

JOLIET JUNIOR COLLEGECommunity College District 525

Three Year Financial Plan

2020 - 2022

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COMMUNITY COLLEGE DISTRICT NO. 525

Three Year Financial Plan 2020 – 2022

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I. Executive Summary

COMMUNITY COLLEGE DISTRICT NO. 525

Three-Year Financial Plan Years Ended June 30, 2020 through 2022 Executive Summary

This document represents a three-year financial plan that sets forth a framework for the Board of Trustees and the administration to examine future implications of major financial decisions. This Three-Year Financial Plan is part of the annual planning cycle that integrates the college's Academic Quality Improvement Program (AQIP) with the financial resources necessary to meet these strategic planning objectives. This document is updated annually and is divided into four sections.

- 1) **Executive Summary.** Integrates the assumptions and summarizes conclusions reached in this three-year financial plan.
- 2) **Projections and Assumptions.** The three-year projections included are for all funds of the college except for those funds that are self-supporting such as the Auxiliary and Restricted Purpose Funds.
- 3) **Historical Data.** Summarizes the financial history to determine trends and to be used as a basis for many of the assumptions within the plan.
- 4) **Peer College Statistics.** Summarizes how the college compares to our peer community colleges within northeast Illinois, along with a comparison to statewide averages.

Revenue Assumptions

The major operating funds of the college consist of the Education and Operation and Maintenance (O&M) Funds. The major sources of revenue for these funds consist of property taxes, tuition, and state funding. The assumptions used for these categories are summarized as follows:

	Increase	Increase	Increase
	FY2020	FY2021	FY2022
Property Taxes	3.40%	4.00%	4.00%
Tuition Rate	\$113/cr. hr.	\$119/cr. hr.	\$125/cr. hr.
Tuition Increase	\$0/cr. hr.	\$6/cr. hr.	\$6/cr. hr.
Enrollment	0.00%	0.50%	0.50%
Reimbursable Credit Hours	-2.56%	-1.27%	0.00%
State Funding Rate Per Cr. Hr.	2.75%	0.00%	0.00%

Property Taxes. The district's property tax revenue is restricted by two factors - the Property Tax Extension Limitation Law (PTELL) and rates on individual funds.

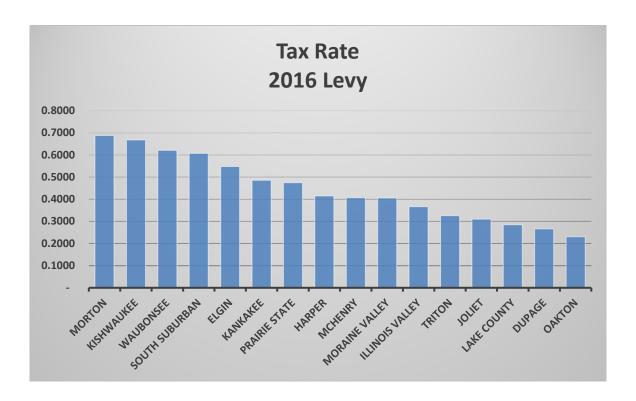
PTELL limits the district's overall tax rate by the Consumer Price Index (CPI) plus any new property in the district. The maximum overall rate under PTELL for tax year 2017 was \$.2619 per \$100 of equalized assessed valuation (EAV). In addition, the maximum individual fund rates are as follows:

Education Fund	\$.7500 per \$100 of EAV
Operation & Maintenance Fund	\$.1000 per \$100 of EAV
Audit Fund	\$.0050 per \$100 of EAV
Life Safety Fund	\$.1000 per \$100 of EAV
Liability, Protection & Settlement Fund	No Limit

The CPI increase allowed under PTELL has averaged 1.36% over the last five years. Property taxes collected over the last five years have increased annually, on average, 2.71%, excluding debt service. For Fiscal 2018, this increase was 1.76% based on the final levy including debt service and 4.38% excluding debt service.

The reason for the annual increases exceeding the CPI has been the amount of new property in the district. The current estimate indicates a 3.60% increase for Fiscal 2019, which represents a 2.10% increase in CPI and a 1.50% increase in new property. The projected increase for Fiscal 2020 is 3.40% due to CPI for the current year being 1.90% and a 1.50% increase from new property. New property growth is expected to be similar to last year. For Fiscal 2021 and Fiscal 2022, a 4.0% is used in anticipation of an increase in new construction for Fiscal 2020 and Fiscal 2021.

To maintain a balanced operating fund, District 525 has levied the maximum allowed under PTELL. The district has not had an operating tax rate increase since 1977, but was successful in passing a building bond referendum that increased the 2009 tax rate by \$0.02. In comparison to other community colleges in northeastern Illinois, JJC has the fourth lowest tax rate as demonstrated by the following chart.

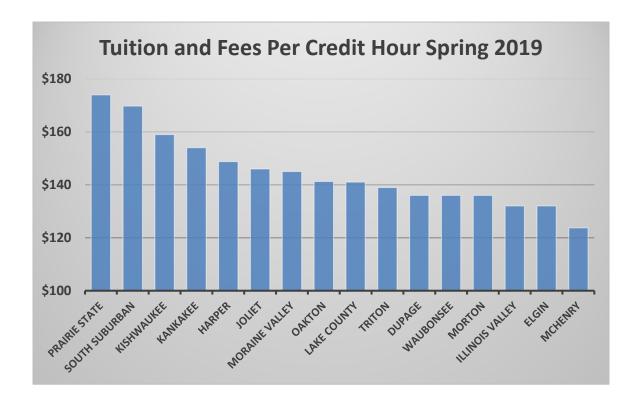


Tuition and Fees. Over the last ten years, credit hours have decreased by 13.48%. Currently, the college has experienced a 3.88% decrease in fall 2018 credit hour enrollment based on tenth day and a 3.18% decrease for the spring 2019 credit hours. Overall, the college has experienced a 3.21% decrease in enrollment for Fiscal 2019. Due to the improving economy over the past several years, enrollment has dropped from its high in Fiscal 2011. For Fiscal 2020 no growth in enrollment is projected, but for Fiscal 2021 through 2022, an annual 0.50% increase in credit hour enrollment is projected.

Tuition and fees were increased, effective Fall 2018 from \$144 to \$146 per credit hour, a 1.4% increase. For Fiscal 2020, a \$2 per credit hour increase in tuition and fees is projected.

	FY19 FY20		FY20	Increase		
Tuition Rate	\$	113.00	\$	113.00	\$	-
Capital Fee		21.00		21.00		-
Technology Fee		8.00		10.00		2.00
Student Activity Fee		4.00		4.00		
Total	\$	146.00	\$	148.00	\$	2.00

As of spring 2019, JJC's tuition and fees of \$146 per credit hour is slightly higher than our peer average of \$144.66. These tuition and fees per credit hour range from a high of \$174 to a low of \$123.75. For tuition charges only, JJC's current rate of \$113 per credit hour is well below our peer average of \$125.77 and the state average of \$127.84. JJC's fees are the second highest due to the capital assessment fee enacted to pay for the master plan financing. The following chart represents a comparison of JJC's current tuition and fees to our peer colleges.



State Sources. State funding is based on credit hours earned two years prior to the current year, multiplied by the current year reimbursement rate. The number of credit hours used in the state's funding formula has decreased 4% for Fiscal 2020 due to the enrollment experienced in Fiscal 2018. With the State of Illinois fiscal issues, the college is projecting \$7.0 million in state funding from credit hours for Fiscal 2020, unchanged from the Fiscal 2019 funding level. The college projects no change in the funding rates for Fiscal 2021, but due to declining enrollment this results in a 1.4% decrease in funding levels and then level funding in Fiscal 2022.

Expenditure Assumptions

For the operating funds (Education and Operation and Maintenance) of the college, the largest expenditure is personnel costs. Currently, personnel costs represent 77% of the total operating expenses of the college. The following summarizes the expenditure assumptions used in the three-year financial plan.

	% Increase	% Increase	% Increase
	FY2020	FY2021	FY2022
Salaries	3.00-3.50%	3.00-4.00%	3.00-4.00%
Benefits	2.00%	7.00%	7.00%
Other Expenditures	2.00%	2.00%	2.00%
O&M Utilities	0.00%	4.00%	6.00%
Contingency – Education Fund	\$400,000	\$400,000	\$400,000
Contingency – O & M Fund	\$200,000	\$200,000	\$200,000

The college has separate union contracts that cover faculty, adjunct faculty, support and technical staff, clerical, campus police, facility services and food service employees. The increases from the current contractual agreements have been used in the projections.

Fiscal 2020 benefits are factored at a 2% increase based on medical cost trending for the college. For Fiscal 2021 and 2022 benefits are factored at a 7% increase. The college is self-funded for its health insurance. A detail projection of that fund is included on pages II-16 and II-17. Other expenditures are budgeted with an inflationary rate of 2% per year for Fiscal 2020, 2021 and 2022.

Contingency in the Education Fund is budgeted at \$400,000. Contingency in the Operation and Maintenance Fund is budgeted at \$200,000.

Capital Expenditures. Funding for repair and upkeep of the college's aging buildings had been severely restricted due to tax caps and no O & M rate increase since 1977. These funding restrictions caused a serious backlog of deferred maintenance. Prior strategic plans recognized this tremendous need and established the maintaining of current facilities as a quality improvement area. In 2003, the Board of Trustees initiated a comprehensive plan to address deferred maintenance issues. The plan included issuance of \$9.7 million in debt certificates to reduce the backlog of deferred maintenance and the establishment of a capital assessment fee of \$4 per credit hour to repay the debt certificates. In Fiscal 2005, the capital assessment fee was increased to \$6 per credit hour to fund the construction of a new parking lot.

In addition to the operating funds, the college has received funding for capital renewal and replacement from other sources. The Operation and Maintenance Restricted Fund accounts for these funds and a detailed projection is found on pages II-10 to II-12. The amount available from this fund includes approximately \$1,070,000 to \$1,160,000 annually in Life Safety funds and transfers from the Operations and Maintenance fund of approximately \$3,075,000 to \$3,275,000 annually. The state has not funded the capital renewal grants the last six years, therefore, that revenue source has been eliminated from the projections.

A new master plan was unveiled in Fiscal 2008 to create a new vision for the college that is based on a detailed analysis of existing space, growth and needs. For Fiscal 2009, the capital assessment fee was increased an additional \$9 to a total of \$14 per credit hour with an additional \$2 increase in Fiscal 2010 and a \$1 increase in Fiscal 2011. This additional revenue is projected to repay the \$70 million in alternate revenue bonds.

In 2013, an update to the college's master plan was approved and during Fiscal 2014, the capital assessment fee was increased an additional \$4 to a total of \$21 per credit hour. This additional revenue is projected to repay the \$45 million in alternate revenue bonds that were issued to build an events center/multipurpose building and an expansion of the Romeoville Campus.

In 2018 the college updated its master plan. Unlike the previous two master plans, this plan does not consider large-scale new construction projects. Instead, the master plan focuses on recapturing existing spaces that have been vacated during the last nine years of construction. Any construction costs arising from this master plan will be funded with existing reserves or future operating fund surpluses.

Other Funds

Included in the projections and assumptions sections are projections for other funds that have a significant impact on the overall financial health of the college.

Liability, Protection and Settlement Fund. These projections are shown on pages II-13 to II-15. This fund is supported by a separate tax levy which funds the tort liability, property insurance and unemployment insurance. The fund is projected to show small deficits in Fiscal 2020, 2021 and 2022. As of June 30, 2018, the fund balance was \$884,766. A reasonable fund balance is needed to provide a safety net for any future claims and/or settlements.

Health Insurance Fund. The college is self-insured for employee health costs. Other funds of the college are charged a premium based on the number of employees and these charges are deposited into this fund to pay actual health costs. The three-year projections assume a 2% increase for Fiscal 2020, and a 7% increase for Fiscal 2021 and 2022. Based on national trends in health care costs, there would be a small deficit over the next three years, but reserves currently represent approximately 68% of projected health claim costs, which will enable the college to cover these deficits. If health claims costs accelerate, the college along with its employees, will need to fund a larger than expected increase in health costs.

Fund Balances

The college has a policy of a balanced operating budget with which it has complied with over the last 45 years. Any significant excess in the operating funds are transferred by board resolution each year to be used for future instructional and academic equipment purchases or major capital projects. In addition, the college maintains a working cash fund to be used to pay expenses until property taxes are received. As of June 30, 2018, these reserves were as follows:

Operating reserves	\$ 24,442,568
Working Cash fund	\$ 6,433,365
Instructional and academic equipment reserve	\$ 1,884,472
Operations & Maintenance Restricted	
Life safety projects	\$ 172,221
Deferred Maintenance	 11,564,467
Total Operations & Maintenance Restricted	\$ 11,736,688

The history of the college's fund balances is detailed on page III-14. Annual property taxes received, which is the major source of revenue, are currently \$52.6 million, excluding debt service. The receipt of annual property taxes does not begin until June of each year. Due to the timing of property tax receipts, the college needs to maintain adequate reserves to fund expenses during the first 11 months of the year. The reserves listed above total \$44.5 million, excluding bond proceeds, which represents 84.6% of the annual property tax receipts. If this ratio decreases below 75%, cash flow needs in the last quarter of the fiscal year may require short-term borrowing.

Strategic Planning

Strategic Planning is a systematic and on-going activity which the college uses to anticipate and respond to major decisions facing it during a three-year period beyond the present. Strategic planning looks at the organization as a whole, is oriented towards the future, supports the mission, is externally directed, spans organizational boundaries, deals with greater levels of uncertainty, and is about creating public value.

The goal of the strategic planning process is to provide JJC with tools and plans to anticipate and respond to change in its external environment. The Strategic Planning process at JJC coincided with the Facilities Master Planning process.

STRATEGIC PRIORITY

Joliet Junior College's academic programs and support services ensure the opportunity for goal achievement and student success through career development, personal enhancement, and universal accessibility.

Provide Education Pathways that Promote Completion

Offer quality educational pathways that align secondary and postsecondary curricula, course pathways, and industry-recognized credentials promoting access, success, and completion.

Improve Data Accessibility and Integrity

Align data systems and processes to promote a framework of accountability and results tied to college success.

Collaborate with Employers and the Community

Engage and partner with employers and the community to enhance academic programming.

Improve Community Awareness and Strategic Marketing

Leverage marketing assets to build and solidify the College's image, which is aimed at promoting quality and accessible academic programs.

Improve Internal Communications

Establish effective college-wide communications to improve information dissemination, idea generation, and employee engagement.

Future

The purpose of this three-year financial plan is to examine and set forth financial issues that the Board of Trustees and the administration of the college should plan for and address. In summary, the issues can be defined as follows:

- Addressing potential impact of the state's fiscal crisis on the college's budget
- Reallocate existing resources to fund new requests
- Realistic projections in property tax revenues
- No tuition increase
- No enrollment growth
- Emphasis on student success
- Responsible reserves
- Implement action plans from the strategic plan

Three major revenue sources are available to District 525: state funding, property taxes and tuition. State funding in the past three years has not increased due to the state's budget constraints. Based on the state's current economic condition, state funding is not expected to be a major source of revenue to address future needs.

The second source of revenue is property taxes. This source is restricted by overall tax cap legislation and individual fund rates. The district tax rate has not been increased since 1977 and is the fourth lowest when compared to our peer districts. The last request for an increase in the rate was not supported by the taxpayers. Therefore, except for growth in new construction that has been factored into these projections, property taxes are not expected to be a source to address future needs.

The third source of revenue is tuition and fees. Tuition and fee revenue increases are a combination of rate increases and enrollment growth. Enrollment growth is restricted by the current staffing, improving economy and low population growth in the district; therefore modest growth is assumed until resources are available, so enrollment growth will not be a viable source of revenue to address the needs as defined above. What remains are tuition and fee increases. Tuition and fee increases have been factored into the projections with an effort to keep costs within state averages and affordable to the student. The tuition and fee increases that are being used are the amounts necessary to fund current operations, deferred maintenance and technology replacements. As more needs are addressed, future increases in tuition may be required.

Summary

The preceding projections are a basis for discussion and further planning as the college addresses the future needs of District 525 residents. In order to implement the strategic planning initiatives, make the infrastructure needs that will accommodate growth, and maintain progressive educational resources at JJC, additional and greater financial resources will be required. Only with additional resources will Joliet Junior College be able to continue to move forward in the new millennium as an academically challenging, viable and vibrant community college. This document, therefore, will serve as the basis for further discussion and will be part of Joliet Junior College's annual budget building process.

II.	Projections a	and Assur	nptions	

Education Fund

		Actual		Projected		Projected	
	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22
Revenue Factors							
Assessed Valuation	18,040,252,901	18,940,156,942	19,956,025,602	20,953,826,882	21,582,441,689	22,229,914,939	22,896,812,387
CPI	0.80%	0.70%	2.10%	2.10%	1.90%	2.00%	2.00%
Tax Rate	17.35	16.94	16.32	16.50	16.50	16.50	16.50
New Property % increase	1.18%	1.44%	1.56%	1.50%	1.50%	2.00%	2.00%
Increase in EAV	101.94%	104.99%	105.36%	105.00%	103.00%	103.00%	103.00%
Total Tuition Hours	288,265	282,216	282,304	276,375	276,375	277,757	279,146
Tuition Rate	84.00	94.00	113.00	113.00	113.00	119.00	125.00
Variable Tuition @ 2x	6,550.00	7,448.00	7,737.50	7,450.00	7,450.00	7,450.00	7,450.00
Variable Tuition @ 1.5x	0.00	0.00	5,150.00	9,300.00	9,300.00	9,300.00	9,300.00
Credit hour % increase	94.61%	97.90%	100.03%	97.90%	100.00%	100.50%	100.50%
Tuition Rate % Increase	100.00%	111.90%	120.21%	100.00%	100.00%	105.31%	105.04%
Tuition Rate \$ Increase	\$ -	\$ 10.00	\$ 19.00	\$ -	\$ -	\$ 6.00	\$ 6.00
Apportionment hours paid	307,913	289,468	268,513	254,664	248,152	245,000	245,000
% Increase in App. Hrs.	98.16%	94.01%	92.76%	94.84%	97.44%	98.73%	100.00%
Ave. Apportionment rate	6.95	27.18	25.66	27.49	28.25	28.25	28.25
% Increase in App. Rate	-70.74%	291.26%	-5.60%	107.15%	102.75%	100.00%	100.00%
Expenditure Factors							
Salaries					103-104%	103-104%	103-104%
Adm Salaries					103.50%	103.50%	103.50%
Support Staff Salaries					103.50%	103.50%	103.50%
Clerical Salaries					103.50%	103.50%	103.50%
Faculty Salaries					103.50%	103.50%	103.50%
FT Fac Overloads/Extra Pa	•				103.50%	104.00%	104.00%
PT Fac Summer/Fall/Spring	g				103.50%	104.00%	104.00%
Other Salaries					103.00%	103.00%	103.00%
Student Salaries					103.00%	103.00%	103.00%
Employee Benefits					102.00%	107.00%	107.00%
Other Expenses					102.00%	102.00%	102.00%
Utilities					105.00%	105.00%	105.00%
SURS, ERP temp employee	s, new positions an	d Dual Credit			\$ 960,000	\$ 1,147,500	\$ 1,253,765
Contingency/New Initiatives					\$ 1,100,000	\$ 750,000	\$ 550,000

		Actual		Projected			Projected			
•	2015-16	2016-17	2017-18	2018-19	2019-20		2020-21		2021-22	•
Local Government										
Current Taxes	30,914,428	31,679,995	31,979,126	33,300,000	34,432,200		35,809,488		37,241,868	
Back Taxes	247,672	224,459	320,699	175,000	175,000	A	180,000	A	185,000	A
Other	15,289	17,832	17,478	15,000	11,000	Α	11,000	Α	11,000	A
	31,177,389	31,922,286	32,317,303	33,490,000	34,618,200		36,000,488		37,437,868	
State Government										
ICCB State Grant	2,139,220	7,868,480	6,889,925	7,001,500	7,010,294		6,921,250		6,921,250	
ICCB - CTE	-	1,342,343	574,857	625,000	625,000	C	628,125	C	631,266	
CPPT	1,682,297	2,128,848	1,997,609	1,700,000	1,732,300	I	1,766,946	I	1,802,285	I
	3,821,517	11,339,671	9,462,391	9,326,500	9,367,594	-	9,316,321	_	9,354,801	-
Federal Government	3,021,317	11,559,071	3,402,331	9,020,000	9,307,394		3,310,321		9,554,661	
SEOG/Pell/Indirects/BAB	58,579	1,651,985	44,171	60,000	60,000	A	60,000	A	60,000	A
Tuition and Fees										
Tuition	25,493,470	27,529,093	30,511,373	33,325,000	33,325,000	T	34,975,984	T	36,824,456	T
Tuition - Dual Credit	-	-	-	· · · -	170,000		170,000		170,000	
Tuition - Variable	-	-	-	-	-		-		-	
Course Fees	233,637	230,020	230,599	228,000	228,000	C	229,140	C	230,286	C
Charge back	62,005	12,869	-	-	-	T	-	T	-	T
	25,789,112	27,771,982	30,741,972	33,553,000	33,723,000		35,375,124		37,224,742	•
Interest	94,110	110,255	513,057	700,000	700,000	E	750,000	E	750,000	E
Other Revenues	415,222	369,021	518,722	497,400	450,000	A	450,000	A	450,000	A
Transfer from other funds	697,047	218,811	250,625	220,500	225,000	_	225,000	_	225,000	_
Total Ed Fund Revenues	62,052,977	73,384,011	73,848,241	77,847,400	79,143,794		82,176,933	_	85,502,410	-

		Actual		Projected		Projected	
-	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22
Salaries							
Adm Salaries	3,860,246	3,931,634	4,110,327	4,581,175	4,741,516	4,907,469	5,079,231
Support Staff Salaries	7,325,564	7,215,575	7,225,040	8,456,401	8,752,375	9,058,708	9,375,763
Clerical Salaries	3,811,962	3,790,618	3,794,075	4,086,545	4,229,574	4,377,609	4,530,825
Faculty Salaries	19,490,641	20,018,864	20,290,810	21,169,501	21,910,434	22,677,299	23,471,004
FT Fac Overloads/Extra	5,831,013	5,602,687	5,432,410	5,497,485	5,689,897	5,917,493	6,154,193
PT Faculty	5,135,937	5,125,496	5,262,918	5,472,550	5,664,089	5,890,653	6,126,279
Pay equity	· · · · -	· · · -	· · · · -	· · ·	220,000	227,700	235,670
Staff reductions	-	-	_	-	(245,000)	(253,575)	(262,450)
Other Salaries	663.706	486.293	460,949	1,208,128	1,244,372	1,281,703	1,320,154
Early Retirement	32,813	194,688	319,756	180,000	180,000	180,000	180,000
Student Salaries	327,018	268,092	227,936	384,370	395,901	407,778	420,011
_	46,478,900	46,633,946	47,124,221	51,036,155	52,783,158	54,672,837	56,630,680
Employee Benefits							
Employee Benefits	9,278,653	9,283,129	9,828,301	10,808,705	11,024,879	11,796,621	12,622,384
FICA and Medicare	915,162	943,959	931,276	1,003,000	1,038,105	1,110,772	1,188,526
Other/Wellness/Med exams	64,356	63,597	63,624	32,000	32,608 I	33,260 I	33,925
	10,258,172	10,290,685	10,823,201	11,843,705	12,095,592	12,940,653	13,844,836
Other Expenses	4,235,920	4,228,099	4,438,518	5,675,694	5,789,208	5,904,992	6,023,092
Utilities (575.XXX)	-	-	-	3,000	3,150	3,308	3,473
Capital Outlay							
Instructional	-	-		51,500	50,000	75,000	100,000
Academic Support	-	-	-	-	, -	-	-
Student Services	-	=	5,950	135,000	=	=	=
Public Service	-	-	-	-	_	-	-
General Administration	-	-	-	_	_	-	_
Institutional Support	_	_	_	_	_	-	_
			5,950	186,500	50,000	75,000	100,000

	Actual			Projected		Projected		
-	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	
Other								
New Positions	-	-	-	-	600,000	618,000	636,540	
ERP temporary employees	-	-			250,000	257,500	265,225 I	
Dual Credit Scholarships	-	-		-	-	102,000	102,000 I	
SURS 3% cost	-	-		-	110,000	170,000	250,000 I	
Non Tuition Expense	1,696,722	1,634,365	2,055,851	2,230,720	2,230,720 T	2,360,911 T	2,492,348 T	
Dual Credit Tuition	1,337,322	1,902,598	2,457,976	2,585,000	2,585,000 T	2,735,868 T	2,888,180 T	
Tuition Charge Back	90,534	14,820	909	25,000	25,000 T	26,459 T	27,932 T	
Bank Charges/Credit Card	297,447	335,982	365,699	406,500	406,500 T	430,224 T	454,176 T	
Other - misc and bad debts	199,113	337,156	133,973	523,706	523,706	554,271 T	585,128 T	
_	3,621,137	4,224,920	5,014,407	5,770,925	6,730,925	7,255,233	7,701,529	
Contingency/New Initiatives	-	-	-	1,475,000	1,100,000	750,000	550,000	
Transfers Out								
Food Service	150,106	148,707	242,854	232,000	120,000	122,400	124,848	
Foundation	424,605	444,803	474,507	502,920	512,978	523,238	533,703	
O&M Restricted fund	-	4,800,000	4,450,000	-	-	-	-	
Restricted fund	-	-	-	-	-	-	-	
Auxiliary transfers - athletics	-	-	-	180,000	183,600	187,272	191,017	
- -	574,711	5,393,511	5,167,362	914,920	816,578	832,910	849,568	
Total Ed Fund Expenditures	65,168,841	70,771,161	72,573,658	76,905,899	79,368,611	82,434,932	85,703,177	
	55,100,041	70,771,101	12,010,000	70,000,000	73,300,011	02,707,002	30,100,111	
Surplus (Deficit)	(3,115,864)	2,612,850	1,274,583	941,501	(224,817)	(257,999)	(200,767)	

A Projection based on prior years history.C Increase based on credit hour increase

E Interest rates are estimated. Increase is projected once market stabilizes.

I Increase based on inflation (CPI)

T Increase based on tuition and credit hour increases.

Operation and Maintenance Fund

OPERATION MAINTENANCE FUND PROJECTIONS

Years Ended June 30, 2020 through 2022

		Actual		Projected		Projected	
	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22
Revenue Factors							
Assessed Valuation	18,040,252,901	18,940,156,942	19,956,025,602	20,953,826,882	21,582,441,689	22,229,914,939	22,896,812,387
CPI	0.80%	0.70%	2.10%	2.10%	1.90%	2.00%	2.00%
Tax Rate	8.98	9.03	9.42	9.40	9.40	9.40	9.40
New Property % increase	1.18%	1.44%	1.56%	1.50%	1.50%	2.00%	2.00%
Increase in EAV	101.94%	104.99%	105.36%	105.00%	103.00%	103.00%	103.00%
Expenditure Factors							
Salaries					103-104%	103-104%	103-104%
Adm Salaries					103.50%	103.50%	103.50%
Support Staff Salaries					103.50%	103.50%	103.50%
Clerical Salaries					103.50%	103.50%	103.50%
Service Staff					103.50%	103.50%	103.50%
Student Salaries					103.00%	103.00%	103.00%
Employee Benefits					102.00%	107.00%	107.00%
Other expenses					103.00%	103.00%	103.00%
Utilities					100.00%	104.00%	106.00%
Capital Outlay					\$ 300,000	\$ 325,000	\$ 350,000
Contingency					\$ 200,000	\$ 200,000	\$ 200,000

OPERATION MAINTENANCE FUND PROJECTIONS

Years Ended June 30, 2020 through 2022

		Actual		Projected		Projected	
	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22
Revenue							
Local Government							
Current Taxes	15,995,124	16,889,294	18,460,222	18,480,000	19,108,320	19,872,653	20,667,559
Back Taxes	126,806	116,132	170,529	100,000	100,000	103,000	106,090
Other				<u>-</u>	-	<u>-</u>	-
	16,121,930	17,005,426	18,630,751	18,580,000	19,208,320	19,975,653	20,773,649
Fees	12,239	2,091	16,949	-	-	-	-
Interest	-	-	-	-	-	-	-
Facilities Rental	201,216	165,372	141,570	125,000	125,000	125,000	125,000
Transfer from other funds		<u>-</u> -	<u>-</u> .	<u>-</u> .	<u>-</u>	<u>-</u>	-
Total O&M Revenues	16,335,385	17,172,888	18,789,270	18,705,000	19,333,320	20,100,653	20,898,649

OPERATION MAINTENANCE FUND PROJECTIONS

Years Ended June 30, 2020 through 2022

		Actual		Projected		Projected	
_	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22
Expenditures							
Salaries							
Adm Salaries	688,127	696,371	719,540	733,957	759,645	786,233	813,751
Support Staff Salaries	881,930	911,732	907,872	982,680	1,017,074	1,052,671	1,089,515
Clerical Salaries	469,176	472,542	376,177	427,171	442,122	457,596	473,612
Service Staff	4,648,898	4,755,603	4,922,859	5,475,773	5,667,425	5,865,785	6,071,087
Student Salaries	172,316	170,337	128,914	208,700	214,961	221,410	228,052
_	6,860,447	7,006,585	7,055,362	7,828,281	8,101,227	8,383,695	8,676,018
Employee Benefits							
Employee Benefits Other/Wellness/Med. exams	1,923,633	1,971,147 -	2,077,601 -	2,315,001 -	2,361,301 -	2,526,592 -	2,703,454 -
_	1,923,633	1,971,147	2,077,601	2,315,001	2,361,301	2,526,592	2,703,454
Other Expenses	1,278,380	1,357,585	1,346,866	1,892,427	1,949,200	2,007,676	2,067,906
Utilities	1,986,281	2,424,348	2,566,977	3,099,791	3,099,791	3,223,783	3,417,210
Capital Outlay	219,176	193,750	331,052	94,500	300,000	325,000	350,000
Contingency	-	-	-	200,000	200,000	200,000	200,000
Transfers Out							
To O&M Restricted To Bond & Interest	3,775,000	4,125,000	5,410,000 -	2,975,000	3,075,000	3,175,000 -	3,275,000
- 5 50114 & 11101001	3,775,000	4,125,000	5,410,000	2,975,000	3,075,000	3,175,000	3,275,000
Total O&M Expenditures	16,042,917	17,078,415	18,787,858	18,405,000	19,086,519	19,841,746	20,689,587
Surplus (Deficit)	292,468	94,473	1,412	300,000	246,801	258,907	209,062

Operation and Maintenance Restricted Fund

OPERATION AND MAINTENANCE RESTRICTED FUND PROJECTIONS Years Ended June 30, 2020 through 2022

		Actual		Projected		Projected	
	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22
Revenue Factors							
Assessed Valuation	18,040,252,901	18,940,156,942	19,956,025,602	20,953,826,882	21,582,441,689	22,229,914,939	22,896,812,387
CPI	0.80%	0.70%	2.10%	2.10%	1.90%	2.00%	2.00%
Tax Rate	0.59	0.55	0.54	0.50	0.50	0.50	0.50
New Property % increase	1.18%	1.44%	1.56%	1.50%	1.50%	2.00%	2.00%
Increase in EAV	101.94%	104.99%	105.36%	105.00%	103.00%	103.00%	103.00%
Tuition Hours	288,265	282,216	282,304	276,375	276,375	277,757	279,146
Less Adult Ed hours	13,992	11,901	12,897	14,000	14,000	14,070	14,140
Less Dual Credit & Union	15,225	20,150	22,054	22,875	22,875	22,989	23,104
Net Paid Tuition Hours	259,048	250,165	247,353	239,500	239,500	240,698	241,901
Capital Assessment Fee	21.00	21.00	21.00	21.00	21.00	21.00	21.00
Credit hour % increase	-5.39%	-2.10%	0.03%	-2.10%	0.00%	0.50%	0.50%
Expenditure Factors							
State Grants					-	-	-
Debt Payments					Per Schedule	Per Schedule	Per Schedule

OPERATION AND MAINTENANCE RESTRICTED FUND PROJECTIONS Years Ended June 30, 2020 through 2022

	3	Actual		Projected		Projected	
-	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22
Revenue							
Local Government							
Current Taxes	1,046,923	1,028,730	1,052,896	1,040,000	1,075,360	1,118,374	1,163,109
Back Taxes	8,842	7,656	10,446	-	-	-	-
TIF reimbursement - Channahon	228,820	191,880	661,645	150,000	200,000	205,000	210,000
_	1,284,585	1,228,266	1,724,987	1,190,000	1,275,360	1,323,374	1,373,109
Capital Assessment Fee	5,424,195	5,239,948	5,183,023	5,029,500	5,029,500	5,054,648	5,079,921
State/Federal Grants	-	171,077	-	-	-	-	-
Ramp Project	-	-	10,000,000	16,100,000	-	-	-
Other Income and Interest	160,248	94,167	40,642	-	-	-	-
Transfer In							
From O & M - Surplus & Cap	3,775,000	4,125,000	5,410,000	2,975,000	3,075,000	3,175,000	3,275,000
From Ed Fund	-, -,	4,800,000	4,450,000	-	-	-	-
-	3,775,000	8,925,000	9,860,000	2,975,000	3,075,000	3,175,000	3,275,000
Total Revenues	10,644,028	15,658,457	26,808,651	25,294,500	9,379,860	9,553,022	9,728,030
Expenditures							
Capital Expenditures	13,084,754	16,898,461	3,497,288	27,084,875	3,411,000	3,406,000	3,411,000
Bond Project Expenditures	25,309,911	26,464,910	1,205,340	-	-	-	-
Transfer Out							
To B&I 2012, 13 & 18 refundings	6,314,713	6,312,238	6,306,244	4,340,000	4,315,462	4,345,063	4,510,413
To B&I 2013B issue	2,322,600	2,322,600	2,322,600	2,323,125	2,323,125	2,323,125	2,323,125
To B&I for Debt Service Call		<u> </u>	15,000,000		<u>-</u>	<u> </u>	<u> </u>
Total Expenditures	47,031,977	51,998,209	28,331,472	33,748,000	10,049,587	10,074,188	10,244,538
Surplus (Deficit)	(36,387,949)	(36,339,752)	(1,522,821)	(8,453,500)	(669,727)	(521,166)	(516,508)
Beginning Fund Bal	85,987,208	49,599,259	13,259,507	11,736,686	3,283,186	2,613,459	2,092,293
Ending Fund Bal	49,599,259	13,259,507	11,736,686	3,283,186	2,613,459	2,092,293	1,575,785

Liability, Protection and Settlement Fund

LIABILITY, PROTECTION AND SETTLEMENT FUND PROJECTIONS Years Ended June 30, 2020 through 2022

		Actual		Projected		Projected	
	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22
Revenue Factors							
Assessed Valuation	18,040,252,901	18,940,156,942	18,940,156,942	20,953,826,882	21,582,441,689	22,229,914,939	22,896,812,387
CPI	0.80%	0.70%	2.10%	2.10%	1.90%	2.00%	2.00%
Tax Rate	0.32	0.15	0.15	0.30	0.30	0.30	0.30
New Property % increase	1.18%	1.44%	1.56%	1.50%	1.50%	2.00%	2.00%
Increase in EAV	101.94%	104.99%	100.00%	105.00%	103.00%	103.00%	103.00%
Expenditure Factors Faculty Salary Allocation					0.00%	0.00%	0.00%
Campus Police Salary Alloca	ation				0.00%	0.00%	0.00%
Employee Benefits					102.00%	107.00%	107.00%
Legal					105.00%	105.00%	105.00%
Insurance					103.00%	103.00%	103.00%

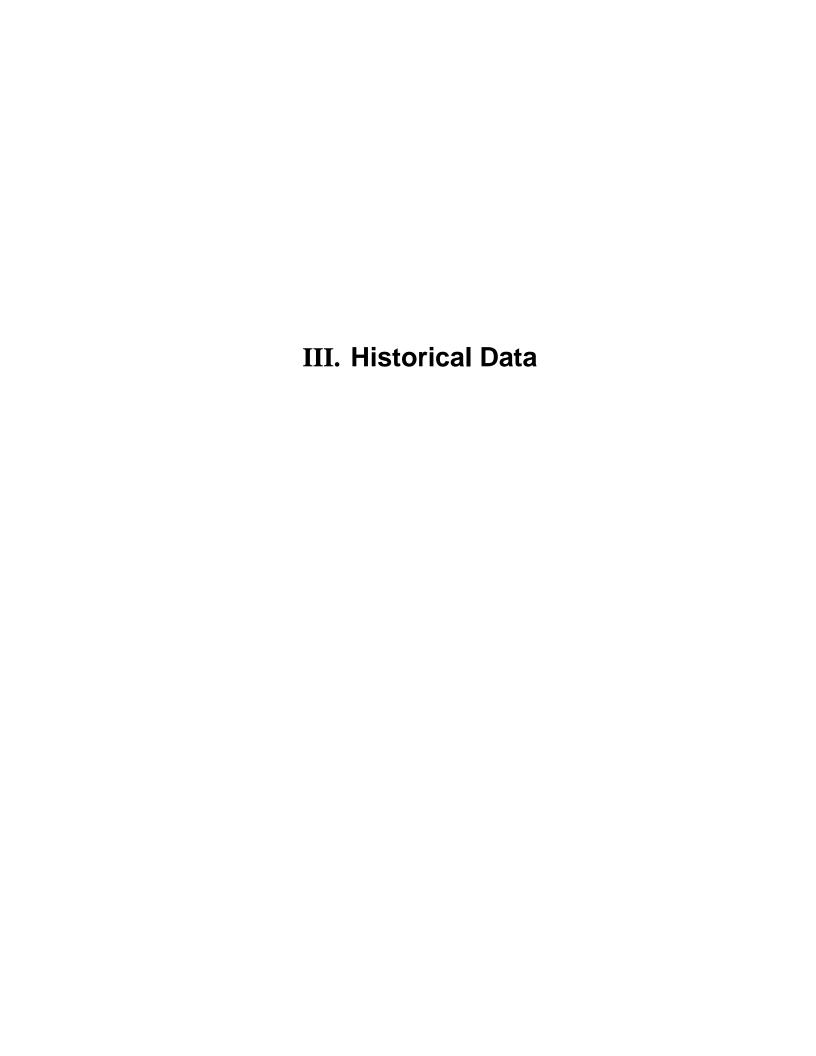
LIABILITY, PROTECTION AND SETTLEMENT FUND PROJECTIONS Years Ended June 30, 2020 through 2022

7-18 2018-19	2019-20	2020-21	2021-22
	548,020	569,941	592,738
3,103 5,000	5,150	5,305	5,464
292 044 535 000	<u>-</u> 553 170	- 575 245	598,202
202,044 000,000	300,170	010,240	330,202
		-	
292,044 535,000	553,170	575,245	598,202
57,288 58,434	60,771	63,202	65,730
13,912 15,566	15,877	16,989	18,178
34,712 50,000	51,000	54,570	58,390
48.624 65.566	66.877	71.559	76,568
51,834 25,000	26,250	27,563	28,941
446,757 481,000	495,430	510,293	525,602
25,000 5,000	5,000	5,000	5,000
629,502 635,000	654,329	677,616	701,840
(100,000)	(101,159)	(102,371)	(103,638)
	3,103 5,000 292,044 535,000 - - 292,044 535,000 57,288 58,434 13,912 15,566 34,712 50,000 - - 48,624 65,566 51,834 25,000 446,757 481,000 25,000 5,000 - - 629,502 635,000	3,103 5,000 5,150 292,044 535,000 553,170 - - - 292,044 535,000 553,170 57,288 58,434 60,771 13,912 15,566 15,877 34,712 50,000 51,000 - - - 48,624 65,566 66,877 51,834 25,000 26,250 446,757 481,000 495,430 25,000 5,000 5,000 - - - 629,502 635,000 654,329	3,103 5,000 5,150 5,305 292,044 535,000 553,170 575,245 - - - - 292,044 535,000 553,170 575,245 57,288 58,434 60,771 63,202 13,912 15,566 15,877 16,989 34,712 50,000 51,000 54,570 - - - - 48,624 65,566 66,877 71,559 51,834 25,000 26,250 27,563 446,757 481,000 495,430 510,293 25,000 5,000 5,000 5,000 - - - - 629,502 635,000 654,329 677,616

Health Insurance Fund

HEALTH INSURANCE FUND PROJECTIONS Years Ended June 30, 2020 through 2022

		Actual		Projected		Projected	
	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22
Revenue Factors							
Investment Balance	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,229,390	900,100
Interest Rate	0.85%	1.02%	1.18%	1.00%	1.50%	2.00%	2.00%
Premium Increase	108.00%	0.00%	0.00%	0.00%	102.00%	107.00%	107.00%
Expenditure Factors							
Healthcare Claims					102.00%	107.00%	107.00%
Drug Claims/Workers Comp					108.00%	108.00%	108.00%
Reinsurance Premium					110.00%	110.00%	110.00%
Other					103.00%	103.00%	103.00%
Revenue							
Premiums	12,054,089	12,276,605	13,005,634	13,975,000	14,254,500	15,252,315	16,319,977
Dental buy-up premiums	56,644	60,064	60,427	60,000	61,200	65,484	70,068
Employee contribution	533,887	536,372	550,494	535,000	545,700	583,899	624,772
Cobra	3,896	7,109	11,436	10,000	10,000	10,000	10,000
Interest	12,720	15,235	17,709	15,000	22,500	24,588	18,002
	12,661,236	12,895,385	13,645,700	14,595,000	14,893,900	15,936,286	17,042,819
Expenditures							
Employee Benefits							
Healthcare Claims	7,233,296	7,490,091	7,791,420	9,749,000	9,943,980	10,640,059	11,384,863
Drug Claims	2,333,717	2,465,229	2,049,507	2,950,000	3,186,000	3,440,880	3,716,150
Workers Comp Claims	1,258,047	494,422	1,163,074	744,000	803,520	867,802	937,226
	10,825,060	10,449,742	11,004,001	13,443,000	13,933,500	14,948,740	16,038,239
Reinsurance Premiums	435,351	498,595	526,236	635,000	698,500	768,350	845,185
Administrative fees	471,882	479,769	448,992	517,000	532,510	548,485	564,940
Total Expenditures	11,732,293	11,428,106	11,979,229	14,595,000	15,164,510	16,265,576	17,448,364
Surplus (Deficit)	928,943	1,467,279	1,666,471	<u> </u>	(270,610)	(329,290)	(405,545)



COMMUNITY COLLEGE DISTRICT NO. 525

STUDENT ENROLLMENT AND DEMOGRAPHIC STATISTICS

		Fall Enro	ollment		Ger	nder	Attend	dance	Enrollment Status			
	Head	%		%			Full	Part	Continuing			Re-
<u>Fall</u>	Count	Change	FTE	Change	Male	Female	Time	Time	Student	New	Transfer	Admit
2018	14,726	(1.23%)	8,150	(3.88%)	45%	55%	32%	68%	52%	32%	2%	14%
2017	14,910	(3.07%)	8,479	(2.11%)	47%	53%	33%	67%	53%	30%	2%	15%
2016	15,383	2.94%	8,662	(0.43%)	46%	54%	33%	67%	51%	31%	2%	16%
2015	14,944	(5.27%)	8,699	(3.56%)	45%	55%	36%	64%	54%	27%	2%	17%
2014	15,776	(6.48%)	9,020	(6.40%)	46%	54%	35%	65%	52%	30%	2%	16%
2013	16,870	8.22%	9,637	2.18%	46%	54%	35%	65%	55%	26%	2%	17%
2012	15,589	1.74%	9,431	(1.93%)	44%	56%	39%	61%	60%	18%	2%	20%
2011	15,322	(2.26%)	9,617	(1.91%)	43%	57%	42%	58%	62%	16%	3%	19%
2010	15,676	2.54%	9,804	4.08%	44%	56%	44%	56%	61%	17%	3%	19%
2009	15,288	8.52%	9,419	9.90%	44%	56%	44%	56%	58%	20%	3%	19%
10 Year A 5 Year Av	·	(3.68%) (6.66%)		(13.48%) (9.65%)								

N/A - Information not available.

COMMUNITY COLLEGE DISTRICT NO. 525

TUITION AND FEE HISTORY

	Capital										
Fiscal	Tuition	Student	Technology	Assessment			ICCB Average				
<u>Year</u>	Per Cr.Hr.	<u>Fee</u>	<u>Fee</u>	<u>Fee</u>	<u>Total</u>	<u>%</u>	Tuition and Fees	<u>%</u>			
0040.40	440.00	4.00	0.00	04.00	4.40.00	4.000/	444.00	0.500/			
2018-19	113.00	4.00	8.00	21.00	146.00	1.39%	144.36	2.56%			
2017-18	113.00	4.00	6.00	21.00	144.00	15.20%	140.76	5.50%			
2016-17	94.00	4.00	6.00	21.00	125.00	8.70%	133.42	6.32%			
2015-16	84.00	4.00	6.00	21.00	115.00	0.00%	125.49	5.66%			
2014-15	84.00	4.00	6.00	21.00	115.00	3.60%	118.77	5.43%			
2013-14	80.00	4.00	6.00	21.00	111.00	3.74%	112.65	4.41%			
2012-13	80.00	4.00	6.00	17.00	107.00	3.88%	107.89	3.85%			
2011-12	76.00	4.00	6.00	17.00	103.00	0.00%	103.89	5.73%			
2010-11	76.00	4.00	6.00	17.00	103.00	10.75%	98.26	10.57%			
2009-10	67.00	4.00	6.00	16.00	93.00	5.68%	88.87	5.75%			
2008-09	64.00	4.00	6.00	14.00	88.00	15.79%	84.04	6.89%			
2007-08	62.00	3.00	6.00	5.00	76.00	4.11%	78.62	6.19%			
2006-07	60.00	3.00	5.00	5.00	73.00	2.82%	74.04	5.89%			
2005-06	58.00	3.00	5.00	5.00	71.00	4.41%	69.92	10.86%			
2004-05	56.00	3.00	5.00	4.00	68.00	12.40%	63.07	6.09%			
2003-04	51.00	3.00	4.50	2.00	60.50	8.04%	59.45	8.80%			
2002-03	49.00	3.00	4.00	-	56.00	0.00%	54.64	6.47%			
2001-02	49.00	3.00	4.00	_	56.00	5.66%	51.32	3.61%			
2000-01	46.00	3.00	4.00	- -	53.00	3.92%	49.53	4.69%			
1999-00	44.00	3.00	4.00	- -	51.00	4.08%	49.33 47.31	4.00%			
1998-99	42.00	3.00	4.00	-	49.00	6.52%	45.49	3.74%			
1997-98	41.00	3.00	2.00	-	46.00	4.55%	43.85	4.31%			
1996-97	39.00	3.00	2.00	-	44.00	4.76%	42.04	4.29%			
1995-96	39.00	3.00	-	-	42.00	7.69%	40.31	3.17%			
1994-95	36.00	3.00	-	-	39.00	8.33%	39.07	4.21%			
1993-94	33.00	3.00	-	-	36.00	5.88%	37.49	-			
1992-93	31.00	3.00	-	-	34.00	6.25%					
1991-92	29.00	3.00	-	-	32.00	10.34%					
1990-91	26.00	3.00	-	-	29.00	16.00%					
1989-90	23.00	2.00	-	-	25.00	0.00%					
1988-89	23.00	2.00	-	=	25.00	8.70%					
1987-88	21.00	2.00	-	-	23.00	15.00%					
1986-87	18.00	2.00	-	-	20.00	0.00%					
1985-86	18.00	2.00	-	-	20.00	0.00%					
1984-85	18.00	2.00	_	_	20.00	0.00%					
1983-84	18.00	2.00	_	_	20.00	25.00%					
1982-83	15.00	1.00	_	_	16.00	14.29%					
1981-82	13.00	1.00	_	_	14.00	0.00%					
1980-81	13.00	1.00	_	_	14.00	0.00%					
1979-80	13.00	1.00	_	_	14.00	0.00%					
1978-79	13.00		-	- -	14.00	0.00%					
		1.00	-	-							
1977-78	13.00	1.00	-	-	14.00	0.00%					
1976-77	13.00	1.00	-	-	14.00	7.69%					
1975-76	12.00	1.00	-	-	13.00	18.18%					
1974-75	10.00	1.00	-	-	11.00	0.00%					
1973-74	10.00	1.00	-	-	11.00	0.00%					
1972-73	10.00	1.00	-	-	11.00	40.49%					
1971-72	7.00	0.83	-	-	7.83	0.00%					
1970-71	7.00	0.83	-	-	7.83	0.00%					
1969-70	7.00	0.83	-	-	7.83	2.09%					
1968-69	7.00	0.67	-	-	7.67	-28.12%					
1967-68	10.00	0.67	-	-	10.67	0.00%					
1966-67	10.00	0.67	-	-	10.67	-					

COMMUNITY COLLEGE DISTRICT NO. 525

STATE REIMBURSEMENT RATES

			(4)		Actual	Amazonta Da	(2)		ICCD Aven	one Detec
Fiscal	Credit Hours	%	(1) Credit Hours	% -	Actual Ave. Reimb	Amounts Re %	ceivea	%	Ave. Reimb	rage Rates
<u>Year</u>	Earned	Inc.(Dec)	Paid	Inc.(Dec)	Rate	Inc.(Dec)	<u>Dollars</u>	Inc.(Dec)	Rate	Inc.(Dec)
2040.20			247.705	0.700/						
2019-20			247,705	0.72%						
2018-19			245,942	(1.94%)	\$28.47	3.72%	7,001,500	1.71%	\$35.02	8.72%
2017-18	260,148	1.28%	250,810	(6.15%)	\$27.45	(6.78%)	6,883,900	(12.51%)	\$32.21	-2.07%
2016-17	256,861	(2.34%)	267,241	(7.04%)	\$29.44	295.69%	7,868,480	267.82%	\$32.89	273.75%
2015-16	263,006	(5.98%)	287,487	(8.35%)	\$7.44	(68.66%)	2,139,220	(71.28%)	\$8.80	-72.75%
2014-15	279,738	(6.97%)	313,679	(7.22%)	\$23.75	12.35%	7,448,835	4.24%	\$32.29	1.00%
2013-14	300,693	(8.43%)	338,079	(0.85%)	\$21.14	1.78%	7,146,016	0.92%	\$31.97	1.43%
2012-13	328,387	(6.67%)	340,969	11.38%	\$20.77	(10.09%)	7,081,147	0.14%	\$31.52	N/A
2011-12	351,842	(1.05%)	306,138	13.15%	\$23.10	(11.62%)	7,071,381	0.00%	N/A	N/A
2010-11	355,567	10.67%	270,565	9.67%	\$26.14	(12.46%)	7,071,381	(4.00%)	\$39.23	-0.03%
2009-10	321,300	11.40%	246,706	6.06%	\$29.86	1.99%	7,365,717	8.17%	\$39.24	18.77%
2008-09	288,411	10.79%	232,611	6.72%	\$29.27	1.70%	6,809,104	8.54%	\$33.04	0.52%
2007-08	260,332	4.89%	217,963	0.68%	\$28.78	0.72%	6,273,417	1.40%	\$32.87	2.82%
2006-07	248,207	7.73%	216,494	2.54%	\$28.58	(5.83%)	6,186,546	(3.43%)	\$31.97	2.47%
2005-06	230,398	1.40%	211,124	4.71%	\$30.34	(5.96%)	6,406,356	(1.52%)	\$31.20	-7.23%

⁽¹⁾ Excludes restricted hours under new funding formula.

⁽²⁾ Includes 2.25% mid-year budget reduction for FY15 and 2.5% mid-year budget reduction for FY09

COMMUNITY COLLEGE DISTRICT NO. 525

STATE FUNDING

					(1)					
	<u>2018-19</u>	<u>2017-18</u>	2016-17	<u>2015-16</u>	2014-15	<u>2013-14</u>	2012-13	2011-12	<u>2010-11</u>	2009-10
Education Fund										<u></u>
Credit Hour	7,001,500	6,883,900	7,868,480	2,139,220	7,448,835	7,146,016	7,048,510	6,994,843	6,994,843	7,290,831
Square Footage	-	-	-	-	-	-	32,637	76,538	76,538	74,886
Career & Technical Education	628,980	574,857	651,073	-	645,414	669,381	653,001	707,431	689,329	622,056
Performance Based	-	6,025	-	-	-	2,506	5,517	-	-	-
Total	7,630,480	7,464,782	8,519,553	2,139,220	8,094,249	7,817,903	7,739,665	7,778,812	7,760,710	7,987,773
	2.22%	-12.38%	298.26%	-73.57%	3.53%	1.01%	-0.50%	0.23%	-2.84%	#DIV/0!
Restricted Purposes										
Workforce Development										
Business & Industry	_	_	_	_	_	_	_	131,935	130,203	121,281
Special Initiative	_	_	_	_	_	_	_	-	-	-
Total								131,935	130,203	121,281
	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	-100.00%	1.33%	7.36%	4.11%
Total All Funds	7 620 490	7 464 700	0 510 552	2 120 220	9 004 240	7 917 002	7,739,665	7 010 747	7 900 012	9 100 054
TOTAL ALL FULLS	7,630,480	7,464,782	8,519,553	2,139,220	8,094,249	7,817,903		7,910,747	7,890,913	8,109,054
	2.22%	-12.38%	298.26%	-73.57%	3.53%	1.01%	-2.16%	0.25%	-2.69%	11.44%

⁽¹⁾ Includes 2.25% mid-year budget reduction for FY15 and 2.5% mid-year budget reduction for FY09

COMMUNITY COLLEGE DISTRICT NO. 525

ASSESSED VALUE AND TAX LEVY OF TAXABLE PROPERTY (Unaudited)

Last Ten Fiscal Years

Year of	Tax	Assessed		Tax Levy		Current Year Taxes	Percent of Levy
Levy	Rates	Valuation	%	\$	%	Collected	Collected
2017	0.2995	\$19,956,025,602	5.36%	\$ 59,754,362	1.76%	\$ 59,559,905	99.67%
2016 2015	0.3101 0.3078	18,940,156,942 18,040,252,901	4.99% 1.94%	58,718,081 55,515,001	5.77% 1.67%	58,511,774 55,274,230	99.65% 99.57%
2014	0.3086	17,696,962,322	(0.86%)	54,603,348	3.55%	54,352,004	99.54%
2013	0.2954	17,850,068,427	(4.40%)	52,733,266	2.15%	52,584,615	99.72%
2012	0.2766	18,670,894,035	(5.40%)	51,623,161	6.06%	51,321,101	99.41%
2011	0.2466	19,737,548,883	(5.19%)	48,671,918	2.91%	48,042,862	98.71%
2010	0.2272	20,818,247,143	(2.30%)	47,296,757	3.44%	46,966,219	99.30%
2009	0.2146	21,307,945,484	0.51%	45,724,841	13.75%	45,253,617	98.97%
2008	0.1896	21,200,304,630	7.62%	40,198,903	7.42%	39,834,732	99.09%
Ten Year Average Increase			0.23%		4.85%		99.36%
Five Year Average Increase			1.41%		2.98%		99.63%

Note: Assessed value is computed by various county's clerks offices and is equal to approximately one-third of the estimated actual value.

Sources: Cook, Grundy, Kankakee, Kendall, LaSalle, Livingston and Will County Clerk's Office.

COMMUNITY COLLEGE DISTRICT NO. 525

TAX LEVY AND RATES

Tax Levy Year	2017	2016	2015	2014	2013	2012	2011	2010	2009	2008	Average
Assessed Valuation:											
Will	16.587.954.291	15.818.465.969	15,054,518,164	14.731.038.083	14.867.060.257	15.544.164.034	16.518.909.440	17.379.370.763	17.815.228.170	17.771.973.559	
Grundy	1,862,442,974			1,745,702,192		1,833,949,279					
Cook	913,529,423	755,324,579	710,891,142	715,476,997	733,433,150	778,150,559	840,592,313		1,011,849,637	990,449,811	
Kendall	435,745,136	401,054,830	377,972,021	351,153,144	343,315,735	352,676,497	369,284,162	408,694,865	420,300,593	403,060,198	
Livingston	133,568,590	126,707,845	128,321,978	130,913,095	135,129,678	139,132,599	141,716,706	140,139,219	116,237,372	112,139,061	
LaSalle	22,115,443	22,131,159	22,162,472	22,111,583	22,023,544	22,250,453	22,731,762	22,773,620	13,072,938	10,173,110	
Kankakee	669,745	640,655	594,341	567,228	560,139	570,614	565,794	577,029	567,878	495,524	
	19,956,025,602	18,940,156,942	18,040,252,901	17,696,962,322	17,850,068,427	18,670,894,035	19,737,548,883	20,818,247,143	21,307,945,484	21,200,304,630	
% Increase EAV	5.36%	4.99%	1.94%	-0.86%	-4.40%	-5.40%	-5.19%	-2.30%	0.51%	7.62%	0.23%
Tax Rates											
Education	0.1632	0.1694	0.1735	0.1747	0.1666	0.1552	0.1391	0.1291	0.1228	0.1176	
O & M	0.0942	0.0903	0.0898	0.0899	0.0853	0.0811	0.0717	0.0650	0.0589	0.0592	
Bond & Int	0.0349	0.0430	0.0348	0.0340	0.0322	0.0290	0.0257	0.0233	0.0237	-	
Audit	0.0003	0.0004	0.0006	0.0006	0.0005	0.0005	0.0005	0.0005	0.0004	0.0004	
LP&S	0.0015	0.0015	0.0032	0.0032	0.0046	0.0047	0.0043	0.0039	0.0038	0.0075	
Life Safety	0.0054	0.0055	0.0059	0.0062	0.0062	0.0061	0.0053	0.0054	0.0050	0.0049	
Total	0.2995	0.3101	0.3078	0.3086	0.2954	0.2766	0.2466	0.2272	0.2146	0.1896	
Limiting Rate	0.2619	0.2658	0.2731	0.2731	0.2636	0.2446	0.2226	0.2050	0.1915	0.1890	
Tax Extensions											
Education	32,571,428	32,081,015	31,305,750	30,908,252	29,732,333	28,974,434	27,449,763	26,868,215	26,171,376	24,941,905	
O & M	18,802,129	17,103,083	16,197,594	15,908,346	15,232,409	15,145,028	14,147,138	13,543,827	12,543,661	12,551,285	
Bond & Int	6,955,295	8,136,129	6,272,053	6,022,677	5,747,931	5,412,553	5,081,176	4,858,538	5,039,433	-	
Audit	58,759	74,453	105,290	103,567	89,430	92,962	97,633	100,106	85,145	83,591	
LP&S	294,322	281,649	574,139	565,435	824,121	868,313	842,229	805,048	819,820	1,582,802	
Life Safety	1,072,429	1,041,752	1,060,175	1,095,071	1,107,042	1,129,871	1,053,979	1,121,023	1,065,406	1,039,320	
Total	59,754,362	58,718,081	55,515,001	54,603,348	52,733,266	51,623,161	48,671,918	47,296,757	45,724,841	40,198,903	
% Increase in extension	1.76%	5.77%	1.67%	3.55%	2.15%	6.06%	2.91%	3.44%	13.75%	7.42%	4.85%

COMMUNITY COLLEGE DISTRICT NO. 525

TOTAL PROPERTY VALUE AND NEW CONSTRUCTION

Levy <u>Year</u>	 otal Assessed Increase Value (EAV) (Decrease)		% Change		New Construction	% of EAV	CPI
2017	\$ 19,956,025,602	\$ 1,015,868,660	5.36%	\$	312,491,661	1.57%	2.10%
2016	18,940,156,942	899,904,041	4.99%		272,809,613	1.44%	0.70%
2015 2014	18,040,252,901 17,696,962,322	343,290,579 (153,106,105)	1.94% (0.86%)		211,930,418 221,750,765	1.17% 1.25%	0.80% 1.50%
2013	17,850,068,427	(820,825,608)	(4.40%)		213,027,060	1.19%	1.70%
2012	18,670,894,035	(1,066,654,848)	(5.40%)		168,626,943	0.90%	3.00%
2011	19,737,548,883	(1,080,698,260)	(5.19%)		297,439,452	1.51%	1.50%
2010	20,818,247,143	(489,698,341)	(2.30%)		380,327,252	1.83%	2.70%
2009 2008	21,307,945,484 21,200,304,630	107,640,854 1,501,675,285	0.51% 7.62%		388,314,329 671,697,506	1.82% 3.17%	0.10% 4.10%

Sources: Will, Grundy, Kankakee, Kendall, LaSalle, Livingston and Cook County Clerk's Office.

COMMUNITY COLLEGE DISTRICT NO. 525

REPRESENTATIVE (DIRECT AND OVERLAPPING) TAX RATES

Taxing Districts	2017	2016	2015	2014	2013	2012	2011	2010	2009	2008
Joliet Junior College	\$ 0.2995	\$ 0.3101	\$ 0.3078	\$ 0.3086	\$ 0.2954	\$ 0.2766	5 \$ 0.246	6 \$ 0.2272	\$ 0.2146	\$ 0.1896
Will County	0.5986	0.6121	0.6358	0.6433	0.6216	0.5908	0.555	1 0.5274	0.5024	0.4942
Will County Forest Preserve	0.1895	0.1944	0.1937	0.1977	0.1970	0.1859	0.169	3 0.1567	0.1519	0.1445
Troy Township Road Funds	0.0934	0.0945	0.0977	0.0989	0.0958	0.0890	0.081	7 0.0743	0.0687	0.0679
DuPage Township	0.0755	0.0790	0.0823	0.0824	0.0805	0.0769	0.070	8 0.0662	0.0665	0.0633
Village of Bolingbrook	0.9205	1.0325	1.0963	0.9833	0.9823	0.8647	0.696	8 0.6666	0.6202	0.6202
Bolingbrook Park District	0.0663	0.6243	0.6543	0.6704	0.6628	0.6235	0.542	9 0.4842	0.4554	0.4351
Fountaindale Public Library	0.5501	0.5595	0.5835	0.5805	0.5630	0.5060	0.436	5 0.4073	0.4045	0.3685
UD 365-U Valley View	7.2411	7.3246	7.5388	7.6318	7.3668	6.7687	5.906	2 5.2276	4.9435	4.5671
Total	\$ 10.0345	\$ 10.8310	\$ 11.1902	\$ 11.1969	\$ 10.8652	\$ 9.982	\$ 8.705	9 \$ 7.8375	\$ 7.4277	\$ 6.9504
Total annual % increase (decrease)	(7.35%)	(3.21%)	(0.06%)	3.05%	8.85%	14.669	6 11.08	% 5.52%	6.87%	0.21%
Joliet Junior College annual % increase (decrease)	(3.42%)	0.75%	(0.26%)	4.47%	6.80%	12.179	% 8.54	% 5.87%	6 13.19%	(0.21%)
Joliet Junior College Rate as a % of total rate	2.98%	2.86%	2.75%	2.76%	2.72%	2.779	6 2.83	% 2.90%	6 2.89%	2.73%

This tax rate represents the tax code in the district with the largest EAV. The College's tax rate ranges from 2.72% to 2.98% of the total taxes paid by the residents. Due to tax cap legislation, the Colleges rate along with all other taxing bodies in Cook and collar counties has been restricted by the percentage of new construction in the district and the Consumer Price Index (CPI). The highest increase to a taxpayer over the last 10 years due to an increase in the College's rate was 13.19% in 2009 of which 12.50% was due to the debt service tax levy on the referendum bond.

COMMUNITY COLLEGE DISTRICT NO. 525

EDUCATION FUND REVENUES BY SOURCE (Audited)

Last Ten Fiscal Years

Year	Total	Property Taxes	Replacement Taxes	Tuition and Fees	State and Federal	Interest	Miscellaneous
2018	\$ 73,597,616	\$ 32,299,825	\$ 1,997,609	\$ 30,741,972	\$ 7,508,953	\$ 513,057	\$ 536,200
2017	73,165,199	31,904,454	2,128,848	27,771,982	10,862,808	110,254	386,853
2016	61,355,929	31,162,100	1,682,297	25,789,112	2,197,799	94,110	430,511
2015	68,653,437	30,883,392	2,105,394	26,934,671	8,183,985	100,842	445,153
2014	66,752,316	29,476,503	1,957,680	26,934,671	7,900,713	67,516	415,233
2013	67,824,734	28,689,371	1,935,192	28,814,158	7,811,991	65,403	508,619
2012	65,906,433	27,287,817	1,894,010	28,480,466	7,825,591	65,603	352,946
2011	67,200,554	26,771,034	2,058,866	30,148,679	7,799,505	70,750	351,720
2010	61,840,994	26,076,451	1,587,629	25,682,398	8,033,787	157,047	303,682
2009	57,103,728	24,741,384	1,962,477	22,027,860	7,237,766	583,225	551,016

Note: The miscellaneous category includes transcript fees, sales of services and other income.

COMMUNITY COLLEGE DISTRICT NO. 525

EDUCATION FUND EXPENDITURES BY OBJECT (Audited)

Last Ten Fiscal Years

Year	Total	Faculty Salaries	Support Salaries	Employee Benefits	Other Expenses	Capital Expenditures	Utilities	Non-Tuition Expenditures
2018	\$ 67,406,298	\$ 30,986,138	\$ 16,138,083	\$ 10,823,201	\$ 4,438,518	\$ 5,950	\$ -	\$ 5,014,408
2017	65,377,651	30,747,047	15,886,900	10,290,685	4,228,098	-	-	4,224,921
2016	64,594,128	30,457,591	16,021,307	10,258,171	4,235,921	-	-	3,621,138
2015	64,011,735	29,576,249	15,269,450	10,105,662	4,645,018	17,302	-	4,398,054
2014	62,667,140	29,577,242	14,527,492	9,466,501	4,395,932	1,822	-	4,698,151
2013	63,073,709	29,198,562	14,711,623	8,885,779	4,086,048	-	-	6,191,697
2012	61,420,299	28,980,785	14,547,973	8,198,587	4,201,442	15,534	409	5,475,569
2011	61,891,819	27,996,832	15,133,586	7,768,532	5,145,148	658,987	6,560	5,182,174
2010	58,313,115	26,308,406	14,655,699	7,201,012	5,940,760	415,287	10,920	3,781,031
2009	53,357,398	23,835,814	13,665,161	6,016,424	5,623,907	910,928	14,278	3,290,886

Note: Other expenses represent contractual services, supplies, fixed charges, conferences and meetings. Non-tuition expenses are primarily tuition waivers for dual credit students, senior citizens, adult basic education and College employees and dependents.

COMMUNITY COLLEGE DISTRICT NO. 525

OPERATION AND MAINTENANCE FUND REVENUES BY SOURCE (Audited)

Last Ten Fiscal Years

Year	 Total		Property Taxes		Rental Fees		Miscellaneous	
2018	\$ 18,789,270	\$	18,630,751	\$	141,836	\$	16,683	
2017	17,172,889		17,005,426		165,372		2,091	
2016	16,335,385		16,121,930		201,216		12,239	
2015	16,150,648		15,896,900		240,284		13,464	
2014	15,347,812		15,105,807		241,763		242	
2013	15,255,581		14,994,155		256,123		5,303	
2012	14,340,346		14,054,349		262,450		23,547	
2011	13,781,672		13,499,606		281,643		423	
2010	12,800,799		12,497,090		302,889		820	
2009	12,716,417		12,453,334		262,667		416	

Note: The miscellaneous category includes sales of services and other income.

COMMUNITY COLLEGE DISTRICT NO. 525

OPERATION AND MAINTENANCE FUND EXPENDITURES BY OBJECT (Audited)

Last Ten Fiscal Years

Year	Total	Salaries	Employee Benefits	Other Expenses	Capital Expenditures	<u>Utilities</u>	Debt Service Transfer
2018	\$ 13,377,858	\$ 7,055,362	\$ 2,077,601	\$ 1,346,866	\$ 331,052	\$ 2,566,977	\$ -
2017	\$ 12,953,415	\$ 7,006,585	\$ 1,971,147	\$ 1,357,585	\$ 193,750	\$ 2,424,348	\$ -
2016	12,267,917	6,860,447	1,923,633	1,278,380	219,176	1,986,281	-
2015	12,118,418	6,626,221	1,961,854	1,329,133	141,223	2,059,987	-
2014	12,365,251	6,690,113	1,849,370	1,280,379	313,706	2,231,683	-
2013	12,018,923	6,244,685	1,604,707	1,825,242	126,739	2,217,550	-
2012	11,791,157	6,341,158	1,447,990	1,591,605	356,928	2,053,476	-
2011	11,324,059	6,149,313	1,262,061	1,527,724	256,318	1,901,818	226,825
2010	11,052,917	5,869,977	1,174,203	1,565,974	225,214	1,989,449	228,100
2009	10,986,708	5,405,986	1,145,593	1,426,108	249,576	2,070,220	689,225

Note: Other expenses represent contractual services, supplies, fixed charges, conferences and meetings.

COMMUNITY COLLEGE DISTRICT NO. 525

RATIO OF NET GENERAL DEBT TO ASSESSED VALUE AND NET GENERAL DEBT PER CAPITA

Last Ten Fiscal Years

Fiscal Year	Net General Debt	Assessed Value	Estimated Population	Ratio of Net General Bonded Debt to Assessed Valuation	D	Bonded ebt per Capita
2018	\$ 158,543,486	\$19,956,025,602	754,171	0.7945%	\$	210.22
2017	209,484,921	18,940,156,942	754,171	1.1060%		277.77
2016	215,607,490	18,040,252,901	738,600	1.1951%		291.91
2015	221,235,049	17,696,962,322	738,600	1.2501%		299.53
2014	226,277,628	17,850,068,427	738,600	1.2677%		306.36
2013	168,931,845	18,670,894,035	738,600	0.9048%		228.72
2012	162,807,983	19,737,548,883	738,600	0.8249%		220.43
2011	165,809,906	20,818,247,143	738,600	0.7965%		224.49
2010	167,568,884	21,307,945,484	733,672	0.7864%		228.40
2009	79,460,964	21,200,304,630	727,074	0.3748%		109.29

Sources: Cook, Grundy, Kankakee, Kendall, LaSalle, Livingston and Will County Clerk's Office Illinois Community College Board and District records.

COMMUNITY COLLEGE DISTRICT NO. 525

FUND BALANCES

Last Ten Fiscal Years

Fiscal Year	Education	Operation & Maintenance	Operation & Maintenance Restricted	Liability, Protection, & Settlement	Health Insurance
2018	\$ 19,447,239	\$ 4,995,329	\$ 11,736,688	\$ 884,766	\$ 10,049,257
2017	18,172,657	4,993,918	13,259,507	1,222,224	8,382,786
2016	15,559,808	4,899,445	49,599,259	1,484,398	6,915,508
2015	18,675,671	4,606,977	85,987,209	1,476,116	5,986,565
2014	17,984,787	4,349,747	86,132,168	1,556,904	3,954,935
2013	17,717,440	4,247,187	51,283,403	1,351,296	3,347,852
2012	17,566,350	3,660,528	62,647,981	1,086,607	3,769,369
2011	17,424,458	3,361,339	101,511,037	934,026	4,212,679
2010	15,553,853	2,803,726	142,303,484	1,028,044	5,763,159
2009	12,484,697	2,605,844	74,217,582	1,009,042	5,919,367
10 year Ave.	\$ 17,058,696	\$ 4,052,404	\$ 67,867,832	\$ 1,203,342	\$ 5,830,148

Source: Annual audited financial statements.

Note: The Education and Operation & Maintenance Funds are the main operating funds of the College. These fund balances are presented on a budgetary basis which represents the full accrual of property taxes for the current levy year. As of June 30, 2018, \$26,702,671 has not been collected from the current year levy. The operating fund balances as of June 30, 2018 represent 25.5% of FY2019 budgeted expenses for those funds. (Ed and O&M)

The Operation & Maintenance Restricted Fund accounts for major capital projects funded by Life Safety, State grants, bond proceeds and reserves designated by the Board. The fund balance as of June 30, 2018 has been budgeted for master plan, deferred maintenance projects, and state funding projects (RAMP).

COMMUNITY COLLEGE DISTRICT NO. 525

MISCELLANEOUS STATISTICS

Degree and Certificates Awarded

AA, AS and AGS

AAS

Certificates

Year Founded		1901	
District Data			
Population		754,171	
Communities Served			
Braceville	Elwood	Mazon	Ransom
Braidwood	Essex	Millington	Ritchie
Bolingbrook	Frankfort	Minooka	Rockdale
Carbon Hill	Gardner	Mokena	Romeoville
Channahon	Godley	Morris	Tinley Park
Coal City	Joliet	New Lenox	Shorewood
Crest Hill	Kinsman	Newark	So. Wilmington
Custer Park	Lemont	Odell	Symerton
Diamond	Lisbon	Orland Park	Verona
Dwight	Lockport	Peotone	Wilton Center
East Brooklyn	Manhattan	Plainfield	Wilmington
Eileen	Marley	Plattville	
Accreditation North Central Associa	ation of		
<u> </u>	ools (Higher Learning C	Commission)	2015
Next Accreditation Re	enewal		2023
Employee Data		2018	2017
Faculty		22	
Administrators/Profes	ssional	8	95
Support, Clerical and	Plant Staff	29	98 297

FY 2017

1,185

616

896

FY 2017

1,681

634

1169

JOLIET JUNIOR COLLEGE - COMMUNITY COLLEGE DISTRICT NO. 525

TIF DISTRICT STATISTICS

BASE YEAR	TAXING DISTRICT	ENDING YEAR	INITIAL EAV BASE YEAR	AGGREGATE EAV	INCREMENT EAV	LOST REVENUE FROM TIF	RATE	Distributions	County
1985	Gardner	2021	5,937,576	18,162,072	12,224,496	36,760	0.3007	_	Grundy
1985	Morris	2021	19,334,354	81,308,565	61,974,211	186,363	0.3007	_	Grundy
1905	Bolingbrook#2	2018	9,226,514	11,077,205	1,850,691	5,541	0.2994	_	Will
1999	Elwood #1	2022	170,063	118,994,710	118,824,647	355,761	0.2994	_	Will
1997	Plainfield #1	2022	3,902,976	12,106,611	8,203,635	24,562	0.2994	_	Will
1987	Romeoville #1 (Marguette)	2020	8,229,161	44,004,035	35,774,874	107,110	0.2994	-	Will
1999	Channahon Aux Sable	2024	206.600	86,534,566	86,327,966	259,597	0.2994	169,090	Grundy
1999	Joliet #2	2022	7,980,312	13,041,236	5,060,924	15,152	0.3007	109,090	Will
2003	Bolingbrook#3	2022	44,850	18,499,335	18,454,485	55,253	0.2994	13,018	Will
2003	Romeoville #2 (Downtown)	2026	11,461,826	16,691,007	5,229,181	15,656	0.2994	13,016	Will
2005	Lemont - Canal District	2028	3,308,391	6,601,736	3,293,345	9,814	0.2994	-	Cook
2005	Romeoville #3 (Romeo Rd.)		, ,	, ,	, ,	,	0.2960	-	Will
2006	Gardner Ind.	2029 2030	282,000 227,715	626,928 455,726	344,928 228,011	1,033 686	0.2994	-	
2007	Grundy EDPA #1	2030	,	46,058,267	•		0.3007	38,174	Grundy Grundy
	•		18,076,587	, ,	27,981,680	84,144		•	,
2008	Dwight	2031	3,723,825	5,128,547	1,404,722	4,224	0.3007	-	Grundy
2008	Mokena #1	2031	7,052,934	7,557,496	504,562	1,511	0.2994	74	Will
2008	Lockport #1	2031	24,582,201	26,511,167	1,928,966	5,775	0.2994	1,614	Will
2009	Lemont - Gateway	2032	2,752,540	3,361,586	609,046	1,815	0.2980	-	Cook
2010	Grundy EDPA #2	2033	5,626,305	5,681,318	55,013	165	0.3007	-	Grundy
2010	Coal City	2033	29,950,330	32,422,698	2,472,368	7,435	0.3007	-	Grundy
2010	Wilmington	2033	792,875	60,274,605	59,481,730	178,088	0.2994	-	Will
2011	Braidwood #3	2034	6,631,716	7,520,440	888,724	2,661	0.2994	-	Will
2011	Joliet #3	2034	10,068,519	10,997,709	929,190	2,782	0.2994	-	Will
2011	Diamond	2034	19,800	191,450	171,650	514	0.2994	-	Will
2011	Rockdale	2034	26,102,319	28,815,809	2,713,490	8,124	0.2994	-	Will
2013	Channahon #1	2036	3,465,206	4,586,340	1,121,134	3,357	0.2994	-	Will
2014	Mazon	2037	5,527,860	6,555,973	1,028,113	3,092	0.3007	-	Grundy
2014	Morris Marina	2037	2,499,940	2,591,358	91,418	275	0.3007	-	Grundy
2015	Joliet #4	2038	23,928,151	24,098,100	169,949	509	0.2994	-	Will
2015	Shorewood #1	2038	20,516,403	21,605,425	1,089,022	3,261	0.2994	-	Will
2016	Crest Hill #1	2039	3,369,767	3,384,423	14,656	44	0.2994	-	Will
2016	Crest Hill #2	2039	6,673,073	6,919,475	246,402	738	0.2994	=	Will
2016	Romeoville #4	2039	315,313	331,237	15,924	48	0.2994	=	Will
2016	Romeoville #5	2039	119,306	125,331	6,025	18	0.2994	=	Will
2017	Lemont - Archer	2040	326,843	352,333	25,490	76	0.2980	=	Cook
	Total	-	272,434,151	733,174,819	460,740,668	1,381,941		221,970	•

Note: Only Will, Grundy and Cook have TIF districts within the College District.

JOLIET JUNIOR COLLEGE -COMMUNITY COLLEGE DISTRICT NO. 525

County Tax Abatement Statistics

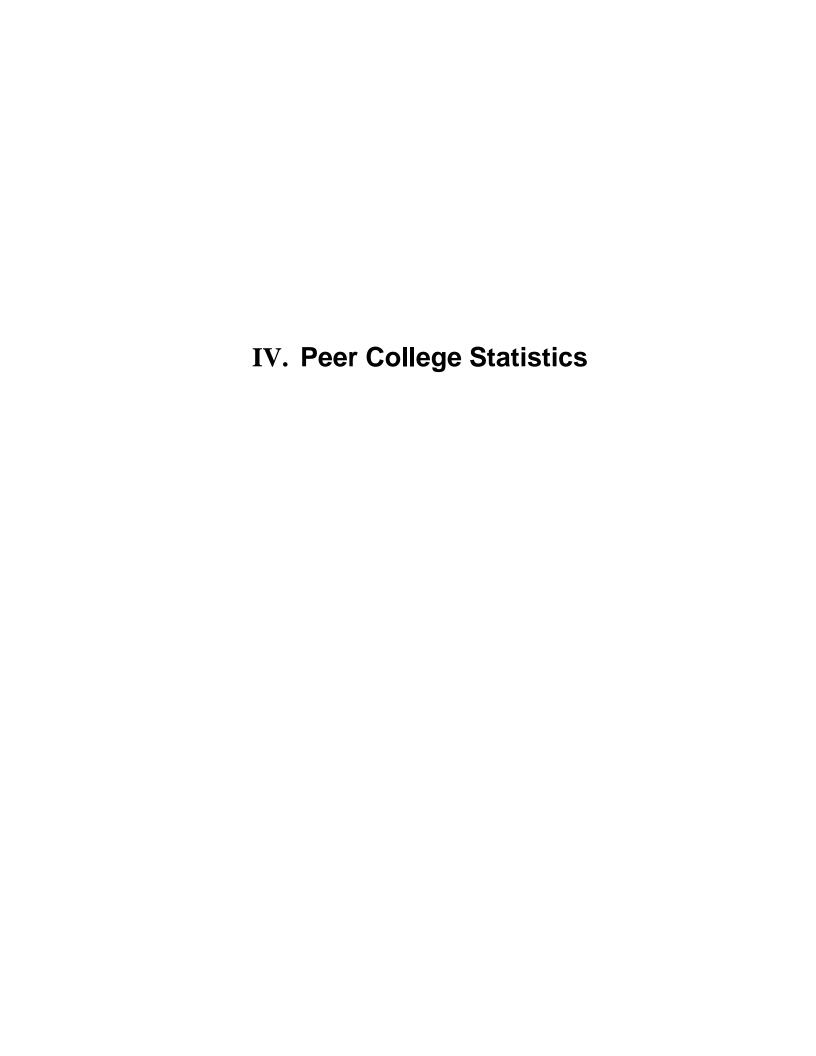
Company	Project Finished	Tax Years	E	stimated EAV	Taxable EAV
Grundy					
Minooka Hotel Association	No	2018 to 2020	\$	2,800,000	Not Finished
Rock Island Clean Line	No	2018 to 2043		88,000,000	Not Finished
Akzo Nobel Chemical	No	2018 to 2022		51,000,000	Not Finished
Costco Wholesale Corporation	Yes	2018 to 2021		7,800,000	12,084,000
Blair Road Hotel Association	Yes	2016 to 2018		2,100,000	1,433,333
W.W. Grainger Inc.	Yes	2013 to 2015		9,500,000	9,804,103

Rock Island Clean Line's tax abatement agreement is an 85% abatement thru 2032 and 50% abatement from 2033 to 2043.

Akzo Nobel Chemical's tax abatement agreement is a 50% abatement per year for five years.

Costco Wholesale Corporation's tax abatement agreement is a 50% abatement per year for four years.

All remaining tax abatement agreements are for three years with 75% abated the first year, 50% the second and 25% the third.



COMMUNITY COLLEGE DISTRICT NO. 525

COMPARISON OF TAX RATES BY COLLEGE

	2016 Tax Rates	Equalized Assessed Valuation (EAV)	Tax Extension	2016 Population	Tax Dollars per District Resident	Tax Rate Restricted Under PTELL
DuPage	0.2661	40,504,389,066	107,782,179	1,054,719	102.19	Yes
Elgin	0.5478	11,221,103,941	61,469,207	472,693	130.04	Yes
Harper	0.4150	18,916,544,185	78,503,658	513,381	152.92	Yes
Illinois Valley	0.3664	3,090,810,857	11,324,731	144,885	78.16	No
Joliet	0.3101	18,940,156,942	58,733,427	754,171	77.88	Yes
Kankakee	0.4860	2,270,765,999	11,035,923	134,215	82.23	No
Kishwaukee	0.6680	2,134,993,530	14,261,757	111,734	127.64	No
Lake County	0.2850	23,639,604,880	67,372,874	678,300	99.33	Yes
McHenry	0.4066	6,895,850,074	28,038,526	264,950	105.83	Yes
Moraine Valley	0.4052	9,059,427,914	36,708,802	407,337	90.12	Yes
Morton	0.6879	1,442,272,976	9,921,396	156,509	63.39	Yes
Oakton	0.2302	22,288,152,310	51,307,327	471,162	108.90	Yes
Prairie State	0.4751	3,012,169,942	14,310,819	211,890	67.54	Yes
South Suburban	0.6068	2,985,543,407	18,116,277	269,026	67.34	Yes
Triton	0.3257	8,109,255,966	26,411,847	324,258	81.45	Yes
Waubonsee	0.6210	8,760,497,836	54,402,692	401,914	135.36	Yes
Peer Average	0.4439	11,454,471,239	40,606,340	398,197	98.14	

Source: ICCB Data and Characteristics.

Note: Joliet has the fourth lowest tax rate among the peer colleges. The peer average is

\$.4439 compared to Joliet's \$.3101 per \$100 of equalized assessed valuation. This equates to a Joliet Junior College District resident paying on average \$77.88 in annual property taxes which is below the peer average.

COMMUNITY COLLEGE DISTRICT NO. 525

COMPARISON OF TUITION RATES BY COLLEGE

		Fiscal 2019				F	iscal 2018	
Rank	College	Tuition	Fees*	Fees* Total		Tuition	Fees*	Total
1	Prairie State	143.50	30.50	174.00		140.50	30.50	171.00
2	South Suburban	152.00	17.75	169.75		145.00	17.75	162.75
3	Kishwaukee	142.00	17.00	159.00		139.00	17.00	156.00
4	Kankakee	137.00	17.00	154.00		134.00	13.00	147.00
5	Harper	129.75	19.00	148.75		125.00	17.50	142.50
6	Joliet	113.00	33.00	146.00		113.00	31.00	144.00
7	Moraine Valley	125.00	20.00	145.00		122.00	20.00	142.00
8	Oakton	136.25	5.00	141.25		136.25	5.00	141.25
9	Lake County	119.00	22.00	141.00		115.00	23.00	138.00
10	Triton	123.00	16.00	139.00		118.00	16.00	134.00
11	Dupage	103.15	32.85	136.00		102.15	32.85	135.00
12	Waubonsee	128.00	8.00	136.00		126.00	8.00	134.00
13	Morton	96.00	40.00	136.00		88.00	40.00	128.00
14	Illinois Valley	125.60	7.40	133.00		122.60	7.40	130.00
15	Elgin	132.00	-	132.00		129.00	-	129.00
16	McHenry	107.00	16.75	123.75		104.00	17.00	121.00
	Peer Average	125.77	18.89	144.66		122.47	18.50	140.97
	State Average	127.84	16.52	144.36		124.64	16.16	140.80

^{*}Standard fees paid by all students

Source: ICCB Annual Survey.

Note: Community Colleges are limited by state law to a tuition rate that does not

exceed one-third of their per capita costs. For Fiscal 2018, Joliet's per capita cost was \$550.64. Tuition represents only 26.51% of current per capita costs. To exceed this restriction, tuition would have to exceed \$183.55 per credit hour.

COMMUNITY COLLEGE DISTRICT NO. 525

COMPARISON OF OPERATING REVENUE SOURCES BY COLLEGEFiscal Year 2017

	Total	Property Taxes	Tuition and Fees	ICCB Grants	Replacement Tax	Other State and Federal	Other
DuPage	175,725,529	81,436,553	74,551,060	15,371,450	1,679,128	101,940	2,585,398
	100.00%	46.34%	42.42%	8.75%	0.96%	0.06%	1.47%
Elgin	77,108,109 100.00%	44,528,690 57.75%	24,301,828 31.52%	5,713,131 7.41%	612,836 0.79%	0.00%	1,951,624 2.53%
Harper	114,230,920	56,733,836	46,990,717	8,418,809	1,036,684	29,575	1,021,299
	100.00%	49.67%	41.14%	7.37%	0.91%	0.03%	0.89%
Illinois Valley	21,596,232	9,326,200	8,539,598	2,075,793	1,071,422	6,299	576,920
	100.00%	43.18%	39.54%	9.61%	4.96%	0.03%	2.67%
Joliet	90,338,087	48,922,749	27,759,113	9,210,823	2,128,848	1,651,985	664,569
	100.00%	54.16%	30.73%	10.20%	2.36%	1.83%	0.74%
Kankakee	24,071,849	6,628,383	9,250,001	7,118,163	531,676	168,709	374,917
	100.00%	27.54%	38.43%	29.57%	2.21%	0.70%	1.56%
Kishwaukee	24,757,516	7,063,412	11,006,785	5,920,849	318,133	11,505	436,832
	100.00%	28.53%	44.46%	23.92%	1.28%	0.05%	1.76%
Lake County	105,174,211 100.00%	64,806,788 61.62%	28,923,976 27.50%	9,232,027 8.78%	1,280,857 1.22%	0.00%	930,563 0.88%
McHenry	43,931,729	26,452,477	13,143,215	3,536,994	378,226	852	419,965
	100.00%	60.21%	29.92%	8.05%	0.86%	0.00%	0.96%
Moraine Valley	95,641,932 100.00%	27,514,460 28.77%	50,288,764 52.58%	14,199,947 14.85%	1,366,575 1.43%	0.00%	2,272,186 2.38%
Morton	25,682,619 100.00%	8,373,898 32.61%	9,835,570 38.30%	5,926,442 23.08%	1,354,470 5.27%	0.00%	192,239 0.75%
Oakton	76,535,335	46,555,137	23,267,175	5,264,287	1,191,793	8	256,935
	100.00%	60.83%	30.40%	6.88%	1.56%	0.00%	0.34%
Prairie State	30,626,177 100.00%	12,431,080 40.59%	13,138,907 42.90%	3,661,204 11.95%	521,764 1.70%	0.00%	873,222 2.85%
South Suburban	30,576,522	12,537,210	11,465,896	5,693,274	607,134	65,047	207,961
	100.00%	41.00%	37.50%	18.62%	1.99%	0.21%	0.68%
Triton	53,024,995	22,472,460	25,347,084	2,350,201	2,170,567	960	683,723
	100.00%	42.38%	47.80%	4.43%	4.09%	0.00%	1.29%
Waubonsee	71,588,462	39,690,722	22,486,607	5,933,795	1,119,936	133,006	2,224,396
	100.00%	55.44%	31.41%	8.29%	1.56%	0.19%	3.11%
Peer Average		48.60%	37.74%	10.34%	1.64%	0.20%	1.48%
State Average		39.86%	38.34%	14.38%	2.72%	1.82%	2.89%

Source: ICCB Data and Characteristics, Table IV-13.

JOLIET JUNIOR COLLEGE

COMMUNITY COLLEGE DISTRICT NO. 525

COMPARISON OF TUITION AND FEES AS PERCENTAGE OF OPERATING REVENUE BY COLLEGE Fiscal Year 2017

_	Total	Tuition and Fees	Property Taxes	ICCB Grants	Replacement <u>Tax</u>	Other State and Federal	Other
Moraine Valley	100.00%	52.58%	28.77%	14.85%	1.43%	0.00%	2.38%
Triton	100.00%	47.80%	42.38%	4.43%	4.09%	0.00%	1.29%
Kishwaukee	100.00%	44.46%	28.53%	23.92%	1.28%	0.05%	1.76%
Prairie State	100.00%	42.90%	40.59%	11.95%	1.70%	0.00%	2.85%
DuPage	100.00%	42.42%	46.34%	8.75%	0.96%	0.06%	1.47%
Harper	100.00%	41.14%	49.67%	7.37%	0.91%	0.03%	0.89%
Illinois Valley	100.00%	39.54%	43.18%	9.61%	4.96%	0.03%	2.67%
Kankakee	100.00%	38.43%	27.54%	29.57%	2.21%	0.70%	1.56%
Morton	100.00%	38.30%	32.61%	23.08%	5.27%	0.00%	0.75%
South Suburban	100.00%	37.50%	41.00%	18.62%	1.99%	0.21%	0.68%
Elgin	100.00%	31.52%	57.75%	7.41%	0.79%	0.00%	2.53%
Waubonsee	100.00%	31.41%	55.44%	8.29%	1.56%	0.19%	3.11%
Joliet	100.00%	30.73%	54.16%	10.20%	2.36%	1.83%	0.74%
Oakton	100.00%	30.40%	60.83%	6.88%	1.56%	0.00%	0.34%
McHenry	100.00%	29.92%	60.21%	8.05%	0.86%	0.00%	0.96%
Lake County	100.00%	27.50%	61.62%	8.78%	1.22%	0.00%	0.88%
Peer Average		37.74%	48.60%	10.34%	1.64%	0.20%	1.48%
State Average		38.34%	39.86%	14.38%	2.72%	1.82%	2.89%

Source: ICCB Data and Characteristics, Table IV-11.

COMMUNITY COLLEGE DISTRICT NO. 525

COMPARISON OF EXPENDITURES BY COLLEGE Fiscal Year 2017

	Total	Salaries	Employee Benefits	Operating Expenses	Utilities	Capital Expenditures	Other
DuPage	156,047,032	103,919,644	16,246,749	19,415,210	4,367,729	2,789,740	9,307,960
	100.00%	66.60%	10.41%	12.44%	2.80%	1.79%	5.96%
Elgin	66,276,318	45,454,726	8,194,767	8,290,827	2,186,652	1,604,968	544,378
	100.00%	68.58%	12.36%	12.51%	3.30%	2.42%	0.82%
Harper	101,837,435	65,254,881	12,538,370	12,959,832	3,183,851	1,041,221	6,859,280
	100.00%	64.08%	12.31%	12.73%	3.13%	1.02%	6.74%
Illinois Valley	19,602,200	12,719,833	3,097,563	2,670,314	623,452	5,508	485,530
	100.00%	64.89%	15.80%	13.62%	3.18%	0.03%	2.48%
Joliet	78,331,066	53,640,531	12,261,832	5,585,684	2,424,348	193,750	4,224,921
	100.00%	68.48%	15.65%	7.13%	3.10%	0.25%	5.39%
Kankakee	22,064,741	13,426,642	1,801,164	3,142,374	909,132	882,788	1,902,641
	100.00%	60.85%	8.16%	14.24%	4.12%	4.00%	8.62%
Kishwaukee	20,358,137	13,094,873	2,531,279	2,745,697	771,888	266,896	947,504
	100.00%	64.32%	12.43%	13.49%	3.79%	1.31%	4.65%
Lake County	88,217,497	60,070,020	12,654,213	9,537,212	2,523,575	868,490	2,563,987
	100.00%	68.09%	14.34%	10.81%	2.86%	0.98%	2.91%
McHenry	43,203,477	25,997,582	4,674,483	7,815,735	929,526	2,914,883	871,268
	100.00%	60.17%	10.82%	18.09%	2.15%	6.75%	2.02%
Moraine Valley	82,135,568	50,853,000	10,478,307	10,488,776	2,138,968	45,115	8,131,402
	100.00%	61.91%	12.76%	12.77%	2.60%	0.05%	9.90%
Morton	23,348,720	15,199,040	1,721,353	4,124,770	795,011	75,390	1,433,156
	100.00%	65.10%	7.37%	17.67%	3.40%	0.32%	6.14%
Oakton	62,228,633	45,913,229	5,341,518	9,383,101	1,325,003	106,173	159,609
	100.00%	73.78%	8.58%	15.08%	2.13%	0.17%	0.26%
Prairie State	26,792,385	18,429,701	2,423,080	3,817,196	800,677	163,724	1,158,007
	100.00%	68.79%	9.04%	14.25%	2.99%	0.61%	4.32%
South Suburban	29,832,532	18,563,419	4,100,709	4,242,282	1,008,703	206,062	1,711,357
	100.00%	62.23%	13.75%	14.22%	3.38%	0.69%	5.74%
Triton	49,078,302 100.00%	34,512,522 70.32%	5,390,314 10.98%	4,122,656 8.40%	0.00%	1,561,136 3.18%	3,491,674 7.11%
Waubonsee	58,600,986	35,898,776	6,590,943	12,579,174	1,869,323	571,685	1,091,085
	100.00%	61.26%	11.25%	21.47%	3.19%	0.98%	1.86%
Peer Average		66.05%	11.86%	13.03%	2.79%	1.43%	4.84%
State Average		64.36%	13.24%	11.83%	3.07%	0.93%	6.57%

Source: ICCB Data and Characteristics, Table IV-13.

COMMUNITY COLLEGE DISTRICT NO. 525

COMPARISON OF CAPACITY Fiscal Year 2017

	District Population	Fall 2017 Head Count	Annual FTE Fiscal 2017	Gross Square Feet	Per Gros	s Square Foot of Head Count	Space FTE
DuPage	1,054,719	26,165	17,735	1,886,509	1.79	72.10	106.37
Elgin	472,693	9,599	6,710	1,159,293	2.45	120.77	172.77
Harper	513,381	13,749	9,668	1,652,420	3.22	120.18	170.92
Illinois Valley	144,885	3,241	2,176	438,439	3.03	135.28	201.49
Joliet	754,171	14,910	9,122	1,193,895	1.58	80.07	130.88
Kankakee	134,215	3,025	2,029	343,697	2.56	113.62	169.39
Kishwaukee	111,734	3,417	2,462	585,340	5.24	171.30	237.75
Lake County	678,300	14,590	9,194	928,006	1.37	63.61	100.94
McHenry	264,950	6,843	4,080	407,424	1.54	59.54	99.86
Moraine Valley	407,337	14,620	10,288	1,131,250	2.78	77.38	109.96
Morton	156,509	4,387	2,716	235,718	1.51	53.73	86.79
Oakton	471,162	8,907	6,245	707,020	1.50	79.38	113.21
Prairie State	211,890	4,409	3,381	429,572	2.03	97.43	127.05
South Suburban	269,026	3,921	2,996	608,107	2.26	155.09	202.97
Triton	324,258	10,672	6,905	853,459	2.63	79.97	123.60
Waubonsee	401,914	9,518	6,545	895,046	2.23	94.04	136.75
State Total/Average	12,801,532	293,417	207,498	30,064,785	2.35	102.46	144.89

Source: ICCB Data and Characteristics.

COMMUNITY COLLEGE DISTRICT NO. 525

TOTAL STAFFING COMPARISON Fiscal 2018

		Fu	II-Time Equival			Annual 2017		den			Average Salary			
	Faculty	Administrative	Professional	Classified	Total	Student FTE	Sta	Staff Ra		Staff Ratio		Faculty	Administrative	Professional
DuPage	981	38	401	346	1,766	17,735	10.0	to	1	100,826	153,313	70,720		
Elgin	305	45	205	170	725	6,710	9.3	to	1	97,842	120,438	69,508		
Harper	597	41	284	253	1,175	9,668	8.2	to	1	86,089	136,056	69,830		
Illinois Valley	121	14	45	63	243	2,176	9.0	to	1	70,975	93,072	54,456		
Joliet	439	31	213	200	883	9,122	10.3	to	1	94,029	111,611	59,031		
Kankakee	109	27	80	89	305	2,029	6.7	to	1	66,842	90,342	55,917		
Kishwaukee	116	21	55	56	248	2,462	9.9	to	1	59,824	94,927	52,257		
Lake County	434	51	240	216	941	9,194	9.8	to	1	98,030	111,375	59,294		
McHenry	173	49	74	96	392	4,080	10.4	to	1	94,363	97,305	55,795		
Moraine Valley	417	30	167	230	844	10,288	12.2	to	1	70,576	123,189	67,157		
Morton	139	21	28	50	238	2,716	11.4	to	1	82,065	103,312	57,528		
Oakton	337	29	171	165	702	6,245	8.9	to	1	89,606	130,984	67,808		
Prairie State	165	28	83	99	375	3,381	9.0	to	1	71,128	103,459	54,109		
South Suburban	116	26	96	97	335	2,996	8.9	to	1	70,839	91,966	49,490		
Triton	508	35	170	205	918	6,905	7.5	to	1	71,673	123,869	65,416		
Waubonsee	263	42	275	207	787	6,545	8.3	to	1	83,258	120,049	60,129		
Peer Totals/Average	5,220	528	2,587	2,542	10,877	102,252	9.4	to	1	81,748	112,829	60,528		
										,				
State Totals/Average	9,881	1,291	5,495	5,026	21,693	207,498	9.6	to	1	78,089	100,228	58,396		

Source: ICCB Data and Characteristics.

COMMUNITY COLLEGE DISTRICT NO. 525

COMPARISON OF TAX AND STATE REVENUE BY COLLEGES

	2016 Tax Rate	Equalized Assessed Valuation (EAV)	Tax Extension	Tax Dollars Per District Resident	Tax Rate Restricted Under PTELL	Annual FTE Fiscal 2017	Tax Dollars Per FTE	Fiscal 2018 Equalization Grants	Fiscal 2018 Operating Grants	Total State Grants	State Grants Per FTE	Tax and State Grants Per FTE
Elgin	0.5478	11,221,103,941	61,469,207	130.04	Yes	6,710	9,161	50,000	4,824,960	4,874,960	727	9,887
Waubonsee	0.6210	8,760,497,836	54,402,692	135.36	Yes	6,545	8,312	50,000	5,055,990	5,105,990	780	9,092
Oakton	0.2302	22,288,152,310	51,307,327	108.90	Yes	6,245	8,216	-	4,770,350	4,770,350	764	8,980
Harper	0.4150	18,916,544,185	78,503,658	152.92	Yes	9,668	8,120	-	7,013,930	7,013,930	725	8,845
Lake County	0.2850	23,639,604,880	67,372,874	99.33	Yes	9,194	7,328	-	6,839,010	6,839,010	744	8,072
Kishwaukee	0.6680	2,134,993,530	14,261,757	127.64	No	2,462	5,793	2,843,450	1,963,040	4,806,490	1,952	7,745
McHenry	0.4066	6,895,850,074	28,038,526	105.83	Yes	4,080	6,872	50,000	2,868,730	2,918,730	715	7,588
Kankakee	0.4860	2,270,765,999	11,035,923	82.23	No	2,029	5,439	1,914,740	2,199,660	4,114,400	2,028	7,467
Joliet	0.3101	18,940,156,942	58,733,427	77.88	Yes	9,122	6,439	-	6,883,900	6,883,900	755	7,193
South Suburban	0.6068	2,985,543,407	18,116,277	67.34	Yes	2,996	6,047	960,500	2,022,420	2,982,920	996	7,042
DuPage	0.2661	40,504,389,066	107,782,179	102.19	Yes	17,735	6,077	-	12,754,510	12,754,510	719	6,797
Illinois Valley	0.3664	3,090,810,857	11,324,731	78.16	No	2,176	5,204	50,000	1,800,070	1,850,070	850	6,055
Morton	0.6879	1,442,272,976	9,921,396	63.39	Yes	2,716	3,653	4,111,930	1,846,190	5,958,120	2,194	5,847
Prairie State	0.4751	3,012,169,942	14,310,819	67.54	Yes	3,381	4,233	1,659,190	2,405,850	4,065,040	1,202	5,435
Moraine Valley	0.4052	9,059,427,914	36,708,802	90.12	Yes	10,288	3,568	4,509,380	7,382,620	11,892,000	1,156	4,724
Triton	0.3257	8,109,255,966	26,411,847	81.45	Yes	6,905	3,825	-	4,021,640	4,021,640	582	4,407
Peer Average	0.4439	11,454,471,239	40,606,340	98.14		6,391	6,143				1,056	7,198

Tell Judy about any changes

COMMUNITY COLLEGE DISTRICT NO. 525

COMPARISON OF PER CAPITA COSTS

Peer Colleges	FY 2017 Per Capita Costs
DuPage	470.81
Elgin	526.05
Harper	557.19
Illinois Valley	461.02
Joliet	525.29
Kankakee	592.08
Kishwaukee	542.57
Lake County	525.00
McHenry	477.27
Moraine Valley	472.55
Morton	456.80
Oakton	465.03
Prairie State	666.19
South Suburban	831.46
Triton	476.52
Waubonsee	428.91
Peer Average	529.67
State Average	511.75

Source: ICCB Data and Characteristics. Table IV-8

Main Campus

1215 Houbolt Road Joliet, IL 60431 (815) 729-9020

City Center Campus

214 North Ottawa Street Joliet, IL 60432 (815) 727-6544

Romeoville Campus

1125 West Romeo Road (135th Street) Romeoville, IL 60446 (815) 886-3000

Frankfort Education Center

201 Colorado Avenue Frankfort, IL 60423 (815) 462-2111

Morris Education Center

725 School Street Morris, IL 60450 (815) 942-1552

Weitendorf Agricultural Education Center

17840 Laraway Road Joliet, IL 60433 (815) 723-3645

