects, and \$1 million of protection, health and safety projects. These projects are identified in 12 categories within this document. A list of annual improvement project requests are also included, which total an additional \$198,000. FY14 will begin the City Center project core and shell construction.

The college's utility renovation project (\$6.7 million), submitted to the Resource Allocation Management Plan (RAMP), appropriated in FY10, and the City Center Campus RAMP Project (\$25.5 million) are listed within the document.

Additional information is also included to explain all aspects of the capital program. A narrative description of capital funds that support the program is included and projects are organized by funding source. The process for developing the Capital Improvement Plan is detailed, especially in relation to the college's Master Plan.

HISTORICAL BACKGROUND

Joliet Junior College, the nation's first public community college, offers pre-baccalaureate programs for students planning to transfer to a four-year university. A comprehensive community college, JJC provides occupational education leading directly to employment, adult education and literacy programs, workforce development services, and student support services.

J. Stanley Brown, superintendent of Joliet Township High School, and William Rainey Harper, president of the University of Chicago, founded JJC in 1901 as an experimental postgraduate high school program. The college's initial enrollment was six students; today, JJC serves more than 35,000 students in credit and noncredit courses.

Brown and Harper's innovation created a junior college that academically paralleled the first two years of a four-year college or university. It was designed to accommodate students who desired to remain within the community yet still pursue a college education. Within a few years, the concept of "community" had grown to include students outside the existing high school district.

By December 1902, the Board of Trustees officially sanctioned the program and made postgraduate high school courses available tuition-free. In 1916, the Board of Trustees officially named the post-high school program Joliet Junior College. The following year, the North Central Association of Colleges and Schools accredited the college, and the State Examining Board approved selected courses for teacher certification. Enrollment at the time numbered 82 students.

In the years that followed, JJC responded positively and creatively to the pressures of a world war, depression and rapid social change. The college met the challenge of a growing technological society in the 1920s and 1930s by expanding the curriculum to include programs in business and industrial training. The return of war veterans in the 1940s and 1950s prompted further curriculum development in the area of two-year occupational programs. Both the transfer and occupational divisions of the college grew at a steady pace.

In 1965, the Illinois Legislature enacted the Illinois Junior College Act, creating specific districts served by various community colleges. JJC was to serve people in parts of seven counties in northern Illinois. By 1967, college enrollment approached 4,000 students. In February of that year, the citizens of 12 high school districts in portions of Will, Grundy, Kendall, LaSalle and Kankakee Counties voted to establish Illinois Community College District 525 - an area to be served by JJC.

For two years, the college rented facilities at the original Joliet Township High School building. In February 1968, the Board of Trustees selected 368 acres on the west side of Joliet for a new campus. In April 1969, the Board voted to build interim facilities consisting of 17 temporary buildings on the new site. The college began offering classes at its new location in September 1969, serving 4,130 day and evening students. The \$50 million Main Campus was fully operational in the fall of 1974. During 1973 and 1974, both the area and the population of the district expanded with the addition of Peotone,

Dwight, Odell, and the area of Lemont that is in Cook County. Today, the 1,442-square-mile district serves a population of more than 700,000 in Will, Grundy, Kendall, LaSalle, Kankakee, Livingston, and Cook Counties. To better serve people throughout the district, off-campus instructional sites have been established at many high schools in the college district, as well as civic centers, churches, libraries, and businesses.

In the fall of 1980, the college opened an instructional site at the Louis Joliet Renaissance Center at 214 N. Ottawa Street in Joliet's downtown City Center. Today that facility is known as the college's City Center Campus, which offers a variety of credit and noncredit classes. The City Center Campus provides hands-on experience for Culinary Arts and Hospitality Management students who run the Renaissance Center restaurant and banquet facilities. The City Center Campus also houses the Office of Dual Credit, as well as the college's Community and Economic Development (CED) division. CED is the headquarters for workforce preparation, employee training, business development and technology deployment for JJC's district. CED includes Workforce Development and the Department of Adult Education and Literacy. The Division of Adult Education and Literacy works to provide a range of education, job training, employment, and support services for participants and their families. Most programs and services are provided at no cost, and provide funds for tuition, books, transportation, and childcare.

In January 1993, JJC opened the North Campus at 1125 W. 135th Street in Romeoville, a 35,000-square-foot facility with 18 general classrooms; biology, chemistry and computer skills labs; a library/learning resource center; and offices for student services, faculty and administrative support. North Campus, now referred as the Romeoville Campus, offers a full range of credit and noncredit classes.

The Main Campus expanded in 1995 with the Arthur G. and Vera C. Smith Business and Technology Center. The 90,000-square-foot facility houses several state-of-the-art microcomputer labs; the Business and Computer Information and Office Systems Departments; and the Electronics Engineering Technology, Electrical/Electronic Automated Systems Technology, Construction Technology and Computer-Aided Drafting programs. The facility also is home to many of JJC's Community and Economic Development workforce services that assist business and industry in adapting modern technologies directly into the workplace.

In 2000, Joliet Junior College opened the Veterinary Technology and Industrial Training Building, a 15,638-square-foot at Main Campus. Centennial Commons, which provides student housing on campus, was built and is operated and run by a private entity.

With significant growth in student population from Grundy County, JJC opened the Grundy County Center at 1715 North Division Street in Morris in fall 2001. The college recently expanded the facility from two classrooms of almost 1,000 square feet to four classrooms with over 3,000 square feet. This space is a leased facility. This campus is now known as the Morris Education Center.

In 2007, the John H. Weitendorf Sr. Agricultural Education Center was opened to serve the needs of JJC agriculture and veterinary medical technology students. The property is located at 17840 W. Laraway Road in Joliet and was donated by JJC alumnus John H. Weitendorf.

In 2008, the college embarked on a five-year master planning process to design and complete seven major projects which were to encompass the most sweeping physical changes in over 40 years.

In 2009, the 11,626-square-foot Greenhouse Facility was opened to serve the needs of horticultural students and the community. The Leadership in Energy and Environmental Design (LEED) certified building is located on the eastern edge of the Main Campus.

In the spring of 2011, the 40,577-square-foot Facility Services Building opened and is located on the north side of the Main Campus. The LEED Gold structure centralizes buildings, roads, grounds, and maintenance functions of the college. In the summer of 2011, the 114,500-square-foot, three-story Campus Center opened and is located on the east side of Main Campus. Considered the new front door, the LEED Silver building centralizes student services, in addition to housing the new library and administration. Also that summer the college formally opened its new 17,000-square-foot LEED Silver Automotive Technology Expansion, located on the south side of campus, which was expanded to include body work and diesel engine repair.

In the summer of 2012, the 37,009-square-foot LEED Silver Natural Science expansion was completed on the south side of the Main Campus. The new building added eight new laboratories/classrooms as well as preparatory and storage space.

In the spring of 2013, the 124,694-square-foot Health Professions Center was completed on the Northeast side of Main Campus. The Center was created to expand the high-demand nursing, allied health and emergency services program, also allowing for expansion into other allied health fields based on labor market needs.

CAPITAL IMPROVEMENT PLAN PROCESS

The Joliet Junior College Capital Improvement Plan (CIP) is designed to ensure that facilities renewal and improvement projects are planned, organized, and coordinated effectively to support the mission and vision of the college. The program is updated annually in conjunction with the budget process beginning in January. Plan objectives and goals include:

- ◆ Facilitate learning through facility enhancements
- ◆ Ensure facility compliance with environmental, health and safety regulations
- ◆ Extend the life expectancies of buildings and infrastructure
- ◆ Construct new facilities to meet the academic demands of a growing community

1. Capital Improvement (Master Plan)

Master Plan Development

- ◆ Develop the college Master Plan considering short- and long-range needs with input from the Master Plan Steering Committee and outside architects
- ◆ Solicit needs from all departments at all campuses
- ◆ Prioritize projects related to the Master Plan
- ◆ Review by Senior Leadership Team
- ◆ Hire financial analyst firm advisor to develop potential funding sources
- ◆ Present to JJC Board of Trustees for consideration and approval
- ◆ Submit final plan to the Illinois Community College Board (ICCB)

2. Capital Renewal and Deferred Maintenance (Infrastructure) Plan

The college completed a facility condition assessment report in FY08. The purpose of this analysis is to obtain an independent review of present facility conditions and what future funding and management programs are required to maintain the functional operations of the college.

- ◆ Develop life-cycle building system and infrastructure replacement plan
- ◆ Utilize outside assistance to develop plan
- ◆ Implement plan utilizing Facility Services computerized maintenance management system (TMA) software
- ◆ Facility condition assessments project a Facilities Condition Index and renewal/replacement spending over time

- ◆ For reporting purposes, projects will be broken down according to the following major building and infrastructure components:
 - exterior wall systems
 - conveying systems
 - heating systems
 - electrical systems
 - cooling systems
 - roofing systems
 - interior systems
 - electrical lighting
 - safety systems
 - plumbing systems
 - site work
 - specialty projects

- ◆ Facility Services Department reviews and modifies the plan and reports monthly on status to the Buildings and Grounds Committee. Plan modifications may be necessitated by a failure to obtain funding from outside sources, unanticipated building system or equipment failures, unforeseen safety concerns, etc.

3. Annual Capital Improvement (Immediate Needs)

For the college's purposes, annual projects include:

- ◆ The installation of any item of equipment to be permanently attached to the building or connected to a building system
- ◆ Installation of new furnishings, computer, telecommunications or media equipment
- ◆ Alteration of space

Annually, during the month of January, Financial Services, in conjunction with Facility Services Department, requests all academic and administrative departments, faculty, employees and students to submit project requests. Project requests submitted after the deadline are deferred for consideration until the following budget preparation period.

The project request provides a summary overview of the proposed project and addresses only pertinent facts that will enable administration to come to a decision regarding continuance with more planning information.

1. **Project Narrative/Justification** - A brief narrative description of the deficiencies with the existing situation and how and when the proposed project will alleviate the identified deficiencies. Items considered are demand, functionality, physical condition, etc. How the project will relate to college goals and objectives must also be explained.

2. **Alternatives to the Proposal** - All alternatives are discussed and considered. Special attention should be given to those alternatives which could reduce the cost of the proposed project.
3. **Space Analysis** - Using the space utilization study as a guide, an explanation of space needs, space availability, flow patterns, future growth, if applicable, function analysis and the effect of the proposed space alterations on space and functions of other departments or services is provided.
4. **Furniture/Equipment Need** - New furniture and equipment needs should be identified.
5. **Technology/Media Requirements** - The needs for technology equipment and services should be identified.
6. **Impact Analysis** – Explanation of both the impact on the operating budget as well as the impact of not proceeding now with this plan is included.

Projects are evaluated using the following criteria:

- ◆ conformance with the Strategic and Master Plans
- ◆ impact on college support services
- ◆ cost and availability of funds
- ◆ code compliance
- ◆ impact on program operations
- ◆ aesthetics
- ◆ impact on building systems
- ◆ availability of space
- ◆ impact on adjacent areas

Upon completion of the review, facility services submits a list of recommended projects in priority order. The submittal will include a total project budget summary for each project along with an analysis of the project impact.

Following Senior Leadership Team review and approval, the Facility Services Department will prepare an annual Capital Improvement Project list for submission to the college's Board of Trustees for review in May of each year.

Upon review by the Board of Trustees, the Facility Services Department will begin the project management process.

The following pages give details of the Master Plan, the Capital Renewal and Deferred Maintenance Plan, and the annual capital improvement (immediate) needs.

FACILITY MASTER PLAN

Overview

The Master Plan is a critical review of the existing facilities and land use for Joliet Junior College, as well as a plan of prioritized recommendations which responds to the challenges facing the college as it functions in a growing community.

Purpose

The purpose of the Joliet Junior College Master Plan is to provide a rational and orderly system to address existing physical concerns, and accommodate future needs throughout the JJC District. In order to help accomplish the college's vision, mission, core values and Strategic Plan, additional structures and other improvements to its existing physical resources have been approved by the board but funding has not yet been approved.

The Steering Committee focused its efforts on the physical needs of the Main Campus, Romeoville Campus and City Center Campus, while acknowledging the need for a continued presence in Grundy County and the potential need for a new presence in Bolingbrook and in the eastern part of the JJC District.

Process

The master planning process was organized and overseen by a Steering Committee that comprised representatives from the Board of Trustees, faculty and administration. The Steering Committee also established the following overall goals:

- ◆ strategic alignment
- ◆ function and aesthetics
- ◆ prioritized growth
- ◆ programmatic focus
- ◆ financial responsibility
- ◆ sustainable approach

The planning effort also involved a wide cross-section of other faculty, administration, staff, students, and community members who provided valuable input during the numerous space needs, interviews and focus group meetings. Interaction with the Steering Committee and Senior Leadership Team occurred primarily during a series of on-campus meetings and presentations. Between these sessions, the master planning team documented generated and developed concepts and ideas for review at subsequent sessions.

MASTER PLAN PROJECT DESCRIPTIONS

2008 – 2013 Master Plan Remaining Projects

City Center Campus: - New construction is proposed to house the culinary arts, hospitality, GED/ESL training, adult education programs, support library, computer lab, and student spaces. Estimated Cost: \$58,000,000

Estimated Operating Cost Impact

The chart below depicts cost implications associated with the stages of projected completion. These numbers are a good representation of Facility Services operating needs associated with this capital development. Please note the cost for new academic program spending is not included as specific programming has not yet been determined.

	City Center FY14	City Center FY15	City Center FY16	City Center FY17
Custodial	\$0	\$0	\$0	\$58,000
Maintenance	\$0	\$0	\$0	\$146,500
Grounds	\$0	\$0	\$0	\$0
Security	\$0	\$0	\$0	\$76,000
Utilities	\$50,000	\$50,000	\$50,000	\$250,000
Supplies and Contract Services	\$0	\$0	\$0	\$96,500
Service Equipment	\$0	\$0	\$0	80,000
Totals	\$50,000	\$50,000	\$50,000	\$707,000

City Center Building (Approximately 99,069 GSF) - assumes an increase of one building service worker, two maintenance staff, one security officer, utilities and supplies.

2013 – 2018 MASTER PLAN UPDATE

The Master Plan update totals \$67,445,613 in proposed projects. The Romeoville expansion and the Multipurpose Facility have been identified as top priorities and proposed to be completed within the next two years. Main Campus and the Campus Police Department are noted as second priorities and anticipated to be complete within three to five years. Summaries of these four projects are below. Remaining projects will be prioritized and completed as funding becomes available. A list of all projects can be found on the Master Plan website found within the Administrative Services website.

Romeoville Campus expansion: Romeoville Campus is experiencing the most pronounced growth rate when compared to the other JJC campuses. Additional space (43,200 GSF) for both academic programs and student development space are needed to respond to this growth and provide for a more self-sufficient operation and delivery of educational services. Estimated Cost: \$12,612,000

Multi-Purpose Facility: The Athletics and Physical Education facility previously envisioned has now been reconsidered as a multi-purpose facility that would combine athletics, physical education, conference center and corporate training (140,490 GSF). Estimated Cost: \$35,442,030

Campus Police addition: Police addition to the south of G-Building. This location would accommodate direct access to dedicated parking for police squad cars as well as a 24-hour entry from the exterior (12,914 GSF). Estimated Cost: \$3,728,500

Main Campus renovations: Renovate portions of C-Building to accommodate a Veterans Center (Estimated Cost: \$173,160), Tutoring/Computing Center (Estimated Cost: \$1,486,200), and increase student space/seating (Estimated Cost: \$100,000).

ESTIMATED OPERATING COST IMPACT

The chart below depicts cost implications associated with each year of new construction as projected to completion. These numbers are a good representation of Facility Services operating needs associated with capital development. Please note the cost for new academic program spending is not included as specific programming has not yet been determined.

	Romeoville Expansion FY16	Multi-Purpose Facility FY16	Police Addition FY16 – FY19	Main Campus Reno	Cumulative Totals
Custodial	\$32,614	\$130,456	\$20,743	\$0	\$183,813
Maintenance	\$47,778	\$95,556	\$0	\$0	\$143,334
Grounds	\$0	\$0	\$0	\$0	\$0
Campus Police	\$0	\$104,832	\$0	\$0	\$104,832
Utilities	\$87,264	\$283,789	\$27,652	\$0	\$398,705
Supplies and Contract Services	\$101,088	\$328,746	\$32,032	\$0	\$461,866
Totals	\$268,744	\$943,379	\$80,427	\$0	\$1,292,550

Romeoville expansion (43,200 GSF) - assumes an increase in one full time building services worker, one full time maintenance staff, utilities and supplies.

Multi-Purpose Facility (140,490 GSF) - assumes an increase of four full time building services workers, two full time maintenance staff, four part time CSO's, utilities and supplies.

Campus Police expansion (12,914 GSF) - assumes an increase of one part time building service workers and an increase in utilities and supplies.

Main Campus renovations: These renovations do not necessitate an increase in staffing, utilities or supplies.

CAPITAL RENEWAL & DEFERRED MAINTENANCE PLAN

FUNDING SOURCE DESCRIPTION

Resource Allocation and Management Plan (RAMP)

A community college may request state funding for up to 75 percent of total project costs of any type of project listed in ICCB Rule 1501.603. The vehicle for requesting state funds is the RAMP request submitted to the ICCB in July of each year. ICCB staff reviews all requests submitted in RAMP to determine their eligibility for funding. Eligible projects are then rated and prioritized. The projects receiving the highest evaluation are submitted to the ICCB for its consideration. Approved projects comprise the annual ICCB budget request to the Illinois Board of Higher Education (IBHE). Final approval and funding for RAMP projects are dependent on recommendations and action by the Governor and State Legislature.

Protection, Health and Safety Funds

Protection, health, and safety projects are authorized by Section 3-20.3.01 of the Public Community College Act. The purpose of this funding is to alter and repair the facilities of a district such that the health and safety of the occupants may be protected, energy may be conserved, handicapped accessibility may be increased, the structural integrity of the Facility Services may be preserved, or environmental hazards corrected.

Section 3-20.3.01 of the Public Community College Act provides two methods of funding protection, health, and safety projects. ICCB approval is required for either method. Upon approval, the ICCB will issue a certificate of approval authorizing the college to sell bonds or levy a tax. The law permits a college to have a total of \$4.5 million in protection, health, and safety bonds outstanding at any one time. Taxes may be levied up to \$.05 per \$100 of equalized assessed valuation for any one year. Also, projects may be funded using both bond proceeds and tax levy authority.

State Capital Renewal Grants

Capital renewal grants are state grants allocated proportionally to each community college district based on the latest fall on-campus nonresidential gross square feet of facilities as certified by the ICCB. Such grants are to be utilized for miscellaneous capital improvements such as rehabilitation, remodeling, improvement, and repair; architect/engineer services; supplies; fixed equipment and materials; and all other expenses required to complete the work. These funds will not lapse at the end of the fiscal year. However, annual state funding for these projects during recent years has not been released.

Operations and Maintenance Restricted Funds

O & M Restricted Funds are identified as surplus monies from the O & M levy used for building and site acquisition purposes. Monetary funds identified as surplus in the Education and O & M Funds for the current fiscal year will be transferred at year-end into this fund.

Bond Funding

The college has the ability to raise funds from the capital markets through the issuance of bonds and/or debt certificates. Bonds can be sold and repaid with either property taxes or a specific revenue source. Bonds supported by property taxes must be approved by the voters through referendum. Alternative revenue bonds or debt certificates can be sold if a specific revenue source is identified such as tuition. In 2008, the college borrowed \$70 million by issuing alternate revenue bonds which will be repaid with increase of student capital fees. In 2009, the taxpayers of the Community College District #525 successfully passed an \$89 million referendum.

Capital Assessment Fee

A capital assessment fee is currently levied at the rate of \$17 per credit hour. This assessment supports the 2008 and 2003 bond issue and other capital projects. This capital fee is paid by all students and is solely used for capital projects.

**Capital Improvement Plan Projects
Fiscal Year 2014**

	PHS	State Capital	RAMP	Restricted O&M	Total All Projects
Exterior walls systems					
Misc windows				\$ 10,000	\$ 10,000
Misc doors				\$ 10,000	\$ 10,000
Conveying systems					
Misc equipment replacement				\$ 8,000	\$ 8,000
Heating systems					
Replace boilers - Romeoville Campus				\$ 50,000	\$ 50,000
Retro commissioning				\$ 20,000	\$ 20,000
Infrared tube heaters - Weitendorf				\$ 35,000	\$ 35,000
Misc heating equipment replacement				\$ 20,000	\$ 20,000
Electrical systems					
Efficient vending controllers				\$ 7,500	\$ 7,500
Transfer heating pumps to stand-by panel – sub-B				\$ 15,000	\$ 15,000
Misc equipment/ electrical repair				\$ 20,000	\$ 20,000
Cooling systems					
Replace control air compressor - Romeoville Campus				\$ 12,000	\$ 12,000
Replace refrigerated air dryer - Romeoville Campus				\$ 5,000	\$ 5,000
Install heat exchanger in K-Building				\$ 200,000	\$ 200,000
Misc cooling system repairs				\$ 25,000	\$ 25,000
Roofing systems					
Misc roof repairs				\$ 15,000	\$ 15,000
Interior systems					
Replacement of carpet/tile				\$ 100,000	\$ 100,000
Painting work				\$ 50,000	\$ 50,000
Replacement of ACT in offices/classrooms				\$ 65,000	\$ 65,000
Misc renovations, office moves, etc				\$ 25,000	\$ 25,000
Misc ACT replacement				\$ 10,000	\$ 10,000
Electrical lighting					
Replace interior light fixtures				\$ 200,000	\$ 200,000
Low-watt parking lot lights				\$ 100,000	\$ 100,000

**Capital Improvement Plan Projects
Fiscal Year 2014**

	PHS	State Capital	RAMP	Restricted O&M	Total All Projects
Safety systems					
Keyless entry - phase V	\$ 300,000				\$ 300,000
Communications	\$ 250,000				\$ 250,000
Surveillance camera - phase V	\$ 540,000				\$ 540,000
Dust collector system - prosthetics lab	\$ 300,000				\$ 300,000
Lightning prediction and warning system	\$ 30,000				\$ 30,000
Plumbing systems					
Replace jockey pump/ controller				\$ 10,000	\$ 10,000
Misc repairs				\$ 10,000	\$ 10,000
Site work					
Landscape G-Building stair tower				\$ 27,500	\$ 27,500
Sandblast/paint roadway bridge				\$ 30,000	\$ 30,000
Lake management/treating				\$ 20,000	\$ 20,000
Bioswale maintenance/ monitoring, year 5				\$ 20,000	\$ 20,000
Resurface Romeoville parking lot - phase II				\$ 660,000	\$ 660,000
Road maintenance plan				\$ 75,000	\$ 75,000
Misc site work improvements				\$ 25,000	\$ 25,000
Specialty projects					
Misc architectural/engineering projects				\$ 60,000	\$ 60,000
RAMP					
Utilities renovations - chiller and electrical distribution			\$ 6,294,420		\$ 6,294,420
	\$ 1,420,000	\$ 0	\$ 6,294,420	\$ 1,940,000	\$ 9,654,420

CAPITAL IMPROVEMENT PLAN PROJECT DESCRIPTIONS

EXTERIOR WALL SYSTEM

Replacement of Miscellaneous Windows: The Main Campus has windows that are original to the campus and failed throughout the past years. These windows continue to fail and need to be replaced. The project scope is to replace any windows that have failed. Estimated Cost: \$10,000

Replacement of Miscellaneous Doors: The Main Campus has exterior doors and hardware that are original to the campus and have failed. The project scope is to replace door and hardware in various locations on Main Campus that have failed. Estimated Cost: \$10,000

CONVEYING SYSTEMS

Miscellaneous Elevator Equipment Replacement: The college has addressed the elevators that were in need of replacement but the other elevators encounter parts that fail throughout the year. The project scope is to replace any elevator components that fail during the year. Estimated Cost: \$8,000

HEATING SYSTEMS

Replace Boilers at Romeoville Campus: The existing boilers at Romeoville Campus are the original boilers from when the campus was built. These boilers are beyond their useful life and require ongoing maintenance. Therefore it is recommended that these boilers be replaced as maintenance costs continue to increase. Estimated Cost: \$50,000

Retro Commissioning: As part of an energy audit provided by SEDAC, this project is to provide the necessary corrections to realize some of the energy savings outlined. Estimated Cost: \$20,000

Infrared Tube Heaters at Weitendorf: As part of the SEDAC Study provided by the University of Illinois, it was recommended in their energy savings report to install infrared tube heaters at the WAEC arena. This project includes extending gas piping and installing new infrared tube heaters. Estimated Cost: \$35,000

Miscellaneous Heating Equipment Replacement: The project scope is to replace any unforeseen heating components that fail during the year. Estimated Cost: \$20,000

ELECTRICAL SYSTEMS

Efficient Vending Controllers: As part of the SEDAC Study provided by the University of Illinois, it was recommended in their energy savings report to install energy efficient controllers on all campus vending machines. This project includes the purchase of the controllers that will be installed by JJC. Estimated Cost: \$7,500

Transfer Heating Pumps to Stand-by Panel: As part of a previous emergency power project, a stand-by panel was installed in Sub-B for future transfer of heating pumps in the sub-station. This project is to provide for the electrical work to install new starters for these pumps and transfer them to the standby panel. Since the pumps are currently on normal power, a power outage would create the potential for freezing of the heating coils in the HVAC system. Estimated Cost: \$15,000

Miscellaneous Equipment/Electrical Repair: The College has addressed the electrical system that was in need of replacement but there may be components that fail throughout the year. The project scope is to replace any electrical components that fail during the year. Estimated Cost: \$20,000

COOLING SYSTEMS

Replace Control Air Compressor at Romeoville Campus: The existing control air compressor at Romeoville Campus is the original from when the campus was built. This air compressor is beyond its useful life and requires ongoing maintenance. Therefore it is recommended that the air compressor be replaced as maintenance costs continue to increase. Estimated Cost: \$12,000

Replace Refrigerated Air Dryer at Romeoville Campus: The existing refrigerated air dryer at Romeoville Campus is the original from when the campus was built. This refrigerated air dryer is beyond its useful life and requires ongoing maintenance. Therefore it is recommended that the air dryer be replaced as maintenance costs continue to increase. Estimated Cost: \$5,000

Provide Heat Exchanger in K-Building: As part of the chiller replacement project, the current method used to heat and cool K-Building is through a single pipe system which requires draining and flushing the system on an annual basis to switch between heating and cooling. A new heat exchanger will allow switching between heating and cooling modes without draining and flushing the system. Estimated Cost: \$200,000

Miscellaneous Cooling System Equipment Repair: The College has addressed the cooling systems that were in need of replacement but there may be components that fail throughout the year. Our original chillers are as much as 38 years old. The project scope is to replace any cooling components that fail during the year. Estimated Cost: \$25,000

ROOFING SYSTEMS

Miscellaneous Roofing Repairs: The College has addressed the roofing system that was in need of replacement but failures occur during the year. The project scope is to repair/maintain any failures during the year. Estimated Cost: \$15,000

INTERIOR SYSTEMS

Replacement of Carpet/Tile: The replacement of worn vinyl composition tile (VCT), carpet and other flooring material is an ongoing effort by the college. This project will continue those efforts by replacing carpet in office areas, and classrooms that have not

yet received new flooring. New flooring is bought to match the current standards set forth as part of the current Master Plan. Estimated Cost: \$100,000

Painting Work: Scheduled painting of classrooms and offices is an ongoing effort by the college. This project will continue those efforts by performing patching and painting in offices and classrooms to match the current JJC standards. Estimated Cost: \$50,000

Replacement of Acoustical Ceiling Tile in Offices and Classrooms: Various classrooms and offices require replacement of acoustical ceiling tiles that do not match JJC's current standards. This project scope repairs or replaces ceiling grid and tiles to match existing JJC standards. Estimated Cost: \$65,000

Miscellaneous Renovations: Minor renovations do not always get captured in planning but require a variety of infrastructure modifications such as office moves, electrical, data, phone, walls, doors, etc. Estimated cost: \$25,000

Miscellaneous Acoustical Ceiling Tile Replacement: Areas of acoustical ceiling become damaged or worn during any given fiscal year. This project scope repairs or replaces ceiling grid and tiles to match existing JJC standards. Estimated Cost: \$10,000

ELECTRICAL LIGHTING

Replace Interior Light Fixtures: The College will continue to replace old fluorescent fixtures with new T8, 5000K energy efficient fixtures. The replacement of these fixtures is an on-going sustainability effort by the college. Estimated Cost: \$200,000

Low Watt Parking Lot Lights: Some of the existing parking lots continue to be lit by higher wattage forms of lighting. This project will replace this type of lighting with newer low wattage energy efficient LED lighting in accordance with the current standards set forth as part of the current Master Plan. Estimated Cost: \$100,000

SAFETY SYSTEMS

Phase V Keyless Entry: The keyless entry system is an ongoing program. This project will continue with interior doors at the Main and extended campuses as determined through priority planning with Campus Police. This project allows for further securing and monitoring of the college. Estimated Cost: \$300,000

Communications: To accomplish interoperability and become compliant necessitates infrastructure and equipment upgrades. New radio consoles and associated cabling, repeater installations at four of the six Joliet Junior College locations and digital radio units. The estimated cost includes engineering, licensing, project management, purchase and installation. Estimated Cost: \$250,000

Phase V Surveillance Camera Install: In a continued effort for the increased safety and well-being of our students, faculty and staff, installation of additional cameras is a critical part of our comprehensive safety and security program. Estimated Cost: \$540,000

Dust Collector System – Prosthetics Lab: The nature of fabrication work in the prosthetics lab involves processes that generate significant amount of dust and fumes. The equipment is currently served by some local dust collectors. However, the room still becomes subject to significant airborne dust. This project includes design and installation of a more comprehensive distributed dust and fume collection system. Estimated Cost: \$300,000

Lightning Prediction and Warning System: Joliet Junior College utilizes baseball, softball, and soccer fields as part of its athletic programs. We also have cheerleading, collegiate and junior leagues that utilize our fields. There are approximately 30 baseball games, 15 softball games, and 20 soccer games held on our fields by our teams alone, not to mention the number of practices for these sports. These games and practices run from March through November. It is estimated that there are approximately 130 players, coaches and assistants at these games, not including visitors and spectators. For this reason the Athletic Department has requested the EHS Department look into a more sophisticated lightning protection system other than the two handheld units being used now. A more sophisticated system would also be of value to the JJC Grounds, Maintenance, Campus Police and any other faculty and staff member along with all students and visitors who may be on campus as lightning encroaches the campus. The EHS Department recommends the Thor Guard Lightning Prediction and Warning System. Estimated Cost: \$30,000

PLUMBING SYSTEMS

Replace Jockey Pump/Controller: The jockey pump controller for the sprinkler system is in need of replacement due to frequent maintenance. This project will provide for specification and installation of a new jockey pump controller to maintain the required effectiveness of the fire sprinkler system. Estimated Cost: \$10,000

Miscellaneous Equipment Replacement: The college has addressed the plumbing system that was in need of replacement but other systems may fail throughout the year. The project scope is to replace plumbing system components that unexpectedly fail during the year. Estimated Cost: \$10,000

SITE WORK

Landscape G-Building Stair Tower: The new stair tower was completed in FY13. Landscaping around the stair towers was not included. This project will provide for design and installation of landscaping conforming to JJC standards. Estimated Cost: \$27,500

Sandblast/Paint Roadway Bridge: The roadway bridge guardrails and pedestrian railings were installed in summer of 2005. The painting on these systems is original and is scheduled for maintenance and repainting. Estimated Cost: \$30,000

Phase IV Lake Management/Treatment: In a continued effort to remove invasive aquatic species from Lake JJC, it is necessary to perform additional treatments and other methods to improve the quality of the lake. Estimated Cost: \$20,000

Bioswale Year 5 Maintenance/Monitoring: The new bioswale that is part of the lake restoration begun in FY10 requires ongoing maintenance and monitoring. Estimated Cost: \$20,000

Resurface Romeoville Parking Lot – Phase II: The Romeoville parking lot is in very poor condition and has been patched through the years. The subsurface base layers are failing and resulting in continuous asphalt patching. This project includes architect/engineer services for the design and replacement of the top coat of asphalt and failing sub-surfaces. Estimated Cost: \$660,000

Road Maintenance Plan: Campus roadways require ongoing maintenance. This project will provide for assessment, design and repair of roadways as needed. Estimated Cost: \$75,000

Miscellaneous Site Work Improvements: Over the years, pavement and sidewalks have become deteriorated and require attention. This project provides miscellaneous repairs or replacement to site work as needed. Estimated Cost: \$25,000

SPECIALTY PROJECTS

Miscellaneous A/E Projects: This account is for any miscellaneous items that develop during the year that requires an architect/engineer. Estimated Cost: \$60,000

RAMP PROJECTS

Utility Renovations:

Chiller Replacement: Chillers are located in three of the four sub-central steam distribution stations. Each chiller plant is independent of the others and this configuration does not allow for system redundancy; therefore, a breakdown of a chiller would leave an entire section of the campus without cooling. Installation of a primary loop for chilled water; re-designed sizing of the chillers, and the consolidation of the four centrifugal chillers into a single interconnected system would provide redundancy for and would significantly increase the efficiency of the cooling system. A primary loop system would provide a means of matching the online water chilling capacity to the varying load. This new single system will provide cost savings from utilities and maintenance. This phase will include the replacement of two chillers located in Sub-station A and single chiller located in Sub-station D. This project was submitted and approved in 1997. Funding has not been available and this project is third on the state's community college priority list. Estimated Cost: \$6,294,420

ANNUAL IMPROVEMENT PROJECTS

Reconversion of Manufacturing and Automotive Space

The room used for the CNA program was originally a CNC room for manufacturing that was loaned to the Nursing Program. The CNC machines were moved temporarily into the automotive manual transmission lab. This room can handle the additional machinery purchase by the TAA grant and will not allow for the expansion of the program. The room finishes, lighting and power distribution will need to be changed. Budget pricing: \$41,200

Romeoville Classroom Renovations

Romeoville classrooms 50, 51, 52, 53 and 55 are heavily used classrooms that serve all academic departments offering courses at the Romeoville Campus. On average 15 sections run in these rooms during the fall/spring semesters with an average of nine sections running in the summer semester. These rooms seat between 30-35 students. These rooms are also used for services including new student orientation, tutoring, student success workshops and advance placement groups. The most recent updates to these rooms include lighting, ceiling tiles and window coverings (if applicable). The floor tile, white boards and furniture are original to the campus which is now 20 years old. The tops of some of the desks are beyond repair and all cleaning efforts have been exhausted. The chairs in these areas are frequently in need of repair. Essentially, these items are beyond their useful life. Classroom renovation that includes floor tile, paint, white boards and furniture is necessary to bring these classrooms up to current college standards. Budget pricing: \$123,905

Softball Field Press Box

The softball field is in need of a press box to be built to better the facility. This project allows for the construction of a press box similar to the men's baseball field without a concession stand underneath. A concession stand could be built at a later date if funding becomes available. Budget pricing: \$32,900

DEBT

DEBT SUMMARY

Total outstanding, long-term debt and interest payable as of June 30, 2013, is \$268,357,464. Debt service, or the amount budgeted for payment of principal and interest in FY14 is \$13,728,935. Of this amount, \$4,075,000 is for the payment of principal and \$9,653,935 is for the payment of interest. The escrow account created from the Series 2012 refunding bond will pay \$482,425 of scheduled interest payments. The following is a summary of the debt obligations.

- A general obligation debt certificate issue dated September 1, 2003, for capital repairs to the district. The note provides for the retirement of principal of \$1,125,000 in 2014. Interest is payable on January 1 and July 1 at 2.0% to 4.0%. The original amount of the note was \$9,700,000. In 2009, Standard & Poor’s upgraded the rating on these certificates from “A+” to “AA-”.

\$1,125,000
- A general obligation bond (alternate revenue source) issue dated November 12, 2008, for the support of the Master Plan, provides for the retirement of principal of \$970,000 in 2014, \$2,375,000 in 2015, \$2,645,000 in 2016, \$2,790,000 in 2017, \$2,940,000 in 2018, \$3,105,000 in 2019, \$4,210,000 in 2020, \$4,470,000 in 2021, \$4,750,000 in 2022, \$5,045,000 in 2023, \$6,335,000 in 2024, \$6,735,000 in 2025, \$7,610,000 in 2026, \$7,760,000 in 2027, and \$8,205,000 in 2028. Interest is payable on December 1 and June 1 at 4.25% to 6.25%. The district has pledged tuition revenues for the repayment of these bonds. The original amount of the note was \$70,000,000. These bonds received an “AA” rating from Standard & Poor’s.

69,945,000
- A general obligation bond issue dated July 21, 2009, for the support of the Master Plan, provides for the retirement of principal of \$1,880,000 in 2014, and \$2,180,000 in 2015. Interest is payable on July 1 and January 1 at 2.80% to 4.20%. The district has pledged tuition revenues for the repayment of these bonds. The original amount of the note was \$7,000,000. These bonds received an “AA” rating from Standard & Poor’s.

4,060,000
- A general obligation bond issue dated July 31, 2009, for the support of the Master Plan, provides for the retirement of principal of \$2,495,000 in 2016, \$2,845,000 in 2017, \$3,225,000 in 2018, and \$3,650,000 in 2019, \$4,110,000 in 2020, \$4,610,000 in 2021, \$5,155,000 in 2022, \$5,745,000 in 2023, \$6,395,000 in 2024, \$7,095,000 in 2025, \$7,860,000 in 2026, \$8,685,000 in 2027, \$9,575,000 in 2028, and \$10,555,000 in 2029. Commencing in 2011, interest is payable on July 1 and January 1 at 4.30% to 7.0%. The district has pledged tuition revenues for the repayment of these bonds. These bonds received an “AA” rating from Standard & Poor’s.

82,000,000

- A general obligation refunding bond (alternate revenue source) issue dated December 17, 2012, for the advance refunding of a portion of the Series 2008 bonds to gain overall savings for the college, provides for the retirement of principal of \$100,000 in years 2014 through 2024, \$1,920,000 in 2025, 2,080,000 in 2026, \$1,240,000 in 2027 and \$3,000,000 in 2028. Interest is payable on December 1 and June 1 at 2.00% to 4.00%. The escrow account established by this issue invested in bond obligations of the State of Illinois. This escrow does not accomplish an in-substance defeasance of the refunded bonds. Therefore, the entire outstanding amount of the Series 2008 bonds is presented as an outstanding long-term obligation. The district has pledged tuition revenues for the repayment of these bonds. The original amount of the note was \$9,445,000. These bonds received an “AA” rating from Standard & Poor’s.

	\$ 9,340,000
Total Long-Term Obligations	166,470,000
Less: Current Portion	<u>(4,075,000)</u>
Total	\$162,395,000

The summary of future debt service requirements as of June 30, 2013, is as follows:

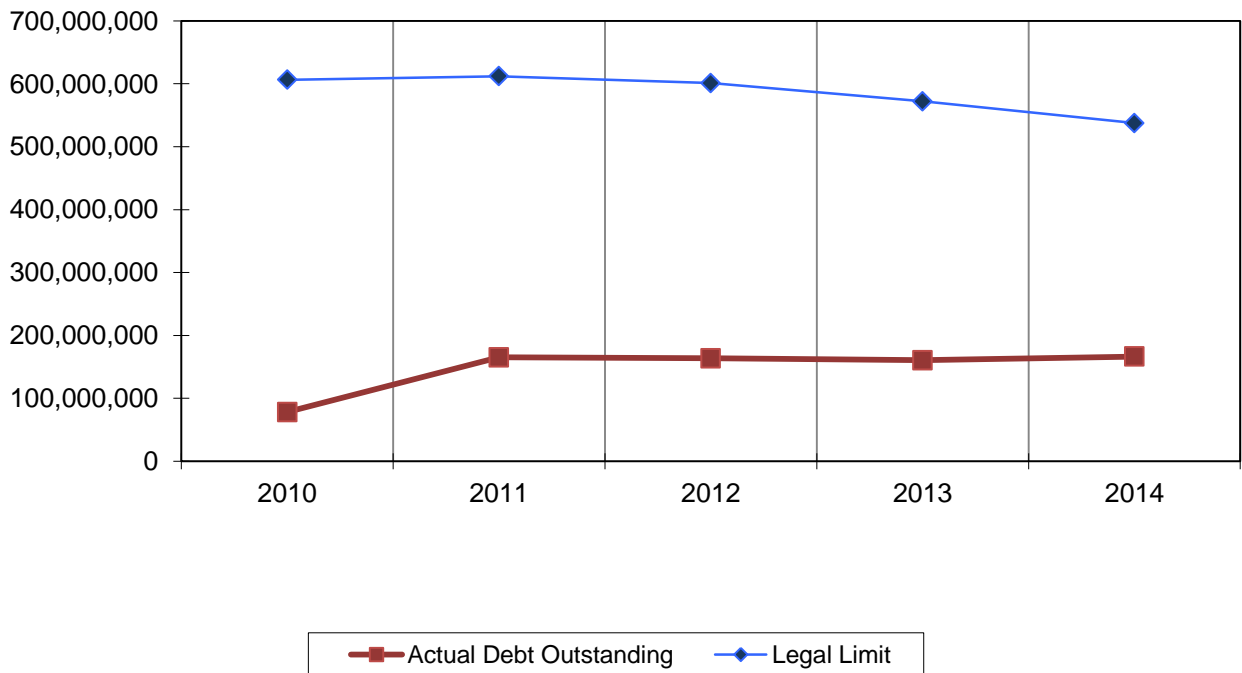
<u>Fiscal Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2014	4,075,000	9,653,935	13,728,935
2015	4,655,000	9,474,040	14,129,040
2016	5,240,000	9,247,931	14,487,931
2017	5,735,000	8,981,378	14,716,378
2018	6,265,000	8,683,093	14,948,093
2019	6,855,000	8,350,743	15,205,743
2020	8,420,000	7,953,487	16,373,487
2021	9,180,000	7,450,645	16,630,645
2022	10,005,000	6,889,423	16,894,423
2023	10,890,000	6,263,127	17,153,127
2024	12,830,000	5,594,126	18,424,126
2025	15,750,000	4,763,782	20,513,782
2026	17,550,000	3,826,988	21,376,988
2027	17,685,000	2,749,578	20,434,578
2028	20,780,000	1,635,763	22,415,763
2029	10,555,000	369,425	10,924,425
Total	\$ 166,470,000	\$ 101,887,464	\$ 268,357,464

Debt Limits

The legal debt limit or the total amount of debt that can be issued by the college is 2.875 percent of assessed valuation. Assessed valuation in levy year 2012 is \$18,693,335,789. At 2.875%, the debt limit translates into \$537,433,403. The current debt outstanding that applies to this limit totals \$87,185,000. This amount subtracted from the debt limit is the college’s debt margin of \$450,248,403.

The graph below illustrates the college’s total debt historically has been well below the legal limit.

Legal Debt Limit vs. Debt Outstanding



FINANCIAL POLICIES

FINANCIAL POLICIES

Financial and Budgetary Guidelines

JJC's Board of Trustees recognizes the importance of protecting funds and using them sensibly. In addition to JJC policies and procedures, major aspects of budgeting and finance are prescribed by the *Illinois Public Community College Act* and the Illinois Community College Board (ICCB). These guidelines help keep the College financially viable and assist in planning, preparing and administering a balanced budget. Synopses of these guidelines are listed below.

JJC BOARD APPROVED POLICIES

8.1 *Budget*

This policy describes the general guidelines for budgeting and the budgeting process.

Contained within this policy are the college's policies governing the preparation and approval of operating and capital budgets, policies defining the role of the College Business Office and other departments, agencies and activities which participate in the budgetary process, and policies pertaining to the implementation and control of operating and capital budgets. These policies apply to all college divisions/agencies, departments and activities.

Budgeting Process

The following policies govern the budget preparation process. An explanation of the role of the college's Business Office is provided and the process by which operating activities, departments and divisions of the college participate in the preparation of budgets is described.

Responsibility for Preparation and Approval of College Budgets

The president, through the cabinet members, has primary responsibility for planning, coordinating, and participating in the preparation of college budgets. Schedules, minimum standards, formats, procedures, and expenditure/revenue estimation criteria are promulgated by the College Business Office. Participation at all levels and persons who are responsible for specific accounts is an integral part of this process.

For purposes of this policy statement, annual operating budgets, capital budgets and other special purpose budgets are encompassed by the term college budgets. This general policy statement is applicable to all funds, both state and local.

The Board of Trustees approves the annual operating budgets of the college in accordance to state statutes.

Capital budgets and other special purpose budgets are approved by the Board of Trustees or the College Business Office as appropriate.

Budget Guidelines Covering Revenue Estimation and Expenditure Criteria

The College Business Office is responsible for providing guidance pertaining to the estimation of revenues and projection of expenditures. Such guidance will come from the annual Three-Year Financial Plan presented to the Board of Trustees. Additional guidance may take the form of communication provided by the state or result from independent studies and the application of budget assumptions. This policy does not preclude activities from submitting justification for variance from standard guidelines in formats designated by the College Business Office.

Revenues will be estimated conservatively, using an objective and analytical approach.

All guidelines related to revenues will place primary emphasis on the estimates of the controller.

Balanced Budget

Every effort will be made to submit a balanced operating budget (Education and Operations & Maintenance Funds) in which revenues are greater than or equal to expenditures and one-time revenues will not be used for operational expenditures.

Timetable of Budget Functions

It is the responsibility of the College Business Office to establish a schedule of budget functions which will serve to guide the budget development and implementation process for all divisions of the college. The schedule which is developed will be based on requirements and due dates established by the State, guidance received from the vice president of business services and the management needs of the college. Efforts will be made to provide for participation of all divisions in the development of the timetable of budget functions.

Vice presidents, deans, directors, and department or activity heads are authorized to establish working schedules within the general schedule established by the College Business Office.

The method of communicating the schedule of budget functions shall be generally consistent from year to year and will be by such media as is deemed necessary and appropriate. All efforts should be made to allow the Board of Trustees time to review the tentative budget and approve the annual budget prior to the beginning of each fiscal year (July 1).

The president shall prepare a tentative budget for Joliet Junior College prior to August 1 of each year. In preparing the budget, the president will confer as feasible with the appropriate personnel of the college district. The tentative budget shall then be reviewed by the Board of Trustees at a duly called regular or special meeting of the board.

8.1.1 Spending Plan

The budget should be regarded as an educational spending plan. Once it has been adopted, it becomes the responsibility of the president to administer that spending plan including the purchase of materials and supplies as authorized by the budget. Sound business practice and specific regulations of the board will be observed.

8.5 Purchasing Policy

It shall be the responsibility of the president through his/her designated representative to ensure that all qualified suppliers have the opportunity to bid or offer for sale on a negotiated basis merchandise or services that are to be purchased by the college. The board will be guided by the principle that the college should receive the best quality merchandise and services available for the purchase dollar regardless of who the vendor may be.

It shall be the responsibility of the president through the vice president for business services or his/her designee to maintain vendor bid lists in the Business Office. Additions or deletions can be made upon request by any vendor. Vendors may be removed from the vendor bid list as a result of any unsatisfactory performance on any previous contracts.

A. *Purchase of Budgeted Items Not Subject to Competitive Bid:*

All purchases of items supported by the adopted budget and not subject to competitive bid as required by the Public Community College Act (Illinois Compiled Statutes, Chapter 110, Paragraph 805/3-27.1, as amended) may be made by the vice president for business services or his/her designee without advertising for bids and without requiring price quotations. If for any reason competitive bids or price quotations are deemed advisable by the vice president for business services, they will be obtained and awards made on the basis of conformance to specifications and the amount of the bids.

B. *Purchases Subject to Competitive Bidding*

All purchases of goods and services, except as noted in Sections 8.5 (A), 8.5.1 and 8.5.2, shall be awarded by the Board of Trustees upon the recommendation of the president of the college. When any purchase to be made by the college is subject to competitive bidding as specified by the Public Community College Act (Illinois Compiled Statutes, Chapter 110, Paragraph 805/3-27.1 as amended), the vice president for business services or his/her designee guarantee due (e.g. sufficient or adequate) advertisement for bids for the sale of those goods and services required by the college. Formal contracts may be any of the following types, as appropriate under the circumstances:

Cost plus Fixed Fee – or time and material.

Fixed Price – both parties share the risk.

Predetermined price w/ceiling – maximum price established and negotiations entered at 40% and 80% of the work.

Open End – volume price given for orders exceeding a stipulated dollar value to be delivered during the course of the year.

Due (e.g. sufficient or adequate) advertisement for bids shall include, but is not limited to, one public notice at least ten days before the bid date in a newspaper or newspapers or

general circulation within Illinois Community College District No. 525. In addition to such public advertisement, bids may be solicited directly from such persons who may be deemed, reliable and competent to furnish the item or items required.

All bids must be sealed by the bidder and must be opened by a member of the board at a public bid opening at which the contents of the bids must be announced. The vice president for business services or his/her designee shall prepare a tabulation for consideration for the Board of Trustees and will make recommendations through the president to the Board of Trustees. The board shall award the contract to the lowest responsible bidder considering conformity with specifications, terms of delivery, quality, and serviceability. The board shall always reserve the right to reject any or all bids.

8.5.1 Emergency Purchases or Repairs

Necessary purchases or emergency repairs, which require major expenditures of monies otherwise subject to Board of Trustees approval, but which require prompt action, may be made as an emergency purchase. Such an emergency expenditure must be approved by three-fourths of the members of the Board of Trustees.

8.5.2 Construction Contracts

Contracts for repair, maintenance, remodeling, renovation, or construction, or a single project involving an expenditure in excess of the amount specified by the Public Community College Act (Illinois Compiled Statutes, Chapter 110, Paragraph 805/3-27.1 (j), as amended) shall be awarded on the basis of due advertisement for bids. All bids must be sealed by the bidder and must be opened by a member or employee of the Board at a public bid opening at which the contents of the bids must be announced. The vice president for administrative services or his/her designee shall prepare a tabulation for consideration by the Board of Trustees and will make recommendations through the president to the Board of Trustees.

Contracts for repair, maintenance, remodeling, renovation, or construction, or a single project involving an expenditure not in excess of the statutorily specified amount subject to competitive bidding may be awarded by the vice president for administrative services or his/her designee.

8.5.3 Responsible Bidder

The Board of Trustees will exercise its discretion in determining the responsibility of the bidders and will award the contract to the lowest responsible bidder considering conformity with specifications, terms of delivery, quality and serviceability.

In the event of tie bids, preferences will be given to persons or firms located within the confines of the college district if they are recognized as qualified and can provide the needed services of materials on a substantially equal basis with persons located outside of the college district. At all times, the Business & Auxiliary Services Office will seek to purchase goods and services in line with officially approved policies of the educational institution in a manner that will be in the best interests of the students attending the college and in the best interests of the taxpayers of the district.

In addition to all other requirements bidders must comply with the “Responsible Bidder Ordinance” minimum legal requirements:

1. The bidder must be a duly organized legal entity in good standing with the Illinois Secretary of State and in compliance with all laws prerequisite to doing business in Illinois.
2. The bidder must have a valid Federal Employer Tax Identification Number (FEIN) or social security number.
3. The bidder must be an equal opportunity employer.
4. The bidder must provide certificates of insurance indicating the following coverages if called for in the bid solicitation: general liability, workers compensation, completed operations, automobile, hazardous occupation and product liability.
5. The bidder must comply with all provisions of the Illinois Prevailing Wage Act (820 ILCS130), including wages, medical and hospitalization insurance and retirement for those trades covered in the Act.
6. For construction projects over \$25,000, the bidder must provide an apprenticeship and training program that is registered with the United States Department of Labor’s Bureau of Apprenticeship and Training or is reasonably equivalent to such programs. The bidder must be compliant with the Illinois Drug-Free Workplace Act 30 ILCS 580/.

8.5.4 Procurement of Goods and Services

Employee versus Independent Contractor

The Board recognizes the need for and will compensate for personal services in accordance with the following criteria:

1. Any person who is already an employee of Joliet Junior College cannot be considered an independent contractor by Joliet Junior College except for individuals defined in number two.
2. Individuals who offer their services to the public, and provide a qualified business tax identification number. Number as a normal part of their business may be considered independent contractors.
3. Services rendered to the college will be reimbursed at rates that are reasonable, necessary, consistent with the level of expertise required, and approved by the president, or designee, of the college.
4. All other individuals under the direction of the college, and paid by the college, will be hired as employees through established procedures and paid through the payroll system.

8.5.5 Consultant Services

Consultant expenses for services rendered to the college will be reimbursed at rates that are reasonable, necessary, and consistent with the level of expertise required, and approved by the president, or designee, of the college.

Written –professional service agreements related to grant, allied health employees, and staff development consultant services will be utilized.

8.6 College Indebtedness

The securing of funds through the sale of general obligation bonds, revenue bonds, tax anticipation warrants, and other written financial instruments issued by the college shall constitute a purchase of a commodity, and as such shall be subject to the purchasing policies as established by the Board of Trustees.

Joliet Junior College shall seek to maintain and, if possible, to improve its current general obligation bond rating of ‘AA‘ so borrowing costs are minimized and access to credit is preserved. It is imperative that Joliet Junior College demonstrate to rating agencies, investment bankers, creditors, and taxpayers that Joliet Junior College officials are following a prescribed financial plan.

Bonds will be sold on a competitive basis unless it is in the best interest of the College to conduct a negotiated sale. Competitive sales will be the preferred method; however, negotiated financing may be used where market volatility or the use of an unusual or complex financing or security structure is a concern with regard to marketability. The administration will recommend to the Board of Trustees which method shall be used. This decision will be based on discussions with financial advisers, underwriters and/or bond council.

Taxpayer Equity

Joliet Junior College's property taxpayers and citizens who benefit from projects financed by bonds should be the source of the related debt service funding. This principle of taxpayer equity should be a primary consideration in determining the type of projects selected for financing through bonds.

Uses

Bond proceeds should be limited to financing the costs of planning, design, land acquisition, buildings, permanent structures, attached fixtures or equipment, and movable pieces of equipment or other costs as permitted by law. Acceptable uses of bond proceeds can be viewed as items which can be capitalized. Non-capital furnishings and supplies will not be financed from bond proceeds. Refunding bond issues designed to restructure currently outstanding debt are an acceptable use of bonds proceeds.

Joliet Junior College will not use short-term borrowing to finance operating needs except in the case of an extreme financial emergency which is beyond its control or reasonable ability to forecast. Recognizing that bond issuance costs add to the total interest costs of financing, a cost benefit analysis should be conducted to determine that bond financing is necessary for financing a project.

Decision Analysis

Whenever Joliet Junior College is contemplating a possible bond issue, information will be developed concerning the following four categories commonly used by rating agencies assessing the college's credit worthiness. The subcategories are representative of the types of items to be considered. This information will be presented by the vice president

of business services to the President's Cabinet for its review and recommendation to Joliet Junior College Board of Trustees.

Debt Analysis

- Debt capacity analysis
- Purpose for which debt is issued
- Debt structure
- Debt burden
- Debt history and trends
- Adequacy of debt and capital planning
- Obsolescence of capital plant

Financial Analysis

- Stability, diversity, and growth rates of tax or other revenue sources
- Trend in assessed valuation and collections
- Current budget trends
- Appraisal of past revenue and expenditure trends
- History and long-term trends of revenues and expenditures
- Evidences of financial planning
- Adherence to generally accepted accounting principles
- Audit results
- Fund balance status and trends in operating and debt funds
- Financial monitoring systems and capabilities
- Cash flow projections

Governmental and Administrative Analysis

- Government organization structure
- Location of financial responsibilities and degree of control
- Adequacy of basic service provision
- Intergovernmental cooperation/conflict and extent of duplication

Economic Analysis

- Geographic and location advantages
- Population and demographic characteristics
- Wealth indicators
- Housing characteristics
- Level of new construction
- Types of employment, industry, and occupation
- Evidences of industrial decline
- Trend of the economy

Joliet Junior College may use the services of qualified internal staff and outside advisers to assist in the analysis, evaluation, and decision process, including bond counsel and financial advisers. Recognizing the importance and value to Joliet Junior College's creditworthiness and marketability of Joliet Junior College's bonds, this policy is intended to insure that potential debt complies with all laws and regulations, as well as sound financial principles.

Debt Planning

Unlimited-tax general obligation bond borrowing should be planned and the details of the plan must be incorporated in the Joliet Junior College Capital Improvement Plan. Unlimited-tax general obligation bond issues should be included in at least two Capital Improvement Plans preceding the year of the bond sale. The first inclusion should contain a general description of the project, its timing, and financial limits; subsequent inclusions should become increasingly specific.

Communication and Disclosure

Joliet Junior College will follow a policy of full disclosure on every financial report, voluntarily following disclosure guidelines provided by the Government Finance Officers Association unless the cost of compliance with the higher standard is unreasonable.

General Obligation Bonds

Every project proposed for financing through general obligation debt should be accompanied by a full analysis of the future operating and maintenance costs associated with the project.

Generally, bonds cannot be issued for a longer maturity schedule than a conservative estimate of the useful life of the asset to be financed. Joliet Junior College will attempt to keep the average maturity of general obligation bonds at or below 20 years. In accordance with state statutes, Joliet Junior College will limit the total of its general obligation debt to 2.875% of Joliet Junior College's assessed value and/or debt services which is less than 15% of operating expenditures unless otherwise approved by the Board of Trustees.

Whenever possible, Joliet Junior College will finance capital projects by using self-supporting revenue bonds. Revenue bonds assure the greatest degree of equity because those who benefit from a project and those who pay for a project are most closely matched.

Limited Tax General Obligation Debt

Limited tax general obligation bonds should be considered only when constraints preclude the preferred practice of voter approved general obligation bonds. As a precondition to the issuance of limited tax general obligation bonds, all alternative methods of financing should have been investigated. Consideration should always be given to provide a pledge of facility revenue to accompany the basic pledge of limited tax revenues.

Revenue Bonded Debt

It will be a long-term goal that each enterprise will ensure future capital financing needs are met by using a combination of current operating revenues and revenue bond financing.

Each enterprise should provide adequate debt service coverage. A specific factor is established by Joliet Junior College that projected operating revenues in excess of operating expenses less capital expenditures, depreciation and amortization in the operating fund should be at least 1.25 times the annual debt service costs.

Short Term Financing/Capital Lease Debt

Short-term financing or capital lease debt will be considered to finance certain equipment and rolling stock purchases when the aggregate cost of equipment to be purchased exceeds \$25,000 unless otherwise approved by the Board of Trustees. Adequate funds for the repayment of principal and interest must be included in the requesting department's approved budget.

The term of short-term financing will be limited to the usual useful life period of the vehicle or equipment, but in no case will exceed ten years.

8.7 Audits

A statement of the financial condition of the college shall be published annually in accordance with state law.

The controller will keep the board members informed of the financial condition of the college by providing them with a monthly budget report. An annual audit will be conducted of the college financial transactions by a certified public accountant employed by the Board of Trustees. The audit will be in accordance with generally accepted auditing standards as established by statutes or laws governing junior college operations in the state of Illinois.

8.11 Grants – Indirect Cost

During all grant application processes Joliet Junior College will attempt to obtain money for indirect costs whenever allowable. Any indirect costs received will then be directed to the general fund.

8.16 Capital Funds Policy

Purpose

This policy describes the general guidelines for preparing the capital budget and the Capital Renewal Improvement Program (CRIP). To facilitate informed investment decisions and promote effective management of existing capital assets.

The capital improvement program includes all capital projects, regardless of size, financed with federal, state and/or college funds, and all departmentally funded projects exceeding the amount stated in the Budget Procedure 8.5(1). The capital improvement program is an ongoing process that includes:

- Assessing capital needs, opportunities and resources
- Ensuring that potential projects conform with academic priorities and investment strategies
- Establishing priorities for project funding

The CRIP is compiled by the Physical Plant Department and presented to the President's Cabinet for input. President's Cabinet recommends college-wide priorities and if approved are included in the capital budget.

Capital Renewal and Improvement Program

Providing the facilities essential to the accomplishment of the college's mission is a primary concern.

To ensure the availability of such facilities, a 3-Year Capital Renewal Improvement Program (CRIP) will be developed and updated on an annual basis.

Plan objectives and goals include:

Improving learning through educational facility enhancements.
Ensuring facilities compliance with Environmental, Health and Safety Regulations.
Extending the life expectancy of buildings and infrastructure.
Construction of new facilities to meet the demands of increasing student enrollment.

The CRIP will integrate projects from the college's Facilities Master Plan (Capital Improvement) and 10-Year Maintenance Plan (Capital Renewal) with annual immediate needs into a short-range 3-Year Plan.

Major components will include:

Executive summary
Program/physical history
Campus Master Plan and description
CRIP process description
Fund source description
Project list for coming fiscal year and amounts
Project descriptions
3-year plan for projects by category
10-year renewal plan
Program schedule
Impact on operating budget
Campus Maps identifying project location

8.17 Fund Balance Policy

Purpose

This policy describes the guidelines for unreserved fund balances in the college's operating (general) fund.

Goal

Fund balance is the balance of a fund after all liabilities have been deducted from the assets of the fund. Unreserved fund balances will be unallocated cash at the completion of each fiscal year. The goal is to establish and maintain a general fund balance of twenty-five percent.

Utilization

The proposed recommended use of the unreserved general fund balance is for projects in the Capital Improvement Program (CIP) or other unanticipated one-time expenditures that do not result in recurring operating costs. Expenditures from the unreserved fund balance must be approved by the Board of Trustees.

Replenishment of Reserve Deficits

Once the goal of twenty-five percent has been reached, in the event the balance falls below fifteen percent, the vice president of administrative services will implement and submit to the Board of Trustees, in conjunction with the proposed budget, a plan for corrective action to restore the fund balance to its goal of twenty-five percent.

Annual Review

Compliance of this policy will be reviewed by the vice president of administrative services during the budget adoption process.

The Board of Trustees will receive a report of year end reserves in the general fund as part of the yearend financial report.

ICCB REGULATIONS

Annual Budget

The budget is a controlled plan to be used in implementing the philosophy and the objectives of the college. Its development should involve maximum participation and, therefore, the aims and objectives of the college should be reflected at each level.

Colleges are encouraged to use either of the following budgetary formats: line-item appropriation or program budgeting in conjunction with program performance budgeting (PPB), or zero-based budgeting (ZBB). However, a budgetary crosswalk may be necessary to complete the line-item appropriation by function budget required by the ICCB.

Each local Board of Trustees must adopt a budget for each fiscal year within or before the first quarter of each fiscal year. Moreover, a tentative budget must be available for public inspection for at least 30 days, or ten days for community college districts in cities of over 500,000 inhabitants, prior to final adoption; and at least one public hearing must be held on the tentative budget.

It is anticipated that each district will develop an expanded operational budget that is more detailed than the budget required by the ICCB. Care should be taken that any budget adopted by the local Board of Trustees meets the requirements of Section 3-20.1 of the *Public Community College Act* for community college districts in cities with less than 500,000 inhabitants or Sections 7-8 through 7-16 for other community college districts.

The budget shall contain a statement of the cash on hand at the beginning of the fiscal year, an estimate of the cash expected to be received during such fiscal year from all sources, an estimate of the expenditures contemplated for such fiscal year, and a statement of the estimated cash expected to be on hand at the end of such year. The estimate of taxes to be received may be based upon the amount of actual cash receipts that may reasonably be expected by the district during such fiscal year, estimated from the experience of the district in prior years and with due regard for other circumstances that may substantially affect such receipts. (Section-3-20.1)

The budget shall set forth estimates, by classes, of all current assets and liabilities of each fund of the board as of the beginning of the fiscal year, and the amounts of those assets estimated to be available for appropriation in that year, either for expenditures or charges to be made or incurred during that year or for liabilities unpaid at the beginning thereof. Estimates of taxes to be received from the levies of prior years shall be net, after deducting amounts estimated to be sufficient to cover the loss and cost of collecting those taxes and also deferred collections thereof and abatements in the amount of those taxes extended or to be extended upon the collector's books. (Section 7-9)

The local Boards of Trustees of community college districts in cities of less than 500,000 inhabitants may transfer among budgeted items in a fund, providing that all transfers do not exceed 10 percent of the total of such fund as set forth in the budget. The local Board of Trustees also may amend the budget by using the same procedure as the original adoption.

One copy of the annual budget in the format prescribed shall be filed with the ICCB no later than October 15.

Certificate of Tax Levy

The language for the Certificate of Tax Levy suggested by Section 3-20.5 of the *Public Community College Act* is included in this section. This certificate must be filed with each county clerk on or before the last Tuesday in December. A copy of the certificate, along with each county clerk's verification of the levy, should be filed with the ICCB no later than January 31. In addition to the adopted annual budget, each college must file with each county clerk, within 30 days of its adoption, the local board's budget resolution and a certified summary of anticipated revenues for the fiscal year. Failure to file these documents authorizes the county clerk to refuse to extend the district's tax levy. Suggested forms for the budget resolution and the summary of anticipated revenues are included as part of this section.

Moreover, when a district levies more than 105 percent of the previous year's tax extensions, the district must have at least one public hearing which may not coincide with the hearing on the tentative budget. The notice must fulfill the following requirements:

The notice shall appear no more than 14 days nor less than (7) seven days prior to the date of the public hearing. The notice shall be no less than one-eighth page in size, and the smallest type used shall be 12 point and shall be enclosed in a black border no less than 1/4 inch wide. The notice shall not be placed in that portion of the newspaper where legal notices and classified advertisements appear. The notice shall state in plain and simple language the following information: (1) the legal name of the taxing district; (2) the commonly known name of the taxing district; (3) the amount of property taxes, exclusive of election costs, extended or estimated to be extended on behalf of the taxing district for the preceding year; (4) the amount of the proposed levy, exclusive of election costs, for the current year; (5) the percentage increase; and (6) the date, time and place of the public hearing concerning the proposed budget and the proposed levy increase. Such hearing may not coincide with the hearing on the proposed budget of the taxing district.

Any notice which includes information substantially in excess of that specified and required by this Act shall be an invalid notice. (Chapter 120, Section 866)

Additionally, an amended Certificate of Tax Levy may be filed within ten days of notification from the county clerk of the multiplier providing such multipliers will alter the amount of revenue received by the district.

External Audit

Each district is required to submit three copies of its external audit to the ICCB by October 15 following the end of the fiscal year. Required schedules and recommended formats are detailed by the ICCB.

Annual Financial Report

Pursuant to Section 3-22.2 of the *Public Community College Act*, each district is required to publish a financial statement at least once annually prior to November 15 in a newspaper of general circulation in the district, and a copy of this publication must be filed with the ICCB by December 1.

Community College Treasurer's Bond

Each community college treasurer must be bonded. A copy of each bond must be filed with the county clerk(s) and the ICCB.

Requirements for Financial Transactions

The *Public Community College Act* and ICCB rules contain many financial requirements. Although several requirements are highlighted below, you are encouraged to review the *Public Community College Act* and ICCB rules.

Payment of Orders and Bills

The local Boards of Trustees of community college districts in cities of less than 500,000 inhabitants must approve payment of all bills showing to whom and for what purpose each payment is to be made and to what budgetary item each payment should be debited. The payment's purpose and budgetary line item can be shown by Fiscal Management Manual account codes. College staff should ensure that each item is properly charged to the correct account and that authority exists for such a transaction. For example, custodial salaries and utilities can be paid from the Operations and Maintenance Fund only upon resolution of the local Board of Trustees.

Bidding Policy

Section 3.27.1 of the *Public Community College Act* requires each district to let all contracts for supplies, materials, or work involving an expenditure in excess of \$10,000 to the lowest responsible bidder after due advertisement, excluding the exceptions which are listed in Section 3-27.1 of the Act. The local board may adopt a more restrictive bidding policy.

THE PUBLIC ACT REGULATIONS

805/3-20.1. Adoption of Annual Budget--Contents--Fiscal year

Community college boards are required to adopt a budget before or within the first quarter of a new fiscal year. The budget must “...specify the objects and purposes of each item and amount needed for each object or purpose.” The budget must contain a statement of cash on hand at the beginning of a fiscal year, an estimate of cash to be received and expended during the year, and an estimate of cash expected on hand at the end of the fiscal year. Nothing in this section is to be interpreted as a requirement for a district to change its basis or system of accounting. The board is required to establish the fiscal year. The budget “...shall be prepared in tentative form by some person or persons designated by the board, and in such tentative form shall be made conveniently available to inspection for at least 30 days prior to final action thereon. At least one public hearing shall be held as to such budget prior to final action thereon.” Districts are required to publish a notice of the availability of the budget for public inspection, and notice of the public hearing. Finally, this section authorizes the board to “...from time to time make transfers between the various items in any fund not exceeding in the aggregate 10% of the total of such fund as set forth in the budget.” The board may amend the budget by following the same procedures for the original adoption outlined in this section.

805/3-20.2. Additional or Supplemental Budget

If the voters of a community college district approve an increase in the district’s tax rate for the Education or Operations and Maintenance Funds after the budget for that period has been adopted, the board may adopt or pass a budget reflecting the supplemental or additional funds to be collected.

805/3-20.3. Expenses Payable from Taxes for Operation and Maintenance of Facilities Purposes and for Purchase of College Grounds--Educational Fund

This section specifies expenditures that must be paid from the amount levied for operations and maintenance purposes. Included are “...obligations incurred for the improvement, maintenance, repair or benefit of buildings and property, including the cost of interior decorating and the installation, improvement, repair, replacement, and maintenance of building fixtures, for the rental of buildings and property for community college purposes...” Other expenditures are to be paid from the Educational Fund.

805/3-20.5. Determination of Amount to be Raised by Tax for Educational Purposes and for Operations and Maintenance of Facilities Purposes--Certificate of Tax Levy

Each year, the college must determine the amount of funds to be raised by the tax levy for the ensuing year. These amounts must be certified by the board and submitted to the county clerk before the last Tuesday in December each year. Suggested language for the Certificate of Tax Levy is also included in this section.

805/3-20.6. Districts in Two or More Counties--Determination of Amounts--Certificates of Tax Levy

If a college district lies in two or more counties, the Certificate of Tax Levy must be filed with each of the county clerks within the district. Each county clerk is then to determine the portion of the district valuation that lies within the county and provide this information to the county clerk where the institution is located. Based on the levy certification, the county clerk will determine the tax rates for all of the counties.

805/3-27. Payment of Orders and Bills--Revolving Funds--Collection of Funds

The board may include in the authorized minutes a list of bills approved for payment, showing to whom and for what purpose the debt was incurred. This does not preclude the board from authorizing a voucher system or other system in accordance with the State Board. The board may establish revolving funds, providing they are in the custody of a bonded employee and are subject to annual audit by a licensed public accountant.

805/2-27.1. Contracts

Contracts for the purchase of supplies, materials, or work exceeding \$10,000 are awarded to the lowest responsible bidder considering conformity with specifications, terms of delivery, quality, and serviceability. Several exceptions to this rule are noted in this section, including (1) services of individuals possessing a high degree of professional skill, (2) contracts for printing financial reports, (3) contracts for printing or engraving bonds or other debt instruments, (4) and many others as outlined in the statute. This section also includes procedures for awarding contracts through the sealed bid process.

805/3-33.5. Working Cash Fund--Monies Derived from Bonds--State and Federal Funds

Funds raised by the sale of working cash bonds must be maintained in a separate fund, and they are not to be appropriated in the annual budget. The board may transfer from the Working Cash Fund in anticipation of the receipt of federal or state funds, but the debt to the Working Cash Fund must be satisfied.

805/3-33.6. Working Cash Fund--Transfers of Monies--Abolition of Fund

Transfers from the Working Cash Fund to the Education or Operations and Maintenance Fund may be made only by board resolution. This section also specifies the terms of such a resolution. The board may also issue a resolution to abolish the Working Cash Fund and direct the treasurer as to directing the transfer. If it is abolished, a district may not establish another Working Cash Fund without voter approval. Interest earned by the fund may be transferred to the Education or Operations and Maintenance Fund by board resolution.

Measurement Focus, Basis of Accounting, and Basis of Presentation

The district is a special-purpose government engaged only in business-type activities. Therefore, the district's financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as eligibility requirements imposed by the provider have been met.

For both budget and financial reporting, summer session revenues and expenditures are deferred and reported in the succeeding fiscal year in which the program is predominantly conducted. This is considered an immaterial difference from accrual accounting primarily because it is consistently applied from year to year.

Cash and Cash Equivalents

For purposes of reporting cash flows, all highly liquid investments with a maturity of three months or less when purchased are considered to be cash equivalents.

Investments

All investments are carried at fair value.

Receivables

All receivables are expected to be received within one year.

Inventories

Inventories are valued at the lower of cost or market, on a first-in, first-out basis. Inventories consist primarily of supplies and items held for resale by the bookstore. The cost is recorded as an expense at the time individual inventory items are utilized or sold.

Prepaid Items

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items.

Capital Assets

Capital assets include buildings, property, equipment and infrastructure assets, such as roads. Capital assets are defined by the district as assets with an initial unit cost of \$2,500 or more and an estimated useful life in excess of three years. Such assets are recorded at historical cost and depreciated over their estimated useful lives (excluding salvage value). Donated capital assets are recorded at their estimated fair value at the date of donation. Estimated useful life is management’s estimate of how long the asset is expected to meet service demands. Straight-line depreciation is used based on the following estimated useful lives:

Buildings and improvements	20 – 50 years
Furniture and equipment	5 – 10 years
Improvements other than buildings	20 years

Compensated Absences

Vacation leave can be accumulated up to 240 hours. Sick leave does not vest and is accumulated at a rate of 20 days per year, with a maximum of 380 days. All compensated absences, which are earned during the year are, therefore, reported as an expense and as a liability.

Deferred Revenue

Deferred tuition revenue represents that portion of tuition and other fees received before June 30, 2013, but applicable to sessions occurring after June 30, 2013. Deferred government claims and grants represent monies received before all eligibility requirements imposed by the provider have been met.

Property Taxes

Property taxes are levied each year on the basis of the equalized assessed property values in the district as of January 1 of that year. Assessed values are established by each of the respective counties. Property taxes are billed and collected by the various counties

included within the district's boundaries. These taxes are assessed in December and become an enforceable lien on the property as of the preceding January 1. A reduction for collection losses, based on historical collection experience, has been provided to reduce the taxes receivable to the estimated amount to be collected.

Property taxes are recognized as revenue on the accrual basis of accounting. The property tax levy to be passed in December 2013 is recognized as a receivable and revenue for the year ended June 30, 2014.

Enterprise Activity Accounting and Financial Reporting

In accounting for and reporting on its business-type (enterprise) activities, the district has elected to apply all applicable Governmental Accounting Standards Board (GASB) pronouncements and has elected not to follow Financial Accounting Standards Board pronouncements issued after November 30, 1989.

Classification of Revenues and Expenses

Operating revenues include activities that have the characteristics of exchange transactions, such as (1) student tuition and fees and (2) sales and service fees. Non-operating revenues include activities that have the characteristics of non-exchange transactions, such as local property taxes, state appropriations, most federal, state, and local grants, and interest.

Operating expenses include the cost of sales and services, administrative expenses, and depreciation on capital assets. Expenses not meeting this definition are reported as nonoperating expenses.

Basis of Budgeting

The accounting policies of the college conform to generally accepted accounting principles as accepted in the United States applicable to colleges and universities as well as those prescribed by the Illinois Community College Board (ICCB). The following is a summary of the more significant policies:

In December 1998, the Government Accounting Standards Board (GASB) released Statement No. 33 "Accounting and Financial Reporting For Nonexchange Transactions," which revised reporting of property tax revenue. In June 1999, GASB approved Statement No. 34 "Basic Financial Statements and Management Discussion and Analysis for State and Local Governments," followed by Statement No. 35 "Basic Financial Statements and Management's Discussion and Analysis for Public College and Universities." The change in financial statement presentation provides a comprehensive one-column portrait of the total government.

The college's budgetary basis of accounting differs from generally accepted accounting principles (GAAP) as follows: 1) Though budgeted, capital and equipment expenditures greater than \$2,500 will be eliminated from the statement of revenues, expenses and changes in net assets. Depreciation expense will be reflected. 2) Internal service and intra-agency (primarily health insurance charges) revenue and expenditures, while budgeted, will be eliminated for financial reporting. 3) For financial statement purposes,

the college reports restricted and unrestricted net assets. For budgetary purposes, fund balances are reported, which encompass both of these categories.

Fund Groups

For budgetary control and to comply with legal regulations, the college’s accounts are organized into funds and account groups, each of which is considered a separate accounting entity. Expenditures within each fund are further delineated by function and object to more fully reflect the planned activities of the fund.

The college adopts legal budgets for all governmental fund types.

<u>Fund Type</u>	<u>Fund</u>	<u>Fund #</u>
<u>Governmental</u>		
General	Education	01
	Operations and Maintenance	02
Special Revenue	Restricted Purpose–Grants/Contract Etc.	06
	Audit	11
	Liability, Protection and Settlement – Tort	12
Debt Service Fund	Bond and Interest	04
Capital Projects Fund	Operations and Maintenance (Restricted)	03
<u>Proprietary</u>		
	Auxiliary Enterprise	05
	Self-Insurance	23
<u>Fiduciary</u>		
	Working Cash	07

The level of budgetary control (the level at which expenditures cannot exceed the appropriated amount) is established for each individual fund rather than the fund group and within the fund by object and function (which is the legal budget organization). Managers at all levels are charged with continuously monitoring expenditures within their programs. While the exact legal limits on expenditures are established by the amounts in the legal budget (within the 10 percent transfer limitation), the usual management practice is to monitor expenditures by program and by line item within the program. Minor unfavorable variances may be permitted on a case-by-case basis after appropriate review; significant variances require prior approval and may be compensated through budget adjustments. The controller monitors expenditures to ensure compliance with the legal budget requirements and limitations and with college policy on fiscal management. (See also “Budget Process.”)

The college also maintains an encumbrance accounting system as one technique of accomplishing budgetary control. Encumbered amounts lapse at the end of each year; however, encumbrances are generally reauthorized as part of the following year’s budget.

Expenditure Controls

Overall responsibility for budget management lies with the vice president of administrative services. Day-to-day oversight is the responsibility of the controller.

Budget Managers

All funds of the college are divided into cost or responsibility centers. A budget manager is assigned to each center and has authority for approving expenditures from this center.

Requisitions

Expenditures are generally processed via a requisition form. Once approved by the budget manager, the requisition flows to the appropriate vice president or the president for approval, if in excess of \$5,000, before going to the director of administrative and auxiliary services for final approval. Additionally, the director of administrative and auxiliary services approves that bidding requirements and other legal restrictions have been met along with funding availability and account coding.

Purchase Orders

Once a requisition contains all necessary approvals, a purchase order is created.

Encumbrances

Once purchase orders are approved, they are encumbered against the current year's funds. Encumbrances reduce the balance of budgetary funds available for future expenditures. While salaries cannot currently be encumbered, several other controls exist to prevent over-expenditure in these areas.

Budget Adjustments

Because a budget is only a plan, it is usually necessary to allow transfers between accounts during the year. This maintains the budget as a viable working plan and also helps to monitor the overall status of budget funds and the extent to which they have been appropriately authorized. Working within the guidelines/regulations noted below, all budget adjustments also follow a similar approval process to the requisition. The primary difference is that the controller must approve all budget adjustments and Senior Leadership Team must approve all adjustments involving salary lines.

Management Information Reports

Each month, budget managers receive reports detailing current and year-to-date expenditures, encumbrances, and original and remainder budget balances for each account in their various centers of responsibility. These reports reflect both function and object perspectives. Budget transfers made during the month are also reflected.

Detailed reports are prepared monthly for the Board of Trustees. These reports include comparisons by fund of actual expenditures against budgets by function and object; revenue receipts against budget; total salary commitments against budget; and cash and investment balances. Additionally, the report includes a listing of bills paid by fund. The board is asked to review and approve these monthly reports.

The monitoring of revenue is a crucial component of the management of the budget. In the event of an unexpected decline in revenue, certain non-essential expenses would be the first to be identified and frozen to ensure a balanced budget at year-end.

Additionally, day-to-day operations require the use of various management information reports by the controller and vice president of administrative and auxiliary services. All budget managers have daily access to an online database query of the detail of expenditures and budget transactions under their control.

TUITION AND FEE HISTORY

Fiscal Year	Tuition Per Cr. Hr.	Student Fee	Technology Fee	Capital Assessment		Total	%	ICCB Average Tuition and Fees	
				Fee	Fee			Tuition and Fees	%
2013-14	\$ 80.00	\$ 4.00	\$ 6.00	\$ 17.00	\$ 17.00	\$ 107.00	0.00%	N/A	
2012-13	\$ 80.00	\$ 4.00	\$ 6.00	\$ 17.00	\$ 17.00	\$ 107.00	3.88%	107.89	3.85%
2011-12	76.00	4.00	6.00	17.00	17.00	103.00	0.00%	103.89	5.73%
2010-11	76.00	4.00	6.00	17.00	17.00	103.00	10.75%	98.26	10.57%
2009-10	67.00	4.00	6.00	16.00	16.00	93.00	5.68%	88.87	5.75%
2008-09	64.00	4.00	6.00	14.00	14.00	88.00	15.79%	84.04	6.89%
2007-08	62.00	3.00	6.00	5.00	5.00	76.00	4.11%	78.62	6.19%
2006-07	60.00	3.00	5.00	5.00	5.00	73.00	2.82%	74.04	5.89%
2005-06	58.00	3.00	5.00	5.00	5.00	71.00	4.41%	69.92	10.86%
2004-05	56.00	3.00	5.00	4.00	4.00	68.00	12.40%	63.07	6.09%
2003-04	51.00	3.00	4.50	2.00	2.00	60.50	8.04%	59.45	8.80%
2002-03	49.00	3.00	4.00			56.00	0.00%	54.64	6.47%
2001-02	49.00	3.00	4.00			56.00	5.66%	51.32	3.61%
2000-01	46.00	3.00	4.00			53.00	3.92%	49.53	4.69%
1999-00	44.00	3.00	4.00			51.00	4.08%	47.31	4.00%
1998-99	42.00	3.00	4.00			49.00	6.52%	45.49	3.74%
1997-98	41.00	3.00	2.00			46.00	4.55%	43.85	4.31%
1996-97	39.00	3.00	2.00			44.00	4.76%	42.04	4.29%
1995-96	39.00	3.00	-			42.00	7.69%	40.31	3.17%
1994-95	36.00	3.00	-			39.00	8.33%	39.07	4.21%
1993-94	33.00	3.00	-			36.00	5.88%	37.49	
1992-93	31.00	3.00	-			34.00	6.25%		
1991-92	29.00	3.00	-			32.00	10.34%		
1990-91	26.00	3.00	-			29.00	16.00%		
1989-90	23.00	2.00	-			25.00	0.00%		
1988-89	23.00	2.00	-			25.00	8.70%		
1987-88	21.00	2.00	-			23.00	15.00%		
1986-87	18.00	2.00	-			20.00	0.00%		
1985-86	18.00	2.00	-			20.00	0.00%		
1984-85	18.00	2.00	-			20.00	0.00%		
1983-84	18.00	2.00	-			20.00	25.00%		
1982-83	15.00	1.00	-			16.00	14.29%		
1981-82	13.00	1.00	-			14.00	0.00%		
1980-81	13.00	1.00	-			14.00	0.00%		
1979-80	13.00	1.00	-			14.00	0.00%		
1978-79	13.00	1.00	-			14.00	0.00%		
1977-78	13.00	1.00	-			14.00	0.00%		
1976-77	13.00	1.00	-			14.00	7.69%		
1975-76	12.00	1.00	-			13.00	18.18%		
1974-75	10.00	1.00	-			11.00	0.00%		
1973-74	10.00	1.00	-			11.00	0.00%		
1972-73	10.00	1.00	-			11.00	40.49%		
1971-72	7.00	0.83	-			7.83	0.00%		
1970-71	7.00	0.83	-			7.83	0.00%		
1969-70	7.00	0.83	-			7.83	2.09%		
1968-69	7.00	0.67	-			7.67	-28.12%		
1967-68	10.00	0.67	-			10.67	0.00%		
1966-67	10.00	0.67	-			10.67			

N/A - Information not available.

COMMUNITIES SERVED

Braceville	Mazon
Braidwood	Millington
Bolingbrook	Minooka
Carbon Hill	Mokena
Channahon	Morris
Coal City	New Lenox
Crest Hill	Newark
Custer Park	Odell
Diamond	Orland Park
Dwight	Peotone
East Brooklyn	Plainfield
Elwood	Plattville
Essex	Ransom
Frankfort	Ritchie
Gardner	Rockdale
Godley	Romeoville
Homer Glen	Tinley Park
Joliet	Shorewood
Kinsman	So. Wilmington
Lemont	Symerton
Lisbon	Verona
Lockport	Wilton Center
Manhattan	Wilmington
Marley	

STUDENT ENROLLMENT AND DEMOGRAPHIC STATISTICS

Fall	Fall Enrollment				Gender		Attendance		Enrollment Status				Avg. Age
	Head Count	% Change	FTE	% Change	Male	Female	Full Time	Part Time	Continuing Student	New	Transfer	Re-Admit	
2012	15,589	1.74%	9,431	(1.93%)	44%	56%	39%	61%	60%	18%	2%	20%	26
2011	15,322	(2.26%)	9,617	(1.91%)	43%	57%	42%	58%	62%	16%	3%	19%	26
2010	15,676	2.54%	9,804	4.08%	44%	56%	44%	56%	61%	17%	3%	19%	26
2009	15,288	8.52%	9,420	9.91%	44%	56%	44%	56%	58%	17%	3%	19%	26.4
2008	14,088	7.14%	8,571	8.78%	41%	59%	43%	57%	60%	23%	1%	16%	26.5
2007	13,149	1.74%	7,879	3.78%	41%	59%	41%	59%	59%	23%	1%	17%	27
2006	12,924	(0.75%)	7,592	1.19%	42%	58%	39%	61%	56%	26%	1%	17%	27
2005	13,022	2.13%	7,503	3.70%	41%	59%	38%	62%	56%	24%	2%	18%	28
2004	12,751	(3.73%)	7,235	2.46%	40%	60%	37%	63%	55%	25%	1%	19%	28
2003	13,245	2.64%	7,061	1.68%	42%	58%	34%	66%	55%	25%	1%	19%	29
Ten Year Average		1.97%		3.17%									
Five Year Average		3.54%		3.79%									

ILLINOIS COMMUNITY COLLEGE BOARD FUNDING

	<u>2013-14</u>	<u>2012-13</u>	<u>2011-12</u>	<u>2010-11</u>	<u>2009-10</u>	<u>2008-09</u>	<u>2007-08</u>	<u>2006-07</u>	<u>2005-06</u>	<u>2004-05</u>
Education Fund										
Credit Hour	7,300,000	7,048,510	6,994,843	6,994,843	7,290,831	6,735,316	6,273,417	6,186,546	6,083,517	6,250,582
Square Footage	-	32,637	76,538	76,538	74,886	73,788	76,411	69,237	70,969	63,990
Hold Harmless	-	-	-	-	-	-	-	-	322,839	254,982
Career and Technical Education	650,000	653,001	707,431	689,329	622,056	351,297	299,612	293,680	281,082	250,475
Total	<u>7,950,000</u> 2.79%	<u>7,734,148</u> -0.57%	<u>7,778,812</u> 0.23%	<u>7,760,710</u> -2.84%	<u>7,987,773</u> 11.55%	<u>7,160,401</u> 7.68%	<u>6,649,440</u> 1.53%	<u>6,549,463</u> -3.09%	<u>6,758,407</u> -0.90%	<u>6,820,029</u> -4.32%
Operation & Maintenance										
Deferred Maintenance	-	-	-	-	-	-	-	-	-	-
Capital Renewal	-	-	-	-	-	-	-	-	-	-
Capital Appropriation	-	-	-	-	-	-	-	-	-	-
Total	-	-	-	-	-	-	-	-	-	-
Restricted Purposes										
Workforce Development										
Business & Industry	-	-	131,935	130,203	121,281	116,490	104,658	103,596	101,544	100,496
P-16 Initiative	-	-	-	-	-	-	122,007	122,837	122,837	63,591
Student Success	-	-	-	-	-	-	-	121,355	-	-
Special Incentive	-	-	-	-	-	-	-	-	20,000	-
Total	<u>-</u> 0.00%	<u>-</u> -100.00%	<u>131,935</u> 1.33%	<u>130,203</u> 7.36%	<u>121,281</u> 4.11%	<u>116,490</u> -48.61%	<u>226,665</u> -34.83%	<u>347,788</u> 42.31%	<u>244,381</u> 48.93%	<u>164,087</u> -38.31%
Total All Funds	<u>7,950,000</u> 2.79%	<u>7,734,148</u> -2.23%	<u>7,910,747</u> 0.25%	<u>7,890,913</u> -2.69%	<u>8,109,054</u> 11.44%	<u>7,276,891</u> 5.83%	<u>6,876,105</u> -0.31%	<u>6,897,251</u> -1.51%	<u>7,002,788</u> 0.27%	<u>6,984,116</u> -9.99%

COMPARISON OF TAX AND STATE REVENUE BY COLLEGES

	2010 Tax Rate	Equalized Assessed Valuation (EAV)	Tax Extension	Tax Dollars Per District Resident	Tax Rate Restricted Under PTELL	Annual FTE Fiscal 2011	Tax Dollars Per FTE	Fiscal 2012 Equalization Grant	Fiscal 2012 Operating Grants	Total State Grants	State Grants Per FTE	Tax and State Grants Per FTE
Elgin	0.4326	13,451,233,701	58,190,037	125.91	Yes	8,510	6,838	-	5,098,506	5,098,506	599	7,437
DuPage	0.2349	45,330,911,551	106,482,311	102.41	Yes	19,134	5,565	-	12,770,564	12,770,564	667	6,233
Harper	0.2954	22,803,492,049	67,361,516	131.54	Yes	11,854	5,683	-	6,469,554	6,469,554	546	6,228
Oakton	0.1597	25,888,214,000	41,343,478	88.28	Yes	7,871	5,253	-	5,645,846	5,645,846	717	5,970
Lake County	0.2180	27,255,082,680	59,416,080	87.54	Yes	11,381	5,221	-	8,213,960	8,213,960	722	5,942
Waubonsee	0.4085	9,860,199,578	40,278,915	104.42	Yes	7,688	5,239	-	4,649,576	4,649,576	605	5,844
McHenry	0.3039	8,730,430,102	26,531,777	99.68	Yes	5,158	5,144	-	2,179,839	2,179,839	423	5,566
Kishwaukee	0.5602	2,256,981,416	12,643,610	111.77	No	3,523	3,589	1,890,310	1,893,079	3,783,389	1,074	4,663
Joliet	0.2272	20,829,647,683	47,324,960	75.83	Yes	11,874	3,986	-	7,071,381	7,071,381	596	4,581
Kankakee	0.3960	2,371,867,970	9,392,597	67.65	No	3,660	2,566	3,358,010	3,313,080	6,671,090	1,823	4,389
South Suburban	0.3658	4,512,554,625	16,506,925	60.65	Yes	5,394	3,060	2,399,844	3,308,104	5,707,948	1,058	4,118
Illinois Valley	0.3512	3,183,103,555	11,179,060	74.47	No	3,503	3,191	136,345	2,291,449	2,427,794	693	3,884
Morton	0.4073	2,305,398,885	9,389,890	59.26	Yes	3,177	2,956	1,080,230	1,495,746	2,575,976	811	3,766
Prairie State	0.2930	4,381,883,999	12,838,920	60.52	Yes	4,591	2,797	50,000	2,163,216	2,213,216	482	3,279
Triton	0.2244	10,608,984,125	23,806,560	72.55	Yes	9,722	2,449		6,616,749	6,616,749	681	3,129
Moraine Valley	0.2551	12,844,448,092	32,766,187	80.78	Yes	13,004	2,520	50,000	7,029,910	7,079,910	544	3,064
Peer Average	0.3208	13,538,402,126	35,965,801	87.70		8,128	4,128				753	4,881

ASSESSED VALUE AND TAX LEVY OF TAXABLE PROPERTY

Last Ten Fiscal Years

Year of Levy	Tax Rates	Assessed Valuation	%	\$ Tax Levy	%	Current Year Taxes Collected	Percent of Levy Collected
2012	0.2730	\$ 18,693,335,789	(5.29%)	\$ 51,032,806	4.85%	\$ 2,283,903	98.97%
2011	0.2462	19,737,548,883	(5.19%)	48,671,918	2.93%	48,032,636	98.69%
2010	0.2273	20,818,247,143	(2.30%)	47,287,997	3.42%	46,966,221	99.32%
2009	0.2146	21,307,945,484	0.51%	45,724,841	13.75%	45,253,617	98.97%
2008	0.1896	21,200,304,630	7.62%	40,198,903	7.42%	39,834,732	99.09%
2007	0.1901	19,698,629,345	10.63%	37,422,299	8.35%	37,269,645	99.59%
2006	0.1939	17,805,881,791	16.38%	34,538,141	8.10%	34,429,529	99.69%
2005	0.2142	15,299,377,998	13.16%	31,949,879	10.31%	31,862,464	99.73%
2004	0.2142	13,519,932,907	8.81%	28,962,921	10.35%	28,888,559	99.74%
2003	0.2113	12,425,003,225	10.50%	26,246,755	5.77%	26,208,269	99.85%
Ten-Year Average Increase			5.48%			7.52%	
Five-Year Average Increase			(0.93%)			6.47%	

Note: Assessed value is computed by various county clerks' offices and is equal to approximately one-third of the estimated actual value.

Sources: The County Clerk's Office of Cook, Grundy, Kankakee, Kendall, LaSalle, Livingston, and Will Counties.

FUND BALANCES - BUDGETARY BASIS

Last Ten Fiscal Years

Fiscal Year	Education	Operation & Maintenance	Operation & Maintenance Restricted	Liability, Protection, & Settlement	1988 Insurance Reserve	Health Insurance
2012	\$ 17,566,350	\$ 3,660,528	\$ 62,647,981	\$ 1,086,607	-	\$ 3,769,369
2011	17,424,458	3,361,339	101,511,037	934,026	-	4,212,679
2010	15,553,853	2,803,726	142,303,484	1,028,044	-	5,763,159
2009	12,484,697	2,605,844	74,217,582	1,009,042	-	5,919,367
2008	11,639,009	2,486,135	5,098,872	774,446	-	5,989,770
2007	8,283,800	2,199,647	6,158,682	575,890	-	4,703,332
2006	6,929,640	1,862,655	5,357,555	520,405	-	3,471,770
2005	5,116,855	1,748,130	8,856,860	243,076	-	2,542,236
2004	4,257,326	1,657,137	11,607,692	145,724	52,458	2,092,261
2003	3,731,588	1,606,314	3,041,062	61,628	226,309	688,527
10 year Ave.	\$ 10,298,758	\$ 2,399,146	\$ 42,080,081	\$ 637,889	\$ 27,877	\$ 3,915,247

Source: Annual audited financial statements.

ENROLLMENT BY ETHNICITY FALL 1990-2012

Ethnicity	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
African-American	820	747	822	814	796	771	833	753	820	796	932	1,136	1,405	1,343	1,242	1,369	1,318	1,356	1,495	1,599	1,852	1,884	1,713
Native-American	27	18	21	23	23	24	26	35	31	21	26	31	22	33	18	36	21	25	28	31	90	89	138
Asian	108	128	163	127	144	150	154	152	166	199	213	222	213	278	279	332	346	353	394	393	420	385	374
Latino	399	383	462	488	568	588	716	645	708	786	1,276	1,434	1,614	1,756	1,493	1,882	2,009	2,015	2,150	2,165	2,782	3,013	3,369
White	8,278	8,759	8,951	8,876	8,832	8,706	8,676	9,054	9,398	9,019	8,853	9,236	9,620	9,810	9,703	9,385	9,217	9,390	10,011	10,157	9,956	9,444	9,535
Non-Resident Alien	13	8	8	8	6	9	9	8	14	37	34	30	30	25	16	18	13	10	10	13	8	10	2
Unknown/Other	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	930	568	497	458
TOTAL	9,645	10,043	10,427	10,336	10,369	10,248	10,414	10,647	11,137	10,858	11,334	12,089	12,904	13,245	12,751	13,022	12,924	13,149	14,088	15,288	15,676	15,322	15,589

Ethnicity	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2010	2010
African-American	8.5%	7.4%	7.9%	7.9%	7.7%	7.5%	8.0%	7.1%	7.4%	7.3%	8.2%	9.4%	10.9%	10.1%	9.7%	10.5%	10.2%	10.3%	10.6%	10.5%	11.8%	12.3%	11.0%
Native-American	0.3%	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%	0.3%	0.3%	0.2%	0.2%	0.3%	0.2%	0.2%	0.1%	0.3%	0.2%	0.2%	0.2%	0.2%	0.6%	0.6%	0.9%
Asian	1.1%	1.3%	1.6%	1.2%	1.4%	1.5%	1.5%	1.4%	1.5%	1.8%	1.9%	1.8%	1.7%	2.1%	2.2%	2.5%	2.7%	2.7%	2.8%	2.6%	2.7%	2.5%	2.4%
Latino	4.1%	3.8%	4.4%	4.7%	5.5%	5.7%	6.9%	6.1%	6.4%	7.2%	11.3%	11.9%	12.5%	13.3%	11.7%	14.5%	15.5%	15.3%	15.3%	14.2%	17.7%	19.7%	21.6%
White	85.8%	87.2%	85.8%	85.9%	85.2%	85.0%	83.3%	85.0%	84.4%	83.1%	78.1%	76.4%	74.6%	74.1%	76.1%	72.1%	71.3%	71.4%	71.1%	66.4%	63.5%	61.6%	61.2%
Non-Resident Alien	0.1%	0.1%	0.1%	0.1%	0.1%	0.1%	0.1%	0.1%	0.1%	0.3%	0.3%	0.2%	0.2%	0.2%	0.1%	0.1%	0.1%	0.1%	0.1%	0.1%	0.1%	0.1%	0.0%
Unknown/Other	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	6.1%	3.6%	2.9%
TOTAL	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Minorities	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2010	2010
African-American	820	747	822	814	796	771	833	753	820	796	932	1,136	1,405	1,343	1,242	1,369	1,318	1,356	1,495	1,599	1,852	1,884	1,713
Native-American	27	18	21	23	23	24	26	35	31	21	26	31	22	33	18	36	21	25	28	31	90	89	138
Asian	108	128	163	127	144	150	154	152	166	199	213	222	213	278	279	332	346	353	394	393	420	385	374
Latino	399	383	462	488	568	588	716	645	708	786	1,276	1,434	1,614	1,756	1,493	1,882	2,009	2,015	2,150	2,165	2,782	3,013	3,369
Non-Resident Alien	13	8	8	8	6	9	9	8	14	37	34	30	30	25	16	18	13	10	10	13	8	10	2
TOTAL	1,367	1,284	1,476	1,460	1,537	1,542	1,738	1,593	1,739	1,839	2,481	2,853	3,284	3,435	3,048	3,637	3,707	3,759	4,077	4,201	5,152	5,381	5,596

Minorities	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2010	2010
African-American	60.0%	58.2%	55.7%	55.8%	51.8%	50.0%	47.9%	47.3%	47.2%	43.3%	37.6%	39.8%	42.8%	39.1%	40.7%	37.6%	35.6%	36.1%	36.7%	38.1%	35.9%	35.0%	30.6%
Native-American	2.0%	1.4%	1.4%	1.6%	1.5%	1.6%	1.5%	2.2%	1.8%	1.1%	1.0%	1.1%	0.7%	1.0%	0.6%	1.0%	0.6%	0.7%	0.7%	0.7%	1.7%	1.7%	2.5%
Asian	7.9%	10.0%	11.0%	8.7%	9.4%	9.7%	8.9%	9.5%	9.5%	10.8%	8.6%	7.8%	6.5%	8.1%	9.2%	9.1%	9.3%	9.4%	9.7%	9.4%	8.2%	7.2%	6.7%
Latino	29.2%	29.8%	31.3%	33.4%	37.0%	38.1%	41.2%	40.5%	40.7%	42.7%	51.4%	50.3%	49.1%	51.1%	49.0%	51.7%	54.2%	53.6%	52.7%	51.5%	54.0%	56.0%	60.2%
Non-Resident Alien	1.0%	0.6%	0.5%	0.5%	0.4%	0.6%	0.5%	0.5%	0.8%	2.0%	1.4%	1.1%	0.9%	0.7%	0.5%	0.5%	0.4%	0.3%	0.2%	0.3%	0.2%	0.2%	0.0%
TOTAL	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Overall	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2010	2010
Minorities	1,367	1,284	1,476	1,460	1,537	1,542	1,738	1,593	1,739	1,839	2,481	2,853	3,284	3,435	3,048	3,637	3,707	3,759	4,077	4,201	5,152	5,381	5,596
Total Enrollment	9,645	10,043	10,427	10,336	10,369	10,248	10,414	10,647	11,137	10,858	11,334	12,089	12,904	13,245	12,751	13,022	12,924	13,149	14,088	15,288	15,676	15,322	15,589
% Minority	14.2%	12.8%	14.2%	14.1%	14.8%	15.0%	16.7%	15.0%	15.6%	16.9%	21.9%	23.6%	25.4%	25.9%	23.9%	27.9%	28.7%	28.6%	28.9%	27.5%	32.9%	35.1%	35.9%

Source: Fall Census Enrollment (E1) File
 Institutional Research and Effectiveness

STUDENTS AT A GLANCE

ALL STUDENTS				
Fall Semester	Head Count		FTE	
	JJC	All Illinois*	JJC	All Illinois*
2003	13,245	365,019	7,061	202,699
2004	12,751	363,204	7,221	203,090
2005	13,022	352,824	7,503	197,367
2006	12,924	350,508	7,592	196,868
2007	13,149	347,277	7,879	197,473
2008	14,088	357,157	8,571	204,066
2009	15,288	383,960	9,420	224,021
2010	15,676	379,736	9,801	224,676
2011	15,322	372,566	9,617	217,674
2012	15,589	358,294	9,431	208,742

* Revised 2009-2011

Change '03-12	Head Count		FTE	
	JJC	All Illinois	JJC	All Illinois
Number Change	2,344	-6,725	2,370	6,043
Percent Change	17.7%	-1.8%	33.6%	3.0%

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FALL 2003-2012 ENROLLMENT BY AGE, RACE, GENDER, & STATUS												
Fall Semester	African-Am.	Nat-Am.	Asian	Latino	White	Non-Res. Alien	All Minority	Male	Female	Avg. Age	Full-Time	Part-Time
2003	1,343	33	278	1,756	9,810	25	3,435	5,523	7,722	28.5	4,452	8,793
2004	1,242	18	279	1,493	9,703	16	3,048	5,113	7,638	28.0	4,675	8,076
2005	1,367	36	326	1,888	9,389	18	3,633	5,274	7,748	27.7	4,895	8,127
2006	1,318	21	346	2,009	9,217	13	3,673	5,363	7,561	27.3	5,103	7,821
2007	1,356	25	353	2,015	9,390	10	3,759	5,365	7,784	27.2	5,372	7,777
2008	1,495	28	394	2,150	10,011	10	4,077	5,821	8,267	26.5	6,054	8,034
2009	1,599	31	393	2,165	10,157	13	4,201	6,699	8,589	26.4	6,668	8,620
2010	1,852	90	420	2,782	9,956	8	5,152	6,840	8,836	26.4	6,866	8,810
2011	1,884	89	385	3,013	9,444	10	5,381	6,617	8,705	26.1	6,407	8,915
2012	1,713	138	374	3,369	9,535	2	5,596	6,864	8,725	25.7	6,013	9,576

Change '03-12	African-Am.	Nat-Am.	Asian	Latino	White	Non-Res. Alien	All Minority	Male	Female	Avg. Age	Full-Time	Part-Time
Number Change	370	105	96	1,613	-275	-23	2,161	1,341	1,003	-2.8	1,561	783
Percent Change	27.6%	318.2%	34.5%	91.9%	-2.8%	-92.0%	62.9%	24.3%	13.0%	-9.8%	35.1%	8.9%

HIGH SCHOOL STUDENTS WHO ATTEND JOLIET JUNIOR COLLEGE

County	Fall 2012 - High School Graduates Who Attend JJC by County			
	HS Graduates	% at JJC	HS Graduates Who Attend College*	% Who Choose JJC
Cook	379	2.9%	266	4.1%
Kendall	48	16.7%	34	23.8%
LaSalle	100	20.0%	70	28.5%
Will	7,315	23.9%	5,128	34.1%
Livingston	80	22.5%	56	32.1%
Grundy	943	32.8%	661	46.7%
Total	8,865	23.8%	6,214	34.0%

**Source: U.S. Census Table 276 College Enrollment of Recent High School Completers-Estimated College Matriculation Rate of 70.1% .*

The fifth column represents the percent of high school graduates who enroll in college and choose to enroll in JJC.

Institutional Research and Effectiveness

DEMOGRAPHIC DATA - JOLIET JUNIOR COLLEGE DISTRICT 525

District Land Area

1,442 Square miles

Total Population

2000	526,138
2012	738,600
2015	846,115

Change 2000-2012: 212,462

% Change 2000-2012: 40.4%

% Annual Rate 2000-2012: 6.7%

Change 2012-2015: 107,515

% Change 2012-2015: 14.6%

% Annual Rate 2012-2015: 4.9%

Race

	<u>2000</u>	<u>2012</u>
% White	79.7	70.6
% Black	7.7	9.7
% Asian/ Pac. Isl.	3.2	3.8
% Hispanic	7.9	14.4
% Am/ Ind/AK Native	0.1	0.2
% 2 or More Races	1.4	1.3
% Total	100.0	100.0

Households

2000	171,065
2012	237,435
2015	272,784

Change 2000-2012: 66,370

% Change 2000-2012: 38.8%

% Annual Rate 2000-2012: 6.5%

Change 2012-2015: 35,349

% Change 2012-2015: 14.9%

% Annual Rate 2012-2015: 5.0%

Families

2000	132,173
2012	181,059

Change 2000-2012: 48,886

% Change 2000-2012: 37.0%

% Annual Rate 2000-2012: 6.2%

Household Income*

Median 2012	\$73,161
Median 2015	\$75,881

Spending Potential**

Auto Loan	116
Home Loan	129
Investments	116
Retirement Plans	130
Home Repair	126
Lawn & Garden	121
Computer/Hardware	117
Appliances	119
TV/Radio/Sound	114
Furniture	120
Dine Out/Carry Out	115
Sporting Goods	93
Fees & Tickets	124
Toys & Games	117
Travel	121
Cable TV	112
Apparel & Services	81
Auto Repairs	114
Health Insurance	114
Pets & Supplies	138

DEMOGRAPHIC DATA - JOLIET JUNIOR COLLEGE DISTRICT 525

<u>Age</u>	<u>2012</u>		<u>2012</u>
% 0-4	7.5	Base	237,435
% 5-9	7.5	% <\$25K	11.5
% 10-14	7.6	% \$25K-50K	18.0
% 15-19	7.3	% \$50K-100K	45.2
% 20-24	5.4	% \$100K-150K	17.3
% 25-44	27.6	% \$150K+	8.0
% 45-64	26.5		
% 65-84	9.2	Per Capita Income:	\$28,421
% 85+	1.4		
% 18+	72.3	<u>Owner Occupied Home Value</u>	
Median Age	36.9	Base	192,994
		% <\$50K	3.6
		% \$50K-90K	5.2
		% \$90K-175K	27.4
		% \$175K-400K	50.3
		% \$400K+	13.5
		Median	\$227,093

* Income represents the annual income for the preceding year in current dollars, including an adjustment for inflation or cost-of-living increase averaged over 47 zip codes queried for the JJC District.

** Spending Potential Index (SPI) is calculated by ESRI from Consumer Expenditure Survey, Bureau of Labor Statistics. The index represents the ratio of the average amount spent locally to the average U.S. spending for a product or service, multiplied by 100.

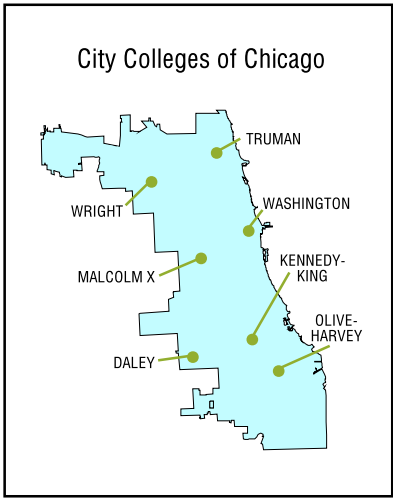
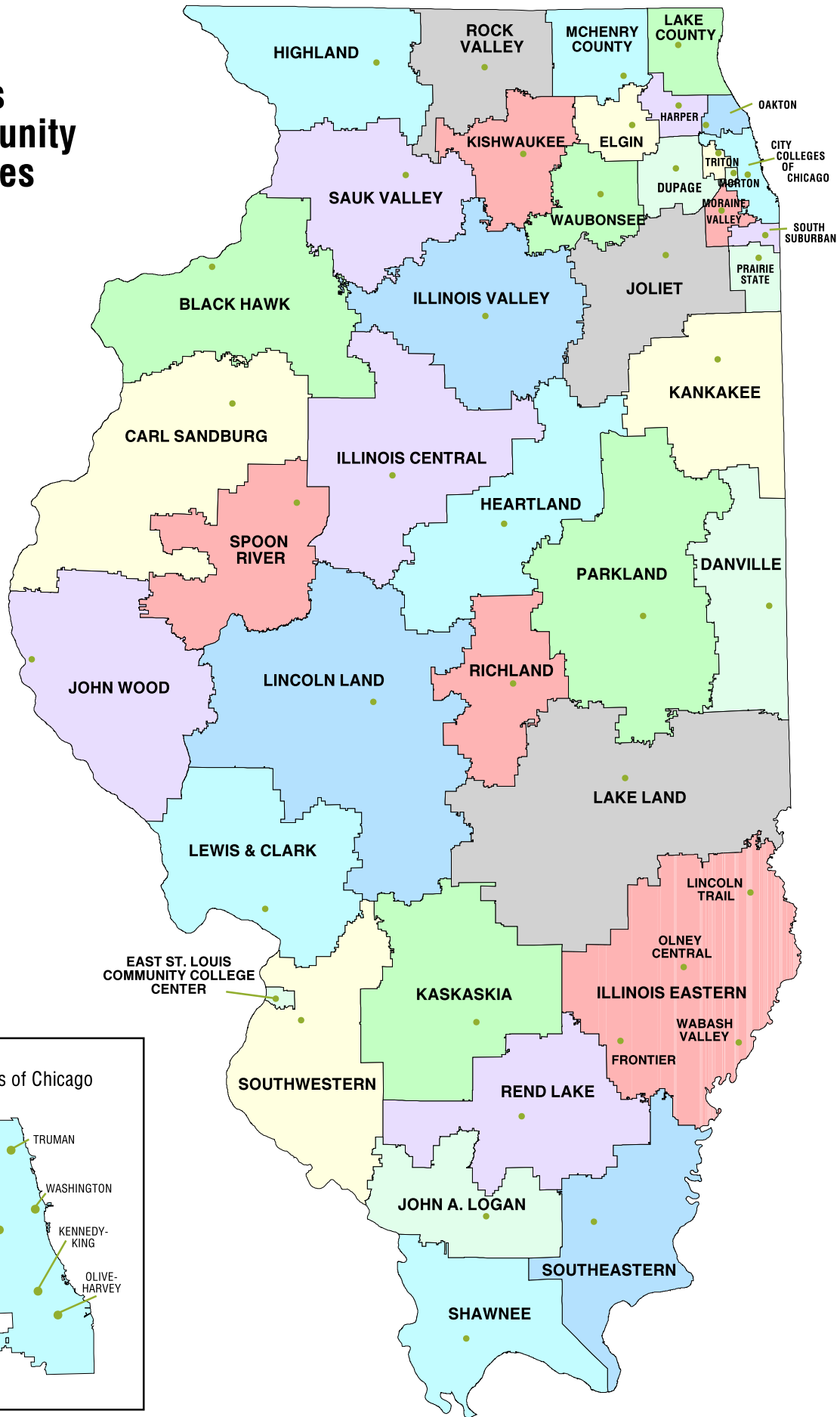
Institutional Research and Effectiveness

OCCUPATIONAL PROJECTIONS
BY STANDARD OCCUPATIONAL CLASSIFICATION (SOC) CODE - JJC DISTRICT 525

SOC Code	Description	2008 Jobs	2018 Jobs	Change	% Change	Median Hourly Wage
11-0000	Management occupations	11,081	11,541	460	4%	\$ 39.51
13-0000	Business and financial operations occupations	8,197	9,268	1,071	13%	26.55
15-0000	Computer and mathematical science occupations	3,194	3,463	269	8%	29.03
17-0000	Architecture and engineering occupations	2,530	2,715	185	7%	34.83
19-0000	Life, physical, and social science occupations	1,488	1,660	172	12%	28.45
21-0000	Community and social services occupations	2,637	3,003	366	14%	20.25
23-0000	Legal occupations	926	1,031	105	11%	33.71
25-0000	Education, training, and library occupations	17,264	19,847	2,583	15%	23.24
27-0000	Arts, design, entertainment, sports, and media occupations	2,514	2,746	232	9%	20.22
29-0000	Healthcare practitioners and technical occupations	10,206	12,386	2,180	21%	25.91
31-0000	Healthcare support occupations	4,764	6,021	1,257	26%	13.47
33-0000	Protective service occupations	6,000	6,533	533	9%	24.80
35-0000	Food preparation and serving related occupations	17,258	19,892	2,634	15%	9.14
37-0000	Building and grounds cleaning and maintenance occupations	8,048	9,073	1,025	13%	11.68
39-0000	Personal care and service occupations	7,075	8,466	1,391	20%	10.38
41-0000	Sales and related occupations	24,663	26,147	1,484	6%	11.38
43-0000	Office and administrative support occupations	30,680	32,463	1,783	6%	14.87
45-0000	Farming, fishing, and forestry occupations	332	329	(3)	-1%	9.15
47-0000	Construction and extraction occupations	14,477	15,705	1,228	8%	29.82
49-0000	Installation, maintenance, and repair occupations	8,437	9,268	831	10%	23.13
51-0000	Production occupations	16,000	15,407	(593)	-4%	17.02
53-0000	Transportation and material moving occupations	17,568	18,580	1,012	6%	13.54
		215,339	235,544	20,205	9%	\$ 23.13

Source: Illinois Department of Employment Security Community College District WIA 10 Long-Term Employment Projections
 Institutional Research and Effectiveness

Illinois Community Colleges



CAMPUS LOCATIONS

Joliet Junior College District 525 encompasses approximately 1,442 square miles in area and serves all or parts of the following counties:

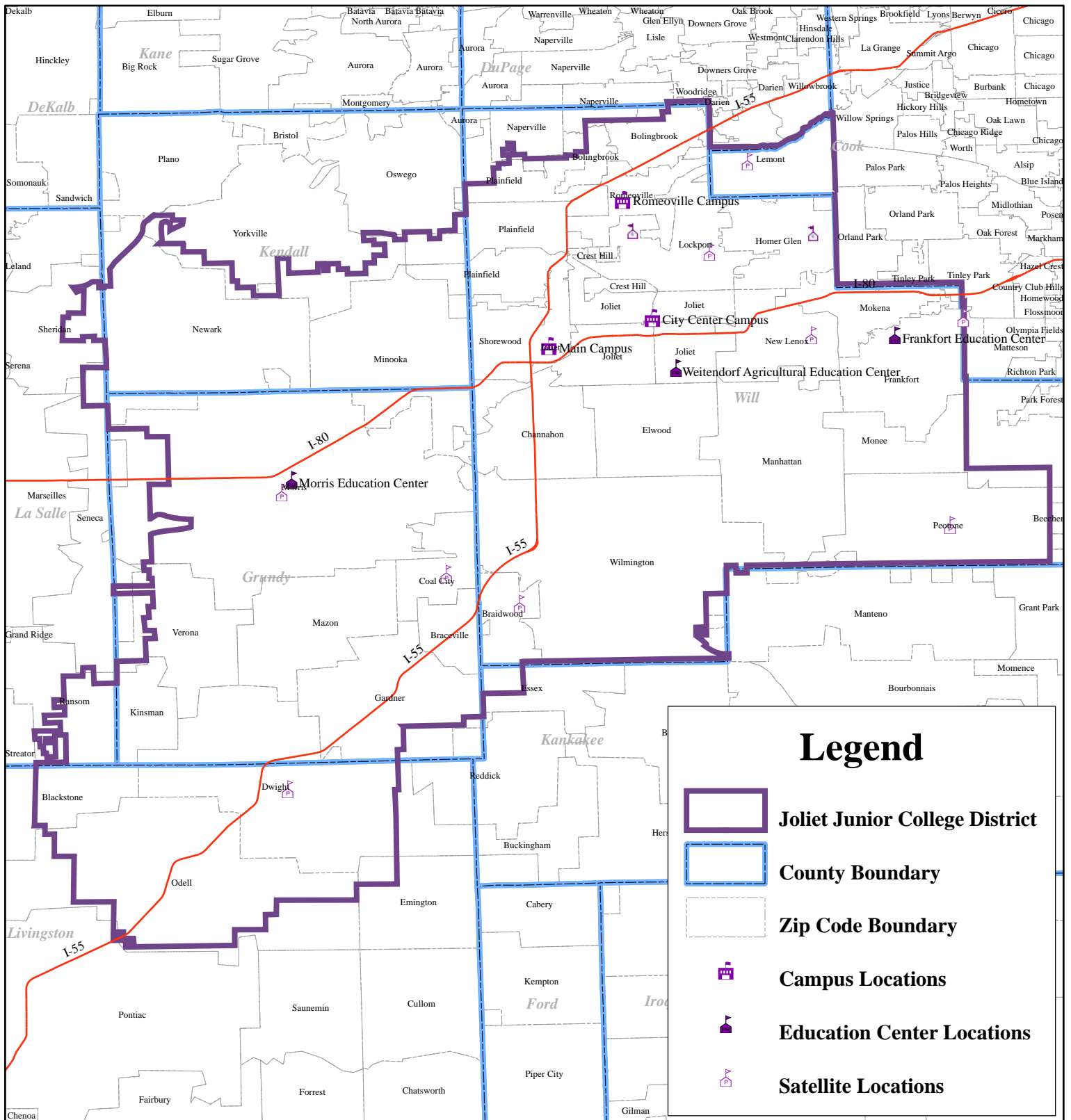
- Will
- Grundy
- Kankakee
- Kendall
- LaSalle
- Livingston
- Cook

The main campus is located at 1215 Houbolt Road in Joliet, Illinois which is positioned on the west side of Joliet and relatively in the center of the overall district. The campus is bounded by the Will County Forest Preserve to the north, Houbolt Road to the east, Olympic Boulevard and Rock Run Industrial Park to the south and Rock Run Creek to the west. The main campus site is very unique. At 368 acres, it is the largest site of all Illinois Community Colleges.







The main campus is located approximately 45 miles from downtown Chicago and is considered to be geographically part of the Chicago metropolitan area. Located near major interstates I-55 and I-80, Joliet and Joliet Junior College are a major part of the metropolitan area.

In addition to the main campus, the college offers programs at five other sites within the district. They are located in Romeoville (Romeoville Campus), Morris (Morris Education Center), Frankfort (Frankfort Education Center), downtown Joliet (City Center Campus) and on Laraway Road in Joliet (Weitendorf Agricultural Education Center).

Joliet Junior College District 525



Legend

-  Joliet Junior College District
-  County Boundary
-  Zip Code Boundary
-  Campus Locations
-  Education Center Locations
-  Satellite Locations

**JOLIET JUNIOR COLLEGE
RESOLUTION TO ADOPT TENTATIVE FISCAL YEAR 2013-2014 BUDGET
OF THE ILLINOIS COMMUNITY COLLEGE DISTRICT NO. 525
COUNTIES OF WILL, GRUNDY, LIVINGSTON, COOK,
KENDALL, LASALLE, AND KANKAKEE,
STATE OF ILLINOIS**

For the fiscal college year beginning July 1, 2013, and ending June 30, 2014.

WHEREAS, the Illinois Public Community College Act, 110 ILCS 805/3-20.1, requires the adoption of a budget.

NOW, THEREFORE, BE IT RESOLVED by the College Board of the Illinois Community College District No. 525, Counties of Will, Grundy, Livingston, Cook, Kendall, LaSalle, and Kankakee, State of Illinois as follows:

- (1) That the fiscal year of the college district be and the same hereby is fixed and declared to be from July 1, 2013 to June 30, 2014.
- (2) That a tentative budget for said fiscal year be and same hereby is adopted,
- (3) That the budgeted named sums, or so much thereof as may be necessary, respectively, for the purpose named, are hereby tentatively appropriated to meet the necessary expense and liability of Illinois Community College District No. 525, Counties of Will, Grundy, Livingston, Cook, Kendall, LaSalle, and Kankakee, State of Illinois, for said fiscal year beginning July 1, 2013 and ending June 30, 2014.
- (4) That the tentative budget shall be open and available for public inspection at the office of Judy Mitchell, Vice President, Administrative Services, Joliet Junior College, Joliet, Illinois, room A-3120, 1215 Houbolt Road, Joliet, Illinois, from this date until the 18th day of June, 2013.

On the 18th day of June 2013, at 6:00 p.m. C.D.S.T., a public hearing shall be held at Joliet Junior College, Illinois Community College District No. 525, in the Board Room, A-3104, 1215 Houbolt Road, Joliet, Illinois, upon said tentative budget.

- (5) That the Vice President, Administrative Services shall cause publication of the date, time, and place of said public hearing and the purpose therefore in a newspaper printed and published and of general circulation in the Illinois Community College District No. 525, once at least 30 days prior to the date of said hearing.

ADOPTED this 14th day of May 2013.

ATTEST:

Chairman, Board of Trustees, Joliet Junior College, Illinois
Community College District No. 525, Counties of Will,
Grundy, Livingston, Cook, Kendall, LaSalle, and Kankakee,
State of Illinois

Secretary, Board of Trustees, Joliet Junior College
Illinois Community College District No. 525, Counties
of Will, Grundy, Livingston, Cook, Kendall, LaSalle,
and Kankakee, State of Illinois

JOLIET JUNIOR COLLEGE
ILLINOIS COMMUNITY COLLEGE DISTRICT NO. 525
STATE OF ILLINOIS
BUDGET RESOLUTION FOR FISCAL YEAR 2013-2014

The budget for Joliet Junior College, Illinois Community College District No. 525, Counties of Will, Grundy, Livingston, Cook, Kendall, LaSalle, and Kankakee, State of Illinois, for the fiscal year beginning July 1, 2013, and ending on June 30, 2014.

WHEREAS the Board of Trustees of Joliet Junior College, Illinois Community College District No. 525, Counties of Will, Grundy, Livingston, Cook, Kendall, LaSalle, and Kankakee, State of Illinois, caused to be prepared in tentative form a budget, and the Interim Vice President, Administrative Services has made the same conveniently available for public inspection for at least thirty days prior to final action thereon; and

WHEREAS a public hearing was held on such budget on the 18th day of June, 2013, notice of said hearing was given at least thirty days prior thereto as required by law, and all other legal requirements have been complied with;

NOW THEREFORE BE IT RESOLVED by the Board of Trustees of said district as follows:

Section 1: That the fiscal year of Joliet Junior College be and the same hereby is fixed and declared to be beginning July 1, 2013, and ending June 30, 2014.

Section 2: That the following budget, containing an estimate of amounts available in each Fund, separately, and of expenditures from each be and the same is hereby adopted as the budget of Joliet Junior College for the same fiscal year.

Motion for adoption was made by _____ and seconded by _____ . On roll, there being _____ members present, the vote was:

<u>AYES</u>	<u>NAYS</u>
(1)	(1)
(2)	(2)
(3)	(3)
(4)	(4)
(5)	(5)
(6)	(6)
(7)	(7)

The ayes being _____ and the nays being _____ the absentees being _____ and those voting present being _____, the Chairman declared the budget adopted as of this 18th day of June 2013.

Secretary of the Board of Trustees, Joliet Junior College,
Illinois Community College District No. 525, Counties
of Will, Grundy, Livingston, Cook, Kendall, LaSalle,
and Kankakee, State of Illinois

**JOLIET JUNIOR COLLEGE
CERTIFICATION OF BUDGET/APPROPRIATION
IN ACCORDANCE WITH CHAPTER 35 SECTION 200/18-50
ILLINOIS COMPILED STATUTES**

The undersigned, Chairman of the Board of Trustees of Joliet Junior College, Illinois, Community College District No. 525, Counties of Will, Grundy, Livingston, Cook, Kendall, LaSalle, and Kankakee, State of Illinois, and the Chief Financial Officer of said taxing district, do hereby certify that the attached hereto is a true and correct copy of the Budget/Appropriation of said Joliet Junior College District 525 for its 2013-14 fiscal year, adopted on June 18, 2013.

We further certify that the estimate of revenues, by source, anticipated to be received by said taxing district, either set forth in said document or attached hereto separately, is a true statement of said estimate.

Dated this _____ day of _____, 2013.

Chairman, Board of Trustees, Joliet
Junior College, Illinois Community
College District 525, Counties of
Will, Grundy, Livingston, Cook,
Kendall, LaSalle, and Kankakee,
State of Illinois

Chief Financial Officer/Treasurer,
Joliet Junior College, Illinois
Community College District 525,
Counties of Will, Grundy, Livingston,
Cook, Kendall, LaSalle, and Kankakee,
State of Illinois

GLOSSARY

GLOSSARY OF TERMS

NOTE: Terms which relate to FUND, OBJECT, PROGRAM, and REVENUES have been grouped under those general headings within the glossary in order to emphasize those relationships and financial groupings. All entries are listed alphabetically except for ACRONYMS, which, for convenience, are listed at the end of the glossary section.

ACADEMIC SUPPORT. (See PROGRAM)

ACADEMIC TERM. An academic term is any period of time in which course work is offered by the institution and for which students seek enrollment. The term may include a regular session or a special session or both. The college uses the semester system, which consists of the summer, fall and spring semesters.

ACCOUNT NUMBER. An account number is a defined code for recording and summarizing financial transactions.

ACCOUNTING PERIOD. The accounting period is a period at the end of which and for which financial statements are prepared.

ACCRUAL BASIS. Accrual basis accounting is an accounting system that records revenues when earned, but not necessarily received, and expenditures when a liability is created, regardless of the accounting period in which cash payment is actually made. An encumbrance system may be used in conjunction with an accrual basis accounting system.

ACCRUED EXPENSES. Accrued expenses are those expenses which have been incurred and have not been paid as of a given date.

ACCRUED INTEREST. Accrued interest is earned between interest dates but not yet paid.

ACCRUED LIABILITIES. Accrued liabilities are those amounts owed, but not yet paid.

ACCRUED REVENUE. Accrued revenue is earned and not yet collected regardless of whether due or not.

APPROPRIATION. An appropriation is an authorization that enables the college to make expenditures and incur obligations for a specific purpose.

ASSESSED VALUATION. The assessed valuation is the value on each unit of property for which a prescribed amount must be paid as property taxes.

ASSETS. The entire property owned by the college.

AUDIT. An audit is an examination of the financial records of the college to obtain reasonable assurance that the financial statements prepared by the college are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. It further includes an assessment of the accounting principles and procedures used and of the significant financial estimates made by management.

AUDIT FUND. (See FUND)

AUXILIARY ENTERPRISES FUND. (See FUND)

BALANCED BUDGET. A balanced budget is a budget for which expenditures are equal to income.

BOND. A bond is a written promise to pay a specific sum of money, called the face value or principle amount, at a specified date (or dates) in the future, called the maturity date, and with periodic interest at a rate specified in the bond. A bond is generally issued for a specific purpose or project, such as construction of a new facility.

BOND AND INTEREST FUND. (See FUND)

BONDED DEBT. Bonded debt is the part of the college debt which is covered by outstanding bonds.

BUDGET. The budget is a controlled plan to be used in implementing the philosophy and the objectives of the college. Its development should involve maximum participation and, therefore, the aims and objectives of the college should be reflected at each level. The budget is a legal document once it has been approved by the board.

BUILDINGS. Facilities permanently affixed to the land, including their associated heating and air conditioning systems, electrical and sound systems, plumbing and sewer systems, elevators, and other fixed equipment.

CAPITAL EQUIPMENT. (See OBJECT)

CASH. (See REVENUES)

CONFERENCE AND MEETING EXPENSES. (See OBJECT)

CONTINGENCY. (See OBJECT)

CONTRACTUAL SERVICES. (See OBJECT)

CORPORATE PERSONAL PROPERTY REPLACEMENT TAX. The CPPR tax is collected by the Illinois Department of Revenue as a replacement for the personal property tax.

COST BENEFIT. Cost benefit analyses are those studies which provide the means for comparing the resources to be allocated to a specific program with the results likely to be obtained from it, or the analyses which provide the means for comparing the results likely to be obtained from the allocation of certain resources toward the achievement of alternate or competing objectives.

COURSE. A course is defined as an educational unit within the instructional programs dealing with a particular subject and consisting of instructional periods and one or more instructional delivery systems. Courses are generally classified by the discipline they belong to and the level of instruction

COURSE CREDIT. Course credit is the number of credits that will be earned by the student for successful completion of a course.

CREDIT HOUR GRANT. Credit hour grants are received for courses for each semester credit hour or equivalent for students who were certified as being in attendance at midterm of the semester during the fiscal year. There are no special restrictions on the use of these funds.

CURRENT ASSETS. Current assets are cash or anything that can be readily converted into cash.

CURRENT EXPENSES. Current expenses are any expenses except for capital outlay and debt service. They include total charges incurred, whether paid or unpaid.

CURRENT LIABILITIES. Current liabilities are debts which are payable within a relatively short period of time, usually no longer than a year.

DEBT SERVICE. Debt service includes expenditures for the retirement of debt and expenditures for interest on debt, except principal and interest on current loans, which are loans payable in the same fiscal year in which the money was borrowed.

DEFERRED CHARGES. Deferred charges include expenditures which are not chargeable to the fiscal year in which they are made, but are carried over on the asset side of the balance sheet pending amortization or some other disposition. Deferred charges differ from prepaid expenses in that they usually extend over a long period of time and may or may not be regularly recurring costs of operation.

DEFERRED REVENUE. Deferred revenues are those monies or entitlements which have been recognized as revenues, but have not been received and are therefore not available for use. Deferred revenue is considered a liability.

DEFICIT. A deficit is a shortfall of revenues under expenditures and transfers.

DEPRECIATION. Depreciation is a fall in value, reduction of worth. It is the deterioration, or the loss or lessening in value, arising from age, use and improvements due to better methods.

DIRECT COSTS. Direct costs are those elements of cost which can be easily, obviously, and conveniently identified with specific programs or activities, as distinguished from those costs incurred for several different activities or programs and whose elements are not readily identified with specific activities.

DISBURSEMENTS. Disbursements are the actual payment of cash by the college.

DOUBLE-ENTRY ACCOUNTING. Double-entry accounting is an accounting system that requires for every entry made to the debit side of an account or accounts, there must be an equal entry to the credit side of an account or accounts.

EDUCATION FUND. (See FUND)

EMPLOYEE BENEFITS. (See OBJECT)

ENCUMBRANCES. Encumbrances are actual or anticipated liabilities provided for by an appropriation which is recognized when a contract, purchase order, or salary commitment is made. It reduces the appropriation to avoid expenditure of funds needed to pay anticipated liabilities or expenditures.

EQUALIZATION GRANT. Equalization grants attempt to reduce the disparity in local funds available per student among districts. Equalized assessed valuations, full-time equivalent students, corporate personal property replacement tax revenue, fixed costs, and the district's program mix are considered in the equalization calculations.

EXPENDITURES. Expenditures are the total charges incurred by the college regardless of the time of payment.

FACILITIES REVENUE. (See REVENUES)

FEDERAL GOVERNMENT SOURCES. (See REVENUES)

FINANCIAL STATEMENT. A financial statement is a formal summary of accounting records setting forth the district's financial condition and results of operations.

FISCAL YEAR. The fiscal year is the year by or for which accounts are reckoned or the year between one annual time of settlement or balancing of accounts and another. It consists of a period of 12 months, not necessarily concurrent with the calendar year, with reference to which appropriations are made and expenditures are authorized and at the end of which accounts are made up and the books are balanced. The college's fiscal year is the period July 1 to June 30 of the following calendar year inclusive.

FIXED ASSETS. Fixed assets are those assets essential to continuance of proper operation of the college. They include land, buildings, machinery, furniture, and other equipment which the college intends to hold or continue to use over a long period of time.

FIXED CHARGES. (See OBJECT)

FULL-TIME EQUIVALENT. For students, the full-time equivalent indicator is the statistical student unit calculated by dividing all credit hours (both certificate and degree) generated at the college by 15 credit hours for any given academic term. To determine the annual full-time equivalent student, the total credit hours for the year are divided by 30 credit hours. This is not to be confused with a full-time student, which is a student who is enrolled for 12 or more credit hours per semester. For faculty the full-time equivalent is 30 instructional hour equivalents per year. For classified staff personnel, the full-time equivalent is 40 hours of work per week.

FUND. A fund is an accounting entity with a self-balancing set of accounts for recording assets, liabilities, a fund balance, and changes in the fund balance. Separate accounts are maintained for each fund to insure observance of limitations and restrictions placed on the use of resources. For accounting and reporting purposes, funds of similar characteristics may be combined into fund groups. Funds are established and organized for budgeting, accounting, and reporting purposes in accordance with activities and objectives as specified by donors of resources, in accordance with regulations, restrictions, or limitations imposed by sources outside the college, or in accordance with directions issued by the Board of Trustees. The fund number follows the fund name.

AUDIT FUND (Fund 11) (a Special Revenue Fund)

The Audit Fund is used for recording the payment of auditing expenses. The audit tax levy is recorded in this fund and monies in this fund should be used only for the payment of auditing expenses.

AUXILIARY ENTERPRISES FUND (Fund 05) (a Special Revenue Fund)

The Auxiliary Enterprises Fund accounts for college services where a fee is charged to students/staff. Each enterprise/service should be accounted for separately using a group of self-balancing accounts within the fund.

BOND AND INTEREST FUND (Fund 04) (a Debt Service Fund)

The Bond and Interest Fund is used to account for payment of principal, interest, and related charges on any outstanding bonds. Debt service for each bond issue must be accounted for separately using a group of self-balancing accounts within the fund.

EDUCATION FUND (Fund 01) (a General Fund)

The Education Fund is used to account for the revenues and expenditures of the academic and service programs of the college. It includes the cost of instructional, administrative, and professional salaries; supplies and equipment; library books and materials; maintenance of instructional and administrative equipment; and other costs pertaining to the educational program of the college.

LIABILITY, PROTECTION, AND SETTLEMENT FUND (Fund 12) (a Special Revenue Fund)

Tort liability, property insurance, unemployment insurance, and worker's compensation levies should be recorded in this fund. Monies in this fund, including interest earned on the assets of the fund, should be used for payment of

tort liability property, unemployment, or worker's compensation insurance or claims.

OPERATIONS AND MAINTENANCE FUND (Fund 02) (a General Fund)

The Operations and Maintenance Fund is used to account for expenditures for the improvement, maintenance, repair, or benefit of buildings and property, including the cost of interior decorating and the installation, improvement, repair, replacement, and maintenance of building fixtures; rental of buildings and property for community college purposes; payment of all premiums for insurance upon buildings and building fixtures; salaries of janitors, engineers, or other custodial employees; all costs of fuel, lights, gas, water, telephone service, custodial supplies, and equipment; and professional surveys of the condition of college buildings.

OPERATIONS AND MAINTENANCE FUND (Restricted) (Fund 03) (a Capital Projects Fund)

The Operations and Maintenance Fund (Restricted) is used to account for monies restricted for building purposes and site acquisition.

RESTRICTED PURPOSES FUND (Fund 06) (a Special Revenue Fund)

The Restricted Purposes Fund is used for the purpose of accounting for monies that have restrictions regarding their use. Each specific grant or project should be accounted for separately using a complete group of self-balancing accounts within the fund.

SELF-INSURANCE FUND (Fund 23) (a Proprietary Fund) The Self-Insurance Fund is used for the purpose of accounting for monies used for medical, vision, dental insurance, and workers' compensation claims for employees.

WORKING CASH FUND (Fund 07) (a Nonexpendable Trust Fund)

The Working Cash Fund is used to enable the district to have on hand at all times sufficient cash to meet the demands of ordinary and necessary expenditures. This fund is used to account for the proceeds of working cash bonds. By making temporary transfers, the Working Cash Fund is used as a source of working capital by other funds. Such transfers assist operating funds in meeting demands during periods of temporary low cash balances.

FUND BALANCE. The fund balance is the balance of a fund after all liabilities have been deducted from the assets of the fund. Also termed Fund Equity.

GENERAL ADMINISTRATION. (See PROGRAM)

GENERAL MATERIALS AND SUPPLIES. (See OBJECT)

INDEPENDENT OPERATIONS. (See AUXILIARY ENTERPRISES FUND)

INDIRECT COSTS. Indirect costs are those elements of cost necessary in the provision of a service which are of such nature that they cannot be readily or accurately identified with the specific service

INSTITUTIONAL SUPPORT. (See PROGRAM)

INSTRUCTION. (See PROGRAM)

INTERFUND TRANSFERS. Interfund transactions are for transfer of monies between funds. Monies may not be transferred between funds except by the same procedure as that used to approve the budget, including public notification, publication, inspection, and comment. Interfund transfers are usually part of the overall budget plan and are built into the budget at the time of its approval by the Board of Trustees.

INTERNAL CONTROL. The purpose of internal control is to safeguard the use of public funds and to protect the public trust on behalf of the college. Internal controls are those activities and organizational preparations designed to insure effective accounting control over assets, liabilities, revenues, expenditures, and any other activities associated with the finance and accounting actions of the college. Some of the precautions instituted by internal control are ensuring that no single individual can perform a complete cycle of financial operations and that procedures of the finance and accounting system are specific and monitored. Internal control also requires designated levels of authorization for all actions under the system.

INVESTMENT REVENUE. (See REVENUES)

INVESTMENTS. Investments are securities or other properties in which money is held, either temporarily or permanently, in expectation of obtaining revenues. Legal investments for community college funds are governed by state statute, which allow funds belonging to or in the custody of the college, including restricted and nonrestricted funds, to be invested. Bonds, treasury bills, certificates of deposit, and short-term discount obligations issued by the Federal National Mortgage Association are some of the types of investments which are permitted by law.

LIABILITY. Obligations incurred by the college when deed passes that must be liquidated, renewed, or refunded at a future date.

LIABILITY, PROTECTION, AND SETTLEMENT FUND. (See FUND)

LOCAL GOVERNMENT SOURCES. (See REVENUES)

MODIFIED ACCRUAL BASIS ACCOUNTING. Modified accrual basis accounting is any accounting system that records revenue when susceptible to accrual both measurable and available. Available means collectible within the current period or soon enough thereafter to be used to pay the liabilities of the current period. Expenditures other than interest on long-term debts generally are recognized when the related fund liability is incurred.

NET CURRENT ASSETS. Net current assets is the difference between current assets and current liabilities. This is also known as working capital.

NET EXPENDITURE. A net expenditure is the actual cost incurred by the college for some service or object after the deduction of any discounts, rebates, reimbursements, or revenue produced by the service or activity.

NET REVENUE. Net revenue is defined as the balance remaining after deducting from the gross revenue for a given period all expenditures during the same period.

NON-GOVERNMENTAL GIFTS, GRANTS, AND BEQUESTS. (See REVENUES)

OBJECT. The term object applies to expenditure classifications and designates materials or services purchased. Expenditures are grouped by major objects, such as salaries, supplies, or capital outlay, and are further divided as needed for cost accounting and control purposes.

CAPITAL EQUIPMENT. Also termed capital outlay, the capital equipment object group includes site acquisition and improvement, office equipment, instructional equipment, and service equipment. Generally expenditures in this category cost more than \$2,500.00, have a useful life of greater than three years and would not normally be purchased from general materials and supplies. Furniture, computer servers and related equipment, and laboratory equipment would be typical examples of items included in this category.

CONFERENCE AND MEETING EXPENSES. The category of conference and meeting expenses includes expenses associated with conference registration and fees, costs for hosting or attending meetings, and related travel costs, whether local or otherwise.

CONTINGENCY. Contingency funds are those appropriations set aside for emergencies or unforeseen expenditures. Contingency funds are used only by budget transfers and may not be expensed directly.

CONTRACTUAL SERVICES. Contractual service costs are those monies paid for services rendered by firms and individuals under contract who are not employees of the college.

EMPLOYEE BENEFITS. Employee benefits costs are for all benefits which employees accrue through continued employment with the college. Benefits include health insurance coverage, sabbatical leave salaries, tuition reimbursement, life insurance, early retirement contributions assignable to the college, and others.

FIXED CHARGES. The fixed charges object category includes charges for rentals of facilities and equipment, payment of debt interest and principal, general insurance charges, installment payments for lease/purchase agreements, and property/casualty insurance.

GENERAL MATERIALS AND SUPPLIES. The general materials and supplies category includes the cost of materials and supplies necessary for the conduct of the college's business. Business forms, envelopes, postage costs, printing costs, and handouts to students typically fall into this category.

OTHER EXPENDITURES. The other expenditures object category includes expenditures not readily assignable to another object category. Examples include student grants and scholarships, tuition chargebacks, charges and adjustments, and student loans.

SALARIES. Salaries are monies paid to employees of the college for personal services rendered to the college. Full-time, part-time, and temporary employees, whether administrators, faculty, or staff, are paid wages or salaries.

UTILITIES. The utilities object account covers all utility costs necessary to operate the physical plant and other on going services, including gas, water, sewage, telephone, and refuse disposal.

OPERATING FUNDS. Operating Funds refers to the combination of the Education Fund and the Operations and Maintenance Funds (Funds 01 and 02).

OPERATIONS AND MAINTENANCE FUND. (See FUND)

OPERATIONS AND MAINTENANCE FUND (Restricted). (See FUND)

OPERATION AND MAINTENANCE OF PLANT. (See PROGRAM)

ORGANIZED RESEARCH. (See PROGRAM)

OTHER EXPENDITURES. (See OBJECT)

OTHER REVENUES. (See REVENUES)

PROGRAM. A program is defined as a level in the program classification structure hierarchy representing the collection of program elements serving a common set of objectives that reflect the major institutional missions and related support objectives. The program classification structure, established by the ICCB, is a means of identifying and organizing the activities of the college in a program-oriented manner.

ACADEMIC SUPPORT. Academic support includes those programs which directly support the instruction process and academic programs, including tutoring and instructional assistance. These programs include library operations, instructional support services, television production services, audiovisual services, and instructional technology administration. This last program provides instructional technology support to the academic programs of the college, including maintenance of the academic computer network and operation of the computer labs. Instructional technology operation and equipment costs are allocated on a pro rata basis to the academic programs which use the academic

computer services. This consolidated effort provides considerable economy of effort, expertise, and resources.

GENERAL ADMINISTRATION. General administration includes those activities devoted to the general regulation, direction, and day-to-day operation of the college. The offices of the president, college development, business administration/treasurer, accounting services, business services, human resources, and community relations are included in general administration. Typical services provided include purchasing for the entire college, printing services, shipping and receiving services, and financial services. The annual audit and the annual budget are produced by offices of general administration.

INSTITUTIONAL SUPPORT. Also called general institutional, this category includes those costs and activities not readily assignable to another category or which apply to the college on an institution-wide basis. The Board of Trustees' costs, institutional membership and accreditation costs, commencement, and certain institutional expenses, such as bank service charges, some benefit costs, and NDSL administrative costs are assigned to this category.

INSTRUCTION. Instruction consists of those activities dealing with the teaching of students. It includes the activities of faculty in the baccalaureate-oriented/transfer, occupational-technical career, general studies, and remedial and ABE/ASE programs (associate degree credit and certificate credit). It includes expenditures for department chairs, administrators, and support staff for whom instruction is an important role. It also includes all equipment, materials, supplies and costs that are necessary to support the instructional program.

OPERATION AND MAINTENANCE OF PLANT. Operation and maintenance of plant includes those activities necessary for the proper and safe operation of the physical plant of the college, including buildings, grounds, and roadways. Public safety, transportation, maintenance services, and housekeeping are part of operation and maintenance of plant.

ORGANIZED RESEARCH. Organized research includes separately budgeted research projects other than institutional research (which is included under instructional administration). The college does not engage in independent research projects.

PUBLIC SERVICE. Public service includes services provided to the general college community and residents by making college facilities and expertise available to the public outside of the academic realm. It includes college-sponsored seminars, workshops, forums, lecture series, cultural events and exhibits, and other non-academic services to the residents of the district.

STUDENT SERVICES. Student services include those activities which provide direct support services to students other than academic support services. These activities include registration and records, financial aid, counseling, placement testing, career placement assistance, health services, and student activities.

PROPERTY TAXES. In general, property taxes are those taxes levied on real property for the purpose of providing service for the public good. In the case of the college, property taxes are levied on the real property of the district for the purpose of fulfilling the goal of educational service.

PUBLIC SERVICE. (See PROGRAM)

REIMBURSABLE CREDIT HOUR. A reimbursable credit hour is an ICCB-certified instructional credit hour used as the basis for distributing selected ICCB grants.

RESTRICTED PURPOSE FUND. (See FUND)

REVENUES. Revenues are additions to assets which do not increase any liability, do not represent the recovery of expenditure, or do not represent the cancellation of certain liabilities without a corresponding increase in other liabilities or a decrease in assets.

CASH. The cash source category includes currency, coin, checks, money orders, and bank drafts on hand or deposit with the official or agent designated as custodian of cash or in demand deposit accounts. Petty cash funds, change funds, and other imprest cash funds are recorded in the cash object.

FACILITIES REVENUE. Facilities revenue accrues from the use of college facilities, such as building/space rentals, data processing charges, and equipment rentals.

FEDERAL GOVERNMENT SOURCES. The category of federal government revenue sources includes all revenues which originate with federal agencies and are paid directly to the college or administered by pass-through agencies for the federal government. Department of Education grants, certain vocational education grants, and JTPA grants are recorded in this category.

INVESTMENT REVENUE. The investment revenue source category records revenues from investments.

LOCAL GOVERNMENT SOURCES. Revenues from local government sources accrue from district taxes (property taxes), from chargebacks, and from all governmental agencies below the state level.

NON-GOVERNMENTAL GIFTS, GRANTS, AND BEQUESTS. The category of non-governmental gifts, grants, and bequests records revenues from private persons, firms, foundations, or other non-governmental entities in the form of restricted or unrestricted gifts, bequests, or grants for specific projects.

OTHER REVENUES. Other revenues are those which do not fall into an established, specific revenue source category. Typical examples would include parking and library fines, commissions, and sales of surplus property.

SALES AND SERVICE FEES. The sales and service fees source category includes all student fees and charges other than education and general purposes. Examples would be bookstore sales, student organization fees, and admissions charges to athletic events.

STATE GOVERNMENTAL SOURCES. State governmental revenues accrue from all state governmental agencies. Typical examples include credit hour grants, ICCB grants, ISBE grants, and the Department of Veterans Affairs.

STUDENT TUITION AND FEES. The student tuition and fees category includes all student tuition and student fees assessed against students for educational and general purposes. Tuition is the amount per credit hour times the number of credit hours charged a student for taking a course at the college. Fees include laboratory fees, application fees, transcript fees, and similar charges not covered by tuition. Student tuition and fees may not exceed one-third the per capita cost as defined in the chargeback reimbursement calculation.

SALARIES. (See OBJECT)

SALES AND SERVICE FEES. (See REVENUES)

SELF-INSURANCE FUND. (See FUND)

STATE GOVERNMENT SOURCES. (See REVENUES)

STRAIGHT-LINE DEPRECIATION. Straight-line depreciation is a method of calculating the depreciation of an asset which assumes the asset will lose an equal amount of value each year.

STUDENT CHARGEBACK. The student chargeback is the fee paid for a student of one community college district attending a community college in another district to pursue a curriculum not offered in the college of his home district. The home community college pays the college which the student attends a chargeback at the rate established in the chargeback calculations for each college.

STUDENT SERVICES. (See PROGRAM)

STUDENT TUITION AND FEES. (See REVENUES)

SURPLUS. A surplus is an excess of revenues over expenditures and transfers.

TAX ANTICIPATION WARRANTS. Tax anticipation warrants are issued by the governmental body in anticipation of collection of taxes, usually can be retired only from tax collections and frequently only from the tax collections anticipated with issuance. The proceeds of tax anticipation notes or warrants are treated as current loans if they are paid back from the tax collections anticipated with the issuance of the notes.

UTILITIES. (See OBJECT)

WORKING CASH FUND. (See FUND)**LIST OF ACRONYMS**

AA	Associates of Arts
AACC	American Association of Community Colleges
AAS	Associates of Applied Science
AAWCC	American Association for Women in Community College
ABE	Adult Basic Education
ADA	American with Disabilities Act
AFT	American Federation of Teachers
AGB	Association of Governing Board of Universities & Colleges
AGS	Associates of General Studies
AQIP	Academic Quality Improvement Program
AS	Associates of Science
ASC	Academic Skills Center
ASE	Adult Secondary Education
ATAC	Administrative Technology Advisory Committee
CAFR	Comprehensive Annual Financial Report
CCSSE	Community College Survey of Student Engagement
CED	Community and Economic Development
CIP	Capital Improvement Plan
COA	Certificate of Achievement
COC	Certificate of Completion
CQIN	Continuous Quality Improvement Network
DAFS	Division of Adult and Family Services
DAVTE	Department of Adult, Technical, and Vocational Education
DCEO	Department of Community and Economic Opportunity
EAV	Equalized Assessed Valuation
EEO	Equal Employment Opportunity
EEOC	Equal Employment Opportunity Commission
ESL	English as a Second Language
ETC	Education to Careers
FASB	Financial Accounting Standards Board
FTE	Full-time Equivalent
GAAP	Generally Accepted Accounting Principles
GASB	Government Accounting Standards Board
GED	General Education Development
GSD	General Student Development
GFOA	Government Finance Officers Association
HLC	Higher Learning Commission
IBHE	Illinois Board of Higher Education
ICCB	Illinois Community College Board
IPTIP	Illinois Public Treasurers Investment Pool
ISAC	Illinois Student Aid Commission
ISBE	Illinois State Board of Education

LIST OF ACRONYMS (Continued)

IT	Information Technology
IVC	Illinois Virtual Campus
JJC	Joliet Junior College District #525
JTPA	Job Training Partnership Act
JUAC	Joliet Adjuncts Coalition
KPI	Key Performance Indicator
MAP	Monetary Access Program
NACUBO	National Association of College and University Business Officers
NCA	North Central Association of Colleges & Secondary Schools
NCGA	National Council on Governmental Accounting
NJCAA	National Junior College Athletics Association
NSF	National Science Foundation
OSA	Office of Student Activities
PACE	Personnel Assessment of the College Environment
PCCS	Partnerships for College and Career Success
QAP	Quality Action Project
RAMP	Resource Allocation and Management Plan
SEIU	Service Employees International Union
SLT	Senior Leadership Team
SMHEC	South Metropolitan Higher Education Consortium
StAR	Student Accommodations and Resources
SURS	State University Retirement System
SWOT	Strengths, Weaknesses, Opportunities, and Threats
USDE	United States Department of Education
WAEC	Weitendorf Agricultural Education Center
WIA	Workforce Investment Act

		EDUCATION FUND		
		REVENUES		
		2011-12	2012-13	2013-14
		ACTUAL	BUDGET	BUDGET
LOCAL GOVT SOURCES				
0100-000-411.000	CURRENT TAXES	27,106,629	28,400,000	29,440,000
0100-000-412.000	BACK TAXES	165,499	160,000	160,000
0100-000-413.500	CPPRT	1,894,010	1,625,000	1,650,000
0100-000-414.000	CHARGE-BACK REVENUE	82,916	110,000	100,000
0100-000-419.613	WILL COUNTY/CDT	15,689	10,000	11,000
	TOTAL LOCAL GOVT SOURCES	29,264,743	30,305,000	31,361,000
STATE GOVT SOURCES				
0100-000-421.000	ICCB STATE GRANTS	7,071,381	7,050,000	7,300,000
0100-000-422.000	ICCB/CTE/IL BD VOC EDUC	707,431	690,000	650,000
	TOTAL STATE GOVT SOURCES	7,778,812	7,740,000	7,950,000
FED GOVT SOURCES				
0100-000-431.003	PELL ADMIN EXP	27,510	15,000	25,000
0100-000-433.001	FEDERAL WORK STUDY	16,058	5,000	5,000
0100-000-439.004	GENERAL FUND INC 10%	3,211	0	0
	TOTAL FED GOVT SOURCES	46,779	20,000	30,000
STUDENT TUITION/FEES				
0100-000-441.000	TUITION	28,375,257	29,575,000	28,200,000
0100-000-442.037	HEALTH CARE CONT. ED	2,000-	0	0
0100-000-442.040	LAB FEE	0	170,000	170,000
0100-000-442.052	COURSE FEES	24,287	0	0
0100-000-442.058	TECHNOLOGY FEE	6	0	0
	TOTAL STUDENT TUITION/FEES	28,397,550	29,745,000	28,370,000
FACILITIES REVENUE				
0100-000-463.008	RENTAL FEE/MATH CALC	15	0	0
	TOTAL FACILITIES REVENUE	15	0	0

		EDUCATION FUND REVENUES		
		2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
INTEREST ON INVSTMNT 0100-000-470.000	INTEREST ON INVSTMNT	65,603	100,000	100,000
	TOTAL	65,603	100,000	100,000
OTHER REVENUES 0100-000-499.000	OTHER REVENUE	72,803	40,000	40,000
0100-000-499.116	Misc. Revenue-Service Charge	173,611	175,000	175,000
0100-000-499.117	TRANSCRIPTS	106,517	90,000	90,000
	TOTAL	352,931	305,000	305,000
TRANS FROM OTHER FUNDS 0100-000-720.005	TRANS FROM AUX ENT FUND	0	154,102	26,727
	TOTAL	0	154,102	26,727
	TOTAL	65,906,433	68,369,102	68,142,727

		EDUCATION FUND	2011-12	2012-13	2013-14
		EXPENSES	ACTUAL	BUDGET	BUDGET
INSTRUCTION					
INSTRUCTION					
AGRICULTURE					
0110-001-511.000	ADMIN. SALARIES		1,526	7,000	6,500
0110-001-512.000	PROF/TECH SALARIES		54,711	55,264	0
0110-001-513.000	INSTRUCTIONAL (F.T.)		782,313	849,123	873,028
0110-001-513.010	F.T. FAC - SUMMER		68,789	69,000	87,000
0110-001-513.022	F.T. FAC - OVERLOADS		177,613	181,000	152,000
0110-001-513.100	P.T. FAC - FALL/SPRG		84,891	137,000	20,000
0110-001-513.102	P.T. FAC - SATELLITE		7,956	0	0
0110-001-513.110	P.T. FAC - SUMMER		21,046	0	0
0110-001-516.000	OFFICE STAFF		38,221	38,896	39,603
0110-001-518.010	SAL-STU EMPLOYEES W/		71,032	71,000	36,500
0110-001-519.024	OVERTIME ALLOCATION		2,436	0	0
	SUBTOTAL SALARIES		1,310,534	1,408,283	1,214,631
0110-001-521.000	EMPLOYEE BENEFITS		196,529	243,656	238,495
0110-001-532.000	CONTR SVC CONSULTAT		758	1,322	1,322
0110-001-534.000	CNTR SVC MNT & REPRS		1,411	1,500	1,500
0110-001-542.010	PRNT XEROX CHRGS ALL		9,288	15,581	9,581
0110-001-543.030	BEDDING & FEED SUPPLIES		0	2,849	2,849
0110-001-543.044	SUPPLS CENTRL STORES		2,956	2,984	2,984
0110-001-546.000	PUBLICATIONS & DUES		2,331	3,277	3,277
0110-001-551.011	PROFESSIONAL DEVEL.		1,303	4,950	4,000
0110-001-551.020	PROGRAM COORDINATION TRAVEL		6,109	9,000	7,000
0110-001-710.005	TRANS TO AUX FUND		7,423	0	0
	TOTAL AGRICULTURE		1,538,642	1,693,402	1,485,639
FINE ARTS					
0110-002-511.000	ADMIN. SALARIES		7,062	15,000	13,500
0110-002-512.000	PROF/TECH SALARIES		63,240	64,189	65,344
0110-002-512.110	P.T. PROF TECH		20,391	39,750	40,500
0110-002-513.000	INSTRUCTIONAL (F.T.)		1,455,186	1,414,718	1,437,060
0110-002-513.010	F.T. FAC - SUMMER		118,762	121,000	120,000

		EDUCATION FUND EXPENSES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
INSTRUCTION					
INSTRUCTION					
FINE ARTS					
0110-002-513.022	F.T. FAC - OVERLOADS		205,523	209,000	229,000
0110-002-513.100	P.T. FAC - FALL/SPRG		432,096	618,000	536,000
0110-002-513.102	P.T. FAC - SATELLITE		77,724	0	0
0110-002-513.110	P.T. FAC - SUMMER		64,830	0	0
0110-002-513.112	PT FAC-SATELLITE SUMMER		8,292	0	0
0110-002-516.000	OFFICE STAFF		54,434	51,792	52,728
0110-002-516.110	P.T. CLERICAL		12,022	19,834	17,837
0110-002-518.010	SAL-STU EMPLOYEES W/		20,073	21,200	21,200
0110-002-519.024	OVERTIME ALLOCATION		9,714	0	0
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	SUBTOTAL SALARIES		2,549,349	2,574,483	2,533,169
0110-002-521.000	EMPLOYEE BENEFITS		356,104	370,381	426,859
0110-002-534.000	CNTR SVC MNT & REPRS		819	852	852
0110-002-539.000	CONT.SC-OTHER		11,304	16,817	14,817
0110-002-541.000	OFFICE SUPPLIES		1,893	1,954	1,954
0110-002-542.000	PRINTING		11,301	8,183	8,183
0110-002-543.044	SUPPLS CENTRL STORES		1,540	1,898	1,898
0110-002-543.110	COMP LAB SUPPLIES		2,743	2,490	0
0110-002-543.615	SUPPLIES-FORENSICS		300	300	0
0110-002-543.902	ART GALLERY SUPPLIES		2,629	2,498	2,798
0110-002-546.000	PUBLICATIONS & DUES		2,123	2,123	2,123
0110-002-551.011	PROFESSIONAL DEVEL.		3,779	8,100	7,200
0110-002-551.020	PROGRAM COORDINATION TRAVEL		3,062	2,700	2,700
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	TOTAL FINE ARTS		2,946,946	2,992,779	3,002,553
BUSINESS					
0110-003-511.000	ADMIN. SALARIES		3,541	10,500	11,500
0110-003-513.000	INSTRUCTIONAL (F.T.)		909,629	933,635	1,381,527
0110-003-513.010	F.T. FAC - SUMMER		103,198	105,000	152,000
0110-003-513.022	F.T. FAC - OVERLOADS		147,073	150,000	255,000
0110-003-513.100	P.T. FAC - FALL/SPRG		179,273	322,000	363,000

EDUCATION FUND		2011-12	2012-13	2013-14
EXPENSES		ACTUAL	BUDGET	BUDGET
INSTRUCTION				
INSTRUCTION				
BUSINESS				
0110-003-513.102	P.T. FAC - SATELLITE	72,253	0	0
0110-003-513.110	P.T. FAC - SUMMER	36,833	0	0
0110-003-513.112	PT FAC-SATELLITE SUMMER	16,929	0	0
0110-003-516.000	OFFICE STAFF	52,946	53,685	54,642
0110-003-518.010	SAL-STU EMPLOYEES W/	4,878	10,000	10,000
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	SUBTOTAL SALARIES	1,526,553	1,584,820	2,227,669
0110-003-521.000	EMPLOYEE BENEFITS	217,205	244,104	370,507
0110-003-534.000	CNTR SVC MNT & REPRS	875	670	670
0110-003-542.010	PRNT XEROX CHRGS ALL	10,857	9,429	9,429
0110-003-543.044	SUPPLS CENTRL STORES	86	1,007	1,007
0110-003-546.000	PUBLICATIONS & DUES	0	4,670	1,670
0110-003-551.000	TRAVEL & MEETINGS	14	0	0
0110-003-551.011	PROFESSIONAL DEVEL.	3,894	4,950	5,600
0110-003-551.020	PROGRAM COORDINATION TRAVEL	1,880	3,600	2,600
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	TOTAL BUSINESS	1,761,364	1,853,250	2,619,152
COMPUTER INFO & OFFICE SYSTMS DEPT				
0110-004-511.000	ADMIN. SALARIES	3,297	15,000	13,500
0110-004-513.000	INSTRUCTIONAL (F.T.)	1,337,885	1,382,810	1,301,417
0110-004-513.010	F.T. FAC - SUMMER	171,406	175,000	210,000
0110-004-513.022	F.T. FAC - OVERLOADS	463,750	468,000	540,000
0110-004-513.100	P.T. FAC - FALL/SPRG	128,564	202,000	150,000
0110-004-513.102	P.T. FAC - SATELLITE	38,388	0	0
0110-004-513.110	P.T. FAC - SUMMER	13,054	0	0
0110-004-513.112	PT FAC-SATELLITE SUMMER	4,813	0	0
0110-004-516.000	OFFICE STAFF	52,055	52,312	53,248
0110-004-516.110	P.T. CLERICAL	33,029	35,030	35,660
0110-004-518.010	SAL-STU EMPLOYEES W/	6,922	8,500	8,500
0110-004-519.407	TUTORS-PART TIME	0	8,000	8,000
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	SUBTOTAL SALARIES	2,253,163	2,346,652	2,320,325

		2011-12	2012-13	2013-14
EDUCATION FUND		ACTUAL	BUDGET	BUDGET
EXPENSES				
INSTRUCTION				
INSTRUCTION				
COMPUTER INFO & OFFICE SYSTMS DEPT				
0110-004-521.000	EMPLOYEE BENEFITS	304,835	342,813	345,642
0110-004-532.000	CONTR SVC CONSULTAT	0	225	225
0110-004-534.000	CNTR SVC MNT & REPRS	1,063	2,393	2,393
0110-004-534.014	COMP/SCI COMP. LAB	16,159	16,427	0
0110-004-541.000	OFFICE SUPPLIES	775	775	775
0110-004-542.014	C/S PRINT/XEROX CHG.	5,068	5,557	5,557
0110-004-543.044	SUPPLS CENTRL STORES	9,686	9,594	9,594
0110-004-551.011	PROFESSIONAL DEVEL.	8,408	7,200	6,400
0110-004-551.020	PROGRAM COORDINATION TRAVEL	3,859	3,473	3,473
0110-004-575.000	TELEPHONE	62	0	0
	TOTAL	2,603,078	2,735,109	2,694,384
ENGLISH FR. LANGUAGE				
0110-005-511.000	ADMIN. SALARIES	8,073	21,000	21,500
0110-005-512.110	P.T. PROF TECH	64,190	57,000	58,000
0110-005-513.000	INSTRUCTIONAL (F.T.)	1,881,813	1,923,253	2,069,960
0110-005-513.010	F.T. FAC - SUMMER	127,580	130,000	181,000
0110-005-513.021	F.T. FAC - EXTRA PAY	4,567	0	0
0110-005-513.022	F.T. FAC - OVERLOADS	189,626	190,000	223,000
0110-005-513.100	P.T. FAC - FALL/SPRG	490,603	886,000	809,000
0110-005-513.102	P.T. FAC - SATELLITE	215,858	0	0
0110-005-513.110	P.T. FAC - SUMMER	100,538	0	0
0110-005-513.112	PT FAC-SATELLITE SUMMER	32,234	0	0
0110-005-516.000	OFFICE STAFF	56,237	57,013	58,032
0110-005-518.010	SAL-STU EMPLOYEES W/	12,679	10,400	10,400
0110-005-519.024	OVERTIME ALLOCATION	1,188	0	0
0110-005-519.408	SALARY SILP TUTORS	21,931	20,800	20,800
	SUBTOTAL SALARIES	3,207,117	3,295,466	3,451,692
0110-005-521.000	EMPLOYEE BENEFITS	482,977	537,802	553,333

		EDUCATION FUND EXPENSES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
INSTRUCTION					
INSTRUCTION					
ENGLISH FR. LANGUAGE					
0110-005-532.000	CONTR SVC CONSULTAT		5,380	5,150	5,150
0110-005-534.000	CNTR SVC MNT & REPRS		0	59	59
0110-005-542.010	PRNT XEROX CHRGS ALL		931	13,163	3,163
0110-005-543.044	SUPPLS CENTRL STORES		52	1,510	1,510
0110-005-551.011	PROFESSIONAL DEVEL.		10,793	9,714	10,400
0110-005-551.020	PROGRAM COORDINATION TRAVEL		415	4,500	1,500
	TOTAL ENGLISH FR. LANGUAGE		3,707,665	3,867,364	4,026,807
MATH					
0110-008-511.000	ADMIN. SALARIES		7,007	19,500	18,500
0110-008-512.000	PROF/TECH SALARIES		41,820	42,447	43,211
0110-008-512.110	P.T. PROF TECH		10,176	12,319	0
0110-008-512.112	PROF STAFF SAL		52,442	52,800	65,300
0110-008-513.000	INSTRUCTIONAL (F.T.)		1,415,873	1,462,859	1,553,126
0110-008-513.010	F.T. FAC - SUMMER		186,725	189,000	201,000
0110-008-513.019	INSTRUCTIONAL SUPPORT		0	0	2,000
0110-008-513.022	F.T. FAC - OVERLOADS		333,983	341,000	293,000
0110-008-513.100	P.T. FAC - FALL/SPRG		534,472	872,000	815,000
0110-008-513.102	P.T. FAC - SATELLITE		135,694	0	0
0110-008-513.110	P.T. FAC - SUMMER		147,941	0	0
0110-008-513.112	PT FAC-SATELLITE SUMMER		11,338	0	0
0110-008-516.000	OFFICE STAFF		53,456	54,205	55,182
0110-008-518.010	SAL-STU EMPLOYEES W/		21,843	16,500	16,500
0110-008-519.000	SALARIES-OTHER		3,967	5,300	5,300
0110-008-519.024	OVERTIME ALLOCATION		1,058	0	0
	SUBTOTAL SALARIES		2,957,795	3,067,930	3,068,119
0110-008-521.000	EMPLOYEE BENEFITS		370,209	407,028	452,370
0110-008-541.000	OFFICE SUPPLIES		0	50	50
0110-008-542.010	PRNT XEROX CHRGS ALL		27,630	25,585	25,585
0110-008-543.044	SUPPLS CENTRL STORES		0	2,000	0

		EDUCATION FUND	2011-12	2012-13	2013-14
		EXPENSES	ACTUAL	BUDGET	BUDGET
INSTRUCTION					
INSTRUCTION					
MATH					
0110-008-551.000	TRAVEL & MEETINGS		42	0	0
0110-008-551.011	PROFESSIONAL DEVEL.		7,139	7,200	7,600
0110-008-551.020	PROGRAM COORDINATION TRAVEL		2,898	8,100	4,000
0110-008-590.008	MATH CONTEST TROPHIES		2,694	3,000	3,000
	TOTAL	MATH	3,368,407	3,520,893	3,560,724
NATURAL SCI & P.E.					
0110-009-511.000	ADMIN. SALARIES		6,528	20,500	18,500
0110-009-512.000	PROF/TECH SALARIES		184,630	231,920	188,681
0110-009-512.110	P.T. PROF TECH		19,967	34,687	15,966
0110-009-513.000	INSTRUCTIONAL (F.T.)		1,981,765	2,131,945	2,277,028
0110-009-513.010	F.T. FAC - SUMMER		181,233	182,000	173,000
0110-009-513.022	F.T. FAC - OVERLOADS		467,014	454,000	500,000
0110-009-513.100	P.T. FAC - FALL/SPRG		647,109	1,232,000	963,000
0110-009-513.102	P.T. FAC - SATELLITE		220,762	0	0
0110-009-513.110	P.T. FAC - SUMMER		266,140	0	0
0110-009-513.112	PT FAC-SATELLITE SUMMER		43,418	0	0
0110-009-516.000	OFFICE STAFF		102,728	105,404	64,303
0110-009-516.110	P.T. CLERICAL		25,647	27,520	24,514
0110-009-518.010	SAL-STU EMPLOYEES W/		19,658	15,900	15,900
0110-009-519.024	OVERTIME ALLOCATION		28,366	0	0
	SUBTOTAL	SALARIES	4,194,965	4,435,876	4,240,892
0110-009-521.000	EMPLOYEE BENEFITS		521,846	662,857	654,833
0110-009-532.013	CONT SVC-PLANETARIUM		4,280	4,280	4,280
0110-009-534.000	CNTR SVC MNT & REPRS		5,132	2,691	2,691
0110-009-534.012	CONTR SVC-BIO SCI		1,300	1,500	1,500
0110-009-542.010	PRNT XEROX CHRGS ALL		23,926	23,164	23,164
0110-009-543.000	INSTRCTONAL SUPPLIES		362	0	0
0110-009-543.044	SUPPLS CENTRL STORES		26	3,043	1,043
0110-009-543.318	MICRO-COMP RESOURCES		3,804	3,911	3,911

		EDUCATION FUND	2011-12	2012-13	2013-14
		EXPENSES	ACTUAL	BUDGET	BUDGET
INSTRUCTION					
INSTRUCTION					
NATURAL SCI & P.E.					
0110-009-543.319	INST SUPS ASTR/PLAN.		0	1,328	1,328
0110-009-546.000	PUBLICATIONS & DUES		755	900	900
0110-009-551.011	PROFESSIONAL DEVEL.		9,514	11,700	10,800
0110-009-551.020	PROGRAM COORDINATION TRAVEL		1,807	3,748	3,748
0110-009-590.014	TUITION WAIVERS		76,023	13,500	0
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TOTAL	NATURAL SCI & P.E.		4,843,740	5,168,498	4,949,090
SOCIAL SCIENCE					
0110-014-511.000	ADMIN. SALARIES		8,757	20,500	19,500
0110-014-513.000	INSTRUCTIONAL (F.T.)		1,272,812	1,360,445	1,452,349
0110-014-513.010	F.T. FAC - SUMMER		111,182	113,000	142,000
0110-014-513.022	F.T. FAC - OVERLOADS		190,926	191,000	237,000
0110-014-513.100	P.T. FAC - FALL/SPRG		525,758	1,098,000	981,000
0110-014-513.102	P.T. FAC - SATELLITE		333,618	0	0
0110-014-513.110	P.T. FAC - SUMMER		108,318	0	0
0110-014-513.112	PT FAC-SATELLITE SUMMER		80,277	0	0
0110-014-516.000	OFFICE STAFF		49,695	49,858	50,752
0110-014-516.110	P.T. CLERICAL		28,486	21,142	21,527
0110-014-518.010	SAL-STU EMPLOYEES W/		0	4,400	4,400
0110-014-519.024	OVERTIME ALLOCATION		1,218	0	0
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SUBTOTAL	SALARIES		2,711,047	2,858,345	2,908,528
0110-014-521.000	EMPLOYEE BENEFITS		293,155	351,800	380,187
0110-014-532.000	CONTR SVC CONSULTAT		500	1,500	1,500
0110-014-542.114	PRINTING XEROX SS		15,936	13,890	13,890
0110-014-543.044	SUPPLS CENTRL STORES		500	2,000	1,000
0110-014-551.011	PROFESSIONAL DEVEL.		7,786	7,650	6,800
0110-014-551.020	PROGRAM COORDINATION TRAVEL		0	2,700	1,000
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TOTAL	SOCIAL SCIENCE		3,028,924	3,237,885	3,312,905

EDUCATION FUND EXPENSES		2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
INSTRUCTION				
INSTRUCTION				
TECH OCCUPATIONAL				
0110-015-511.000	ADMIN. SALARIES	1,827	15,000	13,500
0110-015-512.000	PROF/TECH SALARIES	166,729	169,147	172,192
0110-015-512.110	P.T. PROF TECH	22,167	33,376	31,934
0110-015-513.000	INSTRUCTIONAL (F.T.)	1,903,590	1,994,211	1,869,903
0110-015-513.010	F.T. FAC - SUMMER	135,575	134,000	115,000
0110-015-513.021	F.T. FAC - EXTRA PAY	584	0	0
0110-015-513.022	F.T. FAC - OVERLOADS	698,720	711,000	612,000
0110-015-513.100	P.T. FAC - FALL/SPRG	416,373	473,000	370,000
0110-015-513.102	P.T. FAC - SATELLITE	16,920	0	0
0110-015-513.110	P.T. FAC - SUMMER	23,595	0	0
0110-015-516.000	OFFICE STAFF	43,209	43,514	44,928
0110-015-516.110	P.T. CLERICAL	17,831	25,470	24,206
0110-015-518.010	SAL-STU EMPLOYEES W/	57,821	51,500	51,500
0110-015-519.024	OVERTIME ALLOCATION	376	0	0
0110-015-519.407	TUTORS-PART TIME	0	3,000	3,000
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	SUBTOTAL SALARIES	3,505,317	3,653,218	3,308,163
0110-015-521.000	EMPLOYEE BENEFITS	527,804	597,209	593,783
0110-015-532.204	DEPARTMENT ACCREDITATION	2,335	0	0
0110-015-534.000	CNTR SVC MNT & REPRS	16,341	21,500	16,500
0110-015-541.112	SUPPLIES, RECRUITMENT	0	0	500
0110-015-542.010	PRNT XEROX CHRGS ALL	8,071	8,750	8,750
0110-015-543.044	SUPPLS CENTRL STORES	3,749	4,669	4,669
0110-015-548.000	RESALE SUPPLIES	1,532	10,000	0
0110-015-551.000	TRAVEL & MEETINGS	107	0	0
0110-015-551.007	STUDENT TRANSPORTATION	3	0	0
0110-015-551.011	PROFESSIONAL DEVEL.	7,639	10,850	8,400
0110-015-551.020	PROGRAM COORDINATION TRAVEL	4,245	5,400	4,900
0110-015-584.000	CAP OUTL.-BLDG REMOD	1,082	0	0
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	TOTAL TECH OCCUPATIONAL	4,078,225	4,311,596	3,945,665

		EDUCATION FUND	2011-12	2012-13	2013-14
		EXPENSES	ACTUAL	BUDGET	BUDGET
INSTRUCTION					
INSTRUCTION					
CULINARY ARTS					
0110-016-511.000	ADMIN. SALARIES		1,445	7,000	6,000
0110-016-512.110	P.T. PROF TECH		81,890	0	0
0110-016-513.000	INSTRUCTIONAL (F.T.)		811,786	839,340	726,225
0110-016-513.010	F.T. FAC - SUMMER		63,530	64,000	59,000
0110-016-513.022	F.T. FAC - OVERLOADS		336,691	341,000	337,000
0110-016-513.100	P.T. FAC - FALL/SPRG		14,143	17,000	17,000
0110-016-513.110	P.T. FAC - SUMMER		1,950	0	0
0110-016-516.000	OFFICE STAFF		45,240	45,677	47,133
0110-016-518.010	SAL-STU EMPLOYEES W/		9,060	15,800	15,800
0110-016-519.024	OVERTIME ALLOCATION		153	0	0
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	SUBTOTAL SALARIES		1,365,888	1,329,817	1,208,158
0110-016-521.000	EMPLOYEE BENEFITS		199,278	223,096	206,290
0110-016-534.000	CNTR SVC MNT & REPRS		110	999	999
0110-016-541.000	OFFICE SUPPLIES		1,888	2,000	2,000
0110-016-542.010	PRNT XEROX CHRGS ALL		2,094	2,191	2,191
0110-016-543.044	SUPPLS CENTRL STORES		356	400	400
0110-016-546.000	PUBLICATIONS & DUES		1,694	2,000	2,000
0110-016-551.000	TRAVEL & MEETINGS		237	0	0
0110-016-551.020	PROGRAM COORDINATION TRAVEL		0	2,700	1,000
0110-016-554.005	TRAVEL-STUDENT COMPETITIONS		934	5,000	5,000
0110-016-561.000	RENTAL-FACILITIES		12,000	12,000	12,000
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	TOTAL CULINARY ARTS		1,584,479	1,580,203	1,440,038
NURSING					
0110-017-511.000	ADMIN. SALARIES		2,018	10,000	10,500
0110-017-512.000	PROF/TECH SALARIES		85,793	140,595	142,303
0110-017-512.110	P.T. PROF TECH		54,266	37,484	0
0110-017-513.000	INSTRUCTIONAL (F.T.)		1,477,431	1,723,900	1,763,128
0110-017-513.010	F.T. FAC - SUMMER		31,860	31,000	23,000
0110-017-513.022	F.T. FAC - OVERLOADS		606,743	619,000	602,000

EDUCATION FUND EXPENSES		2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
INSTRUCTION				
INSTRUCTION				
NURSING				
0110-017-513.100	P.T. FAC - FALL/SPRG	281,758	390,000	237,000
0110-017-513.102	P.T. FAC - SATELLITE	31,482	0	0
0110-017-513.112	PT FAC-SATELLITE SUMMER	16,196	0	0
0110-017-516.000	OFFICE STAFF	71,207	78,936	80,371
0110-017-516.110	P.T. CLERICAL	51,158	61,080	61,994
0110-017-518.010	SAL-STU EMPLOYEES W/	10,088	7,100	7,100
0110-017-519.024	OVERTIME ALLOCATION	7,796	0	0
SUBTOTAL SALARIES		2,727,796	3,099,095	2,927,396
0110-017-521.000	EMPLOYEE BENEFITS	460,364	613,814	660,977
0110-017-532.000	CONTR SVC CONSULTAT	563	3,000	3,000
0110-017-534.000	CNTR SVC MNT & REPRS	939	4,060	560
0110-017-541.000	OFFICE SUPPLIES	0	2,100	3,000
0110-017-542.010	PRNT XEROX CHRGS ALL	6,314	5,000	4,969
0110-017-543.000	INSTRCTONAL SUPPLIES	17	0	31
0110-017-543.044	SUPPLS CENTRL STORES	2,837	748	748
0110-017-546.000	PUBLICATIONS & DUES	0	5,300	5,300
0110-017-551.011	PROFESSIONAL DEVEL.	4,869	10,800	9,200
0110-017-551.020	PROGRAM COORDINATION TRAVEL	6,673	6,750	6,750
TOTAL NURSING		3,210,372	3,750,667	3,621,931
VETERINARY TECHNOLOGY PROGRAM				
0110-018-511.000	ADMIN. SALARIES	0	0	5,500
0110-018-512.110	P.T. PROF TECH	74,088	100,266	100,865
0110-018-513.000	INSTRUCTIONAL (F.T.)	365,253	386,892	400,895
0110-018-513.022	F.T. FAC - OVERLOADS	76,296	78,000	79,000
0110-018-513.100	P.T. FAC - FALL/SPRG	0	0	20,000
0110-018-516.000	OFFICE STAFF	37,900	38,938	39,000
0110-018-518.010	SAL-STU EMPLOYEES W/	5,372	6,100	6,100
SUBTOTAL SALARIES		558,909	610,196	651,360

		EDUCATION FUND		
		EXPENSES		
		2011-12	2012-13	2013-14
		ACTUAL	BUDGET	BUDGET
INSTRUCTION				
INSTRUCTION				
VETERINARY TECHNOLOGY PROGRAM				
0110-018-521.000	EMPLOYEE BENEFITS	101,717	112,288	121,076
0110-018-532.000	CONTR SVC CONSULTAT	0	1,000	0
0110-018-534.000	CNTR SVC MNT & REPRS	2,310	8,526	0
0110-018-539.000	CONT.SC-OTHER	1,181	2,141	3,141
0110-018-542.000	PRINTING	14	107	0
0110-018-542.010	PRNT XEROX CHRGS ALL	6,855	4,100	4,207
0110-018-543.025	FACILITY SUPPLIES	12,936	13,000	13,000
0110-018-543.044	SUPPLS CENTRL STORES	944	1,203	1,203
0110-018-546.000	PUBLICATIONS & DUES	0	2,500	2,500
0110-018-551.011	PROFESSIONAL DEVEL.	1,993	1,800	2,000
0110-018-551.020	PROGRAM COORDINATION TRAVEL	2,091	2,700	9,000
TOTAL VETERINARY TECHNOLOGY PROGRAM		688,950	759,561	807,487
EMS/FIRE SCIENCE				
0110-025-512.102	PROF/TECH TESTING	0	0	20,000
0110-025-513.000	INSTRUCTIONAL (F.T.)	229,314	246,003	233,474
0110-025-513.022	F.T. FAC - OVERLOADS	54,898	56,000	23,000
0110-025-513.100	P.T. FAC - FALL/SPRG	148,100	168,000	113,000
0110-025-513.110	P.T. FAC - SUMMER	1,537	0	0
0110-025-516.000	OFFICE STAFF	14,082	20,800	42,349
0110-025-519.024	OVERTIME ALLOCATION	127	0	0
SUBTOTAL SALARIES		448,058	490,803	431,823
0110-025-521.000	EMPLOYEE BENEFITS	50,576	65,391	81,695
0110-025-532.105	CONTRACTUAL SERVICE	11,117	12,000	12,000
0110-025-532.513	CONSULTING SER - ADJUNCTS	222,142	243,000	243,000
0110-025-542.010	PRNT XEROX CHRGS ALL	2	650	650
0110-025-551.011	PROFESSIONAL DEVEL.	1,100	1,350	1,200
0110-025-551.020	PROGRAM COORDINATION TRAVEL	199	720	720
TOTAL EMS/FIRE SCIENCE		733,194	813,914	771,088

		EDUCATION FUND EXPENSES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
INSTRUCTION					
INSTRUCTION					
EMS/FIRE SCIENCE					
	TOTAL	INSTRUCTION	34,093,986	36,285,121	36,237,463
EVENING SCHOOL					
ADJUNCT FACULTY CENTER					
0114-501-511.010		ADM SAL-PART TIME	20,242	12,002	0
0114-501-512.110		P.T. PROF TECH	39	0	0
0114-501-516.000		OFFICE STAFF	56,757	57,491	0
0114-501-516.110		P.T. CLERICAL	0	0	26,040
0114-501-519.024		OVERTIME ALLOCATION	809	0	0
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	SUBTOTAL	SALARIES	77,847	69,493	26,040
0114-501-521.000		EMPLOYEE BENEFITS	20,157	22,025	0
0114-501-534.000		CNTR SVC MNT & REPRS	0	319	1,332
0114-501-541.000		OFFICE SUPPLIES	0	350	350
0114-501-542.010		PRNT XEROX CHRGS ALL	7,510	10,313	8,500
0114-501-543.000		INSTRCTONAL SUPPLIES	0	0	3,600
0114-501-543.044		SUPPLS CENTRL STORES	22	250	250
0114-501-551.000		TRAVEL & MEETINGS	207	4,500	3,500
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	TOTAL	ADJUNCT FACULTY CENTER	105,743	107,250	43,572
ROMEDEVILLE CAMPUS					
0114-512-511.000		ADMIN. SALARIES	67,146	68,153	69,380
0114-512-511.010		ADM SAL-PART TIME	23,747	28,410	28,920
0114-512-516.000		OFFICE STAFF	36,143	38,480	39,790
0114-512-516.110		P.T. CLERICAL	126,948	132,492	133,524
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	SUBTOTAL	SALARIES	253,984	267,535	271,614
0114-512-521.000		EMPLOYEE BENEFITS	40,354	44,071	47,534
0114-512-534.000		CNTR SVC MNT & REPRS	1,583	1,404	1,404
0114-512-541.000		OFFICE SUPPLIES	3,674	4,400	3,050

		EDUCATION FUND		
		EXPENSES		
		2011-12	2012-13	2013-14
		ACTUAL	BUDGET	BUDGET
INSTRUCTION				
EVENING SCHOOL				
ROMEDEVILLE CAMPUS				
0114-512-542.010	PRNT XEROX CHRGS ALL	3,436	4,725	4,725
0114-512-543.000	INSTRCTONAL SUPPLIES	3,269	5,735	5,735
0114-512-543.044	SUPPLS CENTRL STORES	233	700	700
0114-512-547.000	ADVERTISING	1,550	1,500	2,850
0114-512-551.000	TRAVEL & MEETINGS	1,791	2,160	2,160
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TOTAL	ROMEDEVILLE CAMPUS	309,874	332,230	339,772
ADULT BASIC EDUC PR				
0114-514-511.000	ADMIN. SALARIES	47,665	77,023	78,409
0114-514-512.000	PROF/TECH SALARIES	55,804	57,728	58,767
0114-514-519.000	SALARIES-OTHER	7,754	0	0
0114-514-519.024	OVERTIME ALLOCATION	144	0	0
0114-514-519.407	TUTORS-PART TIME	9,951	10,000	0
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SUBTOTAL	SALARIES	121,318	144,751	137,176
0114-514-521.000	EMPLOYEE BENEFITS	35,225	44,452	47,917
0114-514-532.000	CONTR SVC CONSULTAT	2,053	2,696	2,696
0114-514-539.021	CNTR SC GRDUATION	3,853	6,320	6,320
0114-514-541.000	OFFICE SUPPLIES	1,692	1,500	1,500
0114-514-542.010	PRNT XEROX CHRGS ALL	1,939	2,917	2,917
0114-514-543.000	INSTRCTONAL SUPPLIES	1,048	1,763	1,763
0114-514-544.022	POSTAGE	19	800	800
0114-514-551.000	TRAVEL & MEETINGS	1,815	1,800	1,800
0114-514-590.014	TUITION WAIVERS	1,048,464	1,300,000	1,300,000
0114-514-590.526	TUITION	0	0	10,000
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TOTAL	ADULT BASIC EDUC PR	1,217,426	1,506,999	1,512,889

EDUCATION FUND EXPENSES		2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
INSTRUCTION				
EVENING SCHOOL				
CITY CENTER CAMPUS				
0114-515-511.010	ADM SAL-PART TIME	27,386	31,625	31,163
0114-515-516.110	P.T. CLERICAL	32,191	37,213	37,888
	SUBTOTAL SALARIES	59,577	68,838	69,051
0114-515-534.170	SATELLITE TV SERVICE	905	1,005	1,005
0114-515-541.000	OFFICE SUPPLIES	1,395	1,500	1,000
0114-515-542.000	PRINTING	669	500	500
0114-515-543.000	INSTRCTONAL SUPPLIES	0	250	250
0114-515-543.044	SUPPLS CENTRL STORES	402	300	300
0114-515-544.022	POSTAGE	0	200	200
0114-515-551.000	TRAVEL & MEETINGS	284	2,970	2,000
0114-515-586.000	EQUIP-INSTRUCTIONAL	1,822	0	0
0114-515-710.005	TRANS TO AUX FUND	198,641	0	0
	TOTAL CITY CENTER CAMPUS	263,695	75,563	74,306
MORRIS EDUCATION CENTER				
0114-520-511.000	ADMIN. SALARIES	20,564	20,873	21,248
0114-520-516.110	P.T. CLERICAL	20,845	20,996	21,042
	SUBTOTAL SALARIES	41,409	41,869	42,290
0114-520-521.000	EMPLOYEE BENEFITS	7,084	7,750	8,354
0114-520-534.000	CNTR SVC MNT & REPRS	394	450	100
0114-520-541.000	OFFICE SUPPLIES	1,931	2,000	1,688
0114-520-542.000	PRINTING	1,488	500	500
0114-520-543.044	SUPPLS CENTRL STORES	0	50	50
0114-520-544.022	POSTAGE	45	50	0
0114-520-547.000	ADVERTISING	1,069	400	100
0114-520-551.000	TRAVEL & MEETINGS	410	270	300
0114-520-561.000	RENTAL-FACILITIES	64,140	66,062	70,034
	TOTAL MORRIS EDUCATION CENTER	117,970	119,401	123,416

EDUCATION FUND EXPENSES		2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
INSTRUCTION				
EVENING SCHOOL				
WEITENDORF AG EDUCATION CENTER				
0114-522-512.000	PROF/TECH SALARIES	55,204	56,032	57,041
0114-522-519.024	OVERTIME ALLOCATION	759	0	0
	SUBTOTAL SALARIES	55,963	56,032	57,041
0114-522-521.000	EMPLOYEE BENEFITS	8,269	9,177	9,863
0114-522-532.000	CONTR SVC CONSULTAT	1,100	1,300	0
0114-522-541.000	OFFICE SUPPLIES	942	720	720
0114-522-542.010	PRNT XEROX CHRGS ALL	0	0	500
0114-522-543.044	SUPPLS CENTRL STORES	144	90	90
0114-522-551.000	TRAVEL & MEETINGS	99	90	388
	TOTAL WEITENDORF AG EDUCATION CENTER	66,517	67,409	68,602
EXTENDED CAMPUSES & HIGH SCHLS				
0114-524-511.000	ADMIN. SALARIES	82,123	83,355	84,855
0114-524-512.000	PROF/TECH SALARIES	49,289	50,028	50,929
0114-524-512.110	P.T. PROF TECH	61,833	70,680	67,158
0114-524-516.110	P.T. CLERICAL	33,797	42,868	43,638
0114-524-519.007	COORDINATORS SALARIES	3,454	8,000	8,000
0114-524-519.021	PHONE STIPEND	600	600	600
0114-524-519.024	OVERTIME ALLOCATION	1,677	0	0
	SUBTOTAL SALARIES	232,773	255,531	255,180
0114-524-521.000	EMPLOYEE BENEFITS	28,650	31,525	19,989
0114-524-534.000	CNTR SVC MNT & REPRS	0	1,985	0
0114-524-534.200	CNTR SVC SATLITE FEE	8,337	15,800	15,800
0114-524-541.000	OFFICE SUPPLIES	2,009	1,950	1,500
0114-524-542.000	PRINTING	0	4,330	4,330
0114-524-542.010	PRNT XEROX CHRGS ALL	1,199	1,700	1,700
0114-524-543.044	SUPPLS CENTRL STORES	323	200	200
0114-524-544.022	POSTAGE	0	300	300

		EDUCATION FUND	2011-12	2012-13	2013-14
		EXPENSES	ACTUAL	BUDGET	BUDGET
INSTRUCTION					
EVENING SCHOOL					
EXTENDED CAMPUSES & HIGH SCHLS					
0114-524-547.000	ADVERTISING		0	680	680
0114-524-551.000	TRAVEL & MEETINGS		5,217	6,795	6,795
0114-524-575.000	TELEPHONE		80	0	0
	TOTAL	EXTENDED CAMPUSES & HIGH SCHLS	278,588	320,796	306,474
FRANKFORT EDUCATION CENTER					
0114-525-516.110	P.T. CLERICAL		23,994	28,613	29,133
0114-525-519.007	COORDINATORS SALARIES		0	13,759	15,157
	SUBTOTAL	SALARIES	23,994	42,372	44,290
0114-525-534.200	CNTR SVC SATLITE FEE		17,500	24,500	28,000
0114-525-541.000	OFFICE SUPPLIES		676	1,000	775
0114-525-542.010	PRNT XEROX CHRGS ALL		0	1,000	500
0114-525-543.000	INSTRCTONAL SUPPLIES		0	800	1,200
0114-525-543.044	SUPPLS CENTRL STORES		0	200	200
0114-525-547.000	ADVERTISING		0	500	200
0114-525-551.000	TRAVEL & MEETINGS		340	270	500
	TOTAL	FRANKFORT EDUCATION CENTER	42,510	70,642	75,665
	TOTAL	EVENING SCHOOL	2,402,323	2,600,290	2,544,696
ADMINISTRATION					
V.P. ACADEMIC AFFAIRS					
0118-101-511.000	ADMIN. SALARIES		160,370	162,776	165,706
0118-101-512.000	PROF/TECH SALARIES		167,367	160,453	142,165
0118-101-513.021	F.T. FAC - EXTRA PAY		1,500	10,500	10,500
0118-101-516.110	P.T. CLERICAL		16,220	16,920	0
0118-101-519.000	SALARIES-OTHER		0	3,200	3,200
0118-101-519.008	OTHER SAL PROF DEV		7,484	8,500	8,500
0118-101-519.024	OVERTIME ALLOCATION		2,610	7,500	7,500
0118-101-519.050	F.T. MENTORS		7,415	11,500	11,500

		EDUCATION FUND	2011-12	2012-13	2013-14
		EXPENSES	ACTUAL	BUDGET	BUDGET
INSTRUCTION					
ADMINISTRATION					
V.P. ACADEMIC AFFAIRS					
	SUBTOTAL SALARIES		362,966	381,349	349,071
0118-101-521.000	EMPLOYEE BENEFITS		45,198	64,031	79,267
0118-101-532.000	CONTR SVC CONSULTAT		2,750	53,000	33,450
0118-101-532.204	DEPARTMENT ACCREDITATION		3,365	33,000	20,000
0118-101-534.000	CNTR SVC MNT & REPRS		0	950	950
0118-101-541.000	OFFICE SUPPLIES		3,059	3,065	5,648
0118-101-542.010	PRNT XEROX CHRGS ALL		513	1,500	900
0118-101-543.044	SUPPLS CENTRL STORES		10	250	250
0118-101-544.018	COMPUTER SOFTWARE		26,909	27,000	26,000
0118-101-544.022	POSTAGE		51	250	300
0118-101-546.000	PUBLICATIONS & DUES		1,991	3,784	5,684
0118-101-546.112	DUES - PROFESSIONAL ORGANIZATI		5,809	6,180	6,180
0118-101-551.000	TRAVEL & MEETINGS		8,317	12,275	16,954
0118-101-551.011	PROFESSIONAL DEVEL.		3,248	8,000	8,000
0118-101-551.027	PROFESSIONAL DEV-ADJUNCTS		5,375	7,000	7,000
0118-101-559.000	OTHR CONFR & MTNG EX		2,205	9,400	9,400
	TOTAL V.P. ACADEMIC AFFAIRS		471,766	611,034	569,054
HONORS PROGRAM					
0118-102-513.021	F.T. FAC - EXTRA PAY		8,400	5,400	5,400
0118-102-513.100	P.T. FAC - FALL/SPRG		400	1,500	1,500
0118-102-516.000	OFFICE STAFF		42,742	43,964	44,755
	SUBTOTAL SALARIES		51,542	50,864	51,655
0118-102-521.000	EMPLOYEE BENEFITS		8,225	9,085	9,766
0118-102-541.000	OFFICE SUPPLIES		3,398	2,710	2,710
0118-102-543.044	SUPPLS CENTRL STORES		0	206	0
0118-102-546.000	PUBLICATIONS & DUES		625	950	1,156
0118-102-551.000	TRAVEL & MEETINGS		7,336	8,487	7,000

		EDUCATION FUND EXPENSES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
INSTRUCTION					
ADMINISTRATION					
HONORS PROGRAM					
	TOTAL	HONORS PROGRAM	71,126	72,302	72,287
PHI THETA KAPPA					
0118-108-532.000		CONTR SVC CONSULTAT	0	2,400	1,000
0118-108-541.000		OFFICE SUPPLIES	2,600	2,600	2,600
0118-108-551.000		TRAVEL & MEETINGS	5,635	3,002	3,002
	TOTAL	PHI THETA KAPPA	8,235	8,002	6,602
DEAN, ARTS & SCIENCES					
0118-110-511.000		ADMIN. SALARIES	104,482	106,049	107,958
0118-110-512.000		PROF/TECH SALARIES	48,458	48,495	49,365
0118-110-516.110		P.T. CLERICAL	1,067	0	0
0118-110-519.024		OVERTIME ALLOCATION	1,091	0	0
	SUBTOTAL	SALARIES	155,098	154,544	157,323
0118-110-521.000		EMPLOYEE BENEFITS	34,117	44,731	25,063
0118-110-541.000		OFFICE SUPPLIES	452	1,200	1,200
0118-110-542.000		PRINTING	82	75	75
0118-110-543.044		SUPPLS CENTRL STORES	55	250	250
0118-110-546.000		PUBLICATIONS & DUES	0	75	75
0118-110-551.000		TRAVEL & MEETINGS	1,767	1,643	1,643
0118-110-551.011		PROFESSIONAL DEVEL.	10,950	14,000	14,000
	TOTAL	DEAN, ARTS & SCIENCES	202,521	216,518	199,629
DEVELOPMENTAL EDUCATION					
0118-113-511.000		ADMIN. SALARIES	75,885	77,023	80,000
	SUBTOTAL	SALARIES	75,885	77,023	80,000
0118-113-521.000		EMPLOYEE BENEFITS	20,369	22,343	24,102
0118-113-532.000		CONTR SVC CONSULTAT	0	2,000	2,000

		EDUCATION FUND		
		EXPENSES		
		2011-12	2012-13	2013-14
		ACTUAL	BUDGET	BUDGET
INSTRUCTION				
ADMINISTRATION				
DEVELOPMENTAL EDUCATION				
0118-113-541.000	OFFICE SUPPLIES	155	200	200
0118-113-542.000	PRINTING	319	500	500
0118-113-543.044	SUPPLS CENTRL STORES	0	250	250
0118-113-546.000	PUBLICATIONS & DUES	306	550	550
0118-113-551.000	TRAVEL & MEETINGS	2,264	3,000	3,000
0118-113-551.003	OPEN HOUSE	0	250	250
TOTAL DEVELOPMENTAL EDUCATION		99,298	106,116	110,852
DEAN, CAREER & TECHNICAL				
0118-115-511.000	ADMIN. SALARIES	10,861	110,235	112,220
0118-115-512.000	PROF/TECH SALARIES	46,838	47,541	48,397
SUBTOTAL SALARIES		57,699	157,776	160,617
0118-115-521.000	EMPLOYEE BENEFITS	20,214	44,731	48,194
0118-115-541.000	OFFICE SUPPLIES	745	999	999
0118-115-542.000	PRINTING	61	500	500
0118-115-543.044	SUPPLS CENTRL STORES	130	500	500
0118-115-546.000	PUBLICATIONS & DUES	0	500	500
0118-115-551.000	TRAVEL & MEETINGS	665	1,351	1,351
0118-115-551.011	PROFESSIONAL DEVEL.	3,000	8,100	8,100
TOTAL DEAN, CAREER & TECHNICAL		82,514	214,457	220,761
DEAN, COMMUNITY & ECONOMIC DEV				
0118-120-511.000	ADMIN. SALARIES	100,358	101,863	112,220
0118-120-512.000	PROF/TECH SALARIES	54,649	42,447	43,211
0118-120-512.110	P.T. PROF TECH	0	40,220	0
SUBTOTAL SALARIES		155,007	184,530	155,431
0118-120-521.000	EMPLOYEE BENEFITS	28,664	31,609	48,035
0118-120-541.000	OFFICE SUPPLIES	596	750	750

		EDUCATION FUND	2011-12	2012-13	2013-14
		EXPENSES	ACTUAL	BUDGET	BUDGET
INSTRUCTION					
ADMINISTRATION					
DEAN, COMMUNITY & ECONOMIC DEV					
0118-120-542.000	PRINTING		15	0	100
0118-120-543.044	SUPPLS CENTRL STORES		141	250	250
0118-120-546.000	PUBLICATIONS & DUES		0	400	400
0118-120-551.000	TRAVEL & MEETINGS		4,019	3,600	3,500
	TOTAL DEAN, COMMUNITY & ECONOMIC DEV		188,442	221,139	208,466
DEAN, NURSING & ALLIED HEALTH					
0118-125-511.000	ADMIN. SALARIES		108,596	110,235	112,220
0118-125-516.000	OFFICE STAFF		0	0	45,302
	SUBTOTAL SALARIES		108,596	110,235	157,522
0118-125-521.000	EMPLOYEE BENEFITS		8,653	9,835	34,154
0118-125-534.000	CNTR SVC MNT & REPRS		0	6,100	4,000
0118-125-541.000	OFFICE SUPPLIES		1,773	5,550	5,550
0118-125-542.000	PRINTING		0	1,550	1,550
0118-125-543.044	SUPPLS CENTRL STORES		0	300	0
0118-125-544.022	POSTAGE		27	150	150
0118-125-546.000	PUBLICATIONS & DUES		0	500	500
0118-125-551.000	TRAVEL & MEETINGS		490	4,500	3,800
0118-125-551.011	PROFESSIONAL DEVEL.		0	2,900	2,000
	TOTAL DEAN, NURSING & ALLIED HEALTH		119,539	141,620	209,226
	TOTAL ADMINISTRATION		1,243,441	1,591,188	1,596,877
OTHER					
INTERNATIONAL EDUCATION					
0119-006-511.110	P.T. ADMIN SALARY		42,800	37,300	37,975
0119-006-516.110	P.T. CLERICAL		3,281	14,990	0
	SUBTOTAL SALARIES		46,081	52,290	37,975

		EDUCATION FUND	2011-12	2012-13	2013-14
		EXPENSES	ACTUAL	BUDGET	BUDGET
INSTRUCTION					
OTHER					
INTERNATIONAL EDUCATION					
0119-006-532.000	CONTR SVC CONSULTAT		757	3,450	0
0119-006-541.211	OFFC SUPPLS GRNT ADM		1,198	650	0
0119-006-542.010	PRNT XEROX CHRGS ALL		156	200	0
0119-006-544.012	INSTR MATERIALS GRT		651	1,933	0
0119-006-544.022	POSTAGE		1	50	0
0119-006-546.000	PUBLICATIONS & DUES		1,650	1,900	0
0119-006-551.000	TRAVEL & MEETINGS		5,294	4,679	0
	TOTAL INTERNATIONAL EDUCATION		55,788	65,152	37,975
COMMUNITY & ECONOMIC DEVELOP					
0119-900-511.000	ADMIN. SALARIES		77,221	89,683	91,297
0119-900-512.110	P.T. PROF TECH		0	0	17,000
0119-900-513.105	SAL INST SEMINAR		0	45,000	30,000
	SUBTOTAL SALARIES		77,221	134,683	138,297
0119-900-521.000	EMPLOYEE BENEFITS		17,878	22,498	24,235
0119-900-534.000	CNTR SVC MNT & REPRS		11,403	10,000	10,000
0119-900-541.000	OFFICE SUPPLIES		1,981	2,000	2,000
0119-900-543.000	INSTRCTONAL SUPPLIES		24,365	24,600	34,600
0119-900-543.044	SUPPLS CENTRL STORES		350	1,193	1,193
0119-900-553.000	TRAVEL		3,370	4,000	9,000
0119-900-553.031	STAFF TRAVEL		2,962	3,150	3,150
	TOTAL COMMUNITY & ECONOMIC DEVELOP		139,530	202,124	222,475
ALLIED HEALTH					
0119-906-511.000	ADMIN. SALARIES		62,951	63,895	35,775
0119-906-513.100	P.T. FAC - FALL/SPRG		298,751	445,000	405,000
0119-906-513.110	P.T. FAC - SUMMER		119,065	0	0
	SUBTOTAL SALARIES		480,767	508,895	440,775

		EDUCATION FUND EXPENSES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
INSTRUCTION					
OTHER					
ALLIED HEALTH					
0119-906-521.000		EMPLOYEE BENEFITS	20,276	22,183	13,156
0119-906-553.031		STAFF TRAVEL	369	1,350	1,350
	TOTAL	ALLIED HEALTH	501,412	532,428	455,281
WORKFORCE SERVICES					
0119-943-511.000		ADMIN. SALARIES	113,721	106,210	108,013
0119-943-512.000		PROF/TECH SALARIES	0	4,243	4,321
0119-943-512.110		P.T. PROF TECH	27,024	28,574	70,652
0119-943-516.110		P.T. CLERICAL	33,400	41,328	42,084
	SUBTOTAL	SALARIES	174,145	180,355	225,070
0119-943-521.000		EMPLOYEE BENEFITS	13,685	12,920	15,483
0119-943-534.000		CNTR SVC MNT & REPRS	1,842	2,050	2,050
0119-943-541.000		OFFICE SUPPLIES	2,419	3,100	2,659
0119-943-542.000		PRINTING	923	990	990
0119-943-543.044		SUPPLS CENTRL STORES	632	900	900
0119-943-544.022		POSTAGE	240	300	300
0119-943-547.000		ADVERTISING	500	500	941
0119-943-549.100		ASSESSMENT SUPPLIES	911	300	300
0119-943-553.031		STAFF TRAVEL	7,231	5,507	5,507
0119-943-599.113		VOCATIONAL TRAINING	606	750	750
	TOTAL	WORKFORCE SERVICES	199,450	207,672	254,950
	TOTAL	OTHER	896,180	1,007,376	970,681
	TOTAL	INSTRUCTION	38,635,930	41,483,975	41,349,717

		EDUCATION FUND		
		EXPENSES		
		2011-12	2012-13	2013-14
		ACTUAL	BUDGET	BUDGET
ACADEMIC SUPPORT				
LIBRARY CENTER				
LIBRARY				
0121-102-511.000	ADMIN. SALARIES	71,491	81,140	81,957
0121-102-515.000	ACAD SUPP. STAFF SAL	245,682	251,289	274,234
0121-102-515.010	F.T. ACADEMIC SUPPORT SUMMER	23,315	22,244	23,322
0121-102-515.120	P.T. ACADEMIC SUPPORT FALL/SPR	55,458	65,625	66,850
0121-102-516.000	OFFICE STAFF	219,037	215,654	202,426
0121-102-516.110	P.T. CLERICAL	29,079	28,031	28,538
0121-102-518.010	SAL-STU EMPLOYEES W/	6,814	6,300	6,300
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	SUBTOTAL SALARIES	650,876	670,283	683,627
0121-102-521.000	EMPLOYEE BENEFITS	122,181	142,902	167,804
0121-102-532.105	CONTRACTUAL SERVICE	0	13,035	13,035
0121-102-534.000	CNTR SVC MNT & REPRS	13,643	0	0
0121-102-541.000	OFFICE SUPPLIES	3,521	3,000	3,000
0121-102-542.010	PRNT XEROX CHRGS ALL	887	631	631
0121-102-543.044	SUPPLS CENTRL STORES	545	637	637
0121-102-544.002	DIGITAL MEDIA	17,388	17,000	17,000
0121-102-544.014	COMMERCIAL MEDIA, NORTH CAMPUS	1,295	1,352	1,352
0121-102-545.000	SUPPLIES - BOOKS	54,672	43,676	40,000
0121-102-545.001	SUPP.-BOOKS-BINDING	660	677	677
0121-102-545.004	BOOKS, ROMEOVILLE CAMPUS	668	965	965
0121-102-546.000	PUBLICATIONS & DUES	402	0	0
0121-102-546.001	PRINT PERIODICALS	17,408	17,000	18,169
0121-102-546.005	ON-LINE LIBRARY CONTENT	82,178	99,099	101,606
0121-102-546.011	MEMBERSHIP DUES	0	3,045	0
0121-102-551.000	TRAVEL & MEETINGS	4,289	4,500	4,500
0121-102-551.011	PROFESSIONAL DEVEL.	0	2,000	1,600
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TOTAL	LIBRARY	970,613	1,019,802	1,054,603
TOTAL	LIBRARY CENTER	970,613	1,019,802	1,054,603

EDUCATION FUND EXPENSES		2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
ACADEMIC SUPPORT				
INSTRUC. MATER. CNTR				
INST MEDIA CENTER				
0122-103-512.000	PROF/TECH SALARIES	241,714	235,256	227,384
0122-103-512.110	P.T. PROF TECH	18,167	26,032	23,660
0122-103-516.000	OFFICE STAFF	428	0	0
0122-103-519.024	OVERTIME ALLOCATION	9,407	2,500	2,500
	SUBTOTAL SALARIES	269,716	263,788	253,544
0122-103-521.000	EMPLOYEE BENEFITS	56,499	62,691	81,309
0122-103-534.000	CNTR SVC MNT & REPRS	1,049	1,500	1,500
0122-103-541.000	OFFICE SUPPLIES	476	696	918
0122-103-542.010	PRNT XEROX CHRGS ALL	16	124	124
0122-103-543.044	SUPPLS CENTRL STORES	0	177	177
0122-103-544.003	MATERIALS-A.V.MAINT.	8,554	9,081	9,081
0122-103-544.004	MATERIALS-AUDIO	594	600	999
0122-103-544.005	MATERIALS-GRAPHICS	4,588	4,120	4,120
0122-103-544.006	MATER.-PHOTOGRAPHY	3,713	3,189	3,189
0122-103-544.007	MATERIALS-VIDEO	2,362	2,209	2,209
0122-103-551.000	TRAVEL & MEETINGS	515	1,620	999
0122-103-575.000	TELEPHONE	55	0	0
	TOTAL INST MEDIA CENTER	348,137	349,795	358,169
	TOTAL INSTRUC. MATER. CNTR	348,137	349,795	358,169
COMMUNICATION CENTER				
ACADEMIC SKILLS CNTR				
0123-104-512.000	PROF/TECH SALARIES	58,755	59,636	60,709
0123-104-512.110	P.T. PROF TECH	52,245	84,003	123,326
0123-104-516.000	OFFICE STAFF	76,667	128,419	132,184
0123-104-516.110	P.T. CLERICAL	57,373	106,244	108,164
0123-104-518.010	SAL-STU EMPLOYEES W/	33,282	41,700	41,700
0123-104-519.024	OVERTIME ALLOCATION	0	2,000	2,000
	SUBTOTAL SALARIES	278,322	422,002	468,083

		EDUCATION FUND EXPENSES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
ACADEMIC SUPPORT					
COMMUNICATION CENTER					
ACADEMIC SKILLS CNTR					
0123-104-521.000	EMPLOYEE BENEFITS		60,360	87,786	94,705
0123-104-541.000	OFFICE SUPPLIES		22,370	22,370	22,370
0123-104-542.010	PRNT XEROX CHRGS ALL		1,166	1,679	1,679
0123-104-543.000	INSTRCTONAL SUPPLIES		619	1,751	1,751
0123-104-543.044	SUPPLS CENTRL STORES		132	600	600
0123-104-546.011	MEMBERSHIP DUES		525	525	525
0123-104-551.000	TRAVEL & MEETINGS		417	1,186	1,186
	TOTAL	ACADEMIC SKILLS CNTR	363,911	537,899	590,899
iCAMPUS					
0123-105-511.000	ADMIN. SALARIES		75,885	77,023	78,409
0123-105-512.000	PROF/TECH SALARIES		153,259	156,518	159,336
0123-105-512.110	P.T. PROF TECH		35,119	34,102	31,150
0123-105-516.000	OFFICE STAFF		46,262	0	0
0123-105-516.110	P.T. CLERICAL		57,493	0	0
0123-105-519.024	OVERTIME ALLOCATION		1,652	0	0
	SUBTOTAL	SALARIES	369,670	267,643	268,895
0123-105-521.000	EMPLOYEE BENEFITS		77,138	62,645	67,477
	TOTAL	iCAMPUS	446,808	330,288	336,372
	TOTAL	COMMUNICATION CENTER	810,719	868,187	927,271
INSTITUTIONAL ASSESSMENT					
ASSESSMENT OF STUDENT LEARNING					
0125-205-512.000	PROF/TECH SALARIES		63,700	64,656	65,820
	SUBTOTAL	SALARIES	63,700	64,656	65,820
0125-205-521.000	EMPLOYEE BENEFITS		20,281	22,193	23,924

EDUCATION FUND EXPENSES		2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
ACADEMIC SUPPORT				
INSTITUTIONAL ASSESSMENT				
ASSESSMENT OF STUDENT LEARNING				
0125-205-532.000	CONTR SVC CONSULTAT	200	0	0
0125-205-541.000	OFFICE SUPPLIES	211	400	1,000
0125-205-542.010	PRNT XEROX CHRGS ALL	218	450	250
0125-205-551.000	TRAVEL & MEETINGS	11,796	11,250	6,000
TOTAL ASSESSMENT OF STUDENT LEARNING		96,406	98,949	96,994
STUDENT RETENTION INITIATIVES				
0125-206-518.010	SAL-STU EMPLOYEES W/	0	800	800
SUBTOTAL SALARIES		0	800	800
0125-206-532.000	CONTR SVC CONSULTAT	1,800	3,000	13,000
0125-206-541.000	OFFICE SUPPLIES	945	1,442	1,277
0125-206-542.010	PRNT XEROX CHRGS ALL	999	980	8,645
0125-206-551.011	PROFESSIONAL DEVEL.	1,128	810	810
TOTAL STUDENT RETENTION INITIATIVES		4,872	7,032	24,532
TOTAL INSTITUTIONAL ASSESSMENT		101,278	105,981	121,526
OTHER				
ACADEMIC COMPUTING				
0129-109-512.000	PROF/TECH SALARIES	482,169	495,800	504,724
0129-109-512.110	P.T. PROF TECH	63,680	68,334	69,552
0129-109-519.024	OVERTIME ALLOCATION	5,185	0	0
SUBTOTAL SALARIES		551,034	564,134	574,276
0129-109-521.000	EMPLOYEE BENEFITS	142,918	168,460	181,559
0129-109-534.000	CNTR SVC MNT & REPRS	0	1,524	1,524
0129-109-541.000	OFFICE SUPPLIES	2,101	6,805	6,145
0129-109-542.010	PRNT XEROX CHRGS ALL	53	255	229
0129-109-543.044	SUPPLS CENTRL STORES	0	800	0

EDUCATION FUND EXPENSES		2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
ACADEMIC SUPPORT				
OTHER				
ACADEMIC COMPUTING				
0129-109-544.018	COMPUTER SOFTWARE	3,500	3,700	4,000
0129-109-546.000	PUBLICATIONS & DUES	0	770	0
0129-109-559.000	OTHR CONFR & MTNG EX	1,868	3,326	2,993
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TOTAL	ACADEMIC COMPUTING	701,474	749,774	770,726
TOTAL	OTHER	701,474	749,774	770,726
TOTAL	ACADEMIC SUPPORT	2,932,221	3,093,539	3,232,295
ADMISSIONS & RECORDS				
ADMISSIONS & RECORDS				
REGISTRATION & RECORDS				
0131-300-511.000	ADMIN. SALARIES	88,358	89,683	91,297
0131-300-512.000	PROF/TECH SALARIES	45,913	46,602	47,441
0131-300-512.110	P.T. PROF TECH	28,762	28,574	29,092
0131-300-516.000	OFFICE STAFF	385,347	383,552	421,110
0131-300-516.110	P.T. CLERICAL	83,789	80,876	21,579
0131-300-518.010	SAL-STU EMPLOYEES W/	16,066	15,700	15,700
0131-300-519.000	SALARIES-OTHER	200	200	200
0131-300-519.024	OVERTIME ALLOCATION	1,662	2,000	4,500
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SUBTOTAL	SALARIES	650,097	647,187	630,919
0131-300-521.000	EMPLOYEE BENEFITS	189,550	207,053	246,738
0131-300-534.000	CNTR SVC MNT & REPRS	2,632	4,555	4,555
0131-300-541.000	OFFICE SUPPLIES	8,571	10,701	10,701
0131-300-542.000	PRINTING	2,259	959	959
0131-300-542.010	PRNT XEROX CHRGS ALL	2,590	2,622	2,622
0131-300-543.044	SUPPLS CENTRL STORES	1,467	2,247	2,247
0131-300-543.045	OFFICE SUP GRADUAT	26,788	38,597	34,597
0131-300-546.000	PUBLICATIONS & DUES	1,379	1,350	1,350
0131-300-551.000	TRAVEL & MEETINGS	2,940	3,083	3,083

		EDUCATION FUND	2011-12	2012-13	2013-14
		EXPENSES	ACTUAL	BUDGET	BUDGET
STUDENT SERVICES					
ADMISSIONS & RECORDS					
REGISTRATION & RECORDS					
0131-300-585.000	EQUIPMENT-OFFICE		12,630	0	0
0131-300-592.100	PETITION REF. SCHOL.		36,937	65,000	26,000
	TOTAL	REGISTRATION & RECORDS	937,840	983,354	963,771
ADMISSIONS					
0131-301-511.000	ADMIN. SALARIES		88,358	89,683	91,297
0131-301-512.000	PROF/TECH SALARIES		170,959	189,083	192,487
0131-301-516.000	OFFICE STAFF		85,914	86,611	124,301
0131-301-516.110	P.T. CLERICAL		68,802	81,117	58,508
0131-301-518.010	SAL-STU EMPLOYEES W/		20,590	20,100	26,350
0131-301-519.024	OVERTIME ALLOCATION		2,492	5,200	5,000
	SUBTOTAL SALARIES		437,115	471,794	497,943
0131-301-521.000	EMPLOYEE BENEFITS		122,582	141,329	175,540
0131-301-532.000	CONTR SVC CONSULTAT		0	7,500	0
0131-301-534.000	CNTR SVC MNT & REPRS		2,292	3,385	3,385
0131-301-541.000	OFFICE SUPPLIES		9,663	11,028	11,028
0131-301-542.010	PRNT XEROX CHRGS ALL		1,652	4,268	4,268
0131-301-543.044	SUPPLS CENTRL STORES		1,199	2,548	2,548
0131-301-544.022	POSTAGE		282	500	500
0131-301-546.000	PUBLICATIONS & DUES		2,983	2,990	2,990
0131-301-551.000	TRAVEL & MEETINGS		6,679	7,180	7,180
0131-301-554.000	TRAVEL-RECRUITMENT		2,554	2,770	4,470
0131-301-590.134	STUDENT AMBASSADOR PROGRAM		6,142	6,250	0
	TOTAL	ADMISSIONS	593,143	661,542	709,852
DEAN OF ENROLLMENT MANAGEMENT					
0131-303-511.000	ADMIN. SALARIES		94,439	95,856	97,581
0131-303-512.000	PROF/TECH SALARIES		85,465	86,747	88,308
0131-303-519.024	OVERTIME ALLOCATION		31	0	0
	SUBTOTAL SALARIES		179,935	182,603	185,889

EDUCATION FUND		2011-12	2012-13	2013-14
EXPENSES		ACTUAL	BUDGET	BUDGET
STUDENT SERVICES				
ADMISSIONS & RECORDS				
DEAN OF ENROLLMENT MANAGEMENT				
0131-303-521.000	EMPLOYEE BENEFITS	60,763	66,442	71,634
0131-303-541.000	OFFICE SUPPLIES	1,038	600	600
0131-303-542.000	PRINTING	66	500	500
0131-303-543.044	SUPPLS CENTRL STORES	61	350	350
0131-303-546.000	PUBLICATIONS & DUES	179	250	250
0131-303-551.000	TRAVEL & MEETINGS	2,336	1,800	1,800
0131-303-599.229	ENROLLMENT COMMITTEE INITIATIV	2,458	7,000	0
	TOTAL DEAN OF ENROLLMENT MANAGEMENT	246,836	259,545	261,023
	TOTAL ADMISSIONS & RECORDS	1,777,819	1,904,441	1,934,646
COUNSELING & TESTING				
DEAN OF STUDENTS				
0132-301-511.000	ADMIN. SALARIES	78,543	88,579	90,173
0132-301-512.000	PROF/TECH SALARIES	50,238	52,635	94,778
0132-301-512.110	P.T. PROF TECH	24,024	23,680	24,106
0132-301-516.000	OFFICE STAFF	43,182	44,616	0
0132-301-516.110	P.T. CLERICAL	18,079	18,688	19,025
	SUBTOTAL SALARIES	214,066	228,198	228,082
0132-301-521.000	EMPLOYEE BENEFITS	58,680	65,872	69,230
0132-301-534.000	CNTR SVC MNT & REPRS	0	50	50
0132-301-541.000	OFFICE SUPPLIES	1,044	900	900
0132-301-542.010	PRNT XEROX CHRGS ALL	3,129	5,241	3,403
0132-301-543.044	SUPPLS CENTRL STORES	196	300	300
0132-301-546.000	PUBLICATIONS & DUES	927	999	1,837
0132-301-551.000	TRAVEL & MEETINGS	2,849	2,700	3,700
	TOTAL DEAN OF STUDENTS	280,891	304,260	307,502

EDUCATION FUND		2011-12	2012-13	2013-14
EXPENSES		ACTUAL	BUDGET	BUDGET
STUDENT SERVICES				
COUNSELING & TESTING				
COUNSELING & TEST				
0132-302-511.000	ADMIN. SALARIES	25,928	8,000	7,500
0132-302-512.000	PROF/TECH SALARIES	40,007	99,556	84,976
0132-302-512.010	PROF SAL-ADVISOR	98,377	113,000	113,000
0132-302-515.000	ACAD SUPP. STAFF SAL	624,625	648,727	699,889
0132-302-515.010	F.T. ACADEMIC SUPPORT SUMMER	55,731	83,850	58,800
0132-302-515.020	F.T. ACADEMIC SUPPORT FALL/SPR	25,096	39,400	40,100
0132-302-515.110	P.T. ACADEMIC SUPPORT SUMMER	38,990	55,825	56,800
0132-302-515.120	P.T. ACADEMIC SUPPORT FALL/SPR	115,933	107,600	109,500
0132-302-515.210	F.T. ACADEMIC SUP OVERLOAD	34,260	31,784	59,837
0132-302-516.000	OFFICE STAFF	44,619	45,261	47,008
0132-302-516.110	P.T. CLERICAL	40,486	40,976	41,717
0132-302-518.010	SAL-STU EMPLOYEES W/	10,437	10,600	10,600
0132-302-519.024	OVERTIME ALLOCATION	93	0	0
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	SUBTOTAL SALARIES	1,154,582	1,284,579	1,329,727
0132-302-521.000	EMPLOYEE BENEFITS	200,076	241,188	232,253
0132-302-541.000	OFFICE SUPPLIES	7,940	6,696	6,600
0132-302-542.000	PRINTING	182	424	424
0132-302-542.010	PRNT XEROX CHRGS ALL	3,896	5,966	7,166
0132-302-543.000	INSTRCTONAL SUPPLIES	669	416	962
0132-302-543.044	SUPPLS CENTRL STORES	1,273	1,400	950
0132-302-551.000	TRAVEL & MEETINGS	5,734	5,076	5,076
0132-302-551.024	TRAVEL & MTGS-TRANSFER ARTICUL	1,550	3,703	3,703
0132-302-554.000	TRAVEL-RECRUITMENT	521	550	550
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	TOTAL COUNSELING & TEST	1,376,423	1,549,998	1,587,411
DEAN OF STUDENT SUCCESS				
0132-303-511.000	ADMIN. SALARIES	94,439	95,856	97,581
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	SUBTOTAL SALARIES	94,439	95,856	97,581

		EDUCATION FUND	2011-12	2012-13	2013-14
		EXPENSES	ACTUAL	BUDGET	BUDGET
STUDENT SERVICES					
COUNSELING & TESTING					
DEAN OF STUDENT SUCCESS					
0132-303-521.000	EMPLOYEE BENEFITS		20,503	22,574	24,311
0132-303-532.000	CONTR SVC CONSULTAT		0	7,500	7,500
0132-303-541.000	OFFICE SUPPLIES		1,574	900	900
0132-303-542.000	PRINTING		66	500	500
0132-303-543.044	SUPPLS CENTRL STORES		140	300	300
0132-303-546.000	PUBLICATIONS & DUES		1,020	800	800
0132-303-551.000	TRAVEL & MEETINGS		1,030	1,800	1,800
	TOTAL DEAN OF STUDENT SUCCESS		118,772	130,230	133,692
PROJECT SUCCESS					
0132-307-519.004	SAL OTHER/MENTOR		7,600	7,600	7,600
0132-307-519.007	COORDINATORS SALARIES		6,000	6,000	6,000
	SUBTOTAL SALARIES		13,600	13,600	13,600
0132-307-521.000	EMPLOYEE BENEFITS		46	0	0
0132-307-543.000	INSTRCTONAL SUPPLIES		2,443	2,743	2,743
0132-307-551.000	TRAVEL & MEETINGS		3,825	3,594	3,574
0132-307-590.014	TUITION WAIVERS		3,344	3,500	3,520
	TOTAL PROJECT SUCCESS		23,258	23,437	23,437
	TOTAL COUNSELING & TESTING		1,799,344	2,007,925	2,052,042
HEALTH					
HOLISTIC WELLNESS					
0133-303-512.000	PROF/TECH SALARIES		44,112	44,212	45,008
0133-303-512.010	PROF SAL-ADVISOR		5,915	6,375	6,490
0133-303-518.010	SAL-STU EMPLOYEES W/		4,472	5,050	5,050
	SUBTOTAL SALARIES		54,499	55,637	56,548
0133-303-521.000	EMPLOYEE BENEFITS		19,943	21,945	23,672

		EDUCATION FUND	2011-12	2012-13	2013-14
		EXPENSES	ACTUAL	BUDGET	BUDGET
STUDENT SERVICES					
HEALTH					
HOLISTIC WELLNESS					
0133-303-532.000	CONTR SVC CONSULTAT		480	580	580
0133-303-542.000	PRINTING		39	100	100
0133-303-542.010	PRNT XEROX CHRGS ALL		78	449	449
0133-303-543.000	INSTRCTONAL SUPPLIES		1,659	874	874
0133-303-543.044	SUPPLS CENTRL STORES		0	50	50
0133-303-546.000	PUBLICATIONS & DUES		75-	80	80
0133-303-551.000	TRAVEL & MEETINGS		637	788	788
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TOTAL	HOLISTIC WELLNESS		77,260	80,503	83,141
TOTAL	HEALTH		77,260	80,503	83,141
FINANCIAL AID					
FINANCIAL AID/VETERANS					
0134-304-511.000	ADMIN. SALARIES		75,885	77,023	78,409
0134-304-512.000	PROF/TECH SALARIES		113,088	114,784	116,850
0134-304-516.000	OFFICE STAFF		372,910	383,781	391,206
0134-304-516.110	P.T. CLERICAL		56,782	74,289	67,215
0134-304-518.010	SAL-STU EMPLOYEES W/		29,868	36,500	36,500
0134-304-519.024	OVERTIME ALLOCATION		3,695	8,900	9,200
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SUBTOTAL	SALARIES		652,228	695,277	699,380
0134-304-521.000	EMPLOYEE BENEFITS		223,498	237,707	270,300
0134-304-534.000	CNTR SVC MNT & REPRS		91	1,500	1,500
0134-304-539.003	CONTR SVC-TAPES EXCH		608	650	575
0134-304-541.000	OFFICE SUPPLIES		3,686	4,300	4,300
0134-304-542.010	PRNT XEROX CHRGS ALL		3,123	4,500	4,500
0134-304-543.044	SUPPLS CENTRL STORES		5,177	5,250	5,250
0134-304-546.000	PUBLICATIONS & DUES		2,111	2,500	2,575
0134-304-551.000	TRAVEL & MEETINGS		11,787	13,590	13,590
0134-304-590.014	TUITION WAIVERS		548-	0	0
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TOTAL	FINANCIAL AID/VETERANS		901,761	965,274	1,001,970

		EDUCATION FUND EXPENSES		
		2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
STUDENT SERVICES				
FINANCIAL AID				
FIN.AID.WORK STUDY MATCH				
0134-309-518.010	SAL-STU EMPLOYEES W/	9,625	10,000	10,000
0134-309-518.020	SAL COLLEGE W.S.	131,885-	90,000-	110,000-
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TOTAL	FIN.AID.WORK STUDY MATCH	122,260-	80,000-	100,000-
TOTAL	FINANCIAL AID	779,501	885,274	901,970
CAREER SERVICES				
CAREER SERVICES				
0135-305-511.000	ADMIN. SALARIES	104,142	121,937	124,132
0135-305-515.120	P.T. ACADEMIC SUPPORT FALL/SPR	58,923	61,500	61,500
0135-305-516.000	OFFICE STAFF	48,023	48,714	49,587
0135-305-518.010	SAL-STU EMPLOYEES W/	0	0	6,750
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SUBTOTAL	SALARIES	211,088	232,151	241,969
0135-305-521.000	EMPLOYEE BENEFITS	46,254	53,323	71,421
0135-305-541.000	OFFICE SUPPLIES	1,566	990	990
0135-305-542.010	PRNT XEROX CHRGS ALL	1,558	1,400	1,400
0135-305-543.000	INSTRCTONAL SUPPLIES	1,808	850	950
0135-305-543.044	SUPPLS CENTRL STORES	68	200	200
0135-305-544.018	COMPUTER SOFTWARE	3,854	5,375	4,775
0135-305-546.000	PUBLICATIONS & DUES	400	550	750
0135-305-551.000	TRAVEL & MEETINGS	442	675	975
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TOTAL	CAREER SERVICES	267,038	295,514	323,430
TOTAL	CAREER SERVICES	267,038	295,514	323,430

EDUCATION FUND EXPENSES		2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
STUDENT SERVICES				
STUDENT ACTIVITIES				
STUDENT SERVICES & ACTIVITIES				
0136-306-511.000	ADMIN. SALARIES	65,802	66,789	67,991
0136-306-512.011	SAL-PROF STF-CLUB SP	28,886	40,800	40,800
0136-306-516.000	OFFICE STAFF	43,109	43,742	44,533
0136-306-516.110	P.T. CLERICAL	20,757	23,616	21,042
0136-306-518.010	SAL-STU EMPLOYEES W/	13,293	14,300	16,100
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	SUBTOTAL SALARIES	171,847	189,247	190,466
0136-306-521.000	EMPLOYEE BENEFITS	28,743	31,194	33,607
0136-306-534.000	CNTR SVC MNT & REPRS	232	232	232
0136-306-541.000	OFFICE SUPPLIES	2,325	1,712	1,000
0136-306-542.010	PRNT XEROX CHRGS ALL	1,030	2,000	2,712
0136-306-542.090	PRNTNG STDNT HNDBOOK	15,302	0	0
0136-306-543.044	SUPPLS CENTRL STORES	277	300	300
0136-306-546.000	PUBLICATIONS & DUES	509	600	600
0136-306-551.000	TRAVEL & MEETINGS	3,158	1,254	1,254
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TOTAL	STUDENT SERVICES & ACTIVITIES	223,423	226,539	230,171
TOTAL	STUDENT ACTIVITIES	223,423	226,539	230,171
VETERANS				
VETERANS AFFAIRS				
0137-307-590.014	TUITION WAIVERS	75,526	0	0
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TOTAL	VETERANS AFFAIRS	75,526	0	0
TOTAL	VETERANS	75,526	0	0

EDUCATION FUND EXPENSES		2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
STUDENT SERVICES				
ADMINISTRATION				
V.P. STUDENT DEVELOPMENT				
0138-308-511.000	ADMIN. SALARIES	36,638	142,100	131,502
0138-308-512.000	PROF/TECH SALARIES	42,783	47,541	111,135
0138-308-516.110	P.T. CLERICAL	0	0	15,260
0138-308-518.010	SAL-STU EMPLOYEES W/	0	3,000	3,000
0138-308-519.021	PHONE STIPEND	0	0	600
0138-308-519.024	OVERTIME ALLOCATION	22	2,300	2,300
	SUBTOTAL SALARIES	79,443	194,941	263,797
0138-308-521.000	EMPLOYEE BENEFITS	11,548	45,208	58,393
0138-308-532.000	CONTR SVC CONSULTAT	350	4,170	4,170
0138-308-534.058	CONTRACTUAL-NEW INITIATIVES	0	0	12,800
0138-308-541.000	OFFICE SUPPLIES	2,703	2,000	3,100
0138-308-542.010	PRNT XEROX CHRGS ALL	70	831	831
0138-308-543.044	SUPPLS CENTRL STORES	50	50	50
0138-308-546.000	PUBLICATIONS & DUES	1,010	870	870
0138-308-547.209	ADVERTISING-OTHER	0	0	3,000
0138-308-551.000	TRAVEL & MEETINGS	1,682	3,600	23,500
	TOTAL V.P. STUDENT DEVELOPMENT	96,856	251,670	370,511
StAR (Disability Services)				
0138-309-512.000	PROF/TECH SALARIES	65,050	66,026	67,214
0138-309-512.110	P.T. PROF TECH	13,435	12,650	12,880
0138-309-516.000	OFFICE STAFF	45,462	47,154	48,006
0138-309-519.405	SIGN LANGUAGE INTERPRETERS	161,676	149,000	151,700
0138-309-519.407	TUTORS-PART TIME	84,578	0	0
0138-309-519.412	ACCOMODATION SPECIALIST SUPPRT	5,484	172,030	175,100
0138-309-519.445	SAL NOTE TAKERS	5,630	5,800	5,800
	SUBTOTAL SALARIES	381,315	452,660	460,700
0138-309-521.000	EMPLOYEE BENEFITS	40,386	44,133	47,441

EDUCATION FUND		2011-12	2012-13	2013-14
EXPENSES		ACTUAL	BUDGET	BUDGET
STUDENT SERVICES				
ADMINISTRATION				
StAR (Disability Services)				
0138-309-532.000	CONTR SVC CONSULTAT	1,780	4,700	4,700
0138-309-541.000	OFFICE SUPPLIES	3,930	1,700	1,700
0138-309-542.010	PRNT XEROX CHRGS ALL	1,689	1,800	1,800
0138-309-543.000	INSTRCTONAL SUPPLIES	3,097	12,000	12,000
0138-309-551.000	TRAVEL & MEETINGS	0	2,500	2,500
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TOTAL	StAR (Disability Services)	432,197	519,493	530,841
TOTAL	ADMINISTRATION	529,053	771,163	901,352
OTHER				
MULTICULTURAL STUDENT AFFAIRS				
0139-310-511.000	ADMIN. SALARIES	79,003	80,188	81,631
0139-310-512.000	PROF/TECH SALARIES	96,218	97,662	99,420
0139-310-516.000	OFFICE STAFF	45,026	46,051	47,507
0139-310-518.010	SAL-STU EMPLOYEES W/	6,321	6,435	6,435
0139-310-519.000	SALARIES-OTHER	1,500	0	0
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SUBTOTAL	SALARIES	228,068	230,336	234,993
0139-310-521.000	EMPLOYEE BENEFITS	56,916	62,472	81,263
0139-310-532.000	CONTR SVC CONSULTAT	3,258	3,931	3,931
0139-310-532.004	CONTR SVC MENTORS	4,311	6,000	6,000
0139-310-532.418	CON SVC SPEAKERS	4,376	6,107	6,107
0139-310-541.000	OFFICE SUPPLIES	2,687	1,904	1,904
0139-310-541.017	SUPPLIES-PEER MENTOR PROGRAM	977	1,000	1,000
0139-310-542.010	PRNT XEROX CHRGS ALL	2,575	1,618	1,618
0139-310-543.044	SUPPLS CENTRL STORES	265	549	549
0139-310-546.000	PUBLICATIONS & DUES	443	443	443
0139-310-551.000	TRAVEL & MEETINGS	7,194	5,457	5,457
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TOTAL	MULTICULTURAL STUDENT AFFAIRS	311,070	319,817	343,265

EDUCATION FUND EXPENSES		2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
STUDENT SERVICES				
OTHER				
STUDENT SERVICES/OTHER GSD				
0139-311-512.000	PROF/TECH SALARIES	58,705	58,949	60,010
0139-311-513.022	F.T. FAC - OVERLOADS	35,435	34,000	33,000
0139-311-513.100	P.T. FAC - FALL/SPRG	123,009	133,000	118,000
0139-311-513.102	P.T. FAC - SATELLITE	2,784	0	0
0139-311-513.110	P.T. FAC - SUMMER	1,950	0	0
0139-311-516.000	OFFICE STAFF	34,597	36,712	37,378
0139-311-519.008	OTHER SAL PROF DEV	868	2,200	2,200
	SUBTOTAL SALARIES	257,348	264,861	250,588
0139-311-521.000	EMPLOYEE BENEFITS	36,982	44,283	47,724
0139-311-541.000	OFFICE SUPPLIES	850	980	1,524
0139-311-542.010	PRNT XEROX CHRGS ALL	3,346	3,445	3,445
0139-311-543.044	SUPPLS CENTRL STORES	0	544	0
0139-311-551.000	TRAVEL & MEETINGS	1,924	1,800	1,800
TOTAL	STUDENT SERVICES/OTHER GSD	300,450	315,913	305,081
TOTAL	OTHER	611,520	635,730	648,346
TOTAL	STUDENT SERVICES	6,140,484	6,807,089	7,075,098
CONTINUING EDUCATION				
CONTINUING EDUCATION				
COMMUNITY EDUC 525				
0142-602-590.014	TUITION WAIVERS	36,042	48,000	48,000
TOTAL	COMMUNITY EDUC 525	36,042	48,000	48,000
TOTAL	CONTINUING EDUCATION	36,042	48,000	48,000
TOTAL	PUBLIC SERVICES	36,042	48,000	48,000

		EDUCATION FUND	2011-12	2012-13	2013-14
		EXPENSES	ACTUAL	BUDGET	BUDGET
GENERAL ADMINISTRAT.					
EXECUTIVE OFFICE					
GEN ADM EXCT OFF					
0181-111-511.000	ADMIN. SALARIES		120,007	202,450	193,420
0181-111-512.000	PROF/TECH SALARIES		102,549	103,299	111,158
0181-111-516.110	P.T. CLERICAL		11,137	15,000	15,000
0181-111-519.021	PHONE STIPEND		200	600	600
0181-111-519.024	OVERTIME ALLOCATION		4,756	6,000	0
0181-111-519.449	ELECTION SALARIES		0	0	2,200
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	SUBTOTAL SALARIES		238,649	327,349	322,378
0181-111-521.000	EMPLOYEE BENEFITS		67,300	93,939	99,483
0181-111-532.000	CONTR SVC CONSULTAT		129,938	200,000	126,754
0181-111-534.000	CNTR SVC MNT & REPRS		0	688	264
0181-111-539.004	ELECTIONS		0	0	300
0181-111-541.000	OFFICE SUPPLIES		4,712	4,641	4,650
0181-111-542.010	PRNT XEROX CHRGS ALL		1,340	2,095	2,000
0181-111-543.044	SUPPLS CENTRL STORES		0	488	500
0181-111-546.000	PUBLICATIONS & DUES		0	5,000	34,500
0181-111-547.209	ADVERTISING-OTHER		0	5,291	5,300
0181-111-551.000	TRAVEL & MEETINGS		6,484	13,097	16,500
0181-111-551.015	TRAVEL & MEETINGS--C.Q.I.		0	20,000	20,000
0181-111-559.000	OTHR CONFR & MTNG EX		2,708	3,014	3,100
0181-111-575.000	TELEPHONE		212	0	0
0181-111-590.000	OTHER EXPENDITURES		8,843	6,800	6,800
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	TOTAL GEN ADM EXCT OFF		460,186	682,402	642,529
EXE.OFFICE/TEAM BLDG					
0181-112-541.000	OFFICE SUPPLIES		360	1,898	0
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	TOTAL EXE.OFFICE/TEAM BLDG		360	1,898	0
	TOTAL EXECUTIVE OFFICE		460,546	684,300	642,529

		2011-12	2012-13	2013-14
EDUCATION FUND EXPENSES		ACTUAL	BUDGET	BUDGET
GENERAL ADMINISTRAT.				
BUSINESS OFFICE				
V.P. ADMINISTRATIVE SERVICES				
0182-111-511.000	ADMIN. SALARIES	76,049	78,831	65,751
0182-111-512.000	PROF/TECH SALARIES	58,591	59,427	60,497
0182-111-512.110	P.T. PROF TECH	19,963	23,588	0
0182-111-519.021	PHONE STIPEND	0	0	600
0182-111-519.024	OVERTIME ALLOCATION	274	0	500
0182-111-519.449	ELECTION SALARIES	0	2,200	0
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	SUBTOTAL SALARIES	154,877	164,046	127,348
0182-111-521.000	EMPLOYEE BENEFITS	28,188	33,815	36,216
0182-111-532.000	CONTR SVC CONSULTAT	13,330	5,295	5,295
0182-111-539.004	ELECTIONS	0	300	0
0182-111-541.000	OFFICE SUPPLIES	6,811	5,700	4,200
0182-111-542.010	PRNT XEROX CHRGS ALL	4,756	2,239	1,239
0182-111-543.044	SUPPLS CENTRL STORES	11	450	450
0182-111-544.022	POSTAGE	6-	125	125
0182-111-546.000	PUBLICATIONS & DUES	3,963	4,440	4,940
0182-111-547.000	ADVERTISING	2,958	3,500	3,500
0182-111-551.000	TRAVEL & MEETINGS	2,215	5,400	5,400
0182-111-559.449	ELECTION TRAVEL	0	54	0
0182-111-590.135	SUSTAINABILITY INITIATIVES	0	0	10,000
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	TOTAL V.P. ADMINISTRATIVE SERVICES	217,103	225,364	198,713
FINANCIAL SERVICES				
0182-112-511.000	ADMIN. SALARIES	159,753	162,149	165,068
0182-112-512.000	PROF/TECH SALARIES	431,487	457,894	466,134
0182-112-516.000	OFFICE STAFF	184,708	178,859	173,202
0182-112-516.110	P.T. CLERICAL	99,713	108,714	122,906
0182-112-518.010	SAL-STU EMPLOYEES W/	7,294	8,500	8,500
0182-112-519.024	OVERTIME ALLOCATION	30,095	17,500	17,800
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	SUBTOTAL SALARIES	913,050	933,616	953,610

		EDUCATION FUND	2011-12	2012-13	2013-14
		EXPENSES	ACTUAL	BUDGET	BUDGET
GENERAL ADMINISTRAT.					
BUSINESS OFFICE					
FINANCIAL SERVICES					
0182-112-521.000	EMPLOYEE BENEFITS		224,452	251,473	256,948
0182-112-532.000	CONTR SVC CONSULTAT		0	1,725	1,000
0182-112-534.000	CNTR SVC MNT & REPRS		627	1,225	1,225
0182-112-541.000	OFFICE SUPPLIES		11,852	11,838	11,838
0182-112-542.010	PRNT XEROX CHRGS ALL		2,111	1,894	1,894
0182-112-543.044	SUPPLS CENTRL STORES		817	1,100	1,100
0182-112-546.000	PUBLICATIONS & DUES		1,299	1,470	5,470
0182-112-551.000	TRAVEL & MEETINGS		4,470	8,775	8,775
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	TOTAL FINANCIAL SERVICES		1,158,678	1,213,116	1,241,860
BUSINESS & AUXILIARY SERVICES					
0182-113-511.000	ADMIN. SALARIES		78,899	80,082	73,185
0182-113-512.000	PROF/TECH SALARIES		103,393	104,592	106,475
0182-113-512.110	P.T. PROF TECH		38,696	43,360	49,854
0182-113-519.024	OVERTIME ALLOCATION		3,500	1,400	1,450
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	SUBTOTAL SALARIES		224,488	229,434	230,964
0182-113-521.000	EMPLOYEE BENEFITS		55,844	61,136	65,768
0182-113-532.000	CONTR SVC CONSULTAT		43	230	230
0182-113-541.000	OFFICE SUPPLIES		2,868	2,854	2,500
0182-113-542.010	PRNT XEROX CHRGS ALL		504	1,315	1,200
0182-113-543.044	SUPPLS CENTRL STORES		661	500	500
0182-113-546.000	PUBLICATIONS & DUES		2,971	3,489	3,000
0182-113-547.000	ADVERTISING		3,160	3,500	3,000
0182-113-551.000	TRAVEL & MEETINGS		2,471	3,690	3,690
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	TOTAL BUSINESS & AUXILIARY SERVICES		293,010	306,148	310,852
	TOTAL BUSINESS OFFICE		1,668,791	1,744,628	1,751,425

EDUCATION FUND EXPENSES		2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
GENERAL ADMINISTRAT.				
COMMUNITY RELATIONS				
MARKETING AND PUBLICATIONS				
0183-113-511.000	ADMIN. SALARIES	72,766	73,857	75,186
0183-113-512.000	PROF/TECH SALARIES	179,776	193,209	196,683
0183-113-516.110	P.T. CLERICAL	17,788	17,832	18,036
0183-113-519.000	SALARIES-OTHER	0	2,100	2,100
0183-113-519.024	OVERTIME ALLOCATION	0	600	600
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	SUBTOTAL SALARIES	270,330	287,598	292,605
0183-113-521.000	EMPLOYEE BENEFITS	88,382	110,278	91,020
0183-113-532.000	CONTR SVC CONSULTAT	5,103	8,000	3,000
0183-113-541.000	OFFICE SUPPLIES	5,471	12,030	10,030
0183-113-542.000	PRINTING	14,931	40,614	15,114
0183-113-542.010	PRNT XEROX CHRGS ALL	9,225	9,000	9,000
0183-113-542.092	ANNUAL REPORT/MAGAZINE	33,813	40,000	35,000
0183-113-542.118	PRINTING - SCHEDULES	77,986	105,119	80,119
0183-113-543.044	SUPPLS CENTRL STORES	167	1,000	1,000
0183-113-544.022	POSTAGE	25,899	23,000	24,006
0183-113-544.118	POSTAGE - SCHEDULES	33,907	64,400	58,394
0183-113-546.000	PUBLICATIONS & DUES	4,704	5,425	5,425
0183-113-547.000	ADVERTISING	359,472	300,000	314,870
0183-113-547.201	ADVERT & PROMOTION	13,755	18,000	10,630
0183-113-551.000	TRAVEL & MEETINGS	2,677	7,158	7,158
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	TOTAL MARKETING AND PUBLICATIONS	945,822	1,031,622	957,371
EXTERNAL RELATIONS				
0183-116-511.000	ADMIN. SALARIES	70,561	73,859	75,188
0183-116-512.000	PROF/TECH SALARIES	22,022	47,776	48,635
0183-116-512.110	P.T. PROF TECH	0	0	29,092
0183-116-516.110	P.T. CLERICAL	12,760	17,303	21,742
0183-116-518.157	STUDENT INTERN	8,341	10,300	0
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	SUBTOTAL SALARIES	113,684	149,238	174,657

		EDUCATION FUND	2011-12	2012-13	2013-14
		EXPENSES	ACTUAL	BUDGET	BUDGET
GENERAL ADMINISTRAT.					
COMMUNITY RELATIONS					
EXTERNAL RELATIONS					
0183-116-521.000	EMPLOYEE BENEFITS		15,078	31,381	33,797
0183-116-532.000	CONTR SVC CONSULTAT		54,360	59,000	11,200
0183-116-541.000	OFFICE SUPPLIES		2,550	2,700	2,700
0183-116-542.010	PRNT XEROX CHRGS ALL		35	1,000	1,000
0183-116-543.044	SUPPLS CENTRL STORES		29	500	500
0183-116-544.022	POSTAGE		0	200	200
0183-116-546.000	PUBLICATIONS & DUES		2,054	2,427	2,427
0183-116-551.000	TRAVEL & MEETINGS		3,663	4,527	4,527
0183-116-559.901	MASTER PLAN EVENTS		0	10,000	10,000
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TOTAL	EXTERNAL RELATIONS		191,453	260,973	241,008
TOTAL	COMMUNITY RELATIONS		1,137,275	1,292,595	1,198,379
PERSONNEL OFFICE					
HUMAN RESOURCES					
0184-114-511.000	ADMIN. SALARIES		292,545	301,922	311,618
0184-114-512.000	PROF/TECH SALARIES		268,307	284,726	292,725
0184-114-512.110	P.T. PROF TECH		29,806	21,876	22,272
0184-114-519.000	SALARIES-OTHER		0	4,000	4,000
0184-114-519.024	OVERTIME ALLOCATION		1,027	2,000	2,000
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SUBTOTAL	SALARIES		591,685	614,524	632,615
0184-114-521.000	EMPLOYEE BENEFITS		197,435	221,227	224,622
0184-114-532.000	CONTR SVC CONSULTAT		46,742	10,000	20,000
0184-114-534.000	CNTR SVC MNT & REPRS		312	5,214	5,250
0184-114-539.000	CONT.SC-OTHER		6,070	13,750	19,950
0184-114-539.016	BACKGROUND CHECK		3,667	6,000	9,000
0184-114-541.000	OFFICE SUPPLIES		14,744	21,836	8,000
0184-114-541.096	SUPPLIES-EMPLOYEE REC PROGRAM		10,970	10,000	10,000
0184-114-542.010	PRNT XEROX CHRGS ALL		3,311	5,650	3,500

		EDUCATION FUND	2011-12	2012-13	2013-14
		EXPENSES	ACTUAL	BUDGET	BUDGET
GENERAL ADMINISTRAT.					
PERSONNEL OFFICE					
HUMAN RESOURCES					
0184-114-543.000	INSTRCTONAL SUPPLIES		61	2,000	0
0184-114-543.044	SUPPLS CENTRL STORES		2,704	3,500	2,000
0184-114-544.018	COMPUTER SOFTWARE		23,905	23,905	23,905
0184-114-546.000	PUBLICATIONS & DUES		3,359	2,500	2,500
0184-114-547.000	ADVERTISING		48,412	57,195	38,000
0184-114-549.984	SUPPLIES-JJCAA NEWLETTER		1,752	6,000	3,000
0184-114-551.000	TRAVEL & MEETINGS		8,477	7,650	7,650
0184-114-551.011	PROFESSIONAL DEVEL.		129	9,050	4,050
0184-114-554.000	TRAVEL-RECRUITMENT		14,881	16,200	16,200
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TOTAL	HUMAN RESOURCES		978,616	1,036,201	1,030,242
TOTAL	PERSONNEL OFFICE		978,616	1,036,201	1,030,242
ALUMNI AFFAIRS					
ALUMNI AFFAIRS					
0186-116-511.000	ADMIN. SALARIES		60,853	61,766	62,878
0186-116-516.000	OFFICE STAFF		40,248	40,789	42,037
0186-116-518.010	SAL-STU EMPLOYEES W/		6,231	18,400	18,400
0186-116-519.024	OVERTIME ALLOCATION		222	500	500
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SUBTOTAL	SALARIES		107,554	121,455	123,815
0186-116-521.000	EMPLOYEE BENEFITS		40,327	44,021	47,481
0186-116-532.000	CONTR SVC CONSULTAT		0	1,100	1,100
0186-116-534.000	CNTR SVC MNT & REPRS		0	900	900
0186-116-541.000	OFFICE SUPPLIES		6,871	6,290	5,890
0186-116-542.000	PRINTING		24,346	25,200	25,200
0186-116-542.010	PRNT XEROX CHRGS ALL		1,053	2,500	2,500
0186-116-546.000	PUBLICATIONS & DUES		1,486	1,440	1,840
0186-116-547.000	ADVERTISING		5,511	4,629	4,629
0186-116-551.000	TRAVEL & MEETINGS		9,216	7,155	7,155
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TOTAL	ALUMNI AFFAIRS		196,364	214,690	220,510

		EDUCATION FUND EXPENSES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
GENERAL ADMINISTRAT. ALUMNI AFFAIRS ALUMNI AFFAIRS					
TOTAL	ALUMNI AFFAIRS		196,364	214,690	220,510
CAMPUS ADMINISTRAT. PRINT SERVICES					
0188-118-512.000	PROF/TECH SALARIES		26,953	47,000	0
0188-118-516.000	OFFICE STAFF		43,424	44,491	0
0188-118-516.110	P.T. CLERICAL		13,522	30,923	0
0188-118-518.010	SAL-STU EMPLOYEES W/		8,183	8,150	0
0188-118-519.024	OVERTIME ALLOCATION		114	0	0
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SUBTOTAL	SALARIES		92,196	130,564	0
0188-118-521.000	EMPLOYEE BENEFITS		24,214	43,887	0
0188-118-530.000	CONTRACTUAL SERVICE		0	0	134,000
0188-118-534.000	CNTR SVC MNT & REPRS		4,722	9,259	6,400
0188-118-541.000	OFFICE SUPPLIES		8,363	9,000	9,000
0188-118-542.010	PRNT XEROX CHRGS ALL		302,547-	275,000-	275,000-
0188-118-543.044	SUPPLS CENTRL STORES		45,848	46,095	41,485
0188-118-551.000	TRAVEL & MEETINGS		78	718	718
0188-118-562.001	RNTL EQUIP REPRODUCT		183,752	287,000	289,600
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TOTAL	PRINT SERVICES		56,626	251,523	206,203
TOTAL	CAMPUS ADMINISTRAT.		56,626	251,523	206,203
TOTAL	GENERAL ADMINISTRAT.		4,498,218	5,223,937	5,049,288

EDUCATION FUND EXPENSES		2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
INSTITUT. SUPPORT BOARD OF TRUSTEES BOARD OF TRUSTEES 0191-111-512.000	PROF/TECH SALARIES	481	500	500
	SUBTOTAL SALARIES	481	500	500
0191-111-521.000	EMPLOYEE BENEFITS	3	0	0
0191-111-532.000	CONTR SVC CONSULTAT	0	23,500	0
0191-111-535.000	LEGAL SERVICES	139,665	82,700	106,200
0191-111-541.000	OFFICE SUPPLIES	1,735	3,600	3,600
0191-111-542.010	PRNT XEROX CHRGS ALL	2,736	4,214	2,000
0191-111-543.044	SUPPLS CENTRL STORES	0	93	93
0191-111-546.000	PUBLICATIONS & DUES	70,128	64,951	64,951
0191-111-551.300	TRVL & MTGS B. ADAMS	0	0	3,164
0191-111-551.301	TRVL & MTGS T. MARKLEY	0	0	3,164
0191-111-551.306	TVL & MTG WUNDERLICH	2,112	3,164	3,164
0191-111-551.307	TVL. & MTG.-STUDENT	3,615	3,164	3,164
0191-111-551.308	OFFICER, TRUSTEE ORG	1,982	5,414	5,414
0191-111-551.317	TRVL & MTGS MAY	651	3,164	3,164
0191-111-551.322	TVL & MTGS - MIHELICH	200	3,164	3,164
0191-111-551.323	TVL & MTGS - DeLANEY	2,080	3,164	0
0191-111-551.324	OFFICER, NATIONAL TRUSTEE ORG	4,659	5,864	5,864
0191-111-551.326	TVL & MTGS - O'CONNELL, D.	1,631	3,164	0
0191-111-551.327	TRVL & MTGS - S. KLEN	3,679	3,164	3,164
0191-111-551.328	TVL & MTGS - O'CONNELL, M	2,540	3,164	3,164
0191-111-559.000	OTHR CONFR & MTNG EX	8,132	8,992	8,992
TOTAL	BOARD OF TRUSTEES	246,029	225,140	222,926
COMMUNITY EDUCATION 0191-112-532.000	CONTR SVC CONSULTAT	30,448	0	0
0191-112-551.000	TRAVEL & MEETINGS	18,825	0	0
TOTAL	COMMUNITY EDUCATION	49,273	0	0
TOTAL	BOARD OF TRUSTEES	295,302	225,140	222,926

EDUCATION FUND EXPENSES		2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
INSTITUT. SUPPORT				
INSTITUT. EXPENSE				
INSTITUTIONAL EXP				
0192-112-513.130	FACULTY SALARIES-SABBATICALS	0	55,000	55,000
0192-112-519.000	SALARIES-OTHER	22,652-	95,000	120,424
0192-112-519.019	SUBSTITUTE PAY	129,268	140,000	140,000
0192-112-519.022	RETIREEES/OTHER	0	100,000	100,000
	SUBTOTAL SALARIES	106,616	390,000	415,424
0192-112-521.000	EMPLOYEE BENEFITS	26,202-	20,000	20,000
0192-112-521.005	EMPLOYEE ASSISTANCE	20,549	22,000	23,000
0192-112-521.006	EMPLOYEE WELLNESS	36,653	38,500	38,500
0192-112-527.000	F.I.C.A.	140,743	182,000	117,000
0192-112-529.000	OTHR EMPLOY BENEFITS	768,155	860,000	860,000
0192-112-532.000	CONTR SVC CONSULTAT	23,100	50,000	25,000
0192-112-546.000	PUBLICATIONS & DUES	29,999	33,500	0
0192-112-551.000	TRAVEL & MEETINGS	6,048	3,000	0
0192-112-551.958	TRAVEL-MULTICLTRL COLLEGE TOUR	2,714	7,050	0
0192-112-565.010	INSURANCE REPLACEMNT	0	6,264	5,798
0192-112-575.000	TELEPHONE	0	4,040	3,000
0192-112-590.014	TUITION WAIVERS	99,909	200,000	200,000
0192-112-590.528	NON TUITION DUAL CREDIT	3,132,557	2,750,000	2,750,000
0192-112-590.534	NON TUITION UNION WAIVERS	119,890	250,000	250,000
0192-112-594.000	FIN CHRGS & ADJSTMTS	2,908	6,500	6,500
0192-112-594.001	BANK CHARGES	7,003	25,000	25,000
0192-112-594.418	CRDIT CARD CHRGS	181,753	235,000	235,000
0192-112-594.419	FACTS CHARGES	67,786	100,000	90,000
0192-112-710.003	TRNS BLDG&MAINT REST	3,950,000	0	0
0192-112-710.005	TRANS TO AUX FUND	82,320	0	0
0192-112-710.006	TRANSFER TO R.P.	105,858	549,050	574,336
	TOTAL INSTITUTIONAL EXP	8,858,359	5,731,904	5,638,558

		EDUCATION FUND		
EXPENSES		2011-12	2012-13	2013-14
		ACTUAL	BUDGET	BUDGET
INSTITUT. SUPPORT				
INSTITUT. EXPENSE				
PROFESSIONAL DEVELOPMENT				
0192-113-532.000	CONTR SVC CONSULTAT	12,419	19,500	48,000
0192-113-541.000	OFFICE SUPPLIES	0	400	200
0192-113-542.010	PRNT XEROX CHRGS ALL	0	4,300	300
0192-113-546.000	PUBLICATIONS & DUES	600	1,100	1,100
0192-113-551.000	TRAVEL & MEETINGS	3,962	4,500	4,320
0192-113-551.002	TRAVEL/PRESENTER	0	1,980	1,980
0192-113-559.000	OTHR CONF & MTNG EX	17,293	24,120	15,000
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TOTAL	PROFESSIONAL DEVELOPMENT	34,274	55,900	70,900
TOTAL	INSTITUT. EXPENSE	8,892,633	5,787,804	5,709,458
CAMPUS SERVICES				
MAIL CENTER & CENTRAL STORES				
0193-112-512.110	P.T. PROF TECH	41,096	48,360	45,948
0193-112-516.000	OFFICE STAFF	42,358	43,597	44,387
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SUBTOTAL	SALARIES	83,454	91,957	90,335
0193-112-521.000	EMPLOYEE BENEFITS	16,094	21,886	9,655
0193-112-534.000	CNTR SVC MNT & REPRS	6,731	6,600	9,100
0193-112-541.042	INVENTORY ADJUSTMENT	10,051-	0	0
0193-112-542.010	PRNT XEROX CHRGS ALL	34	94	90
0193-112-543.044	SUPPLS CENTRL STORES	1,783	9,097	7,000
0193-112-544.022	POSTAGE	133,688	193,008	193,000
0193-112-546.000	PUBLICATIONS & DUES	0	125	125
0193-112-551.000	TRAVEL & MEETINGS	829	1,800	1,000
0193-112-562.000	RENTAL-EQUIPMENT	5,735	14,020	17,920
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TOTAL	MAIL CENTER & CENTRAL STORES	238,297	338,587	328,225
TOTAL	CAMPUS SERVICES	238,297	338,587	328,225

EDUCATION FUND EXPENSES		2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
INSTITUT. SUPPORT				
INSTITUT. RESEARCH				
V.P. INST ADVANCEMENT/RESEARCH				
0194-113-511.000	ADMIN. SALARIES	20,387	0	0
0194-113-512.000	PROF/TECH SALARIES	48,457	0	0
	SUBTOTAL SALARIES	68,844	0	0
0194-113-521.000	EMPLOYEE BENEFITS	18,619	0	0
0194-113-532.000	CONTR SVC CONSULTAT	2,500	0	0
0194-113-541.000	OFFICE SUPPLIES	1,459	0	0
0194-113-542.010	PRNT XEROX CHRGS ALL	83	0	0
0194-113-546.000	PUBLICATIONS & DUES	1,250	0	0
0194-113-551.000	TRAVEL & MEETINGS	7,645	0	0
0194-113-553.010	TRAINING	4,850	0	0
0194-113-559.901	MASTER PLAN EVENTS	11,123	0	0
0194-113-590.000	OTHER EXPENDITURES	174	0	0
	TOTAL V.P. INST ADVANCEMENT/RESEARCH	116,547	0	0
INSTITUT. RESEARCH				
0194-114-511.000	ADMIN. SALARIES	91,475	92,847	94,517
0194-114-512.000	PROF/TECH SALARIES	115,341	116,915	119,020
0194-114-519.024	OVERTIME ALLOCATION	1,554	0	0
	SUBTOTAL SALARIES	208,370	209,762	213,537
0194-114-521.000	EMPLOYEE BENEFITS	60,959	66,773	58,013
0194-114-534.000	CNTR SVC MNT & REPRS	550	2,250	1,000
0194-114-539.000	CONT.SC-OTHER	6,552	11,114	11,000
0194-114-541.000	OFFICE SUPPLIES	7,470	14,280	14,000
0194-114-542.010	PRNT XEROX CHRGS ALL	264	2,200	1,000
0194-114-543.044	SUPPLS CENTRL STORES	103	1,000	1,000
0194-114-551.000	TRAVEL & MEETINGS	5,050	3,600	3,000
	TOTAL INSTITUT. RESEARCH	289,318	310,979	302,550

		EDUCATION FUND EXPENSES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
INSTITUT. SUPPORT					
INSTITUT. RESEARCH					
INSTITUT. RESEARCH					
	TOTAL	INSTITUT. RESEARCH	405,865	310,979	302,550
DATA PROCESSING					
INFORMATION TECHNOLOGY					
0195-115-511.000		ADMIN. SALARIES	279,618	509,264	511,304
0195-115-512.000		PROF/TECH SALARIES	1,128,434	1,303,152	1,307,557
0195-115-516.000		OFFICE STAFF	109,636	112,424	114,462
0195-115-518.010		SAL-STU EMPLOYEES W/	48,083	60,000	60,000
0195-115-519.021		PHONE STIPEND	3,106	3,960	4,260
0195-115-519.024		OVERTIME ALLOCATION	16,527	11,200	11,200
	SUBTOTAL	SALARIES	1,585,404	2,000,000	2,008,783
0195-115-521.000		EMPLOYEE BENEFITS	386,333	549,403	577,638
0195-115-532.000		CONTR SVC CONSULTAT	229,479	207,740	207,740
0195-115-534.000		CNTR SVC MNT & REPRS	289,686	256,085	256,085
0195-115-534.010		MICROCOMPUTER REPAIR	23,751	41,779	22,000
0195-115-541.000		OFFICE SUPPLIES	16,571	7,000	7,000
0195-115-541.014		OFFICE SUPPLIES/COMPUTER	18,230	15,655	7,655
0195-115-542.010		PRNT XEROX CHRGS ALL	437	1,568	1,568
0195-115-544.018		COMPUTER SOFTWARE	489,092	603,024	612,803
0195-115-546.000		PUBLICATIONS & DUES	5,180	20,599	20,599
0195-115-551.000		TRAVEL & MEETINGS	8,132	9,000	9,000
0195-115-551.011		PROFESSIONAL DEVEL.	48,387	73,929	73,929
0195-115-553.005		TRAVEL-COLLEAGUE TRAINING	17,987	35,370	35,370
0195-115-562.000		RENTAL-EQUIPMENT	3,852	3,900	0
	TOTAL	INFORMATION TECHNOLOGY	3,122,521	3,825,052	3,840,170
	TOTAL	DATA PROCESSING	3,122,521	3,825,052	3,840,170

		EDUCATION FUND EXPENSES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
INSTITUT. SUPPORT					
NON-OPERATING					
NON-OPERATING					
0197-117-592.002	DEFERRED PAYMENTS		445,683	330,000	375,000
0197-117-593.000	TUITION CHARGE-BACK		121,373	185,000	210,000
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TOTAL	NON-OPERATING		567,056	515,000	585,000
TOTAL	NON-OPERATING		567,056	515,000	585,000
OTHER					
CONTINGENCY					
0199-199-600.000	CONTINGENCY		0	710,000	400,000
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TOTAL	CONTINGENCY		0	710,000	400,000
TOTAL	OTHER		0	710,000	400,000
TOTAL	INSTITUT. SUPPORT		13,521,674	11,712,562	11,388,329
TOTAL	EDUCATION FUND		65,764,569	68,369,102	68,142,727

		OPERAT. & MAINT FUND REVENUES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
LOCAL GOVT SOURCES					
0200-000-411.000		CURRENT TAXES	13,970,299	14,865,000	15,070,000
0200-000-412.000		BACK TAXES	84,050	65,000	65,000
	TOTAL	LOCAL GOVT SOURCES	14,054,349	14,930,000	15,135,000
FED GOVT SOURCES					
0200-000-439.000		OTHER FED. GOVT	22,576	0	0
	TOTAL	FED GOVT SOURCES	22,576	0	0
SALES & SERVICE FEES					
0200-000-450.000		SALES & SERVICE FEES	321	0	0
	TOTAL	SALES & SERVICE FEES	321	0	0
FACILITIES REVENUE					
0200-000-461.000		BUILDING RENTALS	262,450	246,000	246,000
	TOTAL	FACILITIES REVENUE	262,450	246,000	246,000
OTHER REVENUES					
0200-000-499.000		OTHER REVENUE	650	0	0
	TOTAL	OTHER REVENUES	650	0	0
	TOTAL	OPERAT. & MAINT FUND	14,340,346	15,176,000	15,381,000

		OPERAT. & MAINT FUND		
EXPENSES		2011-12	2012-13	2013-14
		ACTUAL	BUDGET	BUDGET
OPERATION & MAINT.				
MAINTENANCE				
MAINTENANCE				
0271-201-512.000	PROF/TECH SALARIES	74,957	75,044	76,395
0271-201-517.000	SERVICE STAFF	550,576	681,096	704,333
0271-201-519.024	OVERTIME ALLOCATION	41,748	45,800	46,500
	SUBTOTAL SALARIES	667,281	801,940	827,228
0271-201-521.000	EMPLOYEE BENEFITS	136,966	208,125	239,787
0271-201-534.000	CNTR SVC MNT & REPRS	183,595	221,350	257,522
0271-201-541.056	SUPPLIES/SMALL TOOLS	3,399	8,000	8,000
0271-201-543.203	SERVICE SUPPLIES	160,442	179,260	159,260
0271-201-543.801	SUPPLIES-UNIFORMS	4,069	6,256	6,256
0271-201-551.011	PROFESSIONAL DEVEL.	2,198	4,086	4,086
0271-201-562.000	RENTAL-EQUIPMENT	599	600	600
0271-201-587.000	EQUIPMENT-SERVICE	28,198	0	0
	TOTAL MAINTENANCE	1,186,747	1,429,617	1,502,739
	TOTAL MAINTENANCE	1,186,747	1,429,617	1,502,739
CUSTODIAL				
CUSTODIAL				
0272-202-512.000	PROF/TECH SALARIES	129,311	135,838	114,914
0272-202-516.110	P.T. CLERICAL	20,610	20,150	20,514
0272-202-517.000	SERVICE STAFF	1,527,682	1,643,509	1,601,334
0272-202-517.110	SAL SERVICE/PART-TIME	342,968	433,945	434,865
0272-202-518.010	SAL-STU EMPLOYEES W/	0	46,000	46,000
0272-202-519.024	OVERTIME ALLOCATION	39,496	71,000	72,000
	SUBTOTAL SALARIES	2,060,067	2,350,442	2,289,627
0272-202-521.000	EMPLOYEE BENEFITS	548,085	671,716	694,089
0272-202-534.000	CNTR SVC MNT & REPRS	20,574	16,860	7,000
0272-202-539.000	CONT.SC-OTHER	11,165	15,000	34,288

		OPERAT. & MAINT FUND EXPENSES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
OPERATION & MAINT.					
CUSTODIAL					
CUSTODIAL					
0272-202-543.203	SERVICE SUPPLIES		160,876	225,434	217,851
0272-202-543.218	SMALL EQUIPMENT SUPPLIES		11,153	13,050	12,000
0272-202-543.801	SUPPLIES-UNIFORMS		14,786	20,540	20,180
0272-202-551.011	PROFESSIONAL DEVEL.		0	6,435	6,000
0272-202-587.000	EQUIPMENT-SERVICE		51,705	0	0
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TOTAL	CUSTODIAL		2,878,411	3,319,477	3,281,035
TOTAL	CUSTODIAL		2,878,411	3,319,477	3,281,035
ROADS & GROUNDS					
ROADS & GROUNDS					
0273-203-511.000	ADMIN. SALARIES		80,704	81,915	83,389
0273-203-517.000	SERVICE STAFF		521,022	521,269	530,608
0273-203-517.110	SAL SERVICE/PART-TIME		105,153	119,664	99,200
0273-203-518.010	SAL-STU EMPLOYEES W/		124,733	98,300	98,300
0273-203-519.024	OVERTIME ALLOCATION		33,524	44,200	45,000
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SUBTOTAL	SALARIES		865,136	865,348	856,497
0273-203-521.000	EMPLOYEE BENEFITS		167,086	186,746	187,318
0273-203-534.000	CNTR SVC MNT & REPRS		6,416	91,990	81,990
0273-203-541.055	VEHICLE EXPENSE		12,261	14,778	14,778
0273-203-543.203	SERVICE SUPPLIES		76,812	95,686	95,686
0273-203-543.233	SPPLIES CMPUS USE CO		18,506	18,506	18,506
0273-203-543.801	SUPPLIES-UNIFORMS		4,862	8,002	8,002
0273-203-551.011	PROFESSIONAL DEVEL.		1,562	2,165	2,165
0273-203-562.000	RENTAL-EQUIPMENT		2,263	2,841	2,841
0273-203-587.000	EQUIPMENT-SERVICE		41,998	121,000	110,500
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TOTAL	ROADS & GROUNDS		1,196,902	1,407,062	1,378,283
TOTAL	ROADS & GROUNDS		1,196,902	1,407,062	1,378,283
TOTAL	GROUNDS		1,196,902	1,407,062	1,378,283

		OPERAT. & MAINT FUND		
EXPENSES		2011-12	2012-13	2013-14
		ACTUAL	BUDGET	BUDGET
OPERATION & MAINT.				
CAMPUS SECURITY				
CAMPUS POLICE				
0274-204-511.000	ADMIN. SALARIES	151,962	162,853	165,784
0274-204-512.000	PROF/TECH SALARIES	136,215	143,098	145,680
0274-204-512.110	P.T. PROF TECH	289,307	326,192	331,284
0274-204-516.000	OFFICE STAFF	227,541	191,755	197,746
0274-204-516.110	P.T. CLERICAL	65,099	70,176	72,144
0274-204-517.000	SERVICE STAFF	563,814	647,983	664,351
0274-204-517.001	SERVICE STAFF PT	8,133	14,004	14,264
0274-204-518.010	SAL-STU EMPLOYEES W/	33,239	35,000	35,000
0274-204-519.021	PHONE STIPEND	820	960	960
0274-204-519.024	OVERTIME ALLOCATION	212,385	99,000	100,800
0274-204-519.033	UNIFORM ALLOWANCE	10,875	19,000	20,000
	SUBTOTAL SALARIES	1,699,390	1,710,021	1,748,013
0274-204-521.000	EMPLOYEE BENEFITS	379,089	454,833	474,756
0274-204-534.000	CNTR SVC MNT & REPRS	25,771	30,949	30,649
0274-204-539.000	CONT.SC-OTHER	9,652	11,000	11,496
0274-204-541.055	VEHICLE EXPENSE	13,456	11,300	11,300
0274-204-541.057	RANGE TRAINING SUPPL & ARMING	2,205	2,326	2,325
0274-204-543.044	SUPPLS CENTRL STORES	578	748	748
0274-204-543.203	SERVICE SUPPLIES	21,280	13,073	12,723
0274-204-543.801	SUPPLIES-UNIFORMS	9,893	12,475	11,475
0274-204-546.000	PUBLICATIONS & DUES	2,957	3,470	3,170
0274-204-551.000	TRAVEL & MEETINGS	892	1,084	1,084
0274-204-551.011	PROFESSIONAL DEVEL.	6,652	15,583	14,647
0274-204-575.005	TELEPHONE-NEXTEL	232	2,156	2,156
0274-204-587.000	EQUIPMENT-SERVICE	3,155	0	0
	TOTAL CAMPUS POLICE	2,175,202	2,269,018	2,324,542
	TOTAL CAMPUS SECURITY	2,175,202	2,269,018	2,324,542

		OPERAT. & MAINT FUND EXPENSES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
OPERATION & MAINT.					
TRANSPORTATION					
TRANSPORTATION					
0275-205-541.051	VEHICLE EXPENSE REIMBURSEMENT		44,418-	50,000-	50,000-
0275-205-541.055	VEHICLE EXPENSE		116,570	140,000	140,000
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TOTAL	TRANSPORTATION		72,152	90,000	90,000
TOTAL	TRANSPORTATION		72,152	90,000	90,000
PLANT UTILITIES					
PLANT UTILITIES					
0276-206-517.000	SERVICE STAFF		300,466	291,554	296,733
0276-206-519.024	OVERTIME ALLOCATION		22,449	15,500	15,800
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SUBTOTAL	SALARIES		322,915	307,054	312,533
0276-206-521.000	EMPLOYEE BENEFITS		45,216	50,134	53,925
0276-206-534.000	CNTR SVC MNT & REPRS		114,173	165,018	165,018
0276-206-543.206	SPPLS-PLNT UTILTIES		43,266	44,517	44,517
0276-206-571.000	GAS		169,753	383,000	383,000
0276-206-573.000	ELECTRICITY		1,331,746	1,565,000	1,528,828
0276-206-574.000	SEWAGE - WATER		200,396	165,143	165,143
0276-206-576.000	REFUSE DISPOSAL		31,200	48,000	48,000
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TOTAL	PLANT UTILITIES		2,258,665	2,727,866	2,700,964
TOTAL	PLANT UTILITIES		2,258,665	2,727,866	2,700,964
ADMINISTRATION					
ADMINISTRATION					
0278-208-511.000	ADMIN. SALARIES		323,036	338,182	334,240
0278-208-512.000	PROF/TECH SALARIES		103,098	103,308	105,167
0278-208-516.000	OFFICE STAFF		33,709	34,070	35,194
0278-208-516.110	P.T. CLERICAL		45,047	43,527	44,305
0278-208-519.021	PHONE STIPEND		2,980	3,360	3,960
0278-208-519.024	OVERTIME ALLOCATION		1,196	6,000	6,000

		OPERAT. & MAINT FUND EXPENSES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
OPERATION & MAINT. ADMINISTRATION ADMINISTRATION					
	SUBTOTAL	SALARIES	509,066	528,447	528,866
0278-208-521.000		EMPLOYEE BENEFITS	135,899	150,330	161,875
0278-208-534.000		CNTR SVC MNT & REPRS	836	9,918	5,418
0278-208-541.000		OFFICE SUPPLIES	9,297	9,709	7,709
0278-208-546.000		PUBLICATIONS & DUES	693	1,499	3,000
0278-208-551.000		TRAVEL & MEETINGS	15,442	22,046	13,545
	TOTAL	ADMINISTRATION	671,233	721,949	720,413
	TOTAL	ADMINISTRATION	671,233	721,949	720,413
OTHER ENVIRONMENTAL HEALTH & SAFETY					
0279-109-511.000		ADMIN. SALARIES	49,362	66,026	67,214
	SUBTOTAL	SALARIES	49,362	66,026	67,214
0279-109-521.000		EMPLOYEE BENEFITS	15,219	20,831	16,956
0279-109-532.000		CONTR SVC CONSULTAT	8,676	8,000	11,000
0279-109-541.000		OFFICE SUPPLIES	1,025	1,000	1,000
0279-109-541.005		SUPPLIES/NON-CAPITAL EQUIPMENT	8,045	8,130	7,618
0279-109-541.030		SUPPLIES - SAFETY	5,383	7,100	7,100
0279-109-546.000		PUBLICATIONS & DUES	1,485	800	800
0279-109-551.000		TRAVEL & MEETINGS	2,900	4,500	2,012
	TOTAL	ENVIRONMENTAL HEALTH & SAFETY	92,095	116,387	113,700
	TOTAL	OTHER	92,095	116,387	113,700
	TOTAL	OPERATION & MAINT.	10,531,407	12,081,376	12,111,676

OPERAT. & MAINT FUND
EXPENSES

2011-12 2012-13 2013-14
ACTUAL BUDGET BUDGET

INSTITUT. SUPPORT
INSTITUT. EXPENSE
INSTITUTIONAL EXP

0292-209-532.000	CONTR SVC CONSULTAT	0	34,260	0
0292-209-542.010	PRNT XEROX CHRGS ALL	0	0	500
0292-209-549.290	RECYCLING SUPPLIES	28	1,941	1,941
0292-209-551.011	PROFESSIONAL DEVEL.	4,623	4,973	4,973
0292-209-561.000	RENTAL-FACILITIES	0	1,925	0
0292-209-565.010	INSURANCE REPLACEMNT	970	12,216	8,995
0292-209-566.000	LEASE/PURCHASE PAYMENTS	500,151	640,000	0
0292-209-584.000	CAP OUTL.-BLDG REMOD	202,735	51,320	198,000
0292-209-590.135	SUSTAINABILITY INITIATIVES	7,540	10,000	0
0292-209-710.003	TRNS BLDG&MAINT REST	2,250,000	1,500,000	2,200,000

TOTAL	INSTITUTIONAL EXP	2,966,047	2,256,635	2,414,409
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TOTAL	INSTITUT. EXPENSE	2,966,047	2,256,635	2,414,409
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CAMPUS SERVICES
SWITCHBOARD & RECEIVING

0293-113-516.000	OFFICE STAFF	31,180	33,342	33,946
0293-113-516.110	P.T. CLERICAL	15,327	17,511	17,829
0293-113-517.000	SERVICE STAFF	69,739	67,974	69,202
0293-113-517.110	SAL SERVICE/PART-TIME	25,357	23,534	23,954
0293-113-518.010	SAL-STU EMPLOYEES W/	25,789	25,400	25,400
0293-113-519.024	OVERTIME ALLOCATION	547	1,500	1,500

SUBTOTAL	SALARIES	167,939	169,261	171,831
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0293-113-521.000	EMPLOYEE BENEFITS	20,430	22,544	24,280
0293-113-534.000	CNTR SVC MNT & REPRS	1,270	1,600	1,600
0293-113-541.000	OFFICE SUPPLIES	2,449	2,160	2,160
0293-113-541.005	SUPPLIES/NON-CAPITAL EQUIPMENT	1,109	1,991	1,991
0293-113-543.801	SUPPLIES-UNIFORMS	650	650	650
0293-113-551.000	TRAVEL & MEETINGS	567	727	727
0293-113-562.000	RENTAL-EQUIPMENT	0	800	800

		OPERAT. & MAINT FUND EXPENSES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
INSTITUT. SUPPORT					
CAMPUS SERVICES					
SWITCHBOARD & RECEIVING					
0293-113-585.000	EQUIPMENT-OFFICE		29,136	25,000	36,000
	TOTAL	SWITCHBOARD & RECEIVING	223,550	224,733	240,039
TELECOMMUNICATIONS					
0293-114-575.000	TELEPHONE		132,488	151,756	151,756
0293-114-575.003	TELEPHONE CABLING		15,003	20,000	15,000
0293-114-575.004	TELEPHONE MAINTENANCE		18,610	69,500	69,500
0293-114-575.006	INTERNET DATA CIRCUIT		154,050	172,000	178,620
	TOTAL	TELECOMMUNICATIONS	320,151	413,256	414,876
	TOTAL	CAMPUS SERVICES	543,701	637,989	654,915
OTHER					
CONTINGENCY					
0299-199-600.000	CONTINGENCY		0	200,000	200,000
	TOTAL	CONTINGENCY	0	200,000	200,000
	TOTAL	OTHER	0	200,000	200,000
	TOTAL	INSTITUT. SUPPORT	3,509,748	3,094,624	3,269,324
	TOTAL	OPERAT. & MAINT FUND	14,041,155	15,176,000	15,381,000

		OPER & MAINT RESTRCT REVENUES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
LOCAL GOVT SOURCES					
0392-312-411.000	CURRENT TAXES		1,040,804	0	0
0392-313-411.000	CURRENT TAXES		0	1,080,000	0
0392-314-411.000	CURRENT TAXES		0	0	1,090,000
0392-319-412.000	BACK TAXES		8,988	0	0
	TOTAL	LOCAL GOVT SOURCES	1,049,792	1,080,000	1,090,000
STATE GOVT SOURCES					
0319-973-421.046	ICCB CAPTIAL RENEWAL GRANT		0	28,523,000	28,523,000
0300-000-429.000	OTHER STATE SOURCES		100,000	0	0
	TOTAL	STATE GOVT SOURCES	100,000	28,523,000	28,523,000
STUDENT TUITION/FEES					
0300-000-442.050	CAPITAL ASSESSMENT FEE		5,199,076	5,200,000	4,950,000
	TOTAL	STUDENT TUITION/FEES	5,199,076	5,200,000	4,950,000
INTEREST ON INVSTMNT					
0379-008-470.000	INTEREST ON INVSTMNT		22,976	1,000	0
0379-009-470.000	INTEREST ON INVSTMNT		578,045	200,000	0
	TOTAL	INTEREST ON INVSTMNT	601,021	201,000	0
NON-GOVT GIFTS, GRNT					
0300-000-481.000	NONGOVERNMENTAL GIFTS/GRTS		90,000	0	0
	TOTAL	NON-GOVT GIFTS, GRNT	90,000	0	0
OTHER REVENUES					
0300-000-499.000	OTHER REVENUE		113,727	110,000	110,000
	TOTAL	OTHER REVENUES	113,727	110,000	110,000
TRANS FROM OTHER FUNDS					
0392-400-720.001	TRANS FROM ED FUND		3,950,000	0	0
0392-400-720.002	TRANS FRM OP,BLD,MN		2,250,000	1,500,000	2,200,000
	TOTAL	TRANS FROM OTHER FUNDS	6,200,000	1,500,000	2,200,000
	TOTAL	OPER & MAINT RESTRCT	13,353,616	36,614,000	36,873,000

		OPER & MAINT RESTRCT EXPENSES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
GENERAL					
GENERAL					
GENERAL					
0300-000-710.004	TRANSFER TO B & I		5,320,983	5,267,625	6,150,150
	TOTAL GENERAL		5,320,983	5,267,625	6,150,150
	TOTAL GENERAL		5,320,983	5,267,625	6,150,150
	TOTAL GENERAL		5,320,983	5,267,625	6,150,150
OTHER					
OTHER					
ICCB CAPITAL RENEWAL GRANT					
0319-973-584.000	CAP OUTL.-BLDG REMOD		6,167,995-	30,030,558	30,300,000
	TOTAL ICCB CAPITAL RENEWAL GRANT		6,167,995-	30,030,558	30,300,000
	TOTAL OTHER		6,167,995-	30,030,558	30,300,000
	TOTAL INSTRUCTION		6,167,995-	30,030,558	30,300,000
MAINTENANCE					
MAINTENANCE					
EXTERIOR WALL SYSTEMS					
0371-301-534.000	CNTR SVC MNT & REPRS		35,005	285,000	340,000
	TOTAL EXTERIOR WALL SYSTEMS		35,005	285,000	340,000
CONVEYING SYSTEMS					
0371-302-534.000	CNTR SVC MNT & REPRS		4,194	33,000	8,000
	TOTAL CONVEYING SYSTEMS		4,194	33,000	8,000
HEATING SYSTEMS					
0371-303-534.000	CNTR SVC MNT & REPRS		3,877	75,000	150,000
	TOTAL HEATING SYSTEMS		3,877	75,000	150,000

		OPER & MAINT RESTRCT EXPENSES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
OPERATION & MAINT. MAINTENANCE					
ELECTRICAL SYSTEMS					
	0371-304-534.000	CNTR SVC MNT & REPRS	228,710	295,000	82,500
	0371-304-584.000	CAP OUTL.-BLDG REMOD	9,938	0	0
	TOTAL	ELECTRICAL SYSTEMS	238,648	295,000	82,500
COOLING SYSTEMS					
	0371-305-534.000	CNTR SVC MNT & REPRS	0	70,000	312,000
	TOTAL	COOLING SYSTEMS	0	70,000	312,000
ROOFING SYSTEMS					
	0371-306-534.000	CNTR SVC MNT & REPRS	564,322	565,000	95,000
	TOTAL	ROOFING SYSTEMS	564,322	565,000	95,000
INTERIOR SYSTEMS					
	0371-307-534.000	CNTR SVC MNT & REPRS	518,853	550,000	400,000
	TOTAL	INTERIOR SYSTEMS	518,853	550,000	400,000
ELECTRICAL LIGHTING					
	0371-308-534.000	CNTR SVC MNT & REPRS	4,940	100,000	300,000
	TOTAL	ELECTRICAL LIGHTING	4,940	100,000	300,000
SAFETY SYSTEMS					
	0371-309-534.000	CNTR SVC MNT & REPRS	26,922	0	0
	TOTAL	SAFETY SYSTEMS	26,922	0	0
PLUMBING SYSTEMS					
	0371-310-534.000	CNTR SVC MNT & REPRS	8,220	45,000	20,000
	TOTAL	PLUMBING SYSTEMS	8,220	45,000	20,000

		OPER & MAINT RESTRCT EXPENSES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
OPERATION & MAINT. MAINTENANCE					
SPECIALTY SYSTEMS					
0371-311-533.000		ARCHITECTURAL SERVICES	54,176	60,000	0
0371-311-534.000		CNTR SVC MNT & REPRS	3,000	19,250	60,000
	TOTAL	SPECIALTY SYSTEMS	57,176	79,250	60,000
SITE WORK					
0371-312-534.000		CNTR SVC MNT & REPRS	56,826	557,000	877,500
	TOTAL	SITE WORK	56,826	557,000	877,500
	TOTAL	MAINTENANCE	1,518,983	2,654,250	2,645,000
OTHER					
2008 BOND PROJECTS					
0379-008-533.000		ARCHITECTURAL SERVICES	390,543	600,000	0
0379-008-534.000		CNTR SVC MNT & REPRS	1,838	0	0
0379-008-561.000		RENTAL-FACILITIES	30,600	40,000	0
0379-008-582.000		SITE IMPROVEMENT	250,498	175,000	0
0379-008-582.015		PARKING LOT	2,098,575	550,000	0
0379-008-582.020		ROAD RESURFACING	1,268,047	1,130,000	0
0379-008-582.040		NATURAL AREAS	145,833	50,000	0
0379-008-583.000		NEW BLDGS/ADDITIONS	0	7,800,000	3,390,000
0379-008-583.010		CAMPUS CENTER	3,441,131	200,000	0
0379-008-583.020		FACILITY SERVICE BUILDING	6,182,176	0	0
0379-008-584.014		BUILDING REMODELING-J BUILDING	2,829,594	850,000	0
0379-008-584.042		SIGNAGE	50,181	0	0
0379-008-586.014		EQUIP OFFICE SYS	147,235	0	0
	TOTAL	2008 BOND PROJECTS	16,836,251	11,395,000	3,390,000
REFERENDUM BOND PROJECTS					
0379-009-533.000		ARCHITECTURAL SERVICES	1,903,035	0	350,000
0379-009-582.000		SITE IMPROVEMENT	318,996	850,000	0
0379-009-582.040		NATURAL AREAS	118,676	325,000	0
0379-009-583.030		ALLIED HEALTH BUILDING	18,402,494	21,000,000	200,000

		OPER & MAINT RESTRCT EXPENSES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
OPERATION & MAINT.					
OTHER					
REFERENDUM BOND PROJECTS					
0379-009-583.040	SCIENCE EXPANSION	10,835,029	4,000,000	100,000	
0379-009-583.050	AUTOMOTIVE/C BUILDING	467,520	200,000	0	
0379-009-583.060	CULINARY ARTS/HOSPITALITY	742,883	12,800,000	19,500,000	
0379-009-584.014	BUILDING REMODELING-J BUILDING	211,874	120,000	0	
0379-009-584.042	SIGNAGE	432,860	550,000	0	
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TOTAL	REFERENDUM BOND PROJECTS	33,433,367	39,845,000	20,150,000	
TOTAL	OTHER	50,269,618	51,240,000	23,540,000	
TOTAL	OPERATION & MAINT.	51,788,601	53,894,250	26,185,000	
INSTITUT. EXPENSE					
INSTITUT. EXPENSE					
FY12 LIFE SAFETY PROJECT					
0392-312-534.000	CNTR SVC MNT & REPRS	799,787	410,000	330,000	
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TOTAL	FY12 LIFE SAFETY PROJECT	799,787	410,000	330,000	
FY13 LIFE SAFETY PROJECT					
0392-313-534.000	CNTR SVC MNT & REPRS	0	1,080,000	0	
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TOTAL	FY13 LIFE SAFETY PROJECT	0	1,080,000	0	
FY14 LIFE SAFETY PROJECT					
0392-314-534.000	CNTR SVC MNT & REPRS	0	0	1,090,000	
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TOTAL	FY14 LIFE SAFETY PROJECT	0	0	1,090,000	
FY10 LIFE SAFETY PROJECT					
0392-320-584.000	CAP OUTL.-BLDG REMOD	422,139	0	0	
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TOTAL	FY10 LIFE SAFETY PROJECT	422,139	0	0	

		OPER & MAINT RESTRCT EXPENSES		
		2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
INSTITUT. SUPPORT				
INSTITUT. EXPENSE				
FY11 LIFE SAFETY PROJECT				
0392-321-534.000	CNTR SVC MNT & REPRS	2,146	0	0
	TOTAL	2,146	0	0
MAJOR MAINT./MOD.				
0392-400-532.014	CONSULTANT/MASTER PLAN	16,236	25,000	0
0392-400-544.030	REPAIR MATERIALS & SUPPLIES	34,775	45,567	2,850
0392-400-582.000	SITE IMPROVEMENT	0	7,500,000	0
0392-400-583.000	NEW BLDGS/ADDITIONS	0	0	18,300,000
	TOTAL	51,011	7,570,567	18,302,850
TOTAL	INSTITUT. EXPENSE	1,275,083	9,060,567	19,722,850
TOTAL	INSTITUT. SUPPORT	1,275,083	9,060,567	19,722,850
TOTAL	OPER & MAINT RESTRCT	52,216,672	98,253,000	82,358,000

		BOND & INTEREST FUND REVENUES		
		2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
LOCAL GOVT SOURCES				
0479-009-411.000	CURRENT TAXES	5,017,661	5,340,000	5,615,000
0479-009-412.000	BACK TAXES	30,109	0	0
	TOTAL LOCAL GOVT SOURCES	5,047,770	5,340,000	5,615,000
FED GOVT SOURCES				
0479-009-439.000	OTHER FED. GOVT	1,862,774	1,847,527	1,797,491
	TOTAL FED GOVT SOURCES	1,862,774	1,847,527	1,797,491
TRANS FROM OTHER FUNDS				
0479-003-720.003	TRANS IN / O&M REST	1,164,750	1,168,500	1,170,300
0479-008-720.003	TRANS IN / O&M REST	4,156,233	4,099,125	4,979,850
	TOTAL TRANS FROM OTHER FUNDS	5,320,983	5,267,625	6,150,150
	TOTAL BOND & INTEREST FUND	12,231,527	12,455,152	13,562,641

		BOND & INTEREST FUND EXPENSES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
OPERATION & MAINT.					
OTHER					
2003 BOND PROJECTS					
0479-003-563.000	DEBT PRINC RETIREMNT		1,035,000	1,080,000	1,125,000
0479-003-564.000	INTEREST		108,900	88,200	45,000
0479-003-594.002	BANK FEES		150	300	300
	TOTAL	2003 BOND PROJECTS	1,144,050	1,168,500	1,170,300
2008 BOND PROJECTS					
0479-008-563.000	DEBT PRINC RETIREMNT		55,000	0	1,070,000
0479-008-564.000	INTEREST		4,100,668	4,098,525	3,908,850
0479-008-594.002	BANK FEES		370	600	1,000
	TOTAL	2008 BOND PROJECTS	4,156,038	4,099,125	4,979,850
REFERENDUM BOND PROJECTS					
0479-009-563.000	DEBT PRINC RETIREMNT		1,340,000	1,600,000	1,880,000
0479-009-564.000	INTEREST		5,322,210	5,278,650	5,217,660
0479-009-594.002	BANK FEES		800	1,000	1,000
	TOTAL	REFERENDUM BOND PROJECTS	6,663,010	6,879,650	7,098,660
	TOTAL	OTHER	11,963,098	12,147,275	13,248,810
	TOTAL	OPERATION & MAINT.	11,963,098	12,147,275	13,248,810
	TOTAL	BOND & INTEREST FUND	11,963,098	12,147,275	13,248,810

	AUX. ENTERPRISES REVENUES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
STUDENT TUITION/FEES				
0517-933-442.037	HEALTH CARE CONT. ED	73,232	80,000	80,000
0517-933-442.039	FINGERPRINT CHECK	6,076	0	0
0563-009-442.051	ART MATERIALS FEES	2,969	2,500	2,500
0563-023-442.051	ART MATERIALS FEES	1,099	2,287	2,287
0510-009-442.052	COURSE FEES	135,000	100,000	45,119
0510-501-442.052	COURSE FEES	70,291	80,000	65,000
0510-502-442.052	COURSE FEES	95,000	118,000	90,000
0510-503-442.052	COURSE FEES	20,000	20,000	80,000
0510-504-442.052	COURSE FEES	175,950	185,000	95,000
0510-505-442.052	COURSE FEES	30,000	30,000	30,000
0510-508-442.052	COURSE FEES	50,000	50,000	50,000
0510-509-442.052	COURSE FEES	160,000	160,000	260,000
0510-514-442.052	COURSE FEES	50,000	40,000	40,000
0510-515-442.052	COURSE FEES	281,000	300,000	260,000
0510-516-442.052	COURSE FEES	120,000	240,000	225,000
0510-517-442.052	COURSE FEES	208,000	180,000	180,000
0510-518-442.052	COURSE FEES	36,300	46,000	40,000
0510-519-442.052	COURSE FEES	53,240	43,000	60,000
0521-102-442.052	COURSE FEES	50,000	50,000	80,000
0523-105-442.052	COURSE FEES	518,537	494,358	515,324
0539-311-442.052	COURSE FEES	15,000	15,000	15,000
0595-116-442.058	TECHNOLOGY FEE	1,835,034	1,800,000	1,750,000
0510-517-442.075	NURSING TEST FEES	31,700	0	10,000
0523-104-442.080	JJC COMPASS RETEST	42,430	19,575	29,500
0523-104-442.081	CLEP TESTING FEES	3,255	2,000	2,000
0523-104-442.082	PROCTORING FEES	10,750	425	5,000
0523-104-442.083	TEAS PREP	4,500	1,000	3,000
0523-104-442.084	COMPASS SCORE REPORT	600	3,000	500
0523-104-442.085	PROMETRIC TESTING FEES	0	0	1,000
0599-110-442.146	WYOMING FIELD TRIP FEE	0	0	5,680
0517-912-442.256	PS-1 FEES, SEMINARS	474,498	340,000	350,000
0541-104-442.256	PS-1 FEES, SEMINARS	0	196,000	239,500
0517-913-442.260	LIFELONG LEARNING	289,967	207,500	210,000
0517-943-442.264	WS-3 FEES, WORKFORCE DEVELOPME	75,137	29,231	29,231

AUX. ENTERPRISES
REVENUES

2011-12	2012-13	2013-14
ACTUAL	BUDGET	BUDGET

STUDENT TUITION/FEES

0517-911-442.272	ASSESSMENT	62,992	30,000	30,000
0517-914-442.275	CDL TRAINING FEES	299,284	427,529	427,529
0517-911-442.277	CONTRACT TRAINING FEES	544,737	350,000	425,000
0517-933-442.280	PS-3 FEES, CPR	56,917	63,000	63,000
0517-933-442.281	PS-3 FEES, EXAMS	14,940	15,000	15,000
0517-911-442.294	TRAFFIC SCHOOL	473,807	385,000	420,000
0517-915-442.300	ON-LINE SHORT-TERM TRNG FEE	162,020	150,000	150,000
0510-009-442.507	FEE POLICE TESTING	0	940	0
0510-009-442.508	PERSONAL TRAINERS	3,430	4,000	4,000
0517-943-442.660	TESTING CENTER	3,604	3,885	3,885
0517-952-442.660	TESTING CENTER	8,339	2,500	3,000
0517-943-442.802	PLUS 50 REVENUE	375	0	0
0565-400-443.000	STUDENT SERVICE FEE	1,223,360	1,077,027	1,142,832

TOTAL

STUDENT TUITION/FEES	7,773,370	7,343,757	7,534,887
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SALES & SERVICE FEES

0561-021-450.000	SALES & SERVICE FEES	0	0	5,000
0510-016-451.000	SALES-FOOD	45,255	25,450	25,450
0561-021-451.000	SALES-FOOD	1,399,896	1,523,245	1,596,693
0569-095-451.000	SALES-FOOD	3,298	4,200	4,200
0561-021-451.100	PEPSI VENDING CONTRACT	77,206	86,000	86,000
0567-202-451.400	SALES BNQTS TAX, OTHER	8,750	13,950	13,950
0567-202-451.401	SALES BNQTS TAX FRI-BALLROOM	62,064	60,000	55,000
0567-202-451.402	SALES BNQTS TAX SAT-BALLROOM	153,897	216,233	199,348
0567-202-451.403	SALES BNQTS TAX-SUND-BALLROOM	32,197	30,000	20,000
0567-202-451.404	SALES BNQTS TAX M-TH-BALLROOM	30,789	40,000	45,000
0567-202-451.408	SALES BNQTS TAX FRI-AMERIFED	7,111	6,000	8,000
0567-202-451.409	SALES BNQTS TAX-SAT AMERIFED	360	0	0
0567-202-451.410	SALES BNQTS TAX SUN-AMERIFED	0	2,000	2,000
0567-202-451.411	SALES BNQTS TAX M-TH-AMERIFED	17,014	15,000	15,000
0567-202-451.421	SALES MEETING ROOM-AMERIFED	5,954	7,000	7,000
0567-202-451.422	SALES MTG ROOM-NAPOLEON	1,176	2,000	4,000
0567-202-451.423	SALES MTG ROOM-AMACO	124	1,000	1,000
0567-202-451.424	SALES MTG ROOM-VENETIAN	5,537	10,000	5,000

AUX. ENTERPRISES REVENUES		2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
SALES & SERVICE FEES				
0567-202-451.427	SALES MEETING ROOM, BALLROOM	21,823	22,000	18,000
0567-202-451.431	SALES FOOD-DINING ROOM-SUNDAYS	15,278	2,000	20,000
0567-202-451.432	SALES FOOD DINING ROOM-MONDAYS	0	0	2,000
0567-202-451.433	SALES FOOD-DINING ROOM-TUESDAY	3,701	5,000	8,000
0567-202-451.434	SALES FOOD-DINING ROOM-WEDNESD	62,702	65,000	75,000
0567-202-451.435	SALES FOOD-DINING ROOM-THURSDA	6,766	4,000	10,000
0567-202-451.436	SALES FOOD-DINING ROOM-FRIDAYS	12,369	7,000	10,000
0567-202-451.437	SALES FOOD-DINING ROOM-SATURDA	190	0	0
0567-202-451.438	SALES FOOD EXEMPT - ROTARY	22,639	25,000	20,000
0567-202-451.440	FOOD SALES FRIDAY NIGHT DINNER	20,836	30,000	35,000
0567-202-451.441	FOOD SALES-BAKESHOP	776	1,000	1,000
0562-022-452.000	SALES-BOOKSTORE	3,517,368	5,691,520	6,211,949
0562-022-452.005	REVENUE-BOOKSTORE LOANS	2,356,254	0	0
0510-009-452.100	FEE/BOOKS	13	100	100
0563-017-453.017	SALES-BLAZER	16,460	16,000	16,000
0518-108-456.000	PUBLICATIONS AND DUES	15,589	7,500	7,500
0535-309-459.000	OTHER SALES & SERV.	0	450	0
0569-069-459.001	CHILD CARE TUITION	81,770	137,600	70,980
0569-070-459.002	AUTOMOTIVE SERVICES	219,505	171,000	346,360
0514-512-459.012	VENDING MACHINE	1,021	1,544	1,544
0510-516-459.016	ICE CARVING REVENUE	670	0	0
0510-009-459.017	MEMBERSHIP FEE	0	20,000	0
0569-069-459.065	REGISTRATION	975	2,125	1,469
0569-069-459.066	IDHS PAYMENTS	2,036	0	0
0569-069-459.067	ISBE FOOD PAYMENTS	4,244	3,435	3,008
0569-090-459.090	GREENHOUSE	113,942	104,000	104,000
0517-952-459.104	PHOTO COPY FEES	774	500	0
0569-121-459.121	COIN OPER COPY FEES	15,721	17,000	17,000
0567-202-459.302	SALES-BANQUET LIQUOR	106,787	155,000	125,000
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TOTAL	SALES & SERVICE FEES	8,470,837	8,530,852	9,196,551

		AUX. ENTERPRISES REVENUES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
FACILITIES REVENUE					
0510-002-463.002		LOCKR RNTL FN ARTS	0	125	125
0510-009-469.004		LOCKER RENTALS FITNESS CTR.	3,771	2,500	2,500
	TOTAL	FACILITIES REVENUE	3,771	2,625	2,625
OTHER REVENUES					
0593-204-491.000		STUDENT FINES	30,607	30,000	30,000
0510-501-496.000		OTHER FARM LAB INC.	0	10,000	0
0510-501-496.026		FLORAL DESIGN EVENTS	160	0	0
0569-101-496.141		JJC FARM REV-CORN	39,613	40,000	37,000
0569-101-496.142		JJC FARM REV-SOYBEAN	27,209	25,000	27,000
0569-101-496.145		JJC FARM REVENUE--OTHER	0	0	2,500
0510-518-499.000		OTHER REVENUE	23	0	0
0518-108-499.000		OTHER REVENUE	249	500	500
0531-301-499.000		OTHER REVENUE	6,545	6,500	6,500
0535-306-499.000		OTHER REVENUE	6,350	5,500	6,400
0535-309-499.000		OTHER REVENUE	575	1,200	1,000
0549-323-499.000		OTHER REVENUE	5,875	20,775	20,775
0561-174-499.000		OTHER REVENUE	0	185	185
0561-175-499.000		OTHER REVENUE	0	10,500	10,500
0563-004-499.000		OTHER REVENUE	788	2,000	2,000
0563-013-499.000		OTHER REVENUE	1,170	1,000	1,000
0563-022-499.000		OTHER REVENUE	0	1,000	1,000
0569-073-499.000		OTHER REVENUE	1,980	3,000	6,000
0569-120-499.000		OTHER REVENUE	3,300	0	3,000
0569-122-499.000		OTHER REVENUE	390	300	300
0595-116-499.000		OTHER REVENUE	51	0	0
0567-202-499.015		CHARGEBACK TO C.A. PROGRAM	12,000	12,000	30,000
0510-504-499.018		CERTIFICATION FEES	690	1,000	1,000
0518-105-499.022		DEGREE/CERTIFICATE REPRINT FEE	52	0	0
0549-783-499.061		MISC REVENUE	1,488	6,000	4,000
0567-202-499.112		ADVERTISING REVENUE	5,300	8,000	8,000
0567-202-499.116		Misc. Revenue-Service Charge	8,346	15,000	10,000
0561-021-499.202		MISC REV-VEND. MACH.	19,029	25,000	20,000
0567-202-499.202		MISC REV-VEND. MACH.	1,038	2,409	1,500

		AUX. ENTERPRISES REVENUES		
		2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
OTHER REVENUES				
0519-807-499.807	FISHING LIC. INCOME	12	0	0
	TOTAL OTHER REVENUES	172,840	226,869	230,160
TRANS FROM OTHER FUNDS				
0561-021-720.001	TRANS FROM ED FUND	82,320	0	0
0567-202-720.001	TRANS FROM ED FUND	198,641	0	0
0569-101-720.001	TRANS FROM ED FUND	7,423	0	0
0567-202-720.005	TRANS FROM AUX ENT FUND	0	145,614	163,429
0569-069-720.005	TRANS FROM AUX ENT FUND	160,454	137,911	207,573
0569-090-720.005	TRANS FROM AUX ENT FUND	0	0	114,568
0569-101-720.005	TRANS FROM AUX ENT FUND	0	41,897	37,256
	TOTAL TRANS FROM OTHER FUNDS	448,838	325,422	522,826
TOTAL	AUX. ENTERPRISES	16,869,656	16,429,525	17,487,049

		AUX. ENTERPRISES EXPENSES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
INSTRUCTION					
INSTRUCTION					
FINE ARTS					
0510-002-596.016		FINE ARTS REST-CLEAR	0	125	125
	TOTAL	FINE ARTS	0	125	125
NATURAL SCI & P.E.					
0510-009-512.110		P.T. PROF TECH	27,956	32,860	31,919
0510-009-519.001		OTHER PART TIME	990	4,600	4,600
	SUBTOTAL	SALARIES	28,946	37,460	36,519
0510-009-521.000		EMPLOYEE BENEFITS	3	0	0
0510-009-532.000		CONTR SVC CONSULTAT	750	3,000	2,000
0510-009-534.019		FTNSS CNTR REPAIRS	310	4,000	2,000
0510-009-543.317		FITNESS CENTER SUPP.	15,140	30,000	7,200
0510-009-547.968		ADVERTISING--FITNESS CNTR.	2,155	10,200	4,000
0510-009-586.009		FITNESS CTR EQUIPMNT	11,368	42,880	0
	TOTAL	NATURAL SCI & P.E.	58,672	127,540	51,719
CULINARY ARTS					
0510-016-541.778		MISC EXPENSE	9,126	10,180	10,180
0510-016-548.003		SUPPLIES-FOOD SERV.	17,186	15,270	15,270
0510-016-594.418		CRDIT CARD CHRGES	465	0	0
	TOTAL	CULINARY ARTS	26,777	25,450	25,450
EMS/FIRE SCIENCE					
0510-025-542.000		PRINTING	25	0	0
	TOTAL	EMS/FIRE SCIENCE	25	0	0
AGRICULTURE COURSE FEES					
0510-501-543.000		INSTRCTONAL SUPPLIES	31,257	35,100	29,100
0510-501-543.026		INSTR SUPPLIES FLRL EVENTS	1,125	0	0
0510-501-543.117		INSRUCTONAL SUPPLIES A.I.	2,557	10,000	0
0510-501-544.018		COMPUTER SOFTWARE	4,715	4,900	4,900

		AUX. ENTERPRISES EXPENSES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
INSTRUCTION					
INSTRUCTION					
AGRICULTURE COURSE FEES					
0510-501-557.000	VISITATION & COORD.		17,684	17,000	17,000
0510-501-586.000	EQUIP-INSTRUCTIONAL		0	9,000	0
0510-501-590.011	LIVESTOCK JUDGING CONTEST		3,813	14,000	14,000
	TOTAL	AGRICULTURE COURSE FEES	-----	-----	-----
			61,151	90,000	65,000
FINE ARTS COURSE FEES					
0510-502-539.000	CONT.SC-OTHER		12,473	17,400	12,400
0510-502-542.313	PRNT XEROX SPCH		3,948	3,000	3,000
0510-502-543.311	SUPPLIES ART		20,175	24,500	25,500
0510-502-543.312	SUPPLIES MUSIC		17,229	16,000	17,000
0510-502-543.313	SUPP. SPCH/THEATRE		16,782	24,500	25,500
0510-502-543.903	SUPPLIES INTER DESGN		2,185	4,600	4,600
0510-502-551.005	STUDENT TRAVEL		1,496	5,000	2,000
0510-502-586.000	EQUIP-INSTRUCTIONAL		3,231	23,000	0
	TOTAL	FINE ARTS COURSE FEES	-----	-----	-----
			77,519	118,000	90,000
BUSINESS COURSE FEES					
0510-503-543.000	INSTRCTONAL SUPPLIES		9,236	20,000	55,000
0510-503-543.017	INSTR SUPPLIES HOSPITALITY		0	0	25,000
	TOTAL	BUSINESS COURSE FEES	-----	-----	-----
			9,236	20,000	80,000
CIOS COURSE FEES					
0510-504-518.157	STUDENT INTERN		0	0	5,000
	SUBTOTAL	SALARIES	-----	-----	-----
			0	0	5,000
0510-504-543.000	INSTRCTONAL SUPPLIES		16,250	80,500	38,500
0510-504-544.018	COMPUTER SOFTWARE		358	83,950	40,000
0510-504-551.000	TRAVEL & MEETINGS		122	2,500	2,500
0510-504-551.003	OPEN HOUSE		0	1,500	1,500
0510-504-586.000	EQUIP-INSTRUCTIONAL		0	9,050	0
0510-504-599.082	WEB CONTEST		2,337	2,500	2,500

		AUX. ENTERPRISES EXPENSES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
INSTRUCTION					
INSTRUCTION					
CIOS COURSE FEES					
0510-504-599.083	HIM		1,824	3,000	3,000
0510-504-599.084	GAME DESIGN		0	1,500	1,500
0510-504-599.085	DIGITAL MEDIA		0	1,500	1,500
	TOTAL CIOS COURSE FEES		20,891	186,000	96,000
ENGLISH/FR LANGUAGE COURSE FEES					
0510-505-512.110	P.T. PROF TECH		0	0	10,000
	SUBTOTAL SALARIES		0	0	10,000
0510-505-543.000	INSTRCTONAL SUPPLIES		30,280	30,000	20,000
	TOTAL ENGLISH/FR LANGUAGE COURSE FEE		30,280	30,000	30,000
MATH COURSE FEES					
0510-508-543.000	INSTRCTONAL SUPPLIES		49,964	50,000	50,000
	TOTAL MATH COURSE FEES		49,964	50,000	50,000
NATURAL SCIENCE COURSE FEES					
0510-509-534.004	CADAVER PRO SECTION & MAINT		0	0	10,000
0510-509-541.022	CADAVER REPLACEMENT		0	0	6,000
0510-509-541.027	DEIONIZED WATER		0	0	2,500
0510-509-543.000	INSTRCTONAL SUPPLIES		72,376	85,000	166,500
0510-509-543.308	INSTR SUPPLIES CHEM		26,105	26,000	26,000
0510-509-543.309	INSTR SUPPLIES PHYSICS		2,065	4,500	4,500
0510-509-543.310	INSTR SUPPLIES GEOGRAPHY		0	3,000	3,000
0510-509-543.314	INSTR SUPPLIES BIO SCIENCE		38,884	39,500	39,500
0510-509-543.315	INSTR SUPPLIES PHYS. ED		2,807	2,000	2,000
0510-509-586.000	EQUIP-INSTRUCTIONAL		84,209	0	0
	TOTAL NATURAL SCIENCE COURSE FEES		226,446	160,000	260,000

		AUX. ENTERPRISES EXPENSES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
INSTRUCTION					
INSTRUCTION					
SOCIAL SCIENCE COURSE FEES					
0510-514-542.114	PRINTING XEROX SS		5,400	0	0
0510-514-543.000	INSTRCTONAL SUPPLIES		27,347	39,000	39,000
0510-514-543.044	SUPPLS CENTRL STORES		1,973	1,000	1,000
	TOTAL SOCIAL SCIENCE COURSE FEES		----- 34,720	----- 40,000	----- 40,000
TECHNICAL COURSE FEES					
0510-515-542.010	PRNT XEROX CHRGS ALL		4,500	0	0
0510-515-543.000	INSTRCTONAL SUPPLIES		146,357	216,000	195,000
0510-515-544.018	COMPUTER SOFTWARE		43,310	44,000	44,000
0510-515-551.005	STUDENT TRAVEL		4,959	21,000	21,000
0510-515-575.005	TELEPHONE-NEXTEL		74	0	0
0510-515-586.000	EQUIP-INSTRUCTIONAL		24,043	19,000	0
	TOTAL TECHNICAL COURSE FEES		----- 223,243	----- 300,000	----- 260,000
CULINARY ARTS COURSE FEES					
0510-516-512.110	P.T. PROF TECH		0	0	82,000
	SUBTOTAL SALARIES		----- 0	----- 0	----- 82,000
0510-516-534.000	CNTR SVC MNT & REPRS		0	7,550	7,550
0510-516-543.000	INSTRCTONAL SUPPLIES		156,453	187,400	135,450
0510-516-586.000	EQUIP-INSTRUCTIONAL		0	45,050	0
	TOTAL CULINARY ARTS COURSE FEES		----- 156,453	----- 240,000	----- 225,000
NURSING COURSE FEES					
0510-517-541.015	ADMISSION ENTRY EXAM		25,965	28,000	28,000
0510-517-541.097	COMPUTERIZED TESTING MATERIAL		81,235	84,000	94,000
0510-517-543.000	INSTRCTONAL SUPPLIES		7,528	13,000	12,400
0510-517-543.003	INSTR SUPPLIES/COURSE FEES		1,051	9,000	9,600
0510-517-543.024	INSTR.SUPPLIES-LAB.		4,822	20,000	20,000
0510-517-543.035	INSTR.SUPPLIES-RADIOLOGY		4,193	11,000	11,000
0510-517-543.321	INSTR SUPPLIES FSCI/EMS		9,728	15,000	15,000

		AUX. ENTERPRISES EXPENSES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
INSTRUCTION					
INSTRUCTION					
NURSING COURSE FEES					
	TOTAL	NURSING COURSE FEES	134,522	180,000	190,000
VET TECH COURSE FEES					
0510-518-534.000		CNTR SVC MNT & REPRS	0	0	10,000
0510-518-543.000		INSTRCTONAL SUPPLIES	20,927	29,000	30,000
0510-518-544.018		COMPUTER SOFTWARE	0	1,000	0
0510-518-557.000		VISITATION & COORD.	7,103	6,300	0
0510-518-586.000		EQUIP-INSTRUCTIONAL	0	9,700	0
	TOTAL	VET TECH COURSE FEES	28,030	46,000	40,000
ACADEMIC COURSE FEES					
0510-519-543.000		INSTRCTONAL SUPPLIES	9,601	43,000	60,000
	TOTAL	ACADEMIC COURSE FEES	9,601	43,000	60,000
	TOTAL	INSTRUCTION	1,147,530	1,656,115	1,563,294
EVENING SCHOOL					
ROMEDEVILLE CAMPUS					
0514-512-543.000		INSTRCTONAL SUPPLIES	0	1,544	0
0514-512-585.000		EQUIPMENT-OFFICE	11,552	0	0
0514-512-599.012		VENDING MACHINE SUPPLIES	837	0	1,544
	TOTAL	ROMEDEVILLE CAMPUS	12,389	1,544	1,544
	TOTAL	EVENING SCHOOL	12,389	1,544	1,544
GENERAL STUDIES					
CORPORATE SERVICES					
0517-911-511.000		ADMIN. SALARIES	108,475	129,694	132,028
0517-911-512.000		PROF/TECH SALARIES	87,702	89,443	91,044
0517-911-513.105		SAL INST SEMINAR	213,203	120,000	120,000
0517-911-516.000		OFFICE STAFF	39,074	33,592	34,195
0517-911-516.110		P.T. CLERICAL	67,223	66,016	66,136

		AUX. ENTERPRISES EXPENSES		
		2011-12	2012-13	2013-14
		ACTUAL	BUDGET	BUDGET
INSTRUCTION				
GENERAL STUDIES				
CORPORATE SERVICES				
0517-911-519.021	PHONE STIPEND	550	600	600
0517-911-519.024	OVERTIME ALLOCATION	143	0	0
	SUBTOTAL SALARIES	516,370	439,345	444,003
0517-911-521.000	EMPLOYEE BENEFITS	88,250	110,079	118,719
0517-911-532.000	CONTR SVC CONSULTAT	79,500	50,000	85,000
0517-911-539.019	ADMIN FEES	86,700	89,200	89,200
0517-911-541.000	OFFICE SUPPLIES	11,853	5,000	5,000
0517-911-542.000	PRINTING	10,477	20,000	5,000
0517-911-543.044	SUPPLS CENTRL STORES	11	1,000	1,000
0517-911-543.089	SEMINAR SUPPLIES	42,083	20,626	104,828
0517-911-544.022	POSTAGE	7,613	8,000	8,000
0517-911-547.000	ADVERTISING	1,849	3,000	0
0517-911-548.000	RESALE SUPPLIES	1,669	5,000	5,000
0517-911-553.031	STAFF TRAVEL	1,539	7,000	7,000
0517-911-561.000	RENTAL-FACILITIES	1,620	4,800	300
0517-911-575.000	TELEPHONE	684	1,950	1,950
	TOTAL CORPORATE SERVICES	850,218	765,000	875,000
PROFESSIONAL DEVELOPMENT				
0517-912-511.000	ADMIN. SALARIES	54,333	55,148	56,141
0517-912-513.105	SAL INST SEMINAR	100,852	44,000	44,792
	SUBTOTAL SALARIES	155,185	99,148	100,933
0517-912-521.000	EMPLOYEE BENEFITS	20,391	22,078	23,807
0517-912-532.000	CONTR SVC CONSULTAT	116,918	85,000	93,500
0517-912-534.000	CNTR SVC MNT & REPRS	2,084	10,000	10,000
0517-912-539.019	ADMIN FEES	49,124	49,124	49,124
0517-912-541.000	OFFICE SUPPLIES	4,816	2,000	2,000
0517-912-542.000	PRINTING	1,859	14,000	14,000

		AUX. ENTERPRISES EXPENSES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
INSTRUCTION					
GENERAL STUDIES					
PROFESSIONAL DEVELOPMENT					
0517-912-543.044	SUPPLS CENTRL STORES		0	1,500	1,500
0517-912-543.089	SEMINAR SUPPLIES		17,586	36,089	36,075
0517-912-544.022	POSTAGE		8,626	6,000	6,000
0517-912-547.000	ADVERTISING		0	5,000	5,000
0517-912-548.000	RESALE SUPPLIES		4,121	4,061	4,061
0517-912-553.031	STAFF TRAVEL		0	3,000	3,000
0517-912-575.000	TELEPHONE		38	500	500
0517-912-594.418	CRDIT CARD CHRGES		243	2,500	500
	TOTAL PROFESSIONAL DEVELOPMENT		380,991	340,000	350,000
LIFELONG LEARNING					
0517-913-511.000	ADMIN. SALARIES		54,333	55,148	56,141
0517-913-513.105	SAL INST SEMINAR		80,782	50,677	51,589
0517-913-518.010	SAL-STU EMPLOYEES W/		0	0	1,000
	SUBTOTAL SALARIES		135,115	105,825	108,730
0517-913-521.000	EMPLOYEE BENEFITS		20,235	22,078	23,807
0517-913-532.000	CONTR SVC CONSULTAT		24,460	25,000	25,000
0517-913-539.019	ADMIN FEES		22,800	22,800	22,800
0517-913-541.000	OFFICE SUPPLIES		3,303	1,000	1,000
0517-913-542.000	PRINTING		266	3,000	1,829
0517-913-543.089	SEMINAR SUPPLIES		9,581	11,797	11,834
0517-913-544.022	POSTAGE		0	2,500	2,500
0517-913-547.000	ADVERTISING		0	5,000	5,000
0517-913-548.000	RESALE SUPPLIES		1,940	3,000	3,000
0517-913-553.031	STAFF TRAVEL		24	3,000	3,000
0517-913-599.216	VOCATIONAL TRAINING		0	2,500	1,500
	TOTAL LIFELONG LEARNING		217,724	207,500	210,000

		AUX. ENTERPRISES EXPENSES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
INSTRUCTION					
GENERAL STUDIES					
COMM'L DRIVER LICENSE TRNG.					
0517-914-512.000	PROF/TECH SALARIES		18,925	38,659	39,161
	SUBTOTAL SALARIES		18,925	38,659	39,161
0517-914-521.000	EMPLOYEE BENEFITS		10,048	21,879	9,638
0517-914-532.000	CONTR SVC CONSULTAT		217,832	339,575	353,760
0517-914-539.019	ADMIN FEES		9,000	9,000	9,000
0517-914-541.000	OFFICE SUPPLIES		804	3,500	1,768
0517-914-543.044	SUPPLS CENTRL STORES		0	714	0
0517-914-543.089	SEMINAR SUPPLIES		5,676	12,202	12,202
0517-914-553.031	STAFF TRAVEL		0	2,000	2,000
	TOTAL COMM'L DRIVER LICENSE TRNG.		262,285	427,529	427,529
ON-LINE SHORT-TERM TRAINING					
0517-915-516.110	P.T. CLERICAL		15,864	23,616	21,042
	SUBTOTAL SALARIES		15,864	23,616	21,042
0517-915-532.000	CONTR SVC CONSULTAT		107,023	121,508	124,082
0517-915-539.019	ADMIN FEES		4,876	4,876	4,876
	TOTAL ON-LINE SHORT-TERM TRAINING		127,763	150,000	150,000
PROFESSIONAL SERVICES HEALTH					
0517-933-511.000	ADMIN. SALARIES		0	0	29,270
0517-933-513.105	SAL INST SEMINAR		57,848	30,000	15,000
0517-933-516.000	OFFICE STAFF		12,773	20,800	0
0517-933-519.000	SALARIES-OTHER		0	0	4,500
0517-933-519.024	OVERTIME ALLOCATION		127	0	0
	SUBTOTAL SALARIES		70,748	50,800	48,770
0517-933-521.000	EMPLOYEE BENEFITS		4,967	10,933	10,759

		AUX. ENTERPRISES EXPENSES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
INSTRUCTION					
GENERAL STUDIES					
PROFESSIONAL SERVICES HEALTH					
0517-933-532.000	CONTR SVC CONSULTAT		200	1,000	1,000
0517-933-532.003	CONTR SVC STIPEND		0	0	5,000
0517-933-532.105	CONTRACTUAL SERVICE		32,314	43,500	40,704
0517-933-534.000	CNTR SVC MNT & REPRS		0	300	300
0517-933-539.016	BACKGROUND CHECK		12,768	19,000	19,000
0517-933-541.000	OFFICE SUPPLIES		1,367	2,000	2,000
0517-933-542.000	PRINTING		7	700	700
0517-933-543.000	INSTRCTONAL SUPPLIES		8,875	18,000	18,000
0517-933-543.044	SUPPLS CENTRL STORES		652	600	600
0517-933-543.089	SEMINAR SUPPLIES		14,919	9,000	9,000
0517-933-544.022	POSTAGE		0	100	100
0517-933-547.000	ADVERTISING		479	467	467
0517-933-551.000	TRAVEL & MEETINGS		215	1,600	1,600
0517-933-553.002	TRAVEL-WORKSHOP		167	0	0
	TOTAL PROFESSIONAL SERVICES HEALTH		147,678	158,000	158,000
WORKFORCE SERV/WDC					
0517-943-513.105	SAL INST SEMINAR		2,222	12,288	8,000
	SUBTOTAL SALARIES		2,222	12,288	8,000
0517-943-543.089	SEMINAR SUPPLIES		575	750	900
0517-943-547.000	ADVERTISING		4,101	4,300	4,300
0517-943-549.100	ASSESSMENT SUPPLIES		25,411	13,978	18,116
0517-943-553.031	STAFF TRAVEL		1,841	900	900
0517-943-559.000	OTHR CONFR & MTNG EX		1,330	900	900
0517-943-585.000	EQUIPMENT-OFFICE		639	0	0
0517-943-590.000	OTHER EXPENDITURES		1,062	0	0
	TOTAL WORKFORCE SERV/WDC		37,181	33,116	33,116

		AUX. ENTERPRISES EXPENSES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
INSTRUCTION					
GENERAL STUDIES					
GRUNDY EDUCATION CENTER					
0517-952-518.010	SAL-STU EMPLOYEES W/		4	0	0
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	SUBTOTAL SALARIES		4	0	0
0517-952-541.000	OFFICE SUPPLIES		4	900	300
0517-952-542.000	PRINTING		45	500	200
0517-952-547.000	ADVERTISING		270	0	900
0517-952-549.100	ASSESSMENT SUPPLIES		1,344	900	900
0517-952-553.031	STAFF TRAVEL		739	700	700
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	TOTAL GRUNDY EDUCATION CENTER		2,406	3,000	3,000
	TOTAL GENERAL STUDIES		2,026,246	2,084,145	2,206,645
ADMINISTRATION					
GRADUATION					
0518-105-542.000	PRINTING		110-	0	0
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	TOTAL GRADUATION		110-	0	0
PHI THETA KAPPA					
0518-108-546.011	MEMBERSHIP DUES		6,229	5,000	5,000
0518-108-551.000	TRAVEL & MEETINGS		2,957	3,000	3,000
0518-108-590.000	OTHER EXPENDITURES		1,500	0	0
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	TOTAL PHI THETA KAPPA		10,686	8,000	8,000
	TOTAL ADMINISTRATION		10,576	8,000	8,000
	TOTAL INSTRUCTION		3,196,741	3,749,804	3,779,483

		AUX. ENTERPRISES EXPENSES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
ACADEMIC SUPPORT					
LIBRARY CENTER					
LIBRARY					
0521-102-518.010	SAL-STU EMPLOYEES W/		0	0	1,900
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	SUBTOTAL SALARIES		0	0	1,900
0521-102-542.000	PRINTING		175	300	300
0521-102-543.000	INSTRCTONAL SUPPLIES		48,438	400	400
0521-102-543.115	SUPPLIES LIBRARY		0	49,000	52,100
0521-102-544.018	COMPUTER SOFTWARE		0	0	20,000
0521-102-551.000	TRAVEL & MEETINGS		300	300	300
0521-102-585.000	EQUIPMENT-OFFICE		0	0	5,000
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	TOTAL LIBRARY		48,913	50,000	80,000
	TOTAL LIBRARY CENTER		48,913	50,000	80,000
COMMUNICATION CENTER					
ACADEMIC SKILLS CNTR					
0523-104-518.010	SAL-STU EMPLOYEES W/		0	0	8,000
0523-104-519.417	TUTORS SALARY ACAD. SKILLS		2,240	1,000	8,000
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	SUBTOTAL SALARIES		2,240	1,000	16,000
0523-104-541.000	OFFICE SUPPLIES		18,614	25,000	25,000
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	TOTAL ACADEMIC SKILLS CNTR		20,854	26,000	41,000
iCAMPUS					
0523-105-512.110	P.T. PROF TECH		48,412	61,710	60,956
0523-105-519.058	OTHER-WEB BASED SAL		24,025	47,258	67,939
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	SUBTOTAL SALARIES		72,437	108,968	128,895
0523-105-521.000	EMPLOYEE BENEFITS		119	300	324
0523-105-532.105	CONTRACTUAL SERVICE		107,553	131,200	126,348

		AUX. ENTERPRISES EXPENSES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
ACADEMIC SUPPORT					
COMMUNICATION CENTER					
iCAMPUS					
0523-105-542.114	PRINTING XEROX SS		2,758	4,944	2,500
0523-105-543.000	INSTRCTONAL SUPPLIES		59,741	62,473	42,196
0523-105-543.044	SUPPLS CENTRL STORES		851	1,000	500
0523-105-544.018	COMPUTER SOFTWARE		129,850	167,853	193,241
0523-105-546.000	PUBLICATIONS & DUES		500	1,800	3,000
0523-105-551.000	TRAVEL & MEETINGS		4,320	5,050	5,050
0523-105-551.011	PROFESSIONAL DEVEL.		1,471	10,770	13,270
	TOTAL iCAMPUS		379,600	494,358	515,324
	TOTAL COMMUNICATION CENTER		400,454	520,358	556,324
	TOTAL ACADEMIC SUPPORT		449,367	570,358	636,324
ADMISSIONS & RECORDS					
ADMISSIONS & RECORDS					
REGISTRATION & RECORDS					
0531-300-539.021	CNTR SC GRDUATION		26,250	27,563	28,350
	TOTAL REGISTRATION & RECORDS		26,250	27,563	28,350
ADMISSIONS					
0531-301-519.035	STIPEND		800	1,500	0
	SUBTOTAL SALARIES		800	1,500	0
0531-301-521.000	EMPLOYEE BENEFITS		3	0	0
0531-301-541.000	OFFICE SUPPLIES		3,584	2,000	5,000
0531-301-599.093	COLLEGE NIGHT		250	1,500	1,500
0531-301-599.094	JTHS SUMMER BRIDGE		1,806	1,500	0
	TOTAL ADMISSIONS		6,443	6,500	6,500
	TOTAL ADMISSIONS & RECORDS		32,693	34,063	34,850

		AUX. ENTERPRISES EXPENSES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
STUDENT SERVICES					
COUNSELING & TESTING					
DEAN OF STUDENTS					
0532-301-532.000		CONTR SVC CONSULTAT	0	3,500	3,500
	TOTAL	DEAN OF STUDENTS	0	3,500	3,500
	TOTAL	COUNSELING & TESTING	0	3,500	3,500
CAREER SERVICES					
CAREER SERVICES/JOB FAIR					
0535-306-541.000		OFFICE SUPPLIES	112	110	250
0535-306-542.010		PRNT XEROX CHRGS ALL	900	975	975
0535-306-543.044		SUPPLS CENTRL STORES	0	25	225
0535-306-547.000		ADVERTISING	0	2,350	3,600
0535-306-551.000		TRAVEL & MEETINGS	891	2,040	1,350
	TOTAL	CAREER SERVICES/JOB FAIR	1,903	5,500	6,400
CAREER PLANNING					
0535-309-541.000		OFFICE SUPPLIES	999	500	150
0535-309-542.010		PRNT XEROX CHRGS ALL	99	300	300
0535-309-543.000		INSTRCTONAL SUPPLIES	185	450	250
0535-309-551.000		TRAVEL & MEETINGS	265	400	300
	TOTAL	CAREER PLANNING	1,548	1,650	1,000
	TOTAL	CAREER SERVICES	3,451	7,150	7,400
STUDENT ACTIVITIES					
STUDENT SERVICES & ACTIVITIES					
0536-306-519.000		SALARIES-OTHER	180	0	0
	SUBTOTAL	SALARIES	180	0	0
0536-306-530.000		CONTRACTUAL SERVICE	16,022	16,500	16,500
0536-306-542.000		PRINTING	650	650	650
0536-306-549.999		SUPPLIES/OTHER	600	600	600

		AUX. ENTERPRISES EXPENSES		
		2011-12	2012-13	2013-14
		ACTUAL	BUDGET	BUDGET
STUDENT SERVICES				
STUDENT ACTIVITIES				
STUDENT SERVICES & ACTIVITIES				
0536-306-594.770	SPECIAL PROJECTS	2,190	2,250	2,250
	TOTAL STUDENT SERVICES & ACTIVITIES	19,642	20,000	20,000
	TOTAL STUDENT ACTIVITIES	19,642	20,000	20,000
OTHER				
STUDENT SERVICES/OTHER GSD				
0539-311-542.010	PRNT XEROX CHRGS ALL	350	1,010	1,010
0539-311-543.000	INSTRCTONAL SUPPLIES	8,462	13,590	13,590
0539-311-551.000	TRAVEL & MEETINGS	400	400	400
	TOTAL STUDENT SERVICES/OTHER GSD	9,212	15,000	15,000
	TOTAL OTHER	9,212	15,000	15,000
	TOTAL STUDENT SERVICES	64,998	79,713	80,750
COMMUNITY SERVICES				
COMMUNITY SERVICES				
CED ANCILLARY PROJECTS				
0541-104-516.110	P.T. CLERICAL	0	10,000	10,000
	SUBTOTAL SALARIES	0	10,000	10,000
0541-104-521.000	EMPLOYEE BENEFITS	13	1,000	1,000
0541-104-539.000	CONT.SC-OTHER	0	0	46,000
0541-104-544.022	POSTAGE	49,255	54,000	54,000
0541-104-547.000	ADVERTISING	82,517	96,000	98,500
0541-104-585.000	EQUIPMENT-OFFICE	7,591	0	0
0541-104-586.000	EQUIP-INSTRUCTIONAL	19,090	0	30,000
0541-104-587.000	EQUIPMENT-SERVICE	0	35,000	0
	TOTAL CED ANCILLARY PROJECTS	158,466	196,000	239,500

		AUX. ENTERPRISES EXPENSES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
PUBLIC SERVICES					
COMMUNITY SERVICES					
CED ANCILLARY PROJECTS					
	TOTAL	COMMUNITY SERVICES	158,466	196,000	239,500
OTHER					
SBDC PROGRAM INCOME 08					
	0549-323-513.105	SAL INST SEMINAR	90	0	0
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	SUBTOTAL	SALARIES	90	0	0
	0549-323-532.000	CONTR SVC CONSULTAT	90	7,500	7,500
	0549-323-541.000	OFFICE SUPPLIES	1,074	300	300
	0549-323-542.000	PRINTING	0	500	500
	0549-323-544.111	POSTAGE - GRANT	0	331	331
	0549-323-547.000	ADVERTISING	125	3,500	3,500
	0549-323-548.000	RESALE SUPPLIES	365	1,000	1,000
	0549-323-553.000	TRAVEL	1,347	7,644	7,644
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	TOTAL	SBDC PROGRAM INCOME 08	3,091	20,775	20,775
MADRIGAL DINNER					
	0549-783-599.061	MISC EXPENSE	160	6,000	4,000
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	TOTAL	MADRIGAL DINNER	160	6,000	4,000
EPICUREAN FESTIVAL OF FOOD & WINE TASTING					
	0549-784-551.048	TRAVEL/MTGS INSTRUCTOR 10	637-	0	0
	0549-784-551.049	TRAVEL/MTGS INSTRUCTOR 9	1,159	0	0
	0549-784-551.050	TRAVEL/MTGS INSTRUCTOR 8	131	0	0
	0549-784-551.051	TRAVEL/MTGS INSTRUCTOR 1	211-	0	0
	0549-784-551.052	TRAVEL/MTGS INSTRUCTOR 2	750-	0	0
	0549-784-551.053	TRAVEL/MTGS INSTRUCTOR 3	422-	0	0
	0549-784-551.054	TRAVEL/MTGS INSTRUCTOR 4	1,090	0	0
	0549-784-551.055	TRAVEL/MTGS INSTRUCTOR 5	1,036	0	0
	0549-784-551.056	TRAVEL/MTGS INSTRUCTOR 6	1,724	0	0
	0549-784-551.057	TRAVEL/MTGS INSTRUCTOR 7	326-	0	0

		AUX. ENTERPRISES EXPENSES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
PUBLIC SERVICES					
OTHER					
EPICUREAN FESTIVAL OF FOOD & WINE TASTING					
	TOTAL	EPICUREAN FESTIVAL OF FOOD & W	2,794	0	0
	TOTAL	OTHER	6,045	26,775	24,775
	TOTAL	PUBLIC SERVICES	164,511	222,775	264,275
FOOD SERVICE					
FOOD SERVICE					
FOOD SERVICE					
0561-021-511.000		ADMIN. SALARIES	112,041	109,346	77,707
0561-021-512.110		P.T. PROF TECH	0	0	32,200
0561-021-516.110		P.T. CLERICAL	25,287	24,668	25,116
0561-021-517.000		SERVICE STAFF	461,594	507,331	485,922
0561-021-518.010		SAL-STU EMPLOYEES W/	8,686	14,560	13,440
0561-021-519.024		OVERTIME ALLOCATION	16,618	10,000	15,000
	SUBTOTAL	SALARIES	624,226	665,905	649,385
0561-021-521.000		EMPLOYEE BENEFITS	156,200	168,630	169,948
0561-021-534.000		CNTR SVC MNT & REPRS	7,452	7,000	16,950
0561-021-541.000		OFFICE SUPPLIES	2,840	2,500	2,500
0561-021-543.015		FOOD SVC MNTNC SUPPL	3,883	4,000	3,500
0561-021-543.044		SUPPLS CENTRL STORES	171	250	200
0561-021-543.801		SUPPLIES-UNIFORMS	3,732	3,700	3,500
0561-021-546.000		PUBLICATIONS & DUES	760	760	760
0561-021-548.003		SUPPLIES-FOOD SERV.	640,077	631,250	690,000
0561-021-549.208		LINENS AND UNIFORMS	10,700	13,000	20,000
0561-021-549.999		SUPPLIES/OTHER	70,018	72,000	81,300
0561-021-551.000		TRAVEL & MEETINGS	344	800	300
0561-021-561.000		RENTAL-FACILITIES	38,950	38,950	38,950
0561-021-575.000		TELEPHONE	82	300	100
0561-021-594.001		BANK CHARGES	544	200	300

		AUX. ENTERPRISES EXPENSES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
INDEPENDENT OPERAT.					
FOOD SERVICE					
FOOD SERVICE					
0561-021-594.418		CRDIT CARD CHRGES	30,929	25,000	30,000
	TOTAL	FOOD SERVICE	1,590,908	1,634,245	1,707,693
CULINARY ARTS SPECIAL PROJECTS					
0561-174-540.000		SUPPLIES	0	185	185
	TOTAL	CULINARY ARTS SPECIAL PROJECTS	0	185	185
CULINARY ARTS/RESALE ITEMS					
0561-175-599.061		MISC EXPENSE	0	10,500	10,500
	TOTAL	CULINARY ARTS/RESALE ITEMS	0	10,500	10,500
	TOTAL	FOOD SERVICE	1,590,908	1,644,930	1,718,378
BOOKSTORE					
BOOKSTORE					
0562-022-511.000		ADMIN. SALARIES	76,590	79,657	81,091
0562-022-512.000		PROF/TECH SALARIES	91,060	92,476	94,141
0562-022-516.000		OFFICE STAFF	127,760	129,126	131,456
0562-022-516.110		P.T. CLERICAL	271,426	353,600	359,959
0562-022-519.024		OVERTIME ALLOCATION	3,304	0	0
	SUBTOTAL	SALARIES	570,140	654,859	666,647
0562-022-521.000		EMPLOYEE BENEFITS	94,909	106,132	114,406
0562-022-539.204		CONTRACTUAL SERVICES	10,318	25,300	35,800
0562-022-541.000		OFFICE SUPPLIES	1,784	5,900	5,900
0562-022-544.000		MATERIALS	0	5,472	5,472
0562-022-546.000		PUBLICATIONS & DUES	1,248	1,248	1,248
0562-022-547.000		ADVERTISING	468	2,363	2,363
0562-022-548.000		RESALE SUPPLIES	4,533,530	4,432,933	4,932,933
0562-022-551.000		TRAVEL & MEETINGS	591	4,000	4,000
0562-022-561.000		RENTAL-FACILITIES	49,500	49,500	49,500

		AUX. ENTERPRISES EXPENSES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
INDEPENDENT OPERAT.					
BOOKSTORE					
BOOKSTORE					
0562-022-575.000	TELEPHONE		136	1,000	500
0562-022-590.000	OTHER EXPENDITURES		0	200	200
0562-022-594.001	BANK CHARGES		409	1,000	1,000
0562-022-594.418	CRDIT CARD CHRGES		42,186	60,000	50,000
0562-022-710.001	TRANSFER TO ED		0	154,102	26,727
0562-022-710.005	TRANS TO AUX FUND		0	187,511	315,253
0562-022-710.006	TRANSFER TO R.P.		403,784	0	0
	TOTAL	BOOKSTORE	5,709,003	5,691,520	6,211,949
	TOTAL	BOOKSTORE	5,709,003	5,691,520	6,211,949
CULTURAL SERIES					
GUEST ARTISTS					
0563-004-530.000	CONTRACTUAL SERVICE		800	2,000	2,000
	TOTAL	GUEST ARTISTS	800	2,000	2,000
STUDENT FEES					
0563-006-534.001	EMERGENCY NOTIFICATION SYSTEM		19,700	20,000	20,000
0563-006-710.005	TRANS TO AUX FUND		160,454	137,911	207,573
	TOTAL	STUDENT FEES	180,154	157,911	227,573
FINE ARTS/ART CLAY					
0563-009-543.311	SUPPLIES ART		2,382	2,500	2,500
	TOTAL	FINE ARTS/ART CLAY	2,382	2,500	2,500
MUSICAL ENSEMBLES					
0563-012-539.005	MUS ENS LIC AGREEMTS		7,415	8,250	8,250
0563-012-551.000	TRAVEL & MEETINGS		7,936	7,993	7,993
	TOTAL	MUSICAL ENSEMBLES	15,351	16,243	16,243

		AUX. ENTERPRISES EXPENSES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
INDEPENDENT OPERAT.					
CULTURAL SERIES					
MUSIC USAGE					
0563-013-596.020		MISCELLANEOUS EXPENSES	775	1,000	1,000
	TOTAL	MUSIC USAGE	775	1,000	1,000
WORDEATER					
0563-016-512.000		PROF/TECH SALARIES	2,139	2,225	2,225
0563-016-518.010		SAL-STU EMPLOYEES W/	1,558	1,650	1,650
	SUBTOTAL	SALARIES	3,697	3,875	3,875
0563-016-521.000		EMPLOYEE BENEFITS	11	22	22
0563-016-532.000		CONTR SVC CONSULTAT	250	500	500
0563-016-541.000		OFFICE SUPPLIES	300	500	500
0563-016-542.000		PRINTING	6,709	6,000	6,000
0563-016-551.000		TRAVEL & MEETINGS	1,450	2,026	2,026
0563-016-592.001		SCHLRSHPS OTHR AWRDS	525	600	600
	TOTAL	WORDEATER	12,942	13,523	13,523
BLAZER					
0563-017-512.000		PROF/TECH SALARIES	9,033	9,280	9,400
0563-017-518.010		SAL-STU EMPLOYEES W/	8,877	7,550	7,550
	SUBTOTAL	SALARIES	17,910	16,830	16,950
0563-017-521.000		EMPLOYEE BENEFITS	46	50	94
0563-017-530.000		CONTRACTUAL SERVICE	7,315	9,505	9,505
0563-017-543.000		INSTRCTONAL SUPPLIES	726	998	978
0563-017-551.000		TRAVEL & MEETINGS	1,415	2,060	3,060
0563-017-575.000		TELEPHONE	1	0	20
0563-017-590.017		OTHER/COMMISSIONS	4,000	6,500	5,500
	TOTAL	BLAZER	31,413	35,943	36,107

		AUX. ENTERPRISES EXPENSES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
INDEPENDENT OPERAT. CULTURAL SERIES ART-GUEST ARTIST 0563-022-530.000		CONTRACTUAL SERVICE	150	1,000	1,000
	TOTAL	ART-GUEST ARTIST	150	1,000	1,000
ART-JEWELRY METALSMITHING 0563-023-548.000		RESALE SUPPLIES	2,291	2,287	2,287
	TOTAL	ART-JEWELRY METALSMITHING	2,291	2,287	2,287
	TOTAL	CULTURAL SERIES	246,258	232,407	302,233
ATHLETICS FOOTBALL 0564-031-543.000 0564-031-551.000 0564-031-561.000		INSTRCTONAL SUPPLIES	11,851	0	0
		TRAVEL & MEETINGS	22,740	0	0
		RENTAL-FACILITIES	13,500	0	0
	TOTAL	FOOTBALL	48,091	0	0
BASKETBALL 0564-032-543.000 0564-032-551.000		INSTRCTONAL SUPPLIES	2,700	2,700	0
		TRAVEL & MEETINGS	8,214	4,100	0
	TOTAL	BASKETBALL	10,914	6,800	0
BASEBALL 0564-034-543.000 0564-034-551.000		INSTRCTONAL SUPPLIES	6,077	6,077	0
		TRAVEL & MEETINGS	15,381	10,270	0
	TOTAL	BASEBALL	21,458	16,347	0
MENS SOCCER 0564-038-543.000 0564-038-551.000		INSTRCTONAL SUPPLIES	2,260	2,300	0
		TRAVEL & MEETINGS	3,555	2,500	0
	TOTAL	MENS SOCCER	5,815	4,800	0

		AUX. ENTERPRISES EXPENSES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
INDEPENDENT OPERAT.					
ATHLETICS					
CHEERLEADERS					
	0564-040-543.000	INSTRCTONAL SUPPLIES	1,100	1,100	0
	0564-040-551.000	TRAVEL & MEETINGS	0	400	0
	TOTAL	CHEERLEADERS	1,100	1,500	0
WOMENS VOLLEYBALL					
	0564-042-543.000	INSTRCTONAL SUPPLIES	3,245	3,314	0
	0564-042-551.000	TRAVEL & MEETINGS	6,559	4,208	0
	TOTAL	WOMENS VOLLEYBALL	9,804	7,522	0
WOMENS BASKETBALL					
	0564-043-543.000	INSTRCTONAL SUPPLIES	2,697	2,700	0
	0564-043-551.000	TRAVEL & MEETINGS	6,761	4,100	0
	TOTAL	WOMENS BASKETBALL	9,458	6,800	0
WOMENS SOFTBALL					
	0564-044-543.000	INSTRCTONAL SUPPLIES	6,566	5,915	0
	0564-044-551.000	TRAVEL & MEETINGS	5,654	3,129	0
	TOTAL	WOMENS SOFTBALL	12,220	9,044	0
INTRAMURAL SPORTS					
	0564-045-543.000	INSTRCTONAL SUPPLIES	0	1,290	0
	TOTAL	INTRAMURAL SPORTS	0	1,290	0
WOMENS SOCCER					
	0564-046-543.000	INSTRCTONAL SUPPLIES	2,294	2,300	0
	0564-046-551.000	TRAVEL & MEETINGS	1,904	2,500	0
	TOTAL	WOMENS SOCCER	4,198	4,800	0

		AUX. ENTERPRISES		
		EXPENSES		
		2011-12	2012-13	2013-14
		ACTUAL	BUDGET	BUDGET
INDEPENDENT OPERAT.				
ATHLETICS				
CROSS COUNTRY				
0564-047-543.000	INSTRCTONAL SUPPLIES	2,000	2,000	0
0564-047-551.000	TRAVEL & MEETINGS	1,861	1,500	0
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TOTAL	CROSS COUNTRY	3,861	3,500	0
ATHLETICS ADMINISTR.				
0564-088-511.000	ADMIN. SALARIES	84,866	86,139	87,690
0564-088-512.000	PROF/TECH SALARIES	135,646	93,205	94,882
0564-088-512.018	SALARY ADVISOR	0	1,040	0
0564-088-512.110	P.T. PROF TECH	121,308	109,000	113,334
0564-088-516.000	OFFICE STAFF	30,069	30,982	31,543
0564-088-518.010	SAL-STU EMPLOYEES W/	3,567	9,150	4,000
0564-088-519.021	PHONE STIPEND	660	720	720
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SUBTOTAL	SALARIES	376,116	330,236	332,169
0564-088-521.000	EMPLOYEE BENEFITS	78,396	69,894	61,363
0564-088-532.000	CONTR SVC CONSULTAT	25,000	15,000	20,000
0564-088-538.000	INSTRCTNL SVC CONTRA	42,180	36,101	37,101
0564-088-539.000	CONT.SC-OTHER	43,712	47,749	22,449
0564-088-542.010	PRNT XEROX CHRGS ALL	2,191	3,497	3,497
0564-088-543.000	INSTRCTONAL SUPPLIES	13,971	17,569	20,419
0564-088-543.044	SUPPLS CENTRL STORES	766	900	900
0564-088-546.000	PUBLICATIONS & DUES	9,505	7,940	7,940
0564-088-551.060	POST-SEASON TRAVEL	48,572	50,000	50,000
0564-088-575.000	TELEPHONE	275	3,832	3,832
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TOTAL	ATHLETICS ADMINISTR.	640,684	582,718	559,670
ATHLETICS				
0564-564-543.000	INSTRCTONAL SUPPLIES	0	0	28,624
0564-564-551.000	TRAVEL & MEETINGS	0	0	60,089
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TOTAL	ATHLETICS	0	0	88,713

		AUX. ENTERPRISES EXPENSES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
INDEPENDENT OPERAT. ATHLETICS ATHLETICS					
TOTAL	ATHLETICS		767,603	645,121	648,383
STUDENT ORGANIZATION STUDENT CLUBS					
0565-400-594.415	JC PLAYERS		200	0	0
0565-400-594.420	STUDENT AG ASSN.		49	0	0
0565-400-594.437	STUDENT AFFAIRS		5,428	6,000	4,500
0565-400-594.438	EPICUREAN		200	0	0
0565-400-594.443	SPRITE (STUDENT PARENTS RESOLV		150	0	0
0565-400-594.451	JJC INTERIOR DESIGN CLUB		142	0	0
0565-400-594.456	STU LOCKER RENTAL		1,264-	0	0
0565-400-594.458	PARAPSYCHOLOGY CLUB		124	0	0
0565-400-594.503	A.W.E.N.		200	0	0
0565-400-594.504	STUDENT UNITED WAY		144	0	0
0565-400-594.508	PSYCHOLOGY & SOC SRVC RES CLUB		235	0	0
0565-400-594.511	SIGMA DELTA MU		189	0	0
0565-400-594.513	NATURAL SCIENCES CLUB		7	0	0
0565-400-594.515	GRAPHOLOGY		83	0	0
0565-400-594.520	JJCHESS CLUB		193	0	0
0565-400-594.530	STUDENT LEADERSHIP		4,244	3,700	3,500
0565-400-594.531	STUDENT GOVERNMENT		4,961	5,000	5,000
0565-400-594.532	CROSS CULTURAL PROGRAMMING		44,875	46,431	48,800
0565-400-594.533	COLLEGIATE COUNCIL		35,695	46,200	44,750
0565-400-594.536	HISTORY CLUB		23	0	0
0565-400-594.537	NETWORK SECURITY ALLIANCE		200	0	0
0565-400-594.538	VETERANS ALLIANCE		392	0	0
0565-400-594.539	SISTER'S CIRCLE		2	0	0
0565-400-594.559	COMEDY CLUB		5	0	0
0565-400-594.710	LATINOS UNIDOS CLUB		206	0	0
0565-400-594.720	ELEM TEACHERS OF TOMORROW CLUB		0	0	0
0565-400-594.722	MUSLIM STUDENT ASSOCIATION		53	0	0
0565-400-594.748	BLACK STUDENT UNION		200	0	0

		AUX. ENTERPRISES EXPENSES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
INDEPENDENT OPERAT. STUDENT ORGANIZATION STUDENT CLUBS					
0565-400-594.755	COLLEGE BOWL		605	1,000	750
0565-400-594.758	INTERVARSITY CHRIST FELLOW		113	0	0
0565-400-594.769	G.L.O.W.		200	0	0
0565-400-594.770	SPECIAL PROJECTS		2,900	3,050	4,083
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TOTAL	STUDENT CLUBS		100,754	111,381	111,383
TOTAL	STUDENT ORGANIZATION		100,754	111,381	111,383
L J RENAISSANCE CNTR 214 N. OTTAWA/RESTAURANT					
0567-202-511.000	ADMIN. SALARIES		28,735	33,013	67,214
0567-202-512.000	PROF/TECH SALARIES		63,935	64,645	65,809
0567-202-512.110	P.T. PROF TECH		80,090	79,823	81,032
0567-202-516.110	P.T. CLERICAL		27,608	39,852	40,581
0567-202-517.000	SERVICE STAFF		45,558	51,900	46,000
0567-202-517.204	SALARIES-COOKS		55,680	61,588	60,000
0567-202-517.205	SAL-KITCHEN UTILITY		38,429	42,741	40,000
0567-202-517.206	SAL-HOSTESS CASHIER		516	0	0
0567-202-517.207	SAL-TIPPED REST WAIT STAFF		5,086	4,875	6,000
0567-202-517.208	SAL-TIPPED BANQUET WAIT STAFF		16,011	27,336	20,000
0567-202-517.209	SAL-RESTAURANT BUS STAFF		0	839	0
0567-202-517.210	SAL-BANQUET BUS STAFF		9,343	13,402	15,000
0567-202-517.211	SAL-NONTIP REST WAIT STAFF		1,123	1,300	1,323
0567-202-517.212	SAL-BARTENDERS		5,623	9,820	6,000
0567-202-517.230	GRATUITY		1,299	0	0
0567-202-518.010	SAL-STU EMPLOYEES W/		0	0	2,000
0567-202-519.024	OVERTIME ALLOCATION		3,013	0	0
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SUBTOTAL	SALARIES		382,049	431,134	450,959
0567-202-521.000	EMPLOYEE BENEFITS		29,078	33,300	47,867
0567-202-534.201	MAINT. SC-EQUIPMENT		3,558	6,000	6,000

		AUX. ENTERPRISES EXPENSES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
INDEPENDENT OPERAT.					
L J RENAISSANCE CNTR					
214 N. OTTAWA/RESTAURANT					
0567-202-539.000	CONT.SC-OTHER		4,950	3,500	2,400
0567-202-539.201	OTHER CONT.-LICENSES		3,125	3,500	3,500
0567-202-541.000	OFFICE SUPPLIES		2,388	2,500	2,500
0567-202-543.044	SUPPLS CENTRL STORES		258	648	400
0567-202-543.203	SERVICE SUPPLIES		3,004	6,000	8,000
0567-202-543.215	NON FOOD SERVICE SUPPLIES		45,761	46,015	40,000
0567-202-544.022	POSTAGE		237	800	300
0567-202-547.000	ADVERTISING		14,317	15,000	13,000
0567-202-547.201	ADVERT & PROMOTION		451-	0	0
0567-202-548.000	RESALE SUPPLIES		222,931	230,309	227,601
0567-202-548.001	COST OF SALES		624-	0	0
0567-202-548.005	COST OF BEVERAGE SALES		835-	0	0
0567-202-548.203	RESALE SUP-LIQUOR		9,000	12,000	10,000
0567-202-548.204	RESALE SUP-BEER/WINE		19,145	24,000	24,000
0567-202-548.205	RESALE SUP.-SODA/MIX		2,833	3,000	3,500
0567-202-549.203	CHINA & GLASSWARE		709	2,000	1,000
0567-202-549.208	LINENS AND UNIFORMS		164	500	500
0567-202-554.000	TRAVEL-RECRUITMENT		636	600	600
0567-202-561.000	RENTAL-FACILITIES		38,950	38,950	38,950
0567-202-562.000	RENTAL-EQUIPMENT		0	500	500
0567-202-569.202	DEPRECIATION		15,918	0	0
0567-202-569.206	OTH FX CHG-LINEN RNT		22,101	22,600	24,000
0567-202-575.000	TELEPHONE		177	500	200
0567-202-585.000	EQUIPMENT-OFFICE		0	12,000	0
0567-202-594.000	FIN CHRGS & ADJSTMTS		399	600	300
0567-202-594.001	BANK CHARGES		73	200	100
0567-202-594.418	CRDIT CARD CHRGS		4,315	6,000	6,000
0567-202-599.201	CRED. CARD DISCOUNTS		0	50	50
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TOTAL	214 N. OTTAWA/RESTAURANT		824,166	902,206	912,227
TOTAL	L J RENAISSANCE CNTR		824,166	902,206	912,227

AUX. ENTERPRISES EXPENSES		2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
INDEPENDENT OPERAT. OTHER				
EARLY CHILDHOOD CENTER				
0569-069-512.000	PROF/TECH SALARIES	111,954	113,633	115,679
0569-069-512.110	P.T. PROF TECH	52,708	56,602	57,076
0569-069-516.110	P.T. CLERICAL	14,747	14,760	15,030
0569-069-517.001	SERVICE STAFF PT	9,141	9,200	9,200
0569-069-518.010	SAL-STU EMPLOYEES W/	4,024	15,300	15,300
0569-069-519.024	OVERTIME ALLOCATION	72	2,300	2,300
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	SUBTOTAL SALARIES	192,646	211,795	214,585
0569-069-521.000	EMPLOYEE BENEFITS	40,452	44,196	47,679
0569-069-541.000	OFFICE SUPPLIES	2,077	2,418	2,000
0569-069-542.010	PRNT XEROX CHRGS ALL	163	300	300
0569-069-543.000	INSTRCTONAL SUPPLIES	2,250	2,418	2,000
0569-069-546.000	PUBLICATIONS & DUES	393	685	685
0569-069-549.509	SUPP. CHILD CARE FOO	9,290	16,795	13,550
0569-069-551.000	TRAVEL & MEETINGS	2,117	2,433	2,200
0569-069-575.000	TELEPHONE	91	31	31
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	TOTAL EARLY CHILDHOOD CENTER	249,479	281,071	283,030
AUTO SHOP TECHNOLOGY				
0569-070-512.110	P.T. PROF TECH	17,780	20,000	20,360
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	SUBTOTAL SALARIES	17,780	20,000	20,360
0569-070-541.050	SHOP VEHICLE PARTS	2,780	5,000	5,000
0569-070-541.056	SUPPLIES/SMALL TOOLS	9,393	10,000	15,000
0569-070-543.203	SERVICE SUPPLIES	55,373	35,000	90,000
0569-070-543.301	AUTO WARRANTY PARTS	2,286	5,000	5,000
0569-070-547.000	ADVERTISING	180	1,000	1,000
0569-070-548.000	RESALE SUPPLIES	131,363	95,000	210,000
0569-070-586.000	EQUIP-INSTRUCTIONAL	11,000	0	0
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	TOTAL AUTO SHOP TECHNOLOGY	230,155	171,000	346,360

		AUX. ENTERPRISES EXPENSES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
INDEPENDENT OPERAT.					
OTHER					
PACE					
0569-073-590.000		OTHER EXPENDITURES	1,967	3,000	6,000
	TOTAL	PACE	1,967	3,000	6,000
GREENHOUSE					
0569-090-512.000		PROF/TECH SALARIES	0	0	56,259
0569-090-518.010		SAL-STU EMPLOYEES W/	0	0	34,500
	SUBTOTAL	SALARIES	0	0	90,759
0569-090-521.000		EMPLOYEE BENEFITS	0	0	23,809
0569-090-534.000		CNTR SVC MNT & REPRS	0	4,000	4,000
0569-090-543.105		INSTR SUPPLIES FUEL	0	600	600
0569-090-548.000		RESALE SUPPLIES	75,533	99,400	99,400
	TOTAL	GREENHOUSE	75,533	104,000	218,568
HILLS STUDENT VET FEEDING PROG					
0569-095-543.025		FACILITY SUPPLIES	3,249	4,200	4,200
	TOTAL	HILLS STUDENT VET FEEDING PROG	3,249	4,200	4,200
JJC FARMLAND LAB					
0569-101-512.101		FARM OPER. MANAGER	39,304	49,241	55,018
	SUBTOTAL	SALARIES	39,304	49,241	55,018
0569-101-521.000		EMPLOYEE BENEFITS	6,843	22,006	9,838
0569-101-534.103		MACHINE REPAIR AND PARTS	2,047	6,000	7,500
0569-101-539.102		CNTR SVC MCHN LEASE	6,000	6,000	5,000
0569-101-540.000		SUPPLIES	0	0	200
0569-101-543.101		INSTR SUPPLIES FERTL	17,787	20,000	22,000
0569-101-543.105		INSTR SUPPLIES FUEL	1,031	1,600	1,800
0569-101-552.101		JJC FARM TRAVEL	716	1,500	1,300
0569-101-565.101		JJC FARM INSURANCE	516	550	1,100

		AUX. ENTERPRISES EXPENSES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
INDEPENDENT OPERAT. OTHER JJC FARMLAND LAB					
	TOTAL	JJC FARMLAND LAB	74,244	106,897	103,756
STUDENT ID'S					
0569-120-516.110		P.T. CLERICAL	29,786	23,616	21,462
0569-120-518.010		SAL-STU EMPLOYEES W/	8,090	8,490	10,300
	SUBTOTAL	SALARIES	37,876	32,106	31,762
0569-120-540.000		SUPPLIES	19,045	18,908	19,908
0569-120-544.018		COMPUTER SOFTWARE	5,000	5,000	5,000
0569-120-546.000		PUBLICATIONS & DUES	0	350	0
0569-120-551.000		TRAVEL & MEETINGS	72	750	100
0569-120-587.000		EQUIPMENT-SERVICE	7,831	4,728	0
0569-120-590.000		OTHER EXPENDITURES	690	0	0
	TOTAL	STUDENT ID'S	70,514	61,842	56,770
COIN-OP. COPIERS-LIB					
0569-121-534.025		LRC COIN OP COPI REP	0	4,000	4,000
0569-121-541.025		SUPPLS COIN OP COPIR	13,231	13,000	13,000
	TOTAL	COIN-OP. COPIERS-LIB	13,231	17,000	17,000
FAX SERVICE-LIBRARY					
0569-122-540.000		SUPPLIES	0	260	260
0569-122-575.000		TELEPHONE	18	40	40
	TOTAL	FAX SERVICE-LIBRARY	18	300	300
	TOTAL	OTHER	718,390	749,310	1,035,984
	TOTAL	INDEPENDENT OPERAT.	9,957,082	9,976,875	10,940,537

		AUX. ENTERPRISES EXPENSES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
INSTITUT. SUPPORT					
INSTITUT. EXPENSE					
INSTITUTIONAL EXP					
0592-112-594.005	BANK CHARGES-BOOKSTORE		3,380-	0	0
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TOTAL	INSTITUTIONAL EXP		3,380-	0	0
TOTAL	INSTITUT. EXPENSE		3,380-	0	0
CAMPUS SERVICES					
CAMP SERV-PRKNG FINE					
0593-204-587.000	EQUIPMENT-SERVICE		11,908	0	0
0593-204-599.491	STU PARKING FINE EXP		35,526	30,000	30,000
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TOTAL	CAMP SERV-PRKNG FINE		47,434	30,000	30,000
TOTAL	CAMPUS SERVICES		47,434	30,000	30,000
DATA PROCESSING					
TECHNOLOGY ACTION PLAN					
0595-116-534.058	CONTRACTUAL-NEW INITIATIVES		418,304	511,541	523,142
0595-116-541.358	COMPUTERS		654,622	665,118	630,208
0595-116-541.558	DISASTER RECOVERY		0	62,900	72,900
0595-116-544.058	PROJECTORS		33,847	33,850	35,850
0595-116-553.010	TRAINING		3,944	4,000	4,000
0595-116-584.558	EQUIPMENT		643,311	522,591	483,900
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TOTAL	TECHNOLOGY ACTION PLAN		1,754,028	1,800,000	1,750,000
TOTAL	DATA PROCESSING		1,754,028	1,800,000	1,750,000
OTHER					
NS/PE/WYOMING TRIP					
0599-110-596.146	BIO 146 WYOMING TRIP		0	0	5,680
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TOTAL	NS/PE/WYOMING TRIP		0	0	5,680
TOTAL	OTHER		0	0	5,680

		AUX. ENTERPRISES EXPENSES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
INSTITUT. SUPPORT OTHER NS/PE/WYOMING TRIP					
TOTAL	INSTITUT. SUPPORT		1,798,082	1,830,000	1,785,680
TOTAL	AUX. ENTERPRISES		15,630,781	16,429,525	17,487,049

RESTRICT. PURP. FUND		2011-12	2012-13	2013-14
REVENUES		ACTUAL	BUDGET	BUDGET
STATE GOVT SOURCES				
0614-933-421.000	ICCB STATE GRANTS	9,284	9,284	8,480
0616-517-421.000	ICCB STATE GRANTS	275,027	280,000	303,281
0616-518-421.000	ICCB STATE GRANTS	198,809	202,000	158,881
0616-519-421.000	ICCB STATE GRANTS	496,251	504,745	496,525
0619-932-421.000	ICCB STATE GRANTS	50,000	50,000	60,000
0634-314-421.000	ICCB STATE GRANTS	2,365,579	0	0
0641-986-421.053	REV WORKFORCE PREPARATION	131,935	130,203	0
0613-507-423.001	I.S.B.E. VOC. EDU. REV.	9,706	0	0
0613-508-423.001	I.S.B.E. VOC. EDU. REV.	5,346	0	0
0619-948-423.935	PROG IMPROVEMENT REV	57,443	57,443	49,840
0641-350-424.000	DEPT OF COMM & ECON OPPORTUNIT	3,312	0	0
0642-425-424.000	DEPT OF COMM & ECON OPPORTUNIT	82,500	0	0
0642-619-424.000	DEPT OF COMM & ECON OPPORTUNIT	29,375	0	0
0671-313-424.000	DEPT OF COMM & ECON OPPORTUNIT	20,361	0	0
0641-327-426.317	SBDC STATE REVENUE CY12	18,630	0	0
0641-330-426.317	SBDC STATE REVENUE CY12	23,830	47,500	0
0641-332-426.317	SBDC STATE REVENUE CY12	0	0	22,325
0611-040-429.000	OTHER STATE SOURCES	0	0	13,800
0611-041-429.000	OTHER STATE SOURCES	13,605	0	0
0642-430-429.000	OTHER STATE SOURCES	80,025	0	0
0642-476-429.000	OTHER STATE SOURCES	51,661	45,500	46,263
0673-314-429.000	OTHER STATE SOURCES	480	0	0
0699-800-429.000	OTHER STATE SOURCES	12,298,311	5,000,000	6,000,000
	TOTAL	16,221,470	6,326,675	7,159,395
FED GOVT SOURCES				
0614-933-431.000	DEPT OF EDUCATION	13,926	13,926	7,520
0616-513-431.000	DEPT OF EDUCATION	482,660	485,500	476,457
0616-516-431.000	DEPT OF EDUCATION	57,575	64,725	53,202
0618-116-431.000	DEPT OF EDUCATION	393	0	0
0619-006-431.000	DEPT OF EDUCATION	71,221	70,722	0
0663-070-431.000	DEPT OF EDUCATION	58,531	44,675	0
0674-205-431.000	DEPT OF EDUCATION	135,503	200,000	112,862
0634-305-431.305	DOE INCOME - PELL	16,200,652	14,000,000	15,000,000

RESTRICT. PURP. FUND		2011-12	2012-13	2013-14
REVENUES		ACTUAL	BUDGET	BUDGET
FED GOVT SOURCES				
0634-306-431.306	DOE INCOME - SEOG	125,246	168,561	167,066
0634-308-431.308	DIRECT LOAN REVENUE	9,166,707	12,000,000	10,000,000
0619-553-431.528	PROJ ADV REV	64,324	0	0
0619-554-431.528	PROJ ADV REV	316,099	0	0
0619-555-431.528	PROJ ADV REV	0	378,361	0
0619-556-431.528	PROJ ADV REV	0	0	355,660
0614-949-431.949	PERKINS REVENUE	450,157	436,101	410,000
0642-480-432.509	DEPT OF LABOR WIA REVENUE	0	0	381,679
0642-503-432.509	DEPT OF LABOR WIA REVENUE	202,697	172,800	172,800
0642-505-432.509	DEPT OF LABOR WIA REVENUE	247,237	245,198	253,576
0642-616-432.509	DEPT OF LABOR WIA REVENUE	167,296	157,500	157,500
0642-617-432.509	DEPT OF LABOR WIA REVENUE	604,479	0	0
0642-629-432.509	DEPT OF LABOR WIA REVENUE	0	184,078	184,078
0642-630-432.509	DEPT OF LABOR WIA REVENUE	0	180,043	180,043
0634-301-433.001	FEDERAL WORK STUDY	28,846	50,000	40,000
0634-303-433.001	FEDERAL WORK STUDY	148,118	135,000	137,037
0641-110-433.300	REVENUE DEPT OF HUMAN SERVICES	126,654	158,667	125,000
0641-205-433.300	REVENUE DEPT OF HUMAN SERVICES	120,219	0	0
0641-206-433.300	REVENUE DEPT OF HUMAN SERVICES	114,712	170,000	0
0641-207-433.300	REVENUE DEPT OF HUMAN SERVICES	0	0	70,039
0613-511-439.000	OTHER FED. GOVT	50,000	50,000	0
0616-511-439.000	OTHER FED. GOVT	0	0	75,000
0616-512-439.000	OTHER FED. GOVT	4,343	0	0
0619-026-439.000	OTHER FED. GOVT	2,722	0	0
0632-308-439.000	OTHER FED. GOVT	0	0	297,196
0619-021-439.010	NATL. SCIENCE FOUND.--REV.	463	0	0
0674-206-439.020	DEPT OF JUSTICE REVENUE	20,000	0	0
0641-328-439.204	SBDC REVENUE	18,634	0	0
0641-329-439.204	SBDC REVENUE	75,768	0	0
0641-331-439.204	SBDC REVENUE	21,027	47,500	0
0641-333-439.204	SBDC REVENUE	0	0	22,325
TOTAL	FED GOVT SOURCES	29,096,209	29,413,357	28,679,040

		RESTRICT. PURP. FUND REVENUES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
INTEREST ON INVSTMNT					
0642-619-470.000	INTEREST ON INVSTMNT		16	0	0
	TOTAL	INTEREST ON INVSTMNT	16	0	0
NON-GOVT GIFTS, GRNT					
0610-965-481.000	NONGOVERNMENTAL GIFTS/GRTS		30,000	30,000	0
0614-932-481.000	NONGOVERNMENTAL GIFTS/GRTS		349	0	0
	TOTAL	NON-GOVT GIFTS, GRNT	30,349	30,000	0
OTHER REVENUES					
0618-121-499.000	OTHER REVENUE		1,000	0	0
0619-101-499.000	OTHER REVENUE		11,719	0	0
0619-103-499.000	OTHER REVENUE		10,200	0	0
0663-075-499.000	OTHER REVENUE		2,400	0	0
0696-960-499.000	OTHER REVENUE		6,000	0	0
0610-002-499.017	FNDS FOR EXCELLENCE FNDTN		890	0	0
0610-004-499.017	FNDS FOR EXCELLENCE FNDTN		2,990	0	0
0610-015-499.017	FNDS FOR EXCELLENCE FNDTN		6,643	0	0
0610-016-499.017	FNDS FOR EXCELLENCE FNDTN		1,247	0	0
0610-017-499.017	FNDS FOR EXCELLENCE FNDTN		4,919	0	0
0618-113-499.017	FNDS FOR EXCELLENCE FNDTN		7,402	0	0
0618-553-499.017	FNDS FOR EXCELLENCE FNDTN		2,042	0	0
0621-102-499.017	FNDS FOR EXCELLENCE FNDTN		4,772	0	0
0665-400-499.017	FNDS FOR EXCELLENCE FNDTN		4,000	0	0
0682-112-499.063	COLLECTIONS-MISC. REVENUE		3,668	20,000	20,000
0619-021-499.119	INDIRECT COST REVENUE		3,792	0	0
0689-609-499.950	SEED MONEY		8,027	0	0
0689-610-499.952	SOFT MONEY		4,816	0	0
0689-611-499.953	RESEARCH & DEVELOPMT		16,054	0	0
	TOTAL	OTHER REVENUES	102,581	20,000	20,000

		2011-12	2012-13	2013-14
RESTRIC. PURP. FUND		ACTUAL	BUDGET	BUDGET
TRANS FROM OTHER FUNDS				
0696-963-720.001	TRANS FROM ED FUND	105,858	549,050	574,336
0696-963-720.005	TRANS FROM AUX ENT FUND	403,784	0	0
	TOTAL	509,642	549,050	574,336
TOTAL	RESTRIC. PURP. FUND	45,960,267	36,339,082	36,432,771

		RESTRICT. PURP. FUND EXPENSES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
INSTRUCTION					
INSTRUCTION					
FINE ARTS					
0610-002-539.023	CONT SRV/FNDS FOR EXCELLENCE		890	0	0
	TOTAL FINE ARTS		890	0	0
COMPUTER INFO & OFFICE SYSTMS DEPT					
0610-004-543.027	SUPPLIES-FNDS FOR EXCELLENCE		2,990	0	0
	TOTAL COMPUTER INFO & OFFICE SYSTMS		2,990	0	0
TECH OCCUPATIONAL					
0610-015-543.027	SUPPLIES-FNDS FOR EXCELLENCE		6,643	0	0
	TOTAL TECH OCCUPATIONAL		6,643	0	0
CULINARY ARTS					
0610-016-586.027	INSTR EQUIP FUNDS FOR EXCELLEN		1,247	0	0
	TOTAL CULINARY ARTS		1,247	0	0
NURSING					
0610-017-543.027	SUPPLIES-FNDS FOR EXCELLENCE		4,919	0	0
	TOTAL NURSING		4,919	0	0
ART&VERA SMITH ENDOW/T-BDG EQPT P					
0610-965-541.158	TPC NON-CAPITAL EQUIP//TECH FEE		30,000	30,000	0
	TOTAL ART&VERA SMITH ENDOW/T-BDG EQP		30,000	30,000	0
	TOTAL INSTRUCTION		46,689	30,000	0
BACCAL-ORIENT TRNSFR					
IL COOPERATIVE WORK STUDY					
0611-040-518.157	STUDENT INTERN		0	0	2,400
	SUBTOTAL SALARIES		0	0	2,400
0611-040-531.111	AUDIT SVC GRANT		0	0	500

		RESTRICT. PURP. FUND EXPENSES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
INSTRUCTION					
BACCAL-ORIENT TRNSFR					
IL COOPERATIVE WORK STUDY					
0611-040-532.003	CONTR SVC STIPEND		0	0	10,900
	TOTAL	IL COOPERATIVE WORK STUDY	0	0	13,800
IL COOPERATIVE 2013					
0611-041-518.157	STUDENT INTERN		2,398	0	0
	SUBTOTAL	SALARIES	2,398	0	0
0611-041-531.111	AUDIT SVC GRANT		500	0	0
0611-041-532.003	CONTR SVC STIPEND		10,703	0	0
	TOTAL	IL COOPERATIVE 2013	13,601	0	0
BROTHER2BROTHER PROGRAM					
0611-042-532.000	CONTR SVC CONSULTAT		8-	0	0
	TOTAL	BROTHER2BROTHER PROGRAM	8-	0	0
	TOTAL	BACCAL-ORIENT TRNSFR	13,593	0	13,800
GENERAL STUDIES					
ISBE GAST FY 12					
0613-507-539.401	STUDENT STIPENDS		6,706	0	0
0613-507-592.001	SCHLRSHPS OTHR AWRDS		3,000	0	0
	TOTAL	ISBE GAST FY 12	9,706	0	0
ISBE GAST FY11/12					
0613-508-592.000	HONORS SCHOLARSHIP		5,346	0	0
	TOTAL	ISBE GAST FY11/12	5,346	0	0

		RESTRICT. PURP. FUND	2011-12	2012-13	2013-14
		EXPENSES	ACTUAL	BUDGET	BUDGET
INSTRUCTION					
GENERAL STUDIES					
LOCAL FOODS PROGRAM					
0613-511-541.005		SUPPLIES/NON-CAPITAL EQUIPMENT	17,339	50,000	0
0613-511-551.000		TRAVEL & MEETINGS	500	0	0
0613-511-586.000		EQUIP-INSTRUCTIONAL	27,161	0	0
0613-511-590.000		OTHER EXPENDITURES	5,000	0	0
	TOTAL	LOCAL FOODS PROGRAM	50,000	50,000	0
	TOTAL	GENERAL STUDIES	65,052	50,000	0
EVENING SCHOOL					
SURS CLEARING					
0614-001-596.520		SURS CLRNG GRNT PERS	9,315-	0	0
	TOTAL	SURS CLEARING	9,315-	0	0
ALZHEIMER'S AT HOME					
0614-932-543.089		SEMINAR SUPPLIES	349	0	0
	TOTAL	ALZHEIMER'S AT HOME	349	0	0
CTE INNOVATION					
0614-933-541.005		SUPPLIES/NON-CAPITAL EQUIPMENT	1,215	0	16,000
0614-933-586.000		EQUIP-INSTRUCTIONAL	21,995	23,210	0
	TOTAL	CTE INNOVATION	23,210	23,210	16,000
CARL PERKINS					
0614-949-512.116		P.T. PROF TECH GRNT/SURS	42,600	42,600	37,500
0614-949-512.126		PT SUPPORT LAB ASST	0	0	37,500
0614-949-518.010		SAL-STU EMPLOYEES W/	4,400	4,400	9,000
0614-949-519.116		P.T. SUP STAFF SURS	10,000	10,000	0
0614-949-519.412		ACCOMODATION SPECIALIST SUPPRT	80,000	80,000	0
	SUBTOTAL	SALARIES	137,000	137,000	84,000
0614-949-521.000		EMPLOYEE BENEFITS	12,106	13,700	0

		RESTRICT. PURP. FUND	2011-12	2012-13	2013-14
		EXPENSES	ACTUAL	BUDGET	BUDGET
INSTRUCTION					
EVENING SCHOOL					
CARL PERKINS					
0614-949-532.000	CONTR SVC CONSULTAT		980	8,000	0
0614-949-532.204	DEPARTMENT ACCREDITATION		1,698	0	0
0614-949-539.201	OTHER CONT.-LICENSES		0	0	41,000
0614-949-541.005	SUPPLIES/NON-CAPITAL EQUIPMENT		98,626	35,000	39,000
0614-949-544.018	COMPUTER SOFTWARE		22,547	0	0
0614-949-546.000	PUBLICATIONS & DUES		7,229	0	0
0614-949-552.590	TRAVEL FOOD EXP		6,592	10,000	10,000
0614-949-553.020	TRAVEL - ADMIN		23,598	20,000	20,000
0614-949-586.000	EQUIP-INSTRUCTIONAL		139,780	212,401	216,000
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TOTAL	CARL PERKINS		450,156	436,101	410,000
TOTAL	EVENING SCHOOL		464,400	459,311	426,000
SUMMER SCHOOL					
USDA FARMERS MARKET					
0616-511-512.116	P.T. PROF TECH GRNT/SURS		0	0	25,000
0616-511-518.010	SAL-STU EMPLOYEES W/		0	0	7,200
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SUBTOTAL	SALARIES		0	0	32,200
0616-511-541.000	OFFICE SUPPLIES		0	0	31,200
0616-511-547.000	ADVERTISING		0	0	3,000
0616-511-590.000	OTHER EXPENDITURES		0	0	600
0616-511-599.000	INDIRECT COST-LOCAL		0	0	8,000
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TOTAL	USDA FARMERS MARKET		0	0	75,000
USDA SPECA GRANT					
0616-512-513.016	INSTRUCTOR GRANT/SURS		3,699	0	0
0616-512-519.913	SALARY CASH MATCH		713	0	0
0616-512-519.914	JJC SALARY MATCH		713	0	0
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SUBTOTAL	SALARIES		3,699	0	0

		RESTRICT. PURP. FUND EXPENSES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
INSTRUCTION					
SUMMER SCHOOL					
USDA SPECA GRANT					
0616-512-520.013	FRIN BENE CASH MATCH		214	0	0
0616-512-520.014	JJC FRINGE MATCH		214-	0	0
0616-512-521.000	EMPLOYEE BENEFITS		300	0	0
0616-512-599.000	INDIRECT COST-LOCAL		344	0	0
			-----	-----	-----
	TOTAL USDA SPECA GRANT		4,343	0	0
ADULT BASIC EDUC FEDERAL SOFT					
0616-513-512.006	PROF/TECH GUIDANCE		0	0	23,203
0616-513-512.102	PROF/TECH TESTING		30,427	38,546	0
0616-513-513.014	INSTR SUPPORT SOCIAL WORK		16,275	21,546	21,977
0616-513-513.015	INSTR SUPPORT GUIDANCE		16,983	21,546	21,977
0616-513-513.019	INSTRUCTIONAL SUPPORT		0	0	21,977
0616-513-513.100	P.T. FAC - FALL/SPRG		314	0	0
0616-513-514.011	INSTR SALARIES P.T.		272,461	261,905	236,391
0616-513-519.001	OTHER PART TIME		14,856	0	17,000
0616-513-519.017	STAFF TRAINING/WORKSHOP		0	0	4,000
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	SUBTOTAL SALARIES		351,316	343,543	346,525
0616-513-521.014	FRINGE BENEFITS SOCIAL WORK		6,745	8,905	9,995
0616-513-521.102	FRINGE BENEFITS ASSESS/TESTING		12,610	8,905	9,995
0616-513-521.103	FRINGE BENEFITS GUIDANCE		7,038	8,905	13,042
0616-513-543.029	ASSISTIVE & ADAPTIVE MATERIALS		0	1,000	1,000
0616-513-543.111	INSTR SUPPLIES GRNT		68,733	86,382	65,000
0616-513-549.999	SUPPLIES/OTHER		8,575	0	9,000
0616-513-551.007	STUDENT TRANSPORTATION		1,263	2,000	2,000
0616-513-551.011	PROFESSIONAL DEVEL.		4,428	8,000	4,000
0616-513-553.020	TRAVEL - ADMIN		417	0	1,000
0616-513-561.000	RENTAL-FACILITIES		12,480	15,140	14,000
0616-513-590.000	OTHER EXPENDITURES		9,057	2,720	900
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	TOTAL ADULT BASIC EDUC FEDERAL SOFT		482,662	485,500	476,457

		2011-12	2012-13	2013-14
RESTRICT. PURP. FUND		ACTUAL	BUDGET	BUDGET
EXPENSES				
INSTRUCTION				
SUMMER SCHOOL				
ICCB EL/CIVICS GRANT				
0616-516-513.016	INSTRUCTOR GRANT/SURS	7,076	7,182	7,326
0616-516-513.100	P.T. FAC - FALL/SPRG	33,755	35,204	34,884
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	SUBTOTAL SALARIES	40,831	42,386	42,210
0616-516-521.000	EMPLOYEE BENEFITS	2,933	2,845	3,332
0616-516-543.111	INSTR SUPPLIES GRNT	12,131	14,258	5,200
0616-516-551.007	STUDENT TRANSPORTATION	0	2,000	0
0616-516-551.011	PROFESSIONAL DEVEL.	0	776	0
0616-516-561.000	RENTAL-FACILITIES	1,680	2,460	2,460
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	TOTAL ICCB EL/CIVICS GRANT	57,575	64,725	53,202
ADULT BASIC EDUC PERFORMANCE				
0616-517-512.015	PROF/TECH DATA/INFORMATION	41,028	43,093	43,955
0616-517-516.000	OFFICE STAFF	0	0	7,528
0616-517-516.015	OFFICE STAFF DATA/INFORMATION	59,155	73,584	75,056
0616-517-519.000	SALARIES-OTHER	5,472	5,760	5,800
0616-517-519.017	STAFF TRAINING/WORKSHOP	11,608	3,000	3,000
0616-517-519.024	OVERTIME ALLOCATION	1,565	0	0
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	SUBTOTAL SALARIES	118,828	125,437	135,339
0616-517-521.015	FRINGE BENEFITS DATA/INFO	43,512	59,400	71,928
0616-517-532.414	CONTR SVC - CHILD CARE	0	4,800	0
0616-517-543.000	INSTRCTONAL SUPPLIES	106,252	52,363	53,000
0616-517-551.007	STUDENT TRANSPORTATION	6,436	35,000	35,000
0616-517-551.011	PROFESSIONAL DEVEL.	0	3,000	3,000
0616-517-590.000	OTHER EXPENDITURES	0	0	5,014
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	TOTAL ADULT BASIC EDUC PERFORMANCE	275,028	280,000	303,281

		RESTRICT. PURP. FUND	2011-12	2012-13	2013-14
		EXPENSES	ACTUAL	BUDGET	BUDGET
INSTRUCTION					
SUMMER SCHOOL					
ADULT BASIC PUBLIC ASSISTANCE					
0616-518-512.008	GUIDANCE CAREER PATH		15,974	0	0
0616-518-513.015	INSTR SUPPORT GUIDANCE		1,980	22,921	24,560
0616-518-514.011	INSTR SALARIES P.T.		104,425	113,500	97,333
SUBTOTAL SALARIES			-----	-----	-----
			122,379	136,421	121,893
0616-518-521.103	FRINGE BENEFITS GUIDANCE		7,545	9,900	11,988
0616-518-543.111	INSTR SUPPLIES GRNT		50,474	27,502	15,000
0616-518-553.020	TRAVEL - ADMIN		499	950	1,000
0616-518-590.000	OTHER EXPENDITURES		15,936	17,227	4,000
0616-518-599.470	TUITION EXPENSE		1,975	10,000	5,000
TOTAL ADULT BASIC PUBLIC ASSISTANCE			-----	-----	-----
			198,808	202,000	158,881
ADULT BASIC ED INSTRUCTIONAL					
0616-519-512.007	PROF/TECH GUIDANCE		33,883	31,372	23,204
0616-519-512.102	PROF/TECH TESTING		8,909	32,749	16,294
0616-519-513.000	INSTRUCTIONAL (F.T.)		22,038	17,712	16,294
0616-519-513.014	INSTR SUPPORT SOCIAL WORK		15,943	17,749	16,294
0616-519-514.011	INSTR SALARIES P.T.		277,232	269,749	239,770
0616-519-516.110	P.T. CLERICAL		14,518	0	18,000
0616-519-518.010	SAL-STU EMPLOYEES W/		1,522	0	0
0616-519-519.001	OTHER PART TIME		10,766	0	15,000
0616-519-519.017	STAFF TRAINING/WORKSHOP		688	5,000	5,000
0616-519-519.407	TUTORS-PART TIME		20,753	0	22,000
SUBTOTAL SALARIES			-----	-----	-----
			406,252	374,331	371,856
0616-519-521.000	EMPLOYEE BENEFITS		8,038	6,600	7,193
0616-519-521.014	FRINGE BENEFITS SOCIAL WORK		5,815	6,600	7,193
0616-519-521.102	FRINGE BENEFITS ASSESS/TESTING		3,249	6,600	7,193
0616-519-521.103	FRINGE BENEFITS GUIDANCE		0	350	90
0616-519-543.111	INSTR SUPPLIES GRNT		32,585	35,749	43,000

		RESTRICT. PURP. FUND EXPENSES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
INSTRUCTION					
SUMMER SCHOOL					
ADULT BASIC ED INSTRUCTIONAL					
0616-519-549.999		SUPPLIES/OTHER	0	6,000	6,000
0616-519-551.011		PROFESSIONAL DEVEL.	2,992	5,000	5,000
0616-519-553.020		TRAVEL - ADMIN	500	0	0
0616-519-561.000		RENTAL-FACILITIES	13,120	13,740	14,000
0616-519-590.000		OTHER EXPENDITURES	20,738	29,775	25,000
0616-519-599.470		TUITION EXPENSE	2,963	20,000	10,000
	TOTAL	ADULT BASIC ED INSTRUCTIONAL	496,252	504,745	496,525
	TOTAL	SUMMER SCHOOL	1,514,668	1,536,970	1,563,346
ADMINISTRATION					
NISTS RESEARCH					
0618-109-541.000		OFFICE SUPPLIES	8	0	0
	TOTAL	NISTS RESEARCH	8	0	0
DEVELOPMENTAL EDUCATION					
0618-113-519.000		SALARIES-OTHER	850	0	0
	SUBTOTAL	SALARIES	850	0	0
0618-113-539.023		CONT SRV/FNDS FOR EXCELLENCE	5,015	0	0
0618-113-543.027		SUPPLIES-FNDS FOR EXCELLENCE	1,812	0	0
	TOTAL	DEVELOPMENTAL EDUCATION	7,677	0	0
NEW LOOK TEAS					
0618-116-543.000		INSTRCTONAL SUPPLIES	393	0	0
	TOTAL	NEW LOOK TEAS	393	0	0

		RESTRICT. PURP. FUND	2011-12	2012-13	2013-14
		EXPENSES	ACTUAL	BUDGET	BUDGET
INSTRUCTION					
ADMINISTRATION					
CAREER CONNECTS					
0618-121-541.000	OFFICE SUPPLIES		306	0	0
0618-121-542.010	PRNT XEROX CHRGS ALL		699	0	0
0618-121-544.022	POSTAGE		274	0	0
0618-121-551.000	TRAVEL & MEETINGS		514	0	0
TOTAL CAREER CONNECTS			1,793	0	0
PROJECT ACHIEVE AWDS FOR EXCEL					
0618-553-539.023	CONT SRV/FNDS FOR EXCELLENCE		1,450	0	0
0618-553-543.027	SUPPLIES-FNDS FOR EXCELLENCE		112	0	0
0618-553-551.028	CONF/MTG FUNDS FOR EXCELL		480	0	0
TOTAL PROJECT ACHIEVE AWDS FOR EXCEL			2,042	0	0
TOTAL ADMINISTRATION			11,913	0	0
OTHER					
INTERNATIONAL EDUCATION					
0619-006-513.016	INSTRUCTOR GRANT/SURS		5,000	5,000	0
0619-006-516.116	P.T. CLERICAL GRNT SURS		6,098	4,985	0
0619-006-519.000	SALARIES-OTHER		750	0	0
0619-006-519.019	SUBSTITUTE PAY		0	6,000	0
0619-006-519.046	SALARY OTHER/SURS		3,000	0	0
0619-006-519.052	SALARY SILP FINAL EXAMINERS		0	350	0
0619-006-519.913	SALARY CASH MATCH		49,372	37,192	0
0619-006-519.914	JJC SALARY MATCH		49,372-	37,192-	0
SUBTOTAL SALARIES			14,848	16,335	0
0619-006-520.013	FRIN BENE CASH MATCH		1,019	2,754	0
0619-006-520.014	JJC FRINGE MATCH		1,019-	2,754-	0
0619-006-521.000	EMPLOYEE BENEFITS		1,543	0	0
0619-006-532.111	CONT SVC CONSULTANT		950	750	0
0619-006-542.010	PRNT XEROX CHRGS ALL		120	0	0

		RESTRICT. PURP. FUND	2011-12	2012-13	2013-14
		EXPENSES	ACTUAL	BUDGET	BUDGET
INSTRUCTION					
OTHER					
INTERNATIONAL EDUCATION					
0619-006-543.000		INSTRCTONAL SUPPLIES	821	1,000	0
0619-006-551.000		TRAVEL & MEETINGS	13,925	13,600	0
0619-006-552.014		JJC TRAVEL MATCH	4,126-	3,878-	0
0619-006-552.023		TRAVEL--CASH MATCH	4,126	3,878	0
0619-006-590.000		OTHER EXPENDITURES	36,014	36,037	0
0619-006-592.001		SCHLRSHPS OTHR AWRDS	3,000	3,000	0
0619-006-599.014		MATCH - COLLEGE OF LAKE CTY	39,578-	44,792-	0
0619-006-599.023		OTHER CASH MATCH	7,053	9,050	0
0619-006-599.024		JJC OTHER MATCH	7,053-	9,050-	0
0619-006-599.033		IN-KIND MATCH	39,578	44,792	0
	TOTAL	INTERNATIONAL EDUCATION	71,221	70,722	0
nTIPERS - TOOLS FOR LEARNING					
0619-021-599.000		INDIRECT COST-LOCAL	460-	0	0
0619-021-599.119		INDIRECT COST NSF GRANT	6,365	0	0
0619-021-599.122		INDIRECT COSTS-COST SHARING	3,792	0	0
0619-021-599.124		JJC INDIRECT COST-COST SHARING	3,792-	0	0
	TOTAL	nTIPERS - TOOLS FOR LEARNING	5,905	0	0
AACC MENTOR LINKS					
0619-026-551.000		TRAVEL & MEETINGS	2,722	0	0
	TOTAL	AACC MENTOR LINKS	2,722	0	0
AACC PLUS 50					
0619-101-513.105		SAL INST SEMINAR	5,240	0	0
	SUBTOTAL	SALARIES	5,240	0	0
0619-101-532.000		CONTR SVC CONSULTAT	1,500	0	0
0619-101-541.000		OFFICE SUPPLIES	728	0	0
0619-101-543.089		SEMINAR SUPPLIES	836	0	0
0619-101-547.201		ADVERT & PROMOTION	600	0	0

		RESTRICT. PURP. FUND EXPENSES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
INSTRUCTION					
OTHER					
AACC PLUS 50					
0619-101-553.031	STAFF TRAVEL		1,573	0	0
0619-101-590.526	TUITION		6,575	0	0
	TOTAL	AACC PLUS 50	17,052	0	0
PLUS 50 COMPLETION					
0619-103-513.105	SAL INST SEMINAR		422	0	0
	SUBTOTAL	SALARIES	422	0	0
0619-103-541.000	OFFICE SUPPLIES		37	0	0
0619-103-547.201	ADVERT & PROMOTION		50	0	0
0619-103-553.031	STAFF TRAVEL		1,692	0	0
	TOTAL	PLUS 50 COMPLETION	2,201	0	0
PROJECT ACHIEVE FY11					
0619-553-511.016	F.T. ADMIN GRNT/SURS		8,474	0	0
0619-553-512.016	F.T. PROF TECH GRNT/SURS		8,647	0	0
0619-553-512.116	P.T. PROF TECH GRNT/SURS		2,984	0	0
0619-553-516.016	F.T. CLERICAL GRNT SURS		7,567	0	0
0619-553-519.016	F.T. TUTOR SALARIES GRANT		16,339	0	0
	SUBTOTAL	SALARIES	44,011	0	0
0619-553-521.000	EMPLOYEE BENEFITS		16,560	0	0
0619-553-532.000	CONTR SVC CONSULTAT		1,377	0	0
0619-553-541.000	OFFICE SUPPLIES		75	0	0
0619-553-542.010	PRNT XEROX CHRGS ALL		64	0	0
0619-553-543.111	INSTR SUPPLIES GRNT		362	0	0
0619-553-544.111	POSTAGE - GRANT		12	0	0
0619-553-551.111	TRVL/MTG-GRANT		1,046	0	0
0619-553-575.111	TELEPHONE EXP.-GRANT		13	0	0
0619-553-599.228	SUMMER BRIDGE EXPENSES		802	0	0

		RESTRICT. PURP. FUND EXPENSES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
INSTRUCTION					
OTHER					
PROJECT ACHIEVE FY11					
	TOTAL	PROJECT ACHIEVE FY11	64,322	0	0
PROJECT ACHIEVE FY12					
0619-554-511.016		F.T. ADMIN GRNT/SURS	64,970	0	0
0619-554-512.016		F.T. PROF TECH GRNT/SURS	38,100	0	0
0619-554-512.116		P.T. PROF TECH GRNT/SURS	12,616	0	0
0619-554-516.016		F.T. CLERICAL GRNT SURS	32,736	0	0
0619-554-519.016		F.T. TUTOR SALARIES GRANT	72,165	0	0
	SUBTOTAL	SALARIES	220,587	0	0
0619-554-521.000		EMPLOYEE BENEFITS	81,132	0	0
0619-554-541.000		OFFICE SUPPLIES	465	0	0
0619-554-542.010		PRNT XEROX CHRGS ALL	176	0	0
0619-554-543.111		INSTR SUPPLIES GRNT	832	0	0
0619-554-544.111		POSTAGE - GRANT	11	0	0
0619-554-551.111		TRVL/MTG-GRANT	3,964	0	0
0619-554-575.111		TELEPHONE EXP.-GRANT	134	0	0
0619-554-599.227		STUDENT SUPPLEMENTAL	8,800	0	0
	TOTAL	PROJECT ACHIEVE FY12	316,101	0	0
PROJ ACHIEVE FY13					
0619-555-511.016		F.T. ADMIN GRNT/SURS	0	75,974	0
0619-555-512.016		F.T. PROF TECH GRNT/SURS	0	48,028	0
0619-555-512.116		P.T. PROF TECH GRNT/SURS	0	12,805	0
0619-555-516.016		F.T. CLERICAL GRNT SURS	0	41,762	0
0619-555-519.016		F.T. TUTOR SALARIES GRANT	0	90,755	0
	SUBTOTAL	SALARIES	0	269,324	0
0619-555-521.000		EMPLOYEE BENEFITS	0	98,000	0
0619-555-532.000		CONTR SVC CONSULTAT	0	250	0

		RESTRICT. PURP. FUND	2011-12	2012-13	2013-14
		EXPENSES	ACTUAL	BUDGET	BUDGET
INSTRUCTION					
OTHER					
PROJ ACHIEVE FY13					
0619-555-541.000	OFFICE SUPPLIES		0	400	0
0619-555-542.010	PRNT XEROX CHRGS ALL		0	250	0
0619-555-543.111	INSTR SUPPLIES GRNT		0	450	0
0619-555-544.111	POSTAGE - GRANT		0	150	0
0619-555-546.011	MEMBERSHIP DUES		0	180	0
0619-555-551.111	TRVL/MTG-GRANT		0	2,957	0
0619-555-575.111	TELEPHONE EXP.-GRANT		0	400	0
0619-555-599.227	STUDENT SUPPLEMENTAL		0	6,000	0
TOTAL PROJ ACHIEVE FY13			0	378,361	0
PROJ ACHIEVE FY14					
0619-556-511.016	F.T. ADMIN GRNT/SURS		0	0	76,294
0619-556-512.016	F.T. PROF TECH GRNT/SURS		0	0	48,670
0619-556-512.116	P.T. PROF TECH GRNT/SURS		0	0	38,054
0619-556-516.016	F.T. CLERICAL GRNT SURS		0	0	42,285
0619-556-519.016	F.T. TUTOR SALARIES GRANT		0	0	48,505
SUBTOTAL SALARIES			0	0	253,808
0619-556-521.000	EMPLOYEE BENEFITS		0	0	97,025
0619-556-541.000	OFFICE SUPPLIES		0	0	377
0619-556-542.010	PRNT XEROX CHRGS ALL		0	0	250
0619-556-543.111	INSTR SUPPLIES GRNT		0	0	250
0619-556-544.111	POSTAGE - GRANT		0	0	200
0619-556-546.011	MEMBERSHIP DUES		0	0	750
0619-556-551.111	TRVL/MTG-GRANT		0	0	750
0619-556-575.111	TELEPHONE EXP.-GRANT		0	0	250
0619-556-599.227	STUDENT SUPPLEMENTAL		0	0	2,000
TOTAL PROJ ACHIEVE FY14			0	0	355,660

		RESTRICT. PURP. FUND	2011-12	2012-13	2013-14
		EXPENSES	ACTUAL	BUDGET	BUDGET
INSTRUCTION					
OTHER					
EARLY SCH LEAVERS					
0619-932-514.011	INSTR SALARIES P.T.		24,580	24,354	13,715
0619-932-516.110	P.T. CLERICAL		2,815	2,792	7,380
0619-932-519.007	COORDINATORS SALARIES		0	0	5,432
0619-932-519.407	TUTORS-PART TIME		0	0	1,745
			-----	-----	-----
	SUBTOTAL SALARIES		27,395	27,146	28,272
0619-932-521.000	EMPLOYEE BENEFITS		0	0	2,398
0619-932-543.000	INSTRCTONAL SUPPLIES		10,912	11,154	11,000
0619-932-549.999	SUPPLIES/OTHER		0	0	2,830
0619-932-551.007	STUDENT TRANSPORTATION		7,493	7,500	15,250
0619-932-551.011	PROFESSIONAL DEVEL.		1,700	1,700	250
0619-932-590.000	OTHER EXPENDITURES		2,500	2,500	0
			-----	-----	-----
	TOTAL EARLY SCH LEAVERS		50,000	50,000	60,000
PROGRAM IMPROVEMENT					
0619-948-532.204	DEPARTMENT ACCREDITATION		5,424	0	0
0619-948-541.005	SUPPLIES/NON-CAPITAL EQUIPMENT		42,966	57,443	49,840
0619-948-551.011	PROFESSIONAL DEVEL.		6,878	0	0
0619-948-554.005	TRAVEL-STUDENT COMPETITIONS		2,174	0	0
			-----	-----	-----
	TOTAL PROGRAM IMPROVEMENT		57,442	57,443	49,840
	TOTAL OTHER		586,966	556,526	465,500
	TOTAL INSTRUCTION		2,703,281	2,632,807	2,468,646

		RESTRICT. PURP. FUND EXPENSES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
ACADEMIC SUPPORT					
LIBRARY CENTER					
LIBRARY					
0621-102-543.027		SUPPLIES-FNDS FOR EXCELLENCE	4,772	0	0
	TOTAL	LIBRARY	4,772	0	0
	TOTAL	LIBRARY CENTER	4,772	0	0
	TOTAL	ACADEMIC SUPPORT	4,772	0	0
COUNSELING & TESTING					
COUNSELING & TESTING					
DOJ-OVW CAMPUS PROGRAM					
0632-308-512.116		P.T. PROF TECH GRNT/SURS	0	0	111,820
0632-308-517.216		SAL	0	0	26,408
	SUBTOTAL	SALARIES	0	0	138,228
0632-308-521.000		EMPLOYEE BENEFITS	0	0	16,653
0632-308-532.000		CONTR SVC CONSULTAT	0	0	72,192
0632-308-546.000		PUBLICATIONS & DUES	0	0	10,594
0632-308-547.000		ADVERTISING	0	0	2,952
0632-308-549.000		OTHER SUPPLIES	0	0	10,575
0632-308-551.000		TRAVEL & MEETINGS	0	0	46,002
	TOTAL	DOJ-OVW CAMPUS PROGRAM	0	0	297,196
	TOTAL	COUNSELING & TESTING	0	0	297,196
FINANCIAL AID					
SCHOLARSHIPS					
0634-100-592.101		DR. ADELMAN	33,873	0	0
0634-100-592.176		STU SERV RECOG AWARD	1,416	0	0
0634-100-592.178		THEATRE	15,451	0	0
0634-100-592.203		INVESTMENT PROCEEDS	1,657	0	0
0634-100-592.537		STUDENT GOVNMNT BOOK SCHOLRSHP	471	0	0

		RESTRICT. PURP. FUND EXPENSES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
STUDENT SERVICES					
FINANCIAL AID					
SCHOLARSHIPS					
0634-100-592.779		JJC MUSIC TALENT SCHLP.	1,080	0	0
	TOTAL	SCHOLARSHIPS	53,948	0	0
GRANTS					
0634-300-592.472		NURSE DEPT/CHINA TRIP	658-	0	0
0634-300-592.600		L.G.'S BUSINESS OFF. DONATION	41	0	0
	TOTAL	GRANTS	617-	0	0
FED WK STUDY AMERICA READS					
0634-301-518.020		SAL COLLEGE W.S.	28,846	0	40,000
	SUBTOTAL	SALARIES	28,846	0	40,000
0634-301-592.505		ADMIN EXP 5%	0	50,000	0
	TOTAL	FED WK STUDY AMERICA READS	28,846	50,000	40,000
FEDERAL WORK STUDY					
0634-303-518.020		SAL COLLEGE W.S.	132,060	117,322	119,832
	SUBTOTAL	SALARIES	132,060	117,322	119,832
0634-303-592.505		ADMIN EXP 5%	16,058	17,678	17,205
	TOTAL	FEDERAL WORK STUDY	148,118	135,000	137,037
PELL GRANT					
0634-305-592.574		PRIOR YEAR EXPENSE	1,346,910	0	0
0634-305-592.575		CURRENT YEAR EXPENSE	14,853,742	14,000,000	15,000,000
	TOTAL	PELL GRANT	16,200,652	14,000,000	15,000,000

		RESTRICT. PURP. FUND EXPENSES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
STUDENT SERVICES					
FINANCIAL AID					
SEOG INIT. & CONTIN.					
0634-306-592.506		SEOG EXP	125,246	168,561	167,066
	TOTAL	SEOG INIT. & CONTIN.	125,246	168,561	167,066
DIRECT LOAN					
0634-308-597.574		PRIOR YEAR EXPENSE	405,622	0	0
0634-308-597.575		CURRENT YEAR EXPENSE	8,761,085	12,000,000	10,000,000
	TOTAL	DIRECT LOAN	9,166,707	12,000,000	10,000,000
MAP RECEIVABLE					
0634-314-592.001		SCHLRSHPS OTHR AWRDS	2,365,579	0	0
	TOTAL	MAP RECEIVABLE	2,365,579	0	0
STUDENT EMERGENCY					
0634-330-545.000		SUPPLIES - BOOKS	17,909-	0	0
0634-330-552.590		TRAVEL FOOD EXP	487	0	0
	TOTAL	STUDENT EMERGENCY	17,422-	0	0
	TOTAL	FINANCIAL AID	28,071,057	26,353,561	25,344,103
	TOTAL	STUDENT SERVICES	28,071,057	26,353,561	25,641,299
COMMUNITY SERVICES					
COMMUNITY SERVICES					
TANF JOB PLACEMENT					
0641-110-512.016		F.T. PROF TECH GRNT/SURS	55,636	41,900	42,738
0641-110-512.110		P.T. PROF TECH	13,068	22,405	22,854
0641-110-512.116		P.T. PROF TECH GRNT/SURS	1,622	0	0
0641-110-513.016		INSTRUCTOR GRANT/SURS	858	0	0
0641-110-516.016		F.T. CLERICAL GRNT SURS	385-	0	0
0641-110-516.116		P.T. CLERICAL GRNT SURS	2,792	15,200	15,200
	SUBTOTAL	SALARIES	73,591	79,505	80,792

		RESTRICT. PURP. FUND EXPENSES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
PUBLIC SERVICES					
COMMUNITY SERVICES					
TANF JOB PLACEMENT					
0641-110-521.000	EMPLOYEE BENEFITS		38,024	37,330	28,738
0641-110-541.000	OFFICE SUPPLIES		1,368	3,000	2,000
0641-110-542.000	PRINTING		893	950	950
0641-110-551.000	TRAVEL & MEETINGS		294	300	400
0641-110-575.000	TELEPHONE		8	100	100
0641-110-590.000	OTHER EXPENDITURES		12,477	23,217	12,020
0641-110-599.000	INDIRECT COST-LOCAL		0	14,265	0
	TOTAL	TANF JOB PLACEMENT	126,655	158,667	125,000
HEALTH CARE BRIDGE #05-1					
0641-205-511.016	F.T. ADMIN GRNT/SURS		8,276	0	0
0641-205-512.016	F.T. PROF TECH GRNT/SURS		7,636	0	0
0641-205-512.116	P.T. PROF TECH GRNT/SURS		12,219	0	0
0641-205-519.913	SALARY CASH MATCH		9,541	0	0
0641-205-519.914	JJC SALARY MATCH		9,541-	0	0
	SUBTOTAL SALARIES		28,131	0	0
0641-205-520.013	FRIN BENE CASH MATCH		2,546	0	0
0641-205-520.014	JJC FRINGE MATCH		2,546-	0	0
0641-205-521.000	EMPLOYEE BENEFITS		6,984	0	0
0641-205-539.000	CONT.SC-OTHER		5,500	0	0
0641-205-541.000	OFFICE SUPPLIES		662	0	0
0641-205-542.000	PRINTING		147	0	0
0641-205-543.000	INSTRCTONAL SUPPLIES		9,794	0	0
0641-205-544.011	POSTAGE LOCAL		42	0	0
0641-205-547.201	ADVERT & PROMOTION		2,600	0	0
0641-205-549.100	ASSESSMENT SUPPLIES		3,319	0	0
0641-205-551.000	TRAVEL & MEETINGS		1,601	0	0
0641-205-551.007	STUDENT TRANSPORTATION		6,048	0	0
0641-205-599.023	OTHER CASH MATCH		25,776	0	0

		RESTRICT. PURP. FUND	2011-12	2012-13	2013-14
		EXPENSES	ACTUAL	BUDGET	BUDGET
PUBLIC SERVICES					
COMMUNITY SERVICES					
HEALTH CARE BRIDGE #05-1					
0641-205-599.024	JJC OTHER MATCH		25,776-	0	0
0641-205-599.470	TUITION EXPENSE		55,393	0	0
	TOTAL HEALTH CARE BRIDGE #05-1		120,221	0	0
HEALTHCARE BRIDGE YEAR#2					
0641-206-511.016	F.T. ADMIN GRNT/SURS		17,265	23,854	0
0641-206-512.016	F.T. PROF TECH GRNT/SURS		17,062	50,028	0
0641-206-519.913	SALARY CASH MATCH		7,005	0	0
0641-206-519.914	JJC SALARY MATCH		7,005-	0	0
	SUBTOTAL SALARIES		34,327	73,882	0
0641-206-520.013	FRIN BENE CASH MATCH		1,044	0	0
0641-206-520.014	JJC FRINGE MATCH		1,044-	0	0
0641-206-521.000	EMPLOYEE BENEFITS		13,183	26,682	0
0641-206-539.000	CONT.SC-OTHER		3,500	6,000	0
0641-206-541.000	OFFICE SUPPLIES		130	100	0
0641-206-542.000	PRINTING		717	100	0
0641-206-543.000	INSTRCTONAL SUPPLIES		10,669	10,000	0
0641-206-544.011	POSTAGE LOCAL		61	100	0
0641-206-549.000	OTHER SUPPLIES		971	0	0
0641-206-549.100	ASSESSMENT SUPPLIES		2,650	3,780	0
0641-206-551.000	TRAVEL & MEETINGS		404	200	0
0641-206-551.007	STUDENT TRANSPORTATION		5,678	8,860	0
0641-206-559.000	OTHR CONFR & MTNG EX		861	600	0
0641-206-599.470	TUITION EXPENSE		39,988	38,121	0
0641-206-599.471	TUITION BRIDGE COMPONENT		1,575	1,575	0
	TOTAL HEALTHCARE BRIDGE YEAR#2		114,714	170,000	0

RESTRICT. PURP. FUND EXPENSES		2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
PUBLIC SERVICES				
COMMUNITY SERVICES				
HEALTHCARE BRIDGE YR#3				
0641-207-511.016	F.T. ADMIN GRNT/SURS	0	0	6,828
0641-207-512.016	F.T. PROF TECH GRNT/SURS	0	0	13,712
	SUBTOTAL SALARIES	0	0	20,540
0641-207-521.000	EMPLOYEE BENEFITS	0	0	9,338
0641-207-543.000	INSTRCTONAL SUPPLIES	0	0	5,000
0641-207-544.011	POSTAGE LOCAL	0	0	50
0641-207-549.100	ASSESSMENT SUPPLIES	0	0	2,860
0641-207-551.007	STUDENT TRANSPORTATION	0	0	4,325
0641-207-559.000	OTHR CONFR & MTNG EX	0	0	480
0641-207-599.470	TUITION EXPENSE	0	0	25,700
0641-207-599.471	TUITION BRIDGE COMPONENT	0	0	1,746
	TOTAL HEALTHCARE BRIDGE YR#3	0	0	70,039
SBDC STATE PORTION CY11				
0641-327-511.116	P.T. ADMIN GRNT/SURS	10,387	0	0
0641-327-516.116	P.T. CLERICAL GRNT SURS	2,546	0	0
0641-327-519.913	SALARY CASH MATCH	15,193	0	0
0641-327-519.914	JJC SALARY MATCH	15,193-	0	0
	SUBTOTAL SALARIES	12,933	0	0
0641-327-520.013	FRIN BENE CASH MATCH	3,931	0	0
0641-327-520.014	JJC FRINGE MATCH	3,931-	0	0
0641-327-521.000	EMPLOYEE BENEFITS	5,696	0	0
0641-327-599.023	OTHER CASH MATCH	3,684	0	0
0641-327-599.024	JJC OTHER MATCH	3,684-	0	0
	TOTAL SBDC STATE PORTION CY11	18,629	0	0

		RESTRICT. PURP. FUND EXPENSES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
PUBLIC SERVICES					
COMMUNITY SERVICES					
SBDC FEDERAL PORTION CY11					
0641-328-511.116	P.T. ADMIN GRNT/SURS		10,387	0	0
0641-328-516.116	P.T. CLERICAL GRNT SURS		2,336	0	0
0641-328-519.913	SALARY CASH MATCH		15,193	0	0
0641-328-519.914	JJC SALARY MATCH		15,193-	0	0
SUBTOTAL SALARIES			12,723	0	0
0641-328-520.013	FRIN BENE CASH MATCH		3,931	0	0
0641-328-520.014	JJC FRINGE MATCH		3,931-	0	0
0641-328-521.000	EMPLOYEE BENEFITS		5,911	0	0
0641-328-599.023	OTHER CASH MATCH		3,684	0	0
0641-328-599.024	JJC OTHER MATCH		3,684-	0	0
TOTAL SBDC FEDERAL PORTION CY11			18,634	0	0
SMALL JOBS BILL ACT					
0641-329-511.116	P.T. ADMIN GRNT/SURS		55,599	0	0
SUBTOTAL SALARIES			55,599	0	0
0641-329-521.000	EMPLOYEE BENEFITS		6,018	0	0
0641-329-532.000	CONTR SVC CONSULTAT		12,645	0	0
0641-329-551.000	TRAVEL & MEETINGS		1,506	0	0
TOTAL SMALL JOBS BILL ACT			75,768	0	0
SBDC STATE CY12					
0641-330-511.116	P.T. ADMIN GRNT/SURS		11,496	35,000	0
0641-330-516.116	P.T. CLERICAL GRNT SURS		5,639	5,000	0
0641-330-519.913	SALARY CASH MATCH		12,202	25,000	0
0641-330-519.914	JJC SALARY MATCH		12,202-	25,000-	0
SUBTOTAL SALARIES			17,135	40,000	0

		RESTRICT. PURP. FUND	2011-12	2012-13	2013-14
		EXPENSES	ACTUAL	BUDGET	BUDGET
PUBLIC SERVICES					
COMMUNITY SERVICES					
SBDC STATE CY12					
0641-330-520.013	FRIN BENE CASH MATCH		3,804	5,000	0
0641-330-520.014	JJC FRINGE MATCH		3,804-	5,000-	0
0641-330-521.000	EMPLOYEE BENEFITS		5,913	7,500	0
0641-330-547.000	ADVERTISING		525	0	0
0641-330-552.111	TRAVEL-GRANT		257	0	0
0641-330-599.023	OTHER CASH MATCH		2,672	5,625	0
0641-330-599.024	JJC OTHER MATCH		2,672-	5,625-	0
	TOTAL SBDC STATE CY12		23,830	47,500	0
SBDC FEDERAL CY12					
0641-331-511.116	P.T. ADMIN GRNT/SURS		9,665	35,000	0
0641-331-516.116	P.T. CLERICAL GRNT SURS		5,637	5,000	0
0641-331-519.913	SALARY CASH MATCH		12,202	25,000	0
0641-331-519.914	JJC SALARY MATCH		12,202-	25,000-	0
	SUBTOTAL SALARIES		15,302	40,000	0
SBDC STATE CY13					
0641-331-520.013	FRIN BENE CASH MATCH		3,804	5,000	0
0641-331-520.014	JJC FRINGE MATCH		3,804-	5,000-	0
0641-331-521.000	EMPLOYEE BENEFITS		5,725	7,500	0
0641-331-599.023	OTHER CASH MATCH		2,672	5,625	0
0641-331-599.024	JJC OTHER MATCH		2,672-	5,625-	0
	TOTAL SBDC FEDERAL CY12		21,027	47,500	0
SBDC STATE CY13					
0641-332-511.116	P.T. ADMIN GRNT/SURS		0	0	19,825
0641-332-516.116	P.T. CLERICAL GRNT SURS		0	0	2,500
0641-332-519.913	SALARY CASH MATCH		0	0	13,700
0641-332-519.914	JJC SALARY MATCH		0	0	13,700-
	SUBTOTAL SALARIES		0	0	22,325

		RESTRICT. PURP. FUND EXPENSES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
PUBLIC SERVICES					
COMMUNITY SERVICES					
SBDC STATE CY13					
0641-332-520.013		FRIN BENE CASH MATCH	0	0	3,225
0641-332-520.014		JJC FRINGE MATCH	0	0	3,225-
0641-332-599.023		OTHER CASH MATCH	0	0	891
0641-332-599.024		JJC OTHER MATCH	0	0	891-
	TOTAL	SBDC STATE CY13	0	0	22,325
SBDC FEDERAL CY13					
0641-333-511.116		P.T. ADMIN GRNT/SURS	0	0	19,825
0641-333-516.116		P.T. CLERICAL GRNT SURS	0	0	2,500
0641-333-519.913		SALARY CASH MATCH	0	0	13,700
0641-333-519.914		JJC SALARY MATCH	0	0	13,700-
	SUBTOTAL	SALARIES	0	0	22,325
0641-333-520.013		FRIN BENE CASH MATCH	0	0	3,225
0641-333-520.014		JJC FRINGE MATCH	0	0	3,225-
0641-333-599.023		OTHER CASH MATCH	0	0	891
0641-333-599.024		JJC OTHER MATCH	0	0	891-
	TOTAL	SBDC FEDERAL CY13	0	0	22,325
IL GREEN ECONOMY NETWORK					
0641-350-543.000		INSTRCTONAL SUPPLIES	2,045	0	0
0641-350-551.000		TRAVEL & MEETINGS	1,267	0	0
	TOTAL	IL GREEN ECONOMY NETWORK	3,312	0	0
WKFC PREP BUS & IND SRVS					
0641-986-541.000		OFFICE SUPPLIES	1,025	0	0
0641-986-542.000		PRINTING	9,697	15,000	0
0641-986-543.089		SEMINAR SUPPLIES	107,009	100,000	0
0641-986-553.031		STAFF TRAVEL	14,205	15,203	0
	TOTAL	WKFC PREP BUS & IND SRVS	131,936	130,203	0

		RESTRICT. PURP. FUND EXPENSES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
PUBLIC SERVICES					
COMMUNITY SERVICES					
WKFC PREP BUS & IND SRVS					
	TOTAL	COMMUNITY SERVICES	654,726	553,870	239,689
CONTINUING EDUCATION					
E-TIP 11-173006					
0642-425-519.913		SALARY CASH MATCH	8,705	0	0
0642-425-519.914		JJC SALARY MATCH	8,705-	0	0
	SUBTOTAL	SALARIES	0	0	0
0642-425-539.019		ADMIN FEES	7,500	0	0
0642-425-590.000		OTHER EXPENDITURES	75,000	0	0
0642-425-599.023		OTHER CASH MATCH	104,472	0	0
0642-425-599.024		JJC OTHER MATCH	104,472-	0	0
	TOTAL	E-TIP 11-173006	82,500	0	0
IDOT ENGINEER TECH					
0642-430-511.004		ADMIN SAL COORDINATOR	11,137	0	0
0642-430-513.105		SAL INST SEMINAR	350	0	0
0642-430-519.407		TUTORS-PART TIME	1,338	0	0
	SUBTOTAL	SALARIES	12,825	0	0
0642-430-521.000		EMPLOYEE BENEFITS	2,583	0	0
0642-430-539.401		STUDENT STIPENDS	21,000	0	0
0642-430-541.020		INSTRUCTIONAL SUPPL.	304	0	0
0642-430-542.000		PRINTING	438	0	0
0642-430-543.009		BOOKS MATERIALS SUPPLIES	9,389	0	0
0642-430-547.000		ADVERTISING	1,278	0	0
0642-430-551.000		TRAVEL & MEETINGS	259	0	0
0642-430-590.526		TUITION	25,744	0	0
0642-430-599.000		INDIRECT COST-LOCAL	6,206	0	0
	TOTAL	IDOT ENGINEER TECH	80,026	0	0

		RESTRICT. PURP. FUND EXPENSES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
PUBLIC SERVICES					
CONTINUING EDUCATION					
SOS LITERACY					
0642-476-512.005	PROF/TECH LITERACY SERVICES		37,055	37,541	26,208
SUBTOTAL SALARIES			37,055	37,541	26,208
0642-476-521.000	EMPLOYEE BENEFITS		0	157	5,400
0642-476-532.408	VOLUNTEER TRAINING		4,310	3,982	1,650
0642-476-541.000	OFFICE SUPPLIES		2,757	1,250	300
0642-476-542.010	PRNT XEROX CHRGS ALL		70	70	0
0642-476-543.000	INSTRCTONAL SUPPLIES		3,615	2,000	3,040
0642-476-549.999	SUPPLIES/OTHER		0	0	5,575
0642-476-551.111	TRVL/MTG-GRANT		748	500	1,190
0642-476-590.000	OTHER EXPENDITURES		0	0	2,900
TOTAL SOS LITERACY			48,555	45,500	46,263
iNAM-TRADE ADJ ASST TRAINING					
0642-480-511.016	F.T. ADMIN GRNT/SURS		0	0	52,101
SUBTOTAL SALARIES			0	0	52,101
0642-480-521.000	EMPLOYEE BENEFITS		0	0	23,283
0642-480-539.000	CONT.SC-OTHER		0	0	20,000
0642-480-541.005	SUPPLIES/NON-CAPITAL EQUIPMENT		0	0	15,000
0642-480-551.000	TRAVEL & MEETINGS		0	0	20,500
0642-480-586.000	EQUIP-INSTRUCTIONAL		0	0	250,795
TOTAL iNAM-TRADE ADJ ASST TRAINING			0	0	381,679
WIA CAREER CERTIFIED					
0642-503-511.016	F.T. ADMIN GRNT/SURS		29,377	29,818	24,400
0642-503-512.016	F.T. PROF TECH GRNT/SURS		23,230	23,551	24,000
0642-503-513.105	SAL INST SEMINAR		52,955	32,640	32,640
SUBTOTAL SALARIES			105,562	86,009	81,040

		RESTRICT. PURP. FUND EXPENSES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
PUBLIC SERVICES					
CONTINUING EDUCATION					
WIA CAREER CERTIFIED					
0642-503-521.000	EMPLOYEE BENEFITS		28,887	28,976	30,500
0642-503-541.000	OFFICE SUPPLIES		5,307	4,851	4,851
0642-503-543.089	SEMINAR SUPPLIES		33,193	20,340	24,491
0642-503-544.022	POSTAGE		420	350	1,000
0642-503-549.100	ASSESSMENT SUPPLIES		27,433	23,124	21,718
0642-503-553.031	STAFF TRAVEL		186	150	200
0642-503-590.526	TUITION		13,550	9,000	9,000
	TOTAL	WIA CAREER CERTIFIED	214,538	172,800	172,800
GRUNDY WIA TITLE 1B					
0642-505-511.016	F.T. ADMIN GRNT/SURS		33,042	41,586	42,335
0642-505-512.016	F.T. PROF TECH GRNT/SURS		20,750	14,850	15,125
0642-505-512.116	P.T. PROF TECH GRNT/SURS		31,399	35,308	37,950
	SUBTOTAL	SALARIES	85,191	91,744	95,410
0642-505-521.000	EMPLOYEE BENEFITS		31,931	33,596	37,400
0642-505-541.000	OFFICE SUPPLIES		873	1,000	1,500
0642-505-542.000	PRINTING		1,738	2,800	1,583
0642-505-543.059	CLIENT SUPPLIES		7,538	10,000	5,948
0642-505-543.609	DWAC INSTR SUPPLY		11,988	11,000	11,542
0642-505-544.022	POSTAGE		90	150	100
0642-505-546.000	PUBLICATIONS & DUES		0	0	500
0642-505-547.000	ADVERTISING		2,037	2,500	3,000
0642-505-553.031	STAFF TRAVEL		1,715	3,269	2,454
0642-505-590.529	ADULT TUITION		41,577	37,242	39,394
0642-505-590.530	DWAC TUITION		62,557	51,897	54,745
	TOTAL	GRUNDY WIA TITLE 1B	247,235	245,198	253,576

		RESTRICT. PURP. FUND	2011-12	2012-13	2013-14
		EXPENSES	ACTUAL	BUDGET	BUDGET
PUBLIC SERVICES					
CONTINUING EDUCATION					
GRUNDY WIA YOUTH					
0642-616-511.016	F.T. ADMIN GRNT/SURS		32,315	35,782	36,425
0642-616-512.016	F.T. PROF TECH GRNT/SURS		20,750	23,336	23,765
0642-616-518.010	SAL-STU EMPLOYEES W/		43,891	30,000	23,424
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	SUBTOTAL SALARIES		96,956	89,118	83,614
0642-616-521.000	EMPLOYEE BENEFITS		27,969	30,693	34,191
0642-616-539.401	STUDENT STIPENDS		2,450	3,000	2,500
0642-616-541.000	OFFICE SUPPLIES		752	400	1,000
0642-616-542.000	PRINTING		331	200	200
0642-616-543.060	YOUTH SUPPLIES		165	0	0
0642-616-543.061	SUPPLIES OUT OF SCHOOL YOUTH		2,649	3,000	4,000
0642-616-544.022	POSTAGE		93	50	50
0642-616-546.000	PUBLICATIONS & DUES		199	3,500	1,000
0642-616-547.000	ADVERTISING		2,270	0	2,445
0642-616-551.531	YOUTH TRAVEL		0	500	0
0642-616-551.532	TRAVEL OUT OF SCHOOL YOUTH		1,620	1,000	2,000
0642-616-552.114	TRAVEL - STAFF		1,976	2,000	1,500
0642-616-590.531	YOUTH TUITION		1,999	0	0
0642-616-590.532	TUITION OUT OF SCHOOL YOUTH		27,867	24,039	25,000
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	TOTAL GRUNDY WIA YOUTH		167,296	157,500	157,500
WILL WIA YOUTH					
0642-617-511.016	F.T. ADMIN GRNT/SURS		59,222	0	0
0642-617-512.016	F.T. PROF TECH GRNT/SURS		150,148	0	0
0642-617-512.116	P.T. PROF TECH GRNT/SURS		18,421	0	0
0642-617-513.105	SAL INST SEMINAR		3,920	0	0
0642-617-518.010	SAL-STU EMPLOYEES W/		221,691	0	0
0642-617-519.024	OVERTIME ALLOCATION		1,342	0	0
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	SUBTOTAL SALARIES		454,744	0	0

	RESTRICT. PURP. FUND EXPENSES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
PUBLIC SERVICES				
CONTINUING EDUCATION				
WILL WIA YOUTH				
0642-617-521.000	EMPLOYEE BENEFITS	101,572	0	0
0642-617-539.401	STUDENT STIPENDS	19,698	0	0
0642-617-541.000	OFFICE SUPPLIES	2,911	0	0
0642-617-542.000	PRINTING	3,048	0	0
0642-617-544.022	POSTAGE	324	0	0
0642-617-549.100	ASSESSMENT SUPPLIES	15,695	0	0
0642-617-553.031	STAFF TRAVEL	3,063	0	0
0642-617-590.132	CLIENT SUPPORT	3,424	0	0
	TOTAL	604,479	0	0
DCEO DIGITAL DIVIDE				
0642-619-539.701	VOCATIONAL TRAINING	27,370	0	0
0642-619-543.000	INSTRCTONAL SUPPLIES	2,021	0	0
	TOTAL	29,391	0	0
WILL CO YOUTH GED				
0642-629-511.016	F.T. ADMIN GRNT/SURS	0	30,055	23,800
0642-629-512.016	F.T. PROF TECH GRNT/SURS	0	41,808	51,208
0642-629-512.116	P.T. PROF TECH GRNT/SURS	0	45,375	22,690
	SUBTOTAL SALARIES	0	117,238	97,698
0642-629-521.000	EMPLOYEE BENEFITS	0	43,840	48,015
0642-629-541.000	OFFICE SUPPLIES	0	1,100	1,100
0642-629-542.000	PRINTING	0	1,948	1,948
0642-629-543.089	SEMINAR SUPPLIES	0	11,752	27,117
0642-629-549.100	ASSESSMENT SUPPLIES	0	7,700	7,700
0642-629-553.031	STAFF TRAVEL	0	500	500
	TOTAL	0	184,078	184,078

		RESTRICT. PURP. FUND	2011-12	2012-13	2013-14
		EXPENSES	ACTUAL	BUDGET	BUDGET
PUBLIC SERVICES					
CONTINUING EDUCATION					
WILL CO YOUTH WORK READINESS					
0642-630-511.016	F.T. ADMIN GRNT/SURS		0	30,055	67,013
0642-630-512.016	F.T. PROF TECH GRNT/SURS		0	16,339	8,000
0642-630-512.116	P.T. PROF TECH GRNT/SURS		0	51,025	30,260
	SUBTOTAL SALARIES		0	97,419	105,273
0642-630-521.000	EMPLOYEE BENEFITS		0	29,154	34,965
0642-630-541.000	OFFICE SUPPLIES		0	1,100	1,100
0642-630-542.000	PRINTING		0	2,000	2,000
0642-630-543.089	SEMINAR SUPPLIES		0	21,610	16,205
0642-630-549.100	ASSESSMENT SUPPLIES		0	28,760	20,000
0642-630-553.031	STAFF TRAVEL		0	0	500
	TOTAL WILL CO YOUTH WORK READINESS		0	180,043	180,043
	TOTAL CONTINUING EDUCATION		1,474,020	985,119	1,375,939
	TOTAL PUBLIC SERVICES		2,128,746	1,538,989	1,615,628
CULTURAL SERIES					
CULTURAL SERIES					
CCAMPIS					
0663-070-512.116	P.T. PROF TECH GRNT/SURS		18,310	20,842	0
	SUBTOTAL SALARIES		18,310	20,842	0
0663-070-521.000	EMPLOYEE BENEFITS		2,287	2,113	0
0663-070-541.000	OFFICE SUPPLIES		2,260	2,500	0
0663-070-543.000	INSTRCTONAL SUPPLIES		4,083	2,500	0
0663-070-551.000	TRAVEL & MEETINGS		3,480	1,000	0
0663-070-590.000	OTHER EXPENDITURES		28,112	15,720	0
0663-070-599.023	OTHER CASH MATCH		263,519	0	0
0663-070-599.024	JJC OTHER MATCH		263,519-	0	0

		RESTRICT. PURP. FUND EXPENSES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
INDEPENDENT OPERAT. CULTURAL SERIES CCAMPIS					
TOTAL	CCAMPIS		58,532	44,675	0
JAAEYC/CHILDHOOD CENTER 0663-075-518.157	STUDENT INTERN		2,397	0	0
SUBTOTAL	SALARIES		2,397	0	0
TOTAL	JAAEYC/CHILDHOOD CENTER		2,397	0	0
TOTAL	CULTURAL SERIES		60,929	44,675	0
STUDENT ORGANIZATION STUDENT CLUBS 0665-400-551.028					
	CONF/MTG FUNDS FOR EXCELL		4,000	0	0
TOTAL	STUDENT CLUBS		4,000	0	0
TOTAL	STUDENT ORGANIZATION		4,000	0	0
TOTAL	INDEPENDENT OPERAT.		64,929	44,675	0
MAINTENANCE MAINTENANCE DCEO RECYCLING GRANT 11442006					
0671-313-549.290	RECYCLING SUPPLIES		11,461	0	0
0671-313-586.059	EQUIPMENT GRANT		8,900	0	0
0671-313-599.023	OTHER CASH MATCH		2,759	0	0
0671-313-599.024	JJC OTHER MATCH		2,759-	0	0
TOTAL	DCEO RECYCLING GRANT 11442006		20,361	0	0
TOTAL	MAINTENANCE		20,361	0	0

		RESTRICT. PURP. FUND EXPENSES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
OPERATION & MAINT.					
GROUNDS					
IEPA - LEAP					
0673-314-543.000	INSTRCTONAL SUPPLIES		480	0	0
	TOTAL	IEPA - LEAP	480	0	0
	TOTAL	GROUNDS	480	0	0
CAMPUS SECURITY					
EMERGENCY MGMT N HIGHER ED					
0674-205-511.116	P.T. ADMIN GRNT/SURS		36,766	9,149	8,611
0674-205-519.026	SAL OTH - INST SEMINARS		450	0	2,000
	SUBTOTAL	SALARIES	37,216	9,149	10,611
0674-205-521.000	EMPLOYEE BENEFITS		14,907	22,000	3,776
0674-205-539.000	CONT.SC-OTHER		54,762	120,000	63,175
0674-205-541.005	SUPPLIES/NON-CAPITAL EQUIPMENT		3,445	45,000	14,770
0674-205-542.000	PRINTING		306	1,451	3,773
0674-205-551.000	TRAVEL & MEETINGS		1,880	2,400	0
0674-205-586.000	EQUIP-INSTRUCTIONAL		0	0	3,992
0674-205-599.000	INDIRECT COST-LOCAL		22,986	0	12,765
	TOTAL	EMERGENCY MGMT N HIGHER ED	135,502	200,000	112,862
DOJ BYRNE MEMORIAL/JAG					
0674-206-587.000	EQUIPMENT-SERVICE		20,000	0	0
0674-206-587.013	EQUIPMENT MATCH		9,907	0	0
0674-206-587.014	JJC EQUIPMENT MATCH		9,907	0	0
	TOTAL	DOJ BYRNE MEMORIAL/JAG	20,000	0	0
	TOTAL	CAMPUS SECURITY	155,502	200,000	112,862
	TOTAL	OPERATION & MAINT.	176,343	200,000	112,862

		RESTRICT. PURP. FUND	2011-12	2012-13	2013-14
		EXPENSES	ACTUAL	BUDGET	BUDGET
GENERAL ADMINISTRAT.					
BUSINESS OFFICE					
FINANCIAL SERVICES					
0682-112-535.000	LEGAL SERVICES		6,166	20,000	20,000
			-----	-----	-----
TOTAL	FINANCIAL SERVICES		6,166	20,000	20,000
TOTAL	BUSINESS OFFICE		6,166	20,000	20,000
TOTAL	GENERAL ADMINISTRAT.		6,166	20,000	20,000
INSTITUT. ADVANCEMNT					
INSTITUT. ADVANCEMNT					
DONORS FORUM					
0696-960-590.000	OTHER EXPENDITURES		2,891	0	0
			-----	-----	-----
TOTAL	DONORS FORUM		2,891	0	0
RESOURCE DEVELOPMENT					
0696-963-511.000	ADMIN. SALARIES		90,852	92,215	112,219
0696-963-512.000	PROF/TECH SALARIES		242,259	258,745	263,401
0696-963-519.024	OVERTIME ALLOCATION		5,034	0	0
			-----	-----	-----
SUBTOTAL	SALARIES		338,145	350,960	375,620
0696-963-521.000	EMPLOYEE BENEFITS		107,104	118,724	129,350
0696-963-534.201	MAINT. SC-EQUIPMENT		1,899	26,324	18,324
0696-963-539.000	CONT.SC-OTHER		2,738	0	0
0696-963-541.000	OFFICE SUPPLIES		5,502	3,321	3,321
0696-963-542.000	PRINTING		17,301	16,735	16,735
0696-963-542.010	PRNT XEROX CHRGS ALL		1,034	3,000	3,000
0696-963-544.022	POSTAGE		2,590	5,700	5,700
0696-963-546.000	PUBLICATIONS & DUES		4,540	5,036	5,036
0696-963-547.000	ADVERTISING		2,739	2,850	2,850
0696-963-551.000	TRAVEL & MEETINGS		24,346	12,900	12,900
0696-963-575.000	TELEPHONE		507	3,500	1,500
0696-963-585.000	EQUIPMENT-OFFICE		1,196	0	0

		RESTRICT. PURP. FUND EXPENSES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
INSTITUT. SUPPORT					
INSTITUT. ADVANCEMNT					
RESOURCE DEVELOPMENT					
	TOTAL	RESOURCE DEVELOPMENT	509,641	549,050	574,336
	TOTAL	INSTITUT. ADVANCEMNT	512,532	549,050	574,336
OTHER					
RETIREMENT COMMITMENTS/SURS					
0699-800-590.000		OTHER EXPENDITURES	12,298,311	5,000,000	6,000,000
	TOTAL	RETIREMENT COMMITMENTS/SURS	12,298,311	5,000,000	6,000,000
	TOTAL	OTHER	12,298,311	5,000,000	6,000,000
	TOTAL	INSTITUT. SUPPORT	12,810,843	5,549,050	6,574,336
	TOTAL	RESTRICT. PURP. FUND	45,966,137	36,339,082	36,432,771

		2011-12	2012-13	2013-14
WORKING CASH FUND		ACTUAL	BUDGET	BUDGET
REVENUES				
INTEREST ON INVSTMNT 0700-000-470.000	INTEREST ON INVSTMNT	37,662	75,000	75,000
	TOTAL INTEREST ON INVSTMNT	----- 37,662	----- 75,000	----- 75,000
	TOTAL WORKING CASH FUND	37,662	75,000	75,000

		AUDIT FUND REVENUES		
		2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
LOCAL GOVT SOURCES				
1100-000-411.000	CURRENT TAXES	96,413	89,000	91,000
1100-000-412.000	BACK TAXES	43-	0	0
	TOTAL LOCAL GOVT SOURCES	----- 96,370	----- 89,000	----- 91,000
TOTAL	AUDIT FUND	96,370	89,000	91,000

		AUDIT FUND EXPENSES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
INSTITUT. SUPPORT					
INSTITUT. EXPENSE					
AUDIT SERVICES					
1192-610-531.000	CONTR SVC AUDIT SVC		84,457	89,000	91,000
	TOTAL	AUDIT SERVICES	84,457	89,000	91,000
	TOTAL	INSTITUT. EXPENSE	84,457	89,000	91,000
OTHER					
CONTINGENCY					
1199-199-600.000	CONTINGENCY		0	100,000	100,000
	TOTAL	CONTINGENCY	0	100,000	100,000
	TOTAL	OTHER	0	100,000	100,000
	TOTAL	INSTITUT. SUPPORT	84,457	189,000	191,000
	TOTAL	AUDIT FUND	84,457	189,000	191,000

		L. P. & S. FUND REVENUES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
LOCAL GOVT SOURCES					
1200-000-411.000	CURRENT TAXES		831,701	815,000	840,000
1200-000-412.000	BACK TAXES		1,622	7,000	6,000
	TOTAL LOCAL GOVT SOURCES		833,323	822,000	846,000
	TOTAL L. P. & S. FUND		833,323	822,000	846,000

		L. P. & S. FUND EXPENSES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
GENERAL ADMINISTRAT.					
BUSINESS OFFICE					
FINANCIAL SERVICES					
1282-112-511.000		ADMIN. SALARIES	38,024	39,416	32,876
1282-112-512.000		PROF/TECH SALARIES	17,846	18,104	18,430
	SUBTOTAL	SALARIES	55,870	57,520	51,306
1282-112-521.000		EMPLOYEE BENEFITS	9,055	11,480	12,181
	TOTAL	FINANCIAL SERVICES	64,925	69,000	63,487
	TOTAL	BUSINESS OFFICE	64,925	69,000	63,487
	TOTAL	GENERAL ADMINISTRAT.	64,925	69,000	63,487
INSTITUT. EXPENSE					
INSTITUT. EXPENSE					
TORT LIABILITY					
1292-612-532.000		CONTR SVC CONSULTAT	25,570	0	0
1292-612-535.000		LEGAL SERVICES	9,307	110,000	110,000
1292-612-565.100		TORT LIABILITY	344,338	388,000	444,513
1292-612-565.113		INSURANCE SETTLEMENT	29,181	40,000	25,000
1292-612-565.188		TORT LIABILIIY-ATHLETICS	129,440	95,000	83,000
	TOTAL	TORT LIABILITY	537,836	633,000	662,513
UNEMPLOYMENT LIA.		UNEMPLYMNT INS	77,981	120,000	120,000
1292-613-526.000					
	TOTAL	UNEMPLOYMENT LIA.	77,981	120,000	120,000
	TOTAL	INSTITUT. EXPENSE	615,817	753,000	782,513

		L. P. & S. FUND EXPENSES		
		2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
INSTITUT. SUPPORT				
OTHER				
CONTINGENCY				
1299-199-600.000	CONTINGENCY	0	900,000	1,000,000
	TOTAL CONTINGENCY	0	900,000	1,000,000
	TOTAL OTHER	0	900,000	1,000,000
	TOTAL INSTITUT. SUPPORT	615,817	1,653,000	1,782,513
	TOTAL L. P. & S. FUND	680,742	1,722,000	1,846,000

		SELF INSURANCE FUND REVENUES		
		2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
INTEREST ON INVSTMNT				
2300-000-470.000	INTEREST ON INVSTMNT	12,610	10,000	10,000
2380-901-470.000	INTEREST ON INVSTMNT	6	0	0
	TOTAL	----- 12,616	----- 10,000	----- 10,000
OTHER REVENUES				
2380-901-499.000	OTHER REVENUE	9,462,007	11,030,000	11,600,000
2300-000-499.100	DENTAL INSURANCE BUY-UP	54,922	50,000	54,000
2380-901-499.105	EMPLOYEE CONTRIBUTIONS	198,414	302,000	457,000
2380-901-499.999	MISCELLANEOUS REVENUE	10,437	0	0
	TOTAL	----- 9,725,780	----- 11,382,000	----- 12,111,000
	TOTAL	9,738,396	11,392,000	12,121,000

		SELF INSURANCE FUND EXPENSES	2011-12 ACTUAL	2012-13 BUDGET	2013-14 BUDGET
GENERAL ADMINISTRAT.					
GENERAL ADMINISTRAT.					
HEALTH CLAIMS ADMINISTRATION					
2380-901-521.000	EMPLOYEE BENEFITS	6,922,033	7,723,000	8,324,000	
2380-901-521.020	REINSURANCE PREMIUMS	330,004	475,000	490,000	
2380-901-521.021	TRS RETIREE PREMIUMS	181,523	150,000	150,000	
2380-901-521.022	DRUG PLAN CLAIMS	1,466,537	1,800,000	1,900,000	
2380-901-521.023	VISION	94,055	100,000	105,000	
2380-901-532.000	CONTR SVC CONSULTAT	42,000	60,000	60,000	
2380-901-532.920	ADMINISTRATIVE FEE	382,969	410,000	420,000	
2380-901-541.778	MISC EXPENSE	0	2,000	2,000	
		-----	-----	-----	
TOTAL	HEALTH CLAIMS ADMINISTRATION	9,419,121	10,720,000	11,451,000	
TOTAL	GENERAL ADMINISTRAT.	9,419,121	10,720,000	11,451,000	
TOTAL	GENERAL ADMINISTRAT.	9,419,121	10,720,000	11,451,000	
NON-OPERATING					
NON-OPERATING					
WORKERS COMPENSATION ADMIN					
2397-400-523.000	WORKERS COMPENSATION	655,817	540,000	532,500	
2397-400-523.001	WORKERS COMP/POLICY PREMIUM	81,754	82,000	97,500	
2397-400-524.000	MEDICAL EXAM FEES	25,014	50,000	40,000	
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TOTAL	WORKERS COMPENSATION ADMIN	762,585	672,000	670,000	
TOTAL	NON-OPERATING	762,585	672,000	670,000	
TOTAL	INSTITUT. SUPPORT	762,585	672,000	670,000	
TOTAL	SELF INSURANCE FUND	10,181,706	11,392,000	12,121,000	

Main Campus

1215 Houbolt Road
Joliet, IL 60431
(815) 729-9020

City Center Campus

214 North Ottawa Street
Joliet, IL 60432
(815) 727-6544

Romeoville Campus

1125 West Romeo Road (135th Street)
Romeoville, IL 60446
(815) 886-3000

Frankfort Education Center

201 Colorado Avenue
Frankfort, IL 60423
(815) 462-2111

Morris Education Center

1715 North Division
Morris, IL 60450
(815) 942-1552

**Weitendorf Agricultural
Education Center**

17840 Laraway Road
Joliet, IL 60433
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